# S. 1956

To amend title 38, United States Code, to enhance the assurance of efficiency, quality, and patient satisfaction in the furnishing of health care to veterans by the Department of Veterans Affairs, and for other purposes.

### IN THE SENATE OF THE UNITED STATES

NOVEMBER 18, 1999

Ms. Snowe introduced the following bill; which was read twice and referred to the Committee on Veterans' Affairs

## A BILL

- To amend title 38, United States Code, to enhance the assurance of efficiency, quality, and patient satisfaction in the furnishing of health care to veterans by the Department of Veterans Affairs, and for other purposes.
  - 1 Be it enacted by the Senate and House of Representa-
  - 2 tives of the United States of America in Congress assembled,
  - 3 SECTION 1. SHORT TITLE.
  - 4 This Act may be cited as the "Veterans Health Care
  - 5 Quality Assurance Act of 1999".
  - 6 SEC. 2. FINDINGS.
- 7 Congress makes the following findings:

- 1 (1) The Department of Veterans Affairs admin-2 isters the largest health care network in the United 3 States, including 172 hospitals, 73 home care pro-4 grams, more than 800 community-based outpatient 5 clinics, and numerous other specialized care facili-6 ties.
  - (2) There are approximately 25,000,000 veterans in the United States, including approximately 19,300,000 veterans of a period of war.
  - (3) The number of veterans seeking medical care in Department medical facilities is increasing nationwide.
  - (4) The fiscal year 1997 medical care caseload of the Department was 2,700,000. The fiscal year 1999 medical care caseload of the Department was projected to increase by 160,000 cases over the fiscal year 1998 caseload, and is projected to increase by an additional 54,000 cases in fiscal year 2000, resulting in a total caseload of 3,600,000 in fiscal year 2000.
  - (5) The number of outpatient visits at Department medical facilities in fiscal year 2000 is projected to increase by 2,500,000 over the number of such visits in fiscal year 1999, to a total of 38,300,000 visits in fiscal year 2000.

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| 1  | (6) The average age of veterans is increasing.         |
| 2  | The increase in the average age of veterans is ex-     |
| 3  | pected to result in additional demands for health      |
| 4  | care services, including more frequent and long-term   |
| 5  | health needs.  |
| 6  | (7) The Department is attempting to meet in-           |
| 7  | creasing demand for medical care without substan-      |
| 8  | tial increases in appropriations, mainly through ef-   |
| 9  | forts to increase efficiency.                          |
| 10 | (8) The need to treat more veterans without            |
| 11 | substantial increases in available resources has re-   |
| 12 | sulted in serious concerns about the potential for     |
| 13 | loss of quality of care and of patient satisfaction.   |
| 14 | (9) Many of the regional networks and hospitals        |
| 15 | administered by the Veterans Health Administration     |
| 16 | report that timely access to high quality health care  |
| 17 | may be jeopardized by inadequate funding.              |
| 18 | SEC. 3. SENSE OF CONGRESS ON MAXIMIZATION AND EFFI-    |
| 19 | CIENT USE OF HEALTH CARE RESOURCES BY                  |
| 20 | THE DEPARTMENT OF VETERANS AFFAIRS.                    |
| 21 | It is the sense of Congress that the Secretary of Vet- |
| 22 | erans Affairs should—                                  |
| 23 | (1) require the directors of the Department of         |
| 24 | Veterans Affairs health care networks to systemati-    |

cally share information on means of maximizing re-

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| 1  | sources and increasing efficiency without compro-         |
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| 2  | mising quality of care and patient satisfaction;          |
| 3  | (2) require exchange and mentoring programs               |
| 4  | among and between such networks in order to facili-       |
| 5  | tate the sharing of such information;                     |
| 6  | (3) provide incentives to such networks to in-            |
| 7  | crease efficiency and meet uniform quality and pa-        |
| 8  | tient satisfaction goals; and                             |
| 9  | (4) institute a formal oversight process to en-           |
| 10 | sure that—  |
| 11 | (A) all such networks meet uniform effi-                  |
| 12 | ciency goals; and   |
| 13 | (B) efforts to increase efficiency are equi-              |
| 14 | table between and among such networks and                 |
| 15 | their facilities.   |
| 16 | SEC. 4. QUALITY ASSURANCE AUDITS BY INSPECTOR GEN-        |
| 17 | ERAL OF THE DEPARTMENT OF VETERANS                        |
| 18 | AFFAIRS.  |
| 19 | Section 312 of title 38, United States Code, is           |
| 20 | amended by adding at the end the following:               |
| 21 | "(c)(1) In addition to the other responsibilities of the  |
| 22 | Inspector General under this section, the Inspector Gen-  |
| 23 | eral shall also conduct an audit of the quality of health |
| 24 | care furnished by each health care network, and by each   |
| 25 | health care facility, of the Department.                  |

| 1  | "(2) Each audit under paragraph (1) shall measure          |
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| 2  | the following:   |
| 3  | "(A) The quality of health care furnished by               |
| 4  | the Department.  |
| 5  | "(B) The satisfaction of patients with the                 |
| 6  | health care furnished by the Department.                   |
| 7  | "(C) Resource and financial management.                    |
| 8  | "(D) The extent to which the funds allocated to            |
| 9  | health care programs of the Department are ade-            |
| 10 | quate to support such programs.                            |
| 11 | "(3) An audit shall be conducted under paragraph           |
| 12 | (1) for each health care network, and for each health care |
| 13 | facility, not less often than once every three years.      |
| 14 | "(4) The Inspector General may make such rec-              |
| 15 | ommendations to the Secretary regarding means of im-       |
| 16 | proving the quality of health care furnished to veterans   |
| 17 | as the Inspector General considers appropriate as a result |
| 18 | of the audits under this subsection.".                     |
| 19 | SEC. 5. INFORMATION ON EFFICIENCY, QUALITY, AND PA-        |
| 20 | TIENT SATISFACTION IN PROVISION OF                         |
| 21 | HEALTH CARE BY THE DEPARTMENT OF VET-                      |
| 22 | ERANS AFFAIRS.   |
| 23 | (a) Dissemination and Sharing of Information               |
| 24 | on Efficient Provision of Health Care.— $(1)$ The          |
| 25 | Secretary of Veterans Affairs, acting through the Under    |

- 1 Secretary for Health of the Department of Veterans Af-
- 2 fairs, shall provide for the dissemination and sharing with-
- 3 in and among Department of Veterans Affairs health care
- 4 networks of information designed to ensure that all De-
- 5 partment medical care centers meet uniform efficiency
- 6 standards in the provision of health care to veterans.
- 7 (2) The Secretary shall meet the requirement in para-
- 8 graph (1) through the publication of guidance materials
- 9 and best practice summaries and by such other means as
- 10 the Secretary considers appropriate.
- 11 (b) Efficiency Goals and Quality and Patient
- 12 Satisfaction Standards.—(1) The Secretary, acting
- 13 through the Under Secretary for Health, shall issue on
- 14 an annual basis efficiency goals and quality and patient
- 15 satisfaction standards in the provision of health care to
- 16 veterans for each Department health care facility. The ef-
- 17 ficiency goals and quality and patient satisfaction stand-
- 18 ards for each such facility shall be consistent with such
- 19 goals and standards as the Secretary shall establish for
- 20 the Department as a whole.
- 21 (2)(A) The Secretary shall, on an annual basis, sub-
- 22 mit to Congress a report on the extent to which each De-
- 23 partment health care facility met the efficiency goals and
- 24 quality and patient satisfaction standards for such facility
- 25 under paragraph (1) during the preceding year.

- 1 (B) Each report under subparagraph (A) shall set
- 2 forth a comparison between the performance of each De-
- 3 partment health care facility with respect to the efficiency
- 4 goals and quality and satisfaction standards for such facil-
- 5 ity for the year involved and the average performance of
- 6 all Department health care facilities with respect to such
- 7 goals and standards for such year. The comparison shall
- 8 be stated in a manner which permits a clear and under-
- 9 standable comparison of the performance of each facility
- 10 with the average performance of all such facilities.

#### 11 SEC. 6. OFFICE OF HEALTH CARE QUALITY ASSURANCE.

- 12 (a) Establishment.—(1) Subchapter II of chapter
- 13 73 of title 38, United States Code, is amended by adding
- 14 at the end the following:

### 15 "§ 7322. Office of Health Care Quality Assurance

- 16 "(a) IN GENERAL.—There shall be within the De-
- 17 partment an office to be known as the 'Office of Health
- 18 Care Quality Assurance' (in this section referred to as the
- 19 'Office'). The Office shall be located for administrative
- 20 purposes within the Office of the Under Secretary for
- 21 Health.
- 22 "(b) DIRECTOR.—The head of the Office is the Direc-
- 23 tor of Health Care Quality Assurance.
- 24 "(c) Staff and Support.—The Under Secretary
- 25 for Health shall provide the Office with such staff and

- 1 other support as may be necessary for the Office to carry
- 2 out effectively its functions under this section.
- 3 "(d) Functions.—The functions of the Office are as
- 4 follows:
- 5 "(1) To ensure the implementation of any rec-
- 6 ommendations of the Inspector General of the De-
- 7 partment as a result of audits conducted by the In-
- 8 spector General under section 312(c) of this title.
- 9 "(2) To collect and ensure the dissemination of
- information on initiatives, programs, policies, proce-
- dures, strategies, and best practices that have been
- proven to increase efficiency and resource utilization
- without undermining quality or patient satisfaction
- in the furnishing of health care to veterans.
- 15 "(3) To take such other actions relating to the
- assurance of quality in the furnishing of health care
- by the Veterans Health Administration as the Under
- 18 Secretary for Health considers appropriate.".
- 19 (2) The table of sections at the beginning of chapter
- 20 73 of such title is amended by inserting after the item
- 21 relating to section 7321 the following new item:
  - "7322. Office of Health Care Quality Assurance.".
- 22 (b) Placement in Office of Under Secretary
- 23 FOR HEALTH.—Section 7306(a) of title 38, United States
- 24 Code, is amended—

| 1  | (1) by redesignating paragraph (9) as para-                  |
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| 2  | graph (10); and  |
| 3  | (2) by inserting after paragraph (8) the fol-                |
| 4  | lowing new paragraph (9):                                    |
| 5  | "(9) The Director of Health Care Quality As-                 |
| 6  | surance, who shall be responsible to the Under Sec-          |
| 7  | retary for Health for the operation of the Office of         |
| 8  | Health Care Quality Assurance.".                             |
| 9  | (c) Sense of Congress on Director as Advo-                   |
| 10 | CATE FOR VETERANS.—It is the sense of Congress that          |
| 11 | the Director of the Office of Health Care Quality Assur-     |
| 12 | ance should act as an advocate for veterans in carrying      |
| 13 | out activities under section 7322 of title 38, United States |
| 14 | Code, as added by subsection (a).                            |
| 15 | SEC. 7. REPORT ON EFFICIENCIES IN PROVISION OF               |
| 16 | HEALTH CARE BY THE DEPARTMENT OF VET-                        |
| 17 | ERANS AFFAIRS.   |
| 18 | (a) REQUIREMENT.—Not later than six months after             |
| 19 | the date of the enactment of this Act, the Secretary of      |
| 20 | Veterans Affairs shall submit to Congress a report on effi-  |
| 21 | ciencies in the furnishing of health care to veterans in the |
| 22 | health care networks and facilities of the Department of     |
| 23 | Veterans Affairs.  |
| 24 | (b) Elements.—The report shall include the fol-              |

25 lowing:

- (1) A survey of each health care network of the Department, including a summary of the efforts of each network to increase efficiency in the furnishing of health care to veterans.
  - (2) An assessment of the extent to which such networks, and the facilities within such networks, are or are not implementing uniform, Department-wide policies to increase efficiency in the furnishing of health care to veterans.

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