

right way. He saw war and politics as two extremes on the same spectrum, in which “the real work of politics begins where war ends—and ends where war begins.” He found that “the distinction between politics and strategy diminishes as the point of view is raised. At the summit true politics and strategy are one.”

This being the case, for Churchill it was “not enough to win. One must win in the right way in order to serve the purposes of peace, which are the purposes of politics.” The greatest generals were those who “conducted war in ways that were compatible with the aims of politics.” They “manage to make the gravest choices well because they combine the functions of statesman and general,” meaning that they account for both the military and political consequences of their decisions.

Churchill’s analysis holds true in today’s geopolitical climate. Dr. Kevin Melton and COL (Ret.) Christopher Holshek acknowledge, “Ultimately, neither stability nor security are ends within themselves, but a way to foster an environment necessary for enhancing social cohesion, governance, economic livelihood that comprise the grand strategic goal of peace.” Consequently “the U.S. can neither afford—fiscally nor politically—to engage in perpetual warfare, nor to ignore simmering dynamics that have the potential to eventually threaten national or global security.” It is in this reality that CA forces are best positioned to prove their value, because the end of all CA efforts is to translate military victory into political gains.

In 2016, then-Lt. Gen. H.R. McMaster “described war as essentially political, human, and uncertain—and thus the key role Civil Affairs plays in managing those determinants.” In shoring up the civil foundation of a given society, CA forces lay the groundwork for stable and sustainable governance well before kinetic operations have begun and long after they have ended. They do this “by building and sustaining relationships with host nation and non-state partners, and proactively engaging in activities such as supporting local governance, education and employment programs, and elevating moderate voices in civil society through active engagement.”

While emphasizing the ethical need to fight wars the right way to bring about the desired political effects, Churchill also stressed the economic necessity of doing so. He found, “Wars fought strategically are cheaper, in both men and materiel. They happen faster, and so they economize the time spent in conflict.” Both the low-cost and non-kinetic nature of CA contribute to economy of time and resources, as does the prevention of economic loss among the civil populace. Described by COL (Ret.) Holshek as the “low-tech solution to low-tech problems,” CA forces produce effects disproportionate to their cost.

#### CONCLUSION

An accurate and complete grasp of the truth, the on-the-ground reality, in both the particulars and as a single unity of conception, enables both statesmen and generals to make those consequential decisions pertaining to the national security of the United States. Danielle Pletka of the American Enterprise Institute agrees that the recipe for success is clear: “Understand the reality. Look at the problems. Identify the solution. Keep an eye on dangerous currents. And remember that any solution that does not lead back to the true roots of stable governance will be no solution at all in the long run.” Army CA forces are single-mindedly committed to supporting those efforts, and they start by simply paying attention.

#### ADDITIONAL STATEMENTS

##### CONGRATULATING THE VANDERBILT UNIVERSITY MEN’S BASEBALL TEAM

• Mr. ALEXANDER. Mr. President, as a fellow Commodore and former Vanderbilt athlete, I would like to congratulate the Vanderbilt University baseball team on winning the 2019 National Collegiate Athletic Association Men’s College World Series, the second championship title for the baseball program and the fifth national championship in Commodore athletic history.

Tim Corbin, in his 17th season as head baseball coach, has built a program that not only contends each year for college baseball’s top prize, but has developed a culture of excellence among his athletes, both on the field and off. En route to their second national title, Coach Corbin’s team, also referred to as the Vandy Boys, broke the Southeastern Conference record with 59 total victories, while also winning both the regular season and tournament titles. Without Vanderbilt’s seven-member senior class, the Commodores’ success could not have been possible. These seniors provided leadership and stability to a program that had a target on its back throughout the season.

This achievement is due to the hard work, talent, and teamwork of the following outstanding student-athletes: Harrison Ray, Cooper Davis, Philip Clarke, Tate Kolywck, Isaiah Thomas, Ethan Paul, Matt Hogan, Dominic Keegan, Kiambu Fentress, Austin Martin, Walker Grisanti, Pat DeMarco, Stephen Scott, Ty Duvall, Tyler Brown, Julian Infante, Ethan Smith, Patrick Raby, Sterling Hayes, Hugh Fisher, Erik Kaiser, Zach King, Jackson Gillis, John Malcom, Jake Eder, Justyn-Henry Malloy, Austin Becker, Mason Hickman, Chance Huff, AJ Franklin, JJ Bleday, Joe Gobillot, Drake Fellows, Kumar Rocker, and Jayson Gonzalez.

These student-athletes were coached and mentored by a dedicated team of coaches and athletic department staff, including: Head Coach Tim Corbin, Associate Head Coach Scott Brown, Assistant Coach Mike Baxter, Volunteer Coach David Macias, Athletic Trainer Tracy Campbell, Strength and Conditioning Coach Chris Ham, Director of Baseball Operations Brooks Webb, Director of Player Development Brandon Barak, Video Coordinator Josh Ruchotzke, Equipment Manager Kevin Collins, and Student Managers Jack Goodrum, Chase Casali, Jackson Kelley, and Ethan Stem.

I would also like to acknowledge Chancellor Nicholas S. Zeppos, Vice Chancellor for Athletics and University Affairs and Athletics Director Malcolm Turner, Deputy Athletics Director Candice Storey Lee, and Associate Athletic Director Phillip Brown for their leadership.

Anchor Down, Commodores. We are proud of you.●

##### TRIBUTE TO CRYSTAL GADDO

• Mr. DAINES. Mr. President, this week I have the honor of recognizing Crystal Gaddo of Gallatin County for her excellence in public service.

Crystal serves as a registered nurse at the Bozeman VA Community Based Outpatient Clinic. A veteran herself, Crystal spent 8 years as a Medic in the U.S. Army.

She is an exemplary employee at the VA. In her role as a registered nurse, Crystal was nominated for the Daisy Awards for excellent performance twice. Crystal has also recruited and mentored other nurses to help fill critical positions in the VA system. In addition, Crystal participated in multiple committees to better serve our veterans and support nursing practices.

In October of 2019, Crystal was flying to Atlanta for a training, when one of the passengers began to choke. She quickly stepped into action and saved his life. Because of her swift actions, the passenger was able to walk off the plane harm-free.

I thank Crystal for her service to our country and her service to the veterans of Bozeman. It is my distinct honor to recognize her character and life of service as a shining example of the best Montana has to offer.●

##### TRIBUE TO ROGER HUTSON

• Mr. GARDNER. Mr. President, today I wish to recognize a giant of Denver and Colorado’s business and philanthropic community, Mr. Roger Hutson. Mr. Hutson is the president and CEO of HRM Resources III, which is headquartered in Denver and produces energy in Colorado, Nebraska, Wyoming, and Kansas.

Mr. Hutson has a servant’s heart. He has offered his business acumen and leadership experience to serve others in Colorado for decades. Mr. Hutson graduated from the Colorado School of Mines with a bachelor of science in geological engineering in 1982, one of the Nation’s leading engineering schools. In 2004, Governor Bill Owens appointed Mr. Hutson to the school’s board of trustees, and he was reappointed in 2009 by Governor Bill Ritter. During his two terms of service, he served as president of the board of trustees and chairman of the finance and audit committee. He has served on many other boards and commission at both the State and local levels.

Because he is passionate about business, education, economic development, and public policy, Mr. Hutson was the first oil and gas executive asked to join the exclusive business organization known as Colorado Concern. There, he works with top Colorado executives who are interested in enhancing and protecting our State’s business climate, a business climate that is widely recognized as the best in the

Nation thanks to the work of people like Mr. Hutson.

He has no doubt touched countless lives in Colorado as he has provided his time, talent, and resources to advance the causes he cares deeply about. He served as a mentor for the Denver Petroleum Club in 2013 and helped a group of young industry professionals raise more than \$700,000 for the Wounded Warriors Project. He has also supported the Children's Hospital, the Denver Center for the Performing Arts, the Tennyson Center, and the Newman Center.

Mr. Hutson will be honored next week at the Navy Seal Foundation's Denver Evening of Tribute. He is worthy of this recognition, and I thank him for serving and impacting so many people in the State of Colorado.●

#### TRIBUTE TO ERIK BECKER

• Ms. HASSAN. Mr. President, I am proud to recognize Erik Becker of Lancaster, NH, as August's Granite Stater of the Month for his dedication to improving the community he grew up in and for lending support to those in need.

As the Student Assistance Program coordinator at Groveton High School—the very same high school that he graduated from—Erik sees firsthand how important it is to ensure that students have both emotional and material support throughout the year, not just during the school months.

During the summer, kids usually lose the relationship that they have formed with teachers during the school year. To prevent his relationships from weakening during the summer, Erik spends 15 hours a week at the school helping to distribute free lunches to kids in need, while also acting as a "big brother" for students who just need someone to talk to.

Erik also works at the community homeless shelter, Tyler Blaine House. He started out as a support staff member but moved his way up to a full-time case manager position to help individuals seeking to break the cycle of homelessness and get back on their feet.

In addition, Erik is the founder of the Black Crow Project, which he and a few friends founded after seeing how the substance misuse epidemic had negatively affected their community. The Black Crow Project seeks to act as a support system for those impacted by substance abuse. Right now, the group is working to revitalize the Lancaster/Groveton Crowalition, a community coalition that provides support, training, and guidance to individuals suffering from addiction. In 2016, the group also helped put on one of the largest Narcan kit distribution/awareness events in New Hampshire.

One of Erik's favorite projects as part of his work with the Black Crow Project is the Small Town Loud Fest, an annual event that brings people of all ages together to combat substance

misuse, all while listening to area bands in a substance-free space.

To top off all of this community involvement, Erik also acts as a recovery coach for those battling addiction.

In New Hampshire, we have a tradition and ethos of seizing the initiative in order to make a difference, and Erik's activism and engagement exemplifies what it means to be a Granite Stater. His passion and dedication to improving the lives of the people who he grew up with is making a difference and will spur and enable others to do the same. New Hampshire is lucky to have him.●

#### RECOGNIZING TAPPAN CHAIRS

• Ms. HASSAN. Mr. President, today I would like to recognize the 200th anniversary of Tappan Chairs of Sandwich, NH.

One of the first settlers of Sandwich, Abraham Tappan first created a ladder-backed Tappan chair in 1819. The chairs became an iconic and treasured part of the town's history, with subsequent generations of the Tappan family crafting chairs from stout rock maple and hardy white ash and selling and trading them throughout the region.

In the 1930s, the business moved out of the family and was run by various members of the Sandwich community. The business continued in affiliation with the Sandwich Home Industries, an original incarnation of the League of New Hampshire Craftsmen. Tappan Chairs almost disappeared in the early 1960s but was saved at auction. In the 1980s and 1990s the company was revitalized once again by Gunnar Berg, who established a national market for this unique type of furniture.

Currently, the business is run by Adam Nudd-Homeyer, who has dedicated himself to studying the chairs' story, design, and build, bringing older models back into production and expanding the selection of the furniture's materials. Adam has also continued the tradition of using Tappan Chairs to help raise money for local, regional, and national nonprofits.

Tappan Chairs is the only commissioned chairmaker in the world for the living Shaker community and is developing a limited edition historic reproduction piece with the foremost Shaker museum in the country. This iconic business and pillar of the community is now housed in the former Sandwich General Store building, having transformed the space into an open workshop, showroom, and history exhibit.

For 200 years, Tappan Chairs has crafted high-quality, beautiful chairs, innovating in numerous ways while also staying true to techniques and designs that have stood the test of time. As the business has passed from one maker to the next over, from generation to generation, this wonderful company has encouraged Granite Staters to treasure our past and embrace the future.

Mr. President, I hope you will join me in honoring the 200th anniversary

of a treasured New Hampshire business, Tappan Chairs.●

#### 132ND ANNIVERSARY OF EATONVILLE, FLORIDA

• Mr. SCOTT of Florida. Mr. President, on August 15, 1887, 2 years after the end of the Civil War, history was made in Florida, when a group of newly freed slaves voted to incorporate the town of Eatonville on 122 acres of land. With its founding, Eatonville became the first African-American incorporated city in America. I want to congratulate Eatonville as they celebrate their 132nd anniversary and Founders Day this August. The story of Eatonville is one that all Americans should be proud of, and it stands today as an example to our Nation and the world.

This town started as a tightly knit community, built around church, school, and family, and they have maintained that heritage through over a century of growth and development. They share the challenges faced by all of our communities: the need for good jobs, a great education for their children, and a safe community.

Eatonville is famous for being the home for two influential authors, Zora Neale Hurston and Alice Walker. Zora Neale Hurston wrote about Eatonville in her 1937 novel, "Their Eyes Were Watching God." Forty-five years later, Alice Walker would write "The Color Purple," which shared similar themes. Today, Eatonville and Zora Neale Hurston are recognized in the Smithsonian Institution's National Museum of African American History and Culture in Washington, DC.

In 2018, the Robert Wood Johnson Foundation awarded Eatonville the prestigious Culture of Health Prize for their efforts to address the high rates of diabetes in their community. This is an honor awarded to just a handful of communities across the Nation each year, with only 4 winning cities out of 200 entries.

To address the health needs of the entire community, they created the Healthy Eatonville Initiative and established a diabetes education and research center, the Healthy Eatonville Place, where residents can come to learn how to improve diet and exercise habits. They improved access to fresh fruits and vegetables. They built safe sidewalks and bike paths and placed historical markers along the way for all residents to learn and take pride in their rich history.

I am proud of the community spirit of Eatonville and the work they have put in to make the community so successful. As Governor and now as Senator, it is an honor to work with partners like the Town of Eatonville to make Florida the best place to live, work, and raise a family, and I look forward to their future achievements.●