

110TH CONGRESS
1ST SESSION

S. 179

To amend title 10, United States Code, to establish the position of Deputy Secretary of Defense for Management, and for other purposes.

IN THE SENATE OF THE UNITED STATES

JANUARY 4, 2007

Mr. ENSIGN (for himself and Mr. AKAKA) introduced the following bill; which was read twice and referred to the Committee on Armed Services

A BILL

To amend title 10, United States Code, to establish the position of Deputy Secretary of Defense for Management, and for other purposes.

1 *Be it enacted by the Senate and House of Representa-
2 tives of the United States of America in Congress assembled,*

3 **SECTION 1. DEPUTY SECRETARY OF DEFENSE FOR MAN-
4 AGEMENT.**

5 (a) ESTABLISHMENT.—

6 (1) POSITION AND DUTIES.—

7 (A) Chapter 4 of title 10, United States
8 Code, is amended—

1 (i) in section 131(b), by striking para-
2 graph (1) and inserting the following new
3 paragraph:

4 “(1) Two Deputy Secretaries of Defense, as fol-
5 lows:

7 “(B) The Deputy Secretary of Defense for
8 Management.”; and

9 (ii) by inserting after section 132 the
10 following new section 132a:

11 "SECTION 132a. Deputy Secretary of Defense for
12 Management

13 "(a) ESTABLISHMENT.—(1) There is a Deputy Sec-
14 retary of Defense for Management, appointed from civilian
15 life by the President, by and with the advice and consent
16 of the Senate, from among persons who have—

17 “(A) extensive executive level leadership and
18 management experience in the private or public sec-
19 tor;

20 “(B) strong leadership skills;

21 “(C) a demonstrated ability to manage large
22 and complex organizations; and

23 “(D) a record of achieving positive operational
24 results.

1 “(2) A person may not be appointed as Deputy Sec-
2 retary of Defense for Management within 10 years after
3 relief from active duty as a commissioned officer of a reg-
4 ular component of an armed force.

5 “(3) The Deputy Secretary of Defense for Manage-
6 ment shall serve for a term of seven years, except that
7 the Deputy Secretary may be removed earlier if the Sec-
8 retary of Defense determines under subsection (h)(2) that
9 the Deputy Secretary’s performance has not been satisfac-
10 tory.

11 “(b) GENERAL AUTHORITY.—(1) The Deputy Sec-
12 retary of Defense for Management—

13 “(A) serves as the Chief Management Officer of
14 the Department of Defense;

15 “(B) is the principal adviser to the Secretary of
16 Defense on matters relating to the management of
17 the Department of Defense, including defense busi-
18 ness activities, to ensure departmentwide capability
19 to carry out the strategic plan of the Department of
20 Defense in support of national security objectives;
21 and

22 “(C) performs such additional duties and exer-
23 cises such other powers as the Secretary may pre-
24 scribe.

1 “(2) The Deputy Secretary of Defense for Manage-
2 ment takes precedence in the Department of Defense im-
3 mediately after the Deputy Secretary of Defense.

4 “(3)(A) The Deputy Secretary of Defense for Man-
5 agement shall act for, and exercise the powers of, the Sec-
6 retary of Defense when—

7 “(i) the Secretary is disabled or there is no Sec-
8 retary of Defense; and

9 “(ii) the Deputy Secretary of Defense is dis-
10 abled or there is no Deputy Secretary of Defense.

11 “(B) The Deputy Secretary of Defense for Manage-
12 ment shall act for, and exercise the powers of, the Deputy
13 Secretary of Defense when the Deputy Secretary is dis-
14 abled or there is no Deputy Secretary of Defense.

15 “(c) MANAGEMENT DUTIES.—To support the eco-
16 nomical, efficient, and effective execution of the national
17 defense objectives, policies, and plans of the Department
18 of Defense, the Deputy Secretary of Defense for Manage-
19 ment shall be responsible to the Secretary of Defense for
20 the development, approval, implementation, integration,
21 and oversight of policies, procedures, processes, and sys-
22 tems for the management of the Department of Defense
23 that relate to performance of the following functions:

24 “(1) Planning and budgeting, including per-
25 formance measurement.

- 1 “(2) Acquisition.
- 2 “(3) Logistics.
- 3 “(4) Facilities, installations, and environment.
- 4 “(5) Financial management.
- 5 “(6) Human resources and personnel.
- 6 “(7) Management of information resources, in-
7 cluding information technology, networks, and tele-
8 communications functions.
- 9 “(d) DEFENSE BUSINESS REFORM.—For the func-
10 tions specified in subsection (c), the Deputy Secretary of
11 Defense for Management shall—
 - 12 “(1) develop and maintain a departmentwide
13 management strategic plan for business reform, and
14 identify key initiatives to be undertaken by the De-
15 partment of Defense and its components, together
16 with related resource needs;
 - 17 “(2) establish performance goals and measures
18 for improving and evaluating overall economy, effi-
19 ciency, and effectiveness;
 - 20 “(3) monitor and measure the progress of the
21 Department and its components in meeting estab-
22 lished performance goals for improving economy, ef-
23 ficiency, and effectiveness; and
 - 24 “(4) review and approve plans and budgets for
25 business reform, including any proposed changes to

1 policies, procedures, processes, and systems, to en-
2 sure the compatibility of those plans and budgets
3 with—

4 “(A) the overall strategic plan and budget
5 of the Department;

6 “(B) the strategic plan for business reform
7 of the Department; and

8 “(C) achievement of the integration of
9 business activities throughout the Department.

10 “(e) DEFENSE BUSINESS SYSTEMS.—(1) In carrying
11 out the duties of the position under this section, the Dep-
12 uty Secretary of Defense for Management shall oversee
13 the implementation of a defense business systems mod-
14 ernization program including the expenditure of any funds
15 appropriated for maintaining legacy systems and for mod-
16 ernizing defense business systems.

17 “(2) The Deputy Secretary of Defense for Manage-
18 ment shall—

19 “(A) oversee the development of, and shall re-
20 view and approve, all budget requests for defense
21 business systems, including the information to be
22 submitted to Congress under section 2222(h) of this
23 title; and

24 “(B) subject to the authority, direction, and
25 control of the Secretary of Defense, perform the re-

1 sponsibilities of the Secretary under section 2222 of
2 this title.

3 “(3) In this subsection, the terms ‘defense business
4 system’ and ‘defense business system modernization’ have
5 the meanings given to those terms in section 2222(j) of
6 this title.

7 “(f) RELATIONSHIP TO OTHER DEFENSE OFFI-
8 CIALS.—The Deputy Secretary of Defense for Manage-
9 ment exercises the authority of the Secretary of Defense
10 in the performance of the duties of the Deputy Secretary
11 under this section, subject to the authority, direction, and
12 control of the Secretary. The Secretaries of the military
13 departments and the heads of the other elements of the
14 Department of Defense are subject to the authority, direc-
15 tion, and control of the Deputy Secretary in the perform-
16 ance of their duties with respect to matters within the au-
17 thority of the Deputy Secretary, and the exercise of that
18 authority by the Deputy Secretary is binding on the mili-
19 tary departments and such other elements.

20 “(g) CONSULTATION WITH OTHER OFFICIALS.—In
21 carrying out the duties of the position under this section,
22 the Deputy Secretary of Defense for Management shall
23 consult on a continuing basis with the Deputy Secretary
24 of Defense, the Secretaries of the military departments,
25 and the Chairman of the Joint Chiefs of Staff—

1 “(1) to support economical, efficient, and effec-
2 tive performance of the missions of the Department
3 of Defense; and

4 “(2) to support each of those officials—

5 “(A) in the implementation of the national
6 defense strategy and the strategic plan of the
7 Department of Defense; and

8 “(B) in the administration of related pro-
9 grams, plans, operations, and activities.

10 “(h) PERFORMANCE AND EVALUATION.—(1) The
11 Secretary of Defense and the Deputy Secretary of Defense
12 for Management shall jointly identify in writing each year
13 the individual and organizational goals to be achieved by
14 the Deputy Secretary during the succeeding year. Such
15 goals shall be expressed in terms of measurable mile-
16 stones, and shall be consistent with the goals and meas-
17 ures established under subsection (d). Each set of goals
18 so identified shall be available for public disclosure.

19 “(2) The Secretary of Defense shall evaluate the per-
20 formance of the Deputy Secretary of Defense for Manage-
21 ment each year and shall determine as part of each such
22 evaluation whether the Deputy Secretary has made satis-
23 factory progress toward achieving the goals set out in the
24 performance agreement for that year under paragraph
25 (1).”.

1 (B) The table of sections at the beginning
2 of such chapter is amended by inserting after
3 the item relating to section 132 the following
4 new item:

“132a. Deputy Secretary of Defense for Management.”.

10 (b) MEMBERSHIP OF CERTAIN DEPARTMENT OF DE-
11 FENSE MANAGEMENT COMMITTEES.—

12 (1) FINANCIAL MANAGEMENT MODERNIZATION
13 EXECUTIVE COMMITTEE.—Section 185(a) of title 10,
14 United States Code, is amended—

15 (A) in paragraph (2)—

16 (i) by redesignating subparagraphs
17 (A), (B), (C), (D), and (E) as subpara-
18 graphs (B), (C), (D), (E), and (F), respec-
19 tively;

20 (ii) by inserting after “composed of
21 the following:” the following new subpara-
22 graph (A):

23 “(A) The Deputy Secretary of Defense for
24 Management, who shall be the chairman of the com-
25 mittee.”; and

13 (c) ADJUSTMENTS TO DUTIES AND PRECEDENCE OF
14 OTHER OFFICIALS.—

22 (B) in subsection (c), by inserting “the
23 Deputy Secretary of Defense for Management,”
24 after “the Deputy Secretary of Defense.”.

(B) in paragraph (2), by inserting “the Deputy Secretary of Defense for Management,” after “the Deputy Secretary of Defense.”.

16 (4) DIRECTOR OF OPERATIONAL TEST AND
17 EVALUATION.—Section 139 of such title is amend-
18 ed—

19 (A) in subsection (b)—

20 (i) in paragraph (2), by striking “and
21 the Under Secretary of Defense for Acqui-
22 sition, Technology, and Logistics” and in-
23 serting “, the Deputy Secretary of De-
24 fense, the Deputy Secretary of Defense for
25 Management, the Under Secretary of De-

3 (ii) in paragraph (6), by inserting “,
4 the Deputy Secretary of Defense, and the
5 Deputy Secretary of Defense for Manage-
6 ment” after “the Secretary of Defense”;
7 and

8 (B) in subsection (c), by striking “and the
9 Deputy Secretary of Defense” in the first sen-
10 tence and inserting “, the Deputy Secretary of
11 Defense, and the Deputy Secretary of Defense
12 for Management”.

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