It is with great pleasure that I support her nomination today and I thank my colleagues for their vote to confirm her.

LEGISLATIVE SESSION

The PRESIDING OFFICER. The Senate will now resume legislative session.

BANK ON STUDENTS EMERGENCY LOAN REFINANCING ACT—MO-TION TO PROCEED—Continued

Mr. CHAMBLISS. I ask unanimous consent to speak as in morning business.

The PRESIDING OFFICER. Without objection, it is so ordered.

TRIBUTE TO MARTHA SCOTT POINDEXTER

Mr. CHAMBLISS. It is with great pride and a touch of sadness that I stand here today to pay a special tribute to Martha Scott Poindexter, my dear friend and trusted confidant. Martha Scott is leaving the staff of the Senate after a long and distinguished career in public service.

Martha Scott has dedicated most of her professional life to the Congress, serving over 20 years in both the House of Representatives as well as the Senate. She was with me in my first agricultural hearing in the House, and as I prepare to retire from the Senate this year, she was with me today in one of my last hearings as the vice chairman of the Senate Select Committee on Intelligence.

I owe much of my success as a legislator to Martha Scott. She has served as my legislative assistant in the House, legislative director when I first entered the Senate, and later as my staff director for both the agriculture and intelligence committees.

It is no exaggeration to say that Martha Scott is one of the brightest, most talented, and well-connected individuals on Capitol Hill. She is a natural leader and manager who exemplifies a tremendous character and dedication that traditionally defines the term a public servant.

Martha Scott is an enthusiastic team player with a special talent for finding solutions to complex problems and rallying support behind her. Those are enormously helpful traits on the Hill, especially in recent years when it seems as though finding solutions has taken a back seat to partisanship.

But those are not the characteristics that define Martha Scott. Rather, those who work with her and who have known her professionally and personally are most often struck by her tremendous heart and kindness. Her infectious laugh always brings a smile to the faces of friends nearby. This place just won't be the same without it.

Above all, she is a good person, loyal to the core, and committed to always doing what is right. All she asks in return is that people say her first name correctly, Martha Scott. It is not Martha. We Southerners can be very par-

ticular that way, and we like double names.

What began in the junior position in the office of Senator COCHRAN nearly 24 years ago blossomed into a distinguished public service career that is nearly unmatched by our peers. Martha Scott has seen and been involved in so many historic events and helped author legislation that has touched and impacted the lives of all our citizens, but don't expect Martha Scott to tell anybody that. That is just not her style.

Whether it is her work on the Committee on Appropriations, the Committee on Agriculture, the Select Committee on Intelligence, or as a member of my personal legislative staff, Martha Scott has selflessly committed herself to the people we represent, whether it is the cotton farmer from the Mississippi Delta, the soldier in Afghanistan, or the thousands of intelligence professionals who serve our country every day.

Martha Scott has always kept our Nation's best interests at heart.

Finding a natural love of politics and policy drove Martha Scott to be a key player in the legislative process that touched every farm bill for the last 25 years, as well as the recent controversial debates on cyber security and intelligence collection.

My colleagues and I trust Martha Scott's judgment impeccably. Her exceptional performance has earned our respect and admiration, and it has inspired a generation of staff members who have had the privilege to work with her and learn from her. Her legacy will remain a part of the Senate for many years to come.

Martha Scott has a profound commitment to family and her roots in the delta define her. Growing up on the family farm provided a strong foundation and work ethic that one only gets in rural Mississippi.

Guided by her loving parents and the constant support of her sisters, Martha Scott has not only won the admiration of those for whom she has worked, but for those who have worked for her.

To her husband, Robert, we thank you for allowing us to take up so much of her time, especially in this very special year. My colleagues and I owe a deep debt of gratitude to each and every member of Martha Scott's family.

Martha Scott has been a part of my staff for 20 years, which means she has been a part of my family for 20 years. She has watched my children mature and my grandchildren grow up, and they have all come to know and love her. She has been an inspiration to so many people, but most importantly she has been an inspiration to me. While everybody is going to miss her, I am the one who is going to miss her the most.

So Martha Scott, to you we say: Congratulations on a life after the Senate. Just know how much, No. 1, we are going to miss you, but secondly and

most importantly, your country is going to miss you. We appreciate your tremendous commitment and service to our country.

God bless you and God bless your family.

Mr. President, I yield the floor. The PRESIDING OFFICER. The Senator from Delaware.

THE UNITED STATES POSTAL SERVICE

Mr. CARPER. Mr. President, as we finished the last series of votes we were talking about the range of difficult issues we face in this Congress and also in our country—a series of issues including what to do about ISIS and how to confront this latest threat, whether or not to provide aid to the moderate rebels in Syria and what form should that aid take, continued concerns that flow from Ukraine, and the areas there along the border with Russia, cyber attacks, data breaches, Ebola outbreaks, folks trying to get into our country from all different directions, especially from Central America. These are hard issues to deal with. Try though we may, it is hard to fix them.

As my colleague who serves with us on homeland security knows, it is a busy neighborhood where we have jurisdiction. It is not that the problems are intractable. They are just hard issues, and some of them may take years to fully resolve.

But I might say as well, the economic recovery has continued now for 5 years and it has been stop and go. Every now and then we have some great encouraging news, and sometimes it is less so. But today we have encouraging news.

I wish to talk a little bit about this as we talk about the economy and lead into a discussion of where the postal system of our country actually has played a role in strengthening our economic recovery.

Every Thursday, as my colleague knows, the Department of Labor puts out information. Among the things they promulgate on Thursdays is how many people filed for unemployment insurance in the last week. They do this every Thursday, except maybe on Thanksgiving or maybe on a Christmas.

On the Thursday of the week that Barack Obama and Joe Biden were sworn in as President and Vice President, they put out a number that said 628,000 people filed for unemployment insurance. Any time that number is above 400,000 people, we are losing jobs in this country, and any time it is under 400,000 people, we are adding jobs in this country. It was 628,000 that week 5½ years ago.

Slowly but surely, that number has dropped and has continued to drop. It bounces up and down a little bit. Since it may go up and down from week to week, we do a 4-week running average and that kind of balances out the blips.

Well, the number has dropped from 628,000 people 5½ ago to 400,000 people and to 300,000 people. We got the new report today from the Department of

Labor, and 280,000 people filed last week for unemployment insurance.

Why should we feel so good about that? Because that number is the lowest we have been below 400,000 since the year the recession actually began—certainly in the last 5½ years. That would suggest as kind of a forerunner what will come in for the job numbers for the month of September, which we will get at the beginning of October. I am encouraged by that.

There are a number of things we can do and ought to do to continue to strengthen the economic recovery. I won't go into all those, but one I want to mention deals with the U.S. Postal Service. Not everybody says the Postal Service has much to do with the economv. but it does. There are about 7 million or 8 million jobs in the United States that depend to one extent or the other on having an efficient, vibrant Postal Service.

For a number of years, the Postal Service has been struggling in some cases to survive. The Postal Service has cut. cut in order to try to right-size their enterprise. In the last 10 or so years they have reduced their headcount from almost 900,000 to about 500,000—so almost in half. They have reduced the number of processing centers across the country from about 600 or 700 mail processing centers to actually less than half that, a little over 300. We have close to 35,000 to 40,000 post offices across the country, and over 10,000 of those today—they haven't really closed post offices, but what they did is a bunch of offices that didn't do much business, those post offices are still open in many cases, but they are open 2 hours, 4 hours, 6 hours a day rather than 8 hours a day with a fully paid postmaster. So they have found a way to not close a lot of post offices but to reduce their costs there. and they are still struggling. Every 3 months they put out their financial reports, and the financial reports indicate they are either losing money or may be close to breaking even.

As the Presiding Officer knows, this is an issue I think about a whole lot. He does, too. The Senator from Alaska cares a lot about the needs of the Postal Service. The need for a strong and vibrant Postal Service in Alaska is probably greater than in any State in the country. He has done a great job, along with his colleague from Alaska, to try to make sure that we are mindful in the Senate of the importance of the Postal Service to Alaska.

I have a glass of water here which one of our pages was good enough to bring to me. Look at this glass of water. It is not really clear. Is this glass half full or half empty? Most people thinking about the Postal Service in the last several years would say this glass of water is half empty. As time goes by, I am starting to think maybe that is the wrong approach, that is the wrong opinion. I think this glass of water might actually be half full. The more I learn about the Postal Service's operations and the opportunities they face, I am even more convinced the opportunity here is a glass-half-full situa-

We have had over the years probably a dozen or more hearings in the Senate on the Postal Service. The real challenge is: How do we take a 200-plusyear-old legacy organization, legacy distribution network that takes the Postal Service to every mailbox in the country 5 or 6 days a week? How do we take that legacy distribution network and enable the Postal Service, empower the Postal Service to make money and be profitable in the 21st century?

As we know, we don't communicate like we used to in this country. We have the Internet, we have Skype, we have Twitter, we have cell phones. There are a lot of different ways to communicate that we didn't have even 12 or 15 years ago. Folks used to send birthday cards, Christmas cards, that sort of thing. Now they send email cards, if they send anything at all. People used to write letters and notes. My parents during World War II wrote to each other almost every day. Folks in Afghanistan have email, they have Skype, and they have cell phones. They still send some mail, but it is not like it used to be. A lot of businesses that used the mail to do billings for people to send in remittances don't do that anymore.

First-class mail in this country is where the Postal Service has made their money for many years. That is where the most profitable source of income is-first-class mail Since the great recession started in 2007, we have seen first-class mail drop by almost half, and that has caused huge problems for the Postal Service going forward

While the Internet and the digital age has taken away a lot of the Postal Service's business, as it has turned out, it has also given them some pretty good opportunities. As we know, not everybody goes to a department store these days to buy things, to a hardware store or to a bookstore. Not every day, but a lot of times we will buy things over the Internet. Those items, whether gifts or things we might want for ourselves, they have somehow to get from the manufacturer's or retailer's distribution center to the customer. Somebody has to deliver it. As it turns out, that somebody could be FedEx, it could be UPS or in many cases it could be the Postal Service.

So I wish to take a few minutes and speak this evening about how I really do think the Postal Service could be a glass-half-full situation. Part of our responsibility here in the Senate is to make sure they are able to seize this opportunity and not let it pass by.

The Postal Service has been calling for us to do a number of things to help them—not to give them money but to do a number of things to help them. I will mention a few of them.

The Postal Service has overpaid by \$2.5 billion what they owe into the Fed-

eral Employee Retirement System. Given the formula used, which is not taking into account that postal employees are older and die sooner than other Federal employees, the Postal Service is going to continue to overpay monies. So they are owed a \$2.5 billion refund, and if we don't do something. they are going to continue to overpay. We should first get them the \$2.5 billion refund. The second thing we should do is change the formula so it reflects the demographics of the Postal Service versus the rest of the Federal workforce.

Among the other things we ought to do is to integrate, if you will, Medicare—better integrate Medicare with the cost of health care for postal employees.

My wife turned 65 early this summer. When she did, the company where she worked for 27 years, DuPont, mailed her something and said: We still love you. You are retired, you are 65, and we want you to sign up for Medicare Part A, Medicare Part B, and Medicare Part D. We will in turn provide wrap-around or fill-the-gap health care coverage for you. They do that for all the retirees when they reach 65. And it is not just DuPont. It is thousands of companies all over the country. When their retirees reach the age of 65, for the most part they say to the retirees: You are eligible for Medicare Part A, Part B, Part D. We want you to sign up, and we will provide wrap-around coverage for vou.

FedEx, I believe, does that. UPS, I believe, does that. The Postal Servicewhich competes in the same business as both FedEx, UPS, and some of these other companies—doesn't do that. As it turns out, the Postal Service pays more money into Medicare than any employer in the country. They do not get the full value for the dollars they have invested.

One of the things the Postal Service has asked us to do as simply a matter of equity is to allow them to do what so many other companies do, including some of the companies they compete directly with-FedEx and UPS. We ought to do that. That is one of the things they are asking us to do.

Another thing, under the current law, from time to time, if there is something that happens in the economy or there is a disaster and the Postal Service needs to raise rates on kind of an emergency basis, called an exigent basis, they can apply to the Postal Regulatory Commission and ask to do that. The Postal Regulatory Commission can say yes or they can say no.

Last year, the Postal Service went to the Postal Regulatory Commission and said: We suffered terribly because of the loss of first-class mail that flowed from the worst recession since the Great Depression. We would like to have something above and beyond a CPI increase, a cost of living increase, for our rates. What did the Postal Regulatory Commission do? They agreed to raise the rates and let the post office raise the rates.

So what did the Postal Regulatory Commission do? They agreed to let the Postal Service raise the rates, which works out to a 4.3-percent increase. It is not permanent, but it is for a period of maybe a year. The Postal Service is asking us to make that 4.3-percent increase their new permanent revenue baseline.

What does that mean for mailers if we make it permanent? For folks who are nonprofit—we always get mail from nonprofit organizations. That is part of the way they provide services to all kinds of folks. But the cost of a nonprofit letter under this action—the 4.3percent increase—has gone up from 10 cents a letter to 11 cents. It has gone up by one penny. I believe the cost of mailing a magazine has also gone up by one or two pennies, from approximately 25 to 27 cents. The cost of mailing a catalog has gone up by one or two cents, from approximately 45 cents to 47 cents, and that is with the 4.3-percent increase.

The Postal Service has said to the Congress: Allow that temporary 4.3-percent increase to remain and to become part of our revenue baseline.

I think we should do that. I know a number of my colleagues do as well.

That is one of the things they are asking us to do. Among the other things they are asking us to do is they want to actually deliver items they haven't been able to deliver before, including wine, beer, and spirits. FedEx and UPS can do that, and postal services in many other countries can do that. Our Postal Service cannot do that. It is not to balance their budget for them, but it would make a big difference. I believe it could be worth a couple million dollars a year in profitability. That is something they would like to be able to do.

FedEx is not interested in being Google or Apple or any company like that—part of the digital economy—but there are a couple things they can do and would like to do that would work into the digital economy. They are not big deals, but they make sense with respect to the Postal Service and their capabilities and would actually enable them over time to make some revenues as well.

The Postal Service delivers ballots, initially in Oregon, later in Washington State, and this year in Colorado. People can file their vote—get absentee ballots and vote by mail in Oregon. They do it in Washington State. This year they are starting to do it in Colorado.

What we have learned from experience is that folks who vote by mail vote more often, more frequently, and what we hear from States that do this is that it is actually a cost-effective way to run elections. The Postal Service would like to do more of that, and we should encourage that as well.

Another area where the Postal Service might have some opportunities is they would like to collocate more operations with State and local govern-

ments in small communities where they have space at the post office and get State and local folks to locate some activities there.

One great idea they had in some of the bigger, more densely populated places around the country is that the Postal Service has opened up large facilities—not like a regular post office—where people can go get passports. There is a facility on the outskirts of L.A. where over the course of the day hundreds—maybe even 1,000 people or more—can come and get their passports. It is a service that is provided. The Postal Service makes some revenue from doing that.

If we ever pass comprehensive immigration reform and we have 10 million or so people in this country who are here undocumented—and immigration reform doesn't give them the right to citizenship, it doesn't make them a citizen, but I think if the Senate passed an immigration reform bill, it would offer an opportunity for people to have some kind of legal status. How are they going to get that? Where are they going to get that?

If we passed immigration reform, there would be an opportunity for the Postal Service, which is in every community in our Nation and which already does a passport business for a lot of people, to help meet that need, and my hope is they will have that opportunity.

Those are some things they are asking us to do. In short, what they are asking us to do is to give them the ability to generate revenues and to be able to meet their capital needs.

The Postal Service needs to be capitalized. They need new vehicles. They have 190,000 vehicles.

We have this chart. This is 2014, and down here is about 10 years down the road. What we are looking for is to provide money over this 10-year period of time. The Postal Service is saying they need about \$30 billion to recapitalize the Postal Service to make them competitive. One of the ways to make them competitive is with respect to vehicles. They have 190,000 vehicles. The average age is 22 years.

I have a 13-year-old Chrysler Town and Country minivan. Yesterday I drove it down here from Wilmington, DE. I usually take the train. The train was down 2 days ago. I drove home last night, and it just went over 377,000 miles. Most Postal Service vehicles are not 13 years old like my minivan; they are almost twice as old and easily have twice as much mileage as my minivan. My wife thinks I ought to trade in my minivan, and some day I will.

We should give the Postal Service the wherewithal to trade up—not just to get new, more energy-efficient vehicles that may have twice the fuel economy and reduce emissions but also vehicles that are sized for the products the Postal Service is delivering. In this digital economy, it is an opportunity for the Postal Service to deliver a lot more packages and parcels of all kinds.

They are delivering groceries in a number of places around the country, and they need vehicles that are sized differently and that are more ergonomically appropriate for the folks who are driving the vehicles.

There is new technology. Anybody buying a new car lately knows the technologies that are in vehicles. It is amazing what we can do. I wouldn't know that, given the age of my vehicle, but my friends tell me about the amazing things they can do with theirs. When you have a vehicle that is 22 vears old, there are not many gee-whiz technology items on those vehicles, but there could be. As an example, let's say my desk here defines a rural area for delivery for a letter carrier someplace around the country. It could be Alaska; it could be Delaware. As the rural letter carrier covers this area, the technology is available so that the residents somewhere along there could pick up a package here or leave a package at the general store. They could communicate with their customers in any number of ways and provide better customer service.

Additionally, when you walk into a post office these days, for the most part they look similar today to what they did 5, 10, 15, 20 years ago almost without exception. There are so many things we can do in terms of technology to provide better services at post offices that we are not doing.

We can provide better, more efficient services and friendlier services as well. We have 25 mail-processing centers in the country. I visited one of them with Senator Heidi Heitkamp in North Dakota about 3 or 4 months ago. We visited this small mail-processing center in her beautiful State. We went into the back operating area of the mailprocessing center, and there was a fellow there who was about 50 years old. He was lugging around these big boxes that somebody was mailing. He was carrying them around and trying to get them over to a barcode reader, and he was putting them in a huge pouch so they could be mailed.

There is equipment that could readily process big boxes like that, smaller packages, and parcels. We don't have equipment like that in most of our mail-processing centers. If we did, we could offer better, faster, timelier, more cost-effective service.

So if we were to capitalize the Postal Service, among the things the Postal Service could do if they had \$30 billion over the next 10 years is replace their fleet of 190,000 vehicles with more energy-efficient vehicles that are appropriately sized for the kinds of packages they deliver. The approximately 300 mail-processing centers could be retooled with mail-processing equipment that actually reflects what the mail service delivers in the 21st century. The post offices themselves could have the kinds of upgrades and technology investments that would enable better service as well. That is what the Postal Service could do if they had the money.

Sometimes when people think of the Postal Service they think the Postal Service is not really innovative; they don't come up with a bunch of ideas. It turns out that they are even more innovative than I and a lot of other people thought they were.

I want to mention a couple of things they have begun doing that I think are noteworthy. They ought to be able to do more. If they could, they actually could make money and have the money to make capital investments and not be a burden to taxpayers of this country.

This morning in San Francisco, CA, at around 3 a.m., in 32 ZIP Codes, the U.S. Postal Service delivered groceries to people. They delivered them to homes, in some cases to businesses. to apartments, to high-rises. They delivered groceries. They also delivered the mail later in the day, but from 3 a.m. to 7 a.m. the Postal Service in 32 ZIP Codes delivered groceries. They have been doing it for over a month, and I understand they are doing it for Amazon. I understand Amazon is pleased and the Postal Service is pleased with it. Amazon customers like it, and the Postal Service can do this and make money. They are not doing anything else with the trucks from 3 a.m. to 7 a.m., and it just works. It just works.

The Postal Service is doing this for Amazon, but they are reaching out to 100 grocery chains across the country and saying: This is what we do for Amazon in San Francisco. How would you like us to do this for you?

My guess is this will turn into a good piece of business, but they need the vehicles to enable them to do this, and they need money for capital investment.

Some people think the only thing the Postal Service has done creatively in years is flat-rate boxes. You know, if it fits, it ships. It is a great product. It is still growing. It has grown by around 4 or 5 percent a year. But there are a bunch of other things they can do and want to do. They need money for capital investment.

About a year ago they started delivering for Amazon—not everywhere but in a couple hundred ZIP Codes—on Sundays. It worked pretty well. And this past Sunday they delivered packages and parcels through Amazon—not to 200 ZIP Codes but I think to over 5,000 across the country. It enables them to do next-day delivery that includes Sunday. It is a nice piece of business and it is growing, but in order to continue to grow it, the Postal Service needs vehicles that are right-sized for that sort of business and a lot of them—potentially a lot of them

Another thing the Postal Service is doing—and this is a product which I have used and a product which I think is going to have growing utilization across the country. It is called Priority Mail Express.

I went to a post office in Delaware not long ago. I wanted to send my sister a Mother's Day gift. I said: I want this to get there in 2 days.

They asked: Do you want it insured? I said: Not really.

They said: Well, if you send it by Priority Mail Express, we can guarantee delivery in 2 days, we can guarantee delivery in 1 day, or we can guarantee delivery in 3 days. We can track it for you for free.

And I think they said the first \$100 of insurance is free.

I said: This is great. I will take 2 days. The insurance is fine.

As it turns out, I am not the only person who is using Priority Mail Express. It is available not just 2 or 3 days a week, it is available for delivery 7 days a week. If somebody has something they want to mail this Saturday and have it delivered on Sunday, they can do so with Priority Mail Express. They can do it and get next-day delivery. They can do it and get free tracking. They can do it and get insurance up to \$50 or \$100 on whatever is being mailed. That is going to be a great product. I think it is going to make flat-rate boxes-well, not look like a second-class citizen, but it is going to make flat-rate boxes look modest by comparison.

These are the sorts of things our folks at the Postal Service would like to do—to deliver not only mail but to deliver groceries, to be able to deliver tomorrow, deliver on Sunday. And it is ironic that in a day and age that we worry about postal service going from 6 days a week to 5, that right now they are a 7-day-a-week operation. I think there is reason to believe they will grow even more.

There are some who say that rather than passing the sort of legislation the Homeland Security and Governmental Affairs Committee reported out on a bipartisan vote earlier this year, there is some alternative legislation. We should simply say to the Postal Service: You cannot close any more mail-processing centers for another year.

As it turns out, that is not going to give the Postal Service the money to do this, or, frankly, the money to invest in any other number of new products that have the great potential of generating revenues and enabling them not just to be open or remain alive but to actually become vibrant and to be part of our growing economy in this country.

I wish to close by saying that I am more hopeful about the Postal Service than I have been in all the years I have worked on this as an issue. As I talked to my colleagues, I am encouraged to hear from Democrats and Republicans that they want to be part of the solution, and they realize the idea of just leaving the Postal Service twisting in the wind for another year is not a good thing.

If the Postal Service has a choice to say don't close these 60 or 70 or 80 mail processing centers, that is not what they need. They need to not necessarily unleash them—better ensure

that they have the resources they need to not just right-size the organization but to modernize and recapitalize the organization and enable them to do things in the 21st century that will actually build off their age-old delivery network and find new ways to make money doing so.

As we close here today—a lot of people are scattering to head back to their home States in anticipation of elections and that sort of thing, and to do other things—I wanted to mention on a more hopeful note, and I say to the members of our committee, and especially to the Presiding Officer, thanks for trying to make sure the Postal Service continues to be a linchpin within our economy, whether it happens to be Alaska, Delaware, or even South Dakota.

Senator Thune is waiting for me to stop talking.

They have the opportunity to be a big, important part of our economy going forward, and my hope and prayer is that is exactly what we will enable them to do.

With that, I will yield the floor. I don't know if the Senator from South Dakota would like to take the floor, but if he wants to, it is his.

The PRESIDING OFFICER. The Senator from South Dakota.

CELEBRATING THE 125TH ANNI-VERSARY OF THE STATE OF SOUTH DAKOTA

Mr. THUNE. Mr. President, I rise today along with my colleague from South Dakota, Senator JOHNSON, to commemorate South Dakota's 125th anniversary of Statehood. One hundred twenty-five years ago, on November 2, 1889, President Benjamin Harrison shuffled the Act of Admission Papers for North and South Dakota to ensure that no one knew which State entered the Union first. To this day, we still don't know which act President Harrison signed first.

South Dakota is perhaps best known as the home of the Shrine of Democracy at Mount Rushmore, which opened to the public just 50 years after South Dakota attained statehood. This monument captures the way of life and governance structure that we have in South Dakota. Our elected officials take the concerns of their constituents to Pierre and ensure that our State is bettering the lives of its citizens in a fiscally responsible manner.

We believe in limited government which provides room for individuals and businesses to grow and thrive. Our model of free enterprise has allowed businesses to flourish in South Dakota, and as a result, is one of the best States in the country to start a business.

We consistently have one of the lowest unemployment rates in the country, which is currently at 3.7 percent. Our labor force and our economy are driven by our State's top industries of tourism and agriculture. The 28,000