

113TH CONGRESS  
2D SESSION

# H. R. 5007

To assess staffing shortages at medical facilities of the Department of Veterans Affairs, and for other purposes.

IN THE HOUSE OF REPRESENTATIVES

JUNE 26, 2014

Mr. RUIZ introduced the following bill; which was referred to the Committee on Veterans' Affairs

# A BILL

To assess staffing shortages at medical facilities of the Department of Veterans Affairs, and for other purposes.

*Be it enacted by the Senate and House of Representatives of the United States of America in Congress assembled,*

### **3 SECTION 1. SHORT TITLE.**

4 This Act may be cited as the “Restoring Account-  
5 ability in Veterans Access to Health Care Act”.

## **6 SEC. 2. TREATMENT OF STAFFING SHORTAGE AND REPORT**

**9           (a) STAFFING SHORTAGE.—**

1                             (1) IN GENERAL.—Not later than 180 days  
2 after the date of the enactment of this Act, and an-  
3 nually thereafter, the Inspector General of the De-  
4 partment of Veterans Affairs shall determine, and  
5 publish in the Federal Register, the five occupations  
6 of health care providers of the Department of Vet-  
7 erns Affairs for which there is the largest staffing  
8 shortage throughout the Department.

9                             (2) RECRUITMENT AND APPOINTMENT.—Not-  
10 withstanding sections 3304 and 3309 through 3318  
11 of title 5, United States Code, the Secretary of Vet-  
12 erns Affairs, based upon a determination by the In-  
13 spector General under paragraph (1) that there is a  
14 staffing shortage throughout the Department with  
15 respect to a particular occupation of health care pro-  
16 vider, may recruit and directly appoint highly quali-  
17 fied health care providers to a position to serve as  
18 a health care provider in that particular occupation  
19 for the Department.

20                             (b) REPORTS.—

21                             (1) IN GENERAL.—Not later than 180 days  
22 after the date of the enactment of this Act, and not  
23 later than December 31 of each even numbered year  
24 thereafter until 2024, the Secretary of Veterans Af-  
25 fairs shall submit to the Committee on Veterans' Af-

1 fairs of the Senate and the Committee on Veterans'  
2 Affairs of the House of Representatives a report as-  
3 sessing the staffing of each medical facility of the  
4 Department of Veterans Affairs.

5 (2) ELEMENTS.—Each report submitted under  
6 paragraph (1) shall include the following:

7 (A) The results of a system-wide assess-  
8 ment of all medical facilities of the Department  
9 to ensure the following:

10 (i) Appropriate staffing levels for  
11 health care providers to meet the goals of  
12 the Secretary for timely access to care for  
13 veterans.

14 (ii) Appropriate staffing levels for  
15 support personnel, including clerks.

16 (iii) Appropriate sizes for clinical pan-  
17 els.

18 (iv) Appropriate numbers of full-time  
19 staff, or full-time equivalent, dedicated to  
20 direct care of patients.

21 (v) The appropriate physician to pa-  
22 tient ratio (including for both primary and  
23 specialty care), as compared to such ratio  
24 as it exists on the date of the report.

(vi) Appropriate physical plant space to meet the capacity needs of the Department in that area.

(vii) Such other factors as the Secretary considers necessary.

(B) An explanation of the measurable productivity standards used to establish the levels in the assessment described in subparagraph (A).

(C) A plan for addressing any issues identified in the assessment described in subparagraph (A), including a timeline for addressing such issues.

(D) A list of the current wait times and workload levels for the following clinics in each medical facility:

(i) Mental health.

## (ii) Primary care.

### (iii) Gastroenterology.

#### (iv) Women's health.

(v) Specialty care.

#### (vi) Ophthalmology.

(vii) Such other cl

try considers appropriate.

(E) A description of the results of the determination of the Secretary under paragraph (1) of subsection (a) and a plan to use direct appointment authority under paragraph (2) of such subsection to fill staffing shortages, including recommendations for improving the speed at which the credentialing and privileging process can be conducted.

(F) The current staffing models of the Department for the following clinics, including recommendations for changes to such models:

- (i) Mental health.
  - (ii) Primary care.
  - (iii) Gastroenterology.
  - (iv) Women's health.
  - (v) Specialty care.
  - (vi) Ophthalmology.
  - (vii) Such other clinics as the Secretary considers appropriate.

(G) A detailed analysis of succession planning at medical facilities of the Department, including the following:

- (i) The number of positions in medical facilities throughout the Department that are not filled by a permanent employee.

(ii) The length of time each such position described in clause (i) remained vacant or filled by a temporary or acting employee.

(iii) A description of any barriers to filling the positions described in clause (i).

(iv) A plan for filling any positions that are vacant or filled by a temporary or acting employee for more than 180 days.

(v) A plan for handling emergency circumstances, such administrative leave or sudden medical leave for senior officials.

(H) The number of health care providers who have been removed from their position or have retired, by provider type, during the two-year period preceding the submittal of the report.

(I) Of the health care providers specified in subparagraph (G) that have been removed from their position, the following:

(i) The number of such health care providers who were reassigned to another position in the Department.

(ii) The number of such health care providers who left the Department.

1   **SEC. 3. CLINIC MANAGEMENT TRAINING PROGRAM OF THE**  
2                   **DEPARTMENT OF VETERANS AFFAIRS.**

3       (a) IN GENERAL.—Not later than 180 days after the  
4 date of the enactment of this Act, the Secretary of Vet-  
5 erans Affairs shall implement a clinic management train-  
6 ing program to provide in-person, standardized education  
7 on health care management to all managers of, and health  
8 care providers at, medical facilities of the Department of  
9 Veterans Affairs.

10     (b) ELEMENTS.—The clinic management training  
11 program required by subsection (a) shall include the fol-  
12 lowing:

13               (1) Training on how to manage the schedules of  
14 health care providers of the Department and train-  
15 ing on customer service and veteran-centered care,  
16 including proper planning procedures for vacation,  
17 leave, and graduate medical education training  
18 schedules.

19               (2) Training on the appropriate number of ap-  
20 pointments that a health care provider should con-  
21 duct on a daily basis, based on specialty.

22               (3) Training on how to determine whether there  
23 are enough available appointment slots to manage  
24 demand for different appointment types and mecha-  
25 nisms for alerting management of insufficient slots.

1                   (4) Training on how scheduling systems will be  
2                   monitored and how schedulers will be held account-  
3                   able for accurate data.

4                   (5) Training on how to properly use data to  
5                   meet the demand for health care, including the fol-  
6                   lowing:

7                         (A) Training on determining the next  
8                         available appointment for each health care pro-  
9                         vider at the medical facility.

10                  (B) Training on determining the number  
11                  of health care providers needed to meet demand  
12                  for health care at the medical facility.

13                  (C) Training on determining the number  
14                  of exam rooms needed to meet demand for such  
15                  health care in an efficient manner.

16                  (6) Training on how to properly use the ap-  
17                  pointment scheduling system of the Department, in-  
18                  cluding any new scheduling system implemented by  
19                  the Department.

20                  (7) Training on how to optimize the use of  
21                  technology, including the following:

22                         (A) Telemedicine.

23                         (B) Electronic mail.

24                         (C) Text messaging.

1                             (D) Such other technologies as specified by  
2                             the Secretary.

3                             (8) Training on how to properly use physical  
4                             plant space at medical facilities of the Department  
5                             to ensure efficient flow and privacy for patients and  
6                             staff.

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