

# RETIREMENT OF GENERAL SHALIKASHVILI

Mr. WARNER. Mr. President, on September 30, our Nation witnessed a changing of the guard with the retirement of the Chairman of the Joint Chiefs of Staff, Gen. John Shalikashvili.

General Shali, as he is affectionately known, served this country with honor and distinction for 39 years, rising from the rank of private to the top military post in our Nation, a record that will inspire the next generation.

For the past 4 years, as Chairman of the Joint Chiefs, he has been the principal military adviser to the President of the United States and the Secretary of Defense during a period when we witnessed a proliferation of new and unknown threats throughout the world.

Those in the Senate who have had the privilege of working closely with him during these years of new challenge will always remember and admire his honesty, his sound judgment, and—most importantly—his concern for the men and women of our Armed Forces and their families.

During the traditional farewell ceremony at Fort Myer, General Shali was honored with the award of the Medal of Freedom and the earned recognition of President Clinton and Secretary of Defense Cohen. I ask unanimous consent that the speeches of Secretary Cohen and President Clinton from General Shali's farewell ceremony be printed in the RECORD.

There being no objection, the speeches were ordered to be printed in the RECORD, as follows:

REMARKS OF WILLIAM COHEN, U.S. SECRETARY OF DEFENSE AT FAREWELL CEREMONY FOR CHAIRMAN OF JOINT CHIEFS OF STAFF, SEPTEMBER 30, 1997

Secretary COHEN: Mr. President, Mrs. Clinton, Vice President Gore and Mrs. Gore, Secretary Albright, General McCaffrey, members of Congress, the service secretaries and service chiefs and combatant commanders and spouses, foreign dignitaries and honored guests. Let me pay particular note of former secretary of defense, Bill Perry and Lee, and also former deputy secretary John White and Betty.

Welcome, all of you, and thank you for joining Janet and me in paying tribute to two very special people, John Shalikashvili and his wife, Joan.

Justice Oliver Wendell Holmes said, alas, gentlemen, that is life. We cannot live our dreams. We're lucky enough if we can give a sample of our best, and if in our hearts we can feel it's been nobly done.

Well today, we express our gratitude to a man who has given more than a sample of his best, he's also lived his dreams. His dreams have taken him from the streets of Warsaw that he knew as a child to the corridors of Washington he has walked as chairman, and none of us know how much of our lives are determined by chance or choice or by the guiding hand of providence.

And John Shalikashvili, we only know that he has stood at the crossroads of key moments of history. He was there, a boy of three, when Hitler's tanks rolled into Poland from the west. He was there, a boy of eight, when Stalin's columns rolled in from the

east. He was there with his family, fleeing to Germany when he first met the American forces that he would one day come to command.

He was there on the free side of Berlin, the Berlin Wall, when George Marshall built a bridge of help and hope across the Atlantic. Well, John and his family crossed the bridge to a place called Peoria, in the heart of America, and John took America to heart.

To learn the language, he turned to a legend, John Wayne. Imagine this teenage boy in terms of what he saw in those early movies. Perhaps a calling in "The Sands of Iwo Jima," perhaps the courage of "The Rider Of Destiny," perhaps the character of "The Quiet Man," whose words speak volumes.

Well, this boy grew into a man who would create his own legend. A man of great heart, and yes, true grit. When the times called for bravery and boldness in Vietnam, Major Shali was there leading his comrades against the Viet Cong, winning the bronze star for valor.

When the times called for a firm hand with a human touch to help the Kurds of Iraq, General Shali was there providing comfort and compassion to the sick and to the suffering. When the times called for a new supreme allied commander in Europe with a touch and toughness of a warrior diplomat, General Shali was there reshaping the alliance to meet the demands of a new era.

And then the times called for a new chairman of the joint chiefs of staff, a chairman who could marshal our forces and harness them wisely in a brave new world of great expectation and uneasy peace. And President Clinton wisely chose General Shali, the right man for our time, but also a man with the timeless qualities of military leadership set forth by the first chairman, Omar Bradley.

The qualities of firmness, not harshness; understanding, not weakness; humanness, not intolerance; generosity, not selfishness; pride, not egotism.

Bradley's litany of leadership can be seen shining in Shali's eyes, etched in his brow and painted in the ribbons that brighten his chest and tell his epic story.

Dwight Eisenhower once warned General Bradley that being chairman was the hardest job in Washington.

Mr. President, I'm not sure whether Eisenhower issued that warning before or after he became president. But surely, it has remained one of the hardest jobs in Washington. And for Chairman Shali in his time it was the job of building a military force that was both smaller and better that would remain the best trained, the best led, the best equipped force in the world. It was a job of responding to threats while shaping the world for the better; bringing more democracy to more nations, more stability to more regions, and thus, more security to our nation.

And the service of John Shalikashvili in the cause of freedom has come full circle. The boy who fled his home of Poland for freedom is helping to welcome Poland back home into the family of free nations. Something that has made the job a little less difficult has been the helping hand, the wise counsel and yes, the deep friendship of the vice chairman of the joint chiefs, General Joe Ralston.

The president, General Shali and I rely upon Joe Ralston on a daily basis. And our nation is safer and more secure because of his devotion to duty.

And another person serving at Shali's side is a hero, as we have indicated, in her own right, Joan Shalikashvili.

If being chairman of the joint chiefs is the hardest job in Washington, then being married to him has to be the second hardest. And Joan—through 31 years of love and dedica-

tion you two have been there for our troops and their families. No ship has been too far, no base too remote, no soldier too junior than devoting your life to the quality of their lives.

And so, for the miles that you've traveled and the lives you've touched, we are all profoundly grateful.

On the wall in my office hangs a portrait of Joshua Chamberlain who fought in the Civil War with legendary gallantry and generosity of heart. Chamberlain once spoke of developing the kind of character which allows ordinary people to become extraordinary or heroic. He said, we know not of the future and cannot plan for it much. But we can hold our spirits and our bodies so pure and so high, we may cherish such thoughts and such ideals and dream such dreams of lofty purpose that we can determine and know what manner of men we will be whenever and wherever the hour strikes that calls us to noble action.

General Shali, long after the sound of those cannons and the celebration of this day have faded, you can take comfort in knowing that as a result of who you are and what you've given and what all of us have received, that whenever and wherever the hour strikes that calls us to noble action, the men and women of America's military, following your example, will always be there. And they too will give a sample of their best. And like you, they will know in their hearts it's been nobly done.

Thank you.  
(Applause)

REMARKS OF PRESIDENT CLINTON AT FAREWELL CEREMONY FOR CHAIRMAN OF JOINT CHIEFS OF STAFF, SEPTEMBER 30, 1997

President CLINTON. Mr. Vice President, Secretary Cohen, Secretary Albright, Secretary Guber, National Security Adviser Berger, Director Tenet, General McCaffrey, to the service secretaries, the joint chiefs, the unified commanders in chief, the members of Congress, the members of our armed forces, to all the friends of General Shalikashvili who are here today, including former Secretary Perry, former chairmen and members of the joint chiefs, former officials of the Department of Defense, we all come together in grateful tribute to John and Joan Shalikashvili.

This is, frankly, a bittersweet day for me. I am full of pride but also some regret. For the last four years I have counted on Shali for his wisdom, his counsel, his leadership. He has become an exceptional adviser and a good friend, someone I knew I could always depend upon when the lives of our troops or the interests of America were on the line, and I will miss him very much.

General Shali is a great American with a great American story. A childhood seared by war, he has given his life to the cause of peace.

From an immigrant learning English, he has become the shining symbol of what America is all about. He's never forgotten what his country gave him nor has ever stopped giving back to it. His service to our nation spanning 39 years rises from the ranks of Army private to the highest military officer in the land.

Of course, the road even for him has not always been smooth. I am told that after a grueling first day at Officer Candidate School, Private John Shali sneaked out of his barracks looking for a place to resign. Our nation can be very grateful that probably for the only time in his entire career, he failed in his mission.

I am convinced that when future students look back upon this time, they will rank John Shalikashvili as among the greatest chairmen of the joint chiefs of staff America ever had.

Greatness is something that cannot be bestowed like a medal, a ribbon, a star. It cannot be taught or bought. It comes in the end only from within. General Shali has said that the three indispensable traits of a great leader are confidence, care and character. He ought to know. He embodies them.

His confidence shines in a sterling record of innovation and achievement—managing the downsizing of our forces while upgrading their capability and readiness; upholding the most rigorous standards for the use of those forces in the world where threats to our survival have faded, but threats to our interests and values have not; dramatically improving joint doctrine and training and taking joint planning far into the future for the very first time; and of course, helping bring Europe together at last in liberty, democracy and peace.

One of the proudest moments of my presidency was standing with Shali in Warsaw as we celebrated NATO's enlargement and welcomed the people of his original homeland back home to the family of freedom.

And if the baseline measure of a chairman's competence is successful military operations, Shali has filled a resume that would turn others all a drab with envy.

In the last four years, our troops have been tested in more than 40 operations. From Bosnia to Haiti, the Taiwan straits, Iraq, Rwanda, Liberia and more, our armed forces have performed superbly with Shali at the helm.

Our troops trust him because they know him, how much he cares for them. They have seen that caring in his constant contact with our service men and women; in the way he warms their hearts with his pride in them; and the humility, the honesty, the graciousness, the respect he always shows to others; in the wonderful way he listens—even to bearers of bad news.

Our troops know that he never expects their gratitude or applause, but he does want to sharpen their capabilities, improve their welfare and lift their morale, and in his most important duty, to make sure that whenever they go into danger, the planning is superb, the risks are minimized, and every reasonable measure is taken to ensure their success and safe return.

For Shali, caring transcends our obligations even to one another. He believes in America's unique ability to help others around the world, sheltering freedom, defending democracy, relieving fear and despair.

He knows that what sets our troops apart is not just their courage, strength and skill, but also the ideal they serve, the hope they inspire, the spirit they represent.

As some may recall, during the crisis in Haiti, Shali visited with refugees in the camps observing and listening with quiet understanding, the quiet understanding of one who had also been in that position. And he ordered improvements to make those camps as comfortable as possible, to alleviate boredom and brighten hopes and bring toys to the children at Christmas.

That story also reveals something about his character, a clear sense of what is right and wrong, a man who's conscience is always his guide.

I'll miss a lot of things about Shali, but perhaps most of all, I'll miss the integrity he always displayed in being my closest military adviser.

In every conversation we have ever had, he never minced words, he never postured or pulled punches, he never shied away from tough issues or tough calls. And most important, he never shied away from doing what he believed was the right thing.

On more than one occasion, many more than one occasion, he looked at me. I could

see the pain in his eyes that he couldn't tell me what I wanted to hear and what he wished he could say. But with a clear and firm voice and a direct piercing gaze, he always told me exactly what he thought the truth was.

No president could ever ask for more.

Shali has had the support of a proud and dedicated family.

His son, Brandt; his brother, himself a distinguished green beret veteran; his sister; and of course, there are his dogs. I understand that they are the only living creatures who have never obeyed his orders.

And most importantly, there is Joan. Joan, you have been a terrific support for our men and women in uniform.

They know you are always looking out for them and their families, from around the corner to around the world. You were the chairman's personal inspector general. When it came to how families are cared for, no one had more commitment, a better eye or a bigger heart, and we thank you.

General, very soon now, you and Joan will be settling into your new home in Washington State. You can tuck your uniform into a drawer. You can carry an umbrella. You can even grow a beard.

Maybe you'll actually even open that hardware store you'd been talking about. I don't know if you know the first thing about power tools or mixing paint, but the brand you have to offer is the top of the line.

Our nation is safer. Our armed forces are stronger, and our world is a better place because of your service. Thank you for all you have done.

God bless you, and Godspeed.

#### MESSAGES FROM THE PRESIDENT

Messages from the President of the United States were communicated to the Senate by Mr. Williams, one of his secretaries.

##### EXECUTIVE MESSAGES REFERRED

As in executive session the Presiding Officer laid before the Senate messages from the President of the United States submitting sundry nominations which were referred to the appropriate committees.

(The nominations received today are printed at the end of the Senate proceedings.)

#### MESSAGES FROM THE HOUSE

At 4:30 p.m., a message from the House of Representatives, delivered by Ms. Goetz, one of its reading clerks, announced that the House has passed the following bill, without amendment:

S. 1227. An act to amend title I of the Employee Retirement Income Security Act of 1974 to clarify treatment of investment managers under such title.

#### EXECUTIVE AND OTHER COMMUNICATIONS

The following communications were laid before the Senate, together with accompanying papers, reports, and documents, which were referred as indicated:

EC-3270. A communication from the Deputy Assistant Administrator, Office of Diversion Control, Drug Enforcement Administration, Department of Justice, transmitting, pursuant to law, two rules received on Octo-

ber 16, 1997; to the Committee on the Judiciary.

EC-3271. A communication from the Director of the Executive Office for United States Trustees, Department of Justice, transmitting, pursuant to law, a rule entitled "Procedures for Suspension and Removal of Panel Trustees and Standing Trustees" received on October 16, 1997; to the Committee on the Judiciary.

EC-3272. A communication from the Assistant Attorney General (Office of Legislative Affairs), transmitting, a draft of proposed legislation entitled "The National Crime Prevention and Privacy Compact"; to the Committee on the Judiciary.

EC-3273. A communication from the Secretary of Housing and Urban Development, transmitting, pursuant to law, the annual report of the administration of the Freedom of Information Act for calendar year 1995; to the Committee on the Judiciary.

EC-3274. A communication from the Chairman of the National Bankruptcy Review Commission, transmitting, pursuant to law, a report and recommendations; to the Committee on the Judiciary.

#### REPORTS OF COMMITTEES

The following reports of committees were submitted:

By Mr. MURKOWSKI, from the Committee on Energy and Natural Resources, with an amendment in the nature of a substitute:

S. 940. A bill to provide for a study of the establishment of Midway Atoll as a national memorial to the Battle of Midway, and for other purposes (Rept. No. 105-114).

H.R. 765. A bill to ensure maintenance of a herd of wild horses in Cape Lookout National Seashore (Rept. No. 105-115).

By Mr. STEVENS, from the Committee on Appropriations:

Special Report entitled "Further Revised Allocation To Subcommittees of Budget Totals from the Concurrent Resolution for Fiscal Year 1998" (Rept. No. 105-116).

#### INTRODUCTION OF BILLS AND JOINT RESOLUTIONS

The following bills and joint resolutions were introduced, read the first and second time by unanimous consent, and referred as indicated:

By Mr. TORRICELLI (for himself, Mr. GRAHAM, Mr. MACK, Mr. SARBANES, and Mr. LAUTENBERG):

S. 1321. A bill to amend the Federal Water Pollution Control Act to permit grants for the national estuary program to be used for the development and implementation of a comprehensive conservation and management plan, to reauthorize appropriations to carry out the program, and for other purposes; to the Committee on Environment and Public Works.

By Mr. KENNEDY (for himself and Mr. KERRY):

S. 1322. A bill to establish doctoral fellowships designed to increase the pool of scientists and engineers trained specifically to address the global energy and environmental challenges to the 21st century; to the Committee on Labor and Human Resources.

By Mr. HARKIN:

S. 1323. A bill to regulate concentrated animal feeding operations for the protection of the environment and public health, and for other purposes; to the Committee on Agriculture, Nutrition, and Forestry.

By Mr. LOTT:

S. 1324. A bill to deauthorize a portion of the project for navigation, Biloxi Harbor,