# H. R. 2536

To amend the Higher Education Act of 1965 with respect to improving the administration of the student financial assistance programs under title IV of that Act.

### IN THE HOUSE OF REPRESENTATIVES

September 24, 1997

Mr. McKeon (for himself and Mr. Kildee) introduced the following bill; which was referred to the Committee on Education and the Workforce

## A BILL

To amend the Higher Education Act of 1965 with respect to improving the administration of the student financial assistance programs under title IV of that Act.

- 1 Be it enacted by the Senate and House of Representa-
- 2 tives of the United States of America in Congress assembled,
- 3 SECTION 1. SHORT TITLE.
- 4 This Act may be cited as the "21st Century Student
- 5 Financial Aid System Improvement Act of 1997".

1	SEC. 2. PERFORMANCE-BASED ORGANIZATION FOR THE
2	DELIVERY OF FEDERAL STUDENT FINANCIAL
3	ASSISTANCE.
4	Title XII of the Higher Education Act of 1965 (20
5	U.S.C. 1141 et seq.) is amended—
6	(1) by striking "TITLE XII—GENERAL
7	PROVISIONS" and inserting the following:
8	"TITLE XII—GENERAL AND
9	ADMINISTRATIVE PROVISIONS
10	PART A—GENERAL PROVISIONS";
11	and
12	(2) by adding at the end the following new part:
13	"PART B—ADMINISTRATIVE PROVISIONS FOR
14	DELIVERY OF STUDENT FINANCIAL ASSISTANCE
15	"SEC. 1221. PERFORMANCE-BASED ORGANIZATION FOR
16	THE DELIVERY OF FEDERAL STUDENT FI-
17	NANCIAL ASSISTANCE.
18	"(a) Establishment and Purpose.—
19	"(1) Establishment.—There is established in
20	the Department a Performance-Based Organization
21	(hereafter referred to as the 'PBO') which shall be
22	a discrete management unit responsible for manag-
23	ing the information systems supporting the pro-
24	grams authorized under title IV of this Act, as speci-
25	fied in subsection (b).

1	"(2) Purposes.—The purposes of the PBO
2	are—
3	"(A) to improve the level of service to stu-
4	dents and participants in the programs;
5	"(B) to reduce the costs of administering
6	the Federal student financial assistance pro-
7	grams authorized under title IV;
8	"(C) to increase the accountability of the
9	officials responsible for administering the oper-
10	ational aspects of these programs;
11	"(D) to provide greater flexibility in the
12	management of the operational functions of the
13	Federal student financial assistance programs;
14	and
15	"(E) to integrate the information systems
16	supporting the Federal student financial assist-
17	ance programs.
18	"(b) Authority.—
19	"(1) Authority of Secretary.—Notwith-
20	standing any other provision of this Act, the Sec-
21	retary shall maintain responsibility for the develop-
22	ment and promulgation of policy relating to the pro-
23	grams of student financial assistance under title IV.
24	In the exercise of its functions, the PBO shall be

1	subject to the direction of the Secretary. The Sec-
2	retary shall—
3	"(A) request the advice of, and work in co-
4	operation with, the Chief Operating Officer in
5	developing regulations, policies, administrative
6	guidance, or procedures affecting the informa-
7	tion systems administered by the PBO, and
8	other functions performed by the PBO;
9	"(B) request cost estimates from the Chief
10	Operating Officer for system changes required
11	by specific policies proposed by the Secretary;
12	"(C) consider the Chief Operating Officer's
13	comments and estimates prior to finalizing such
14	regulations, policies, administrative guidance, or
15	procedures; and
16	"(D) if necessary, arrange for additional
17	funding to ensure that the PBO can efficiently
18	perform its functions.
19	"(2) Functions.—The PBO shall carry out
20	the following functions:
21	"(A) All aspects of contracting for the data
22	and information systems supporting student fi-
23	nancial assistance under title IV, including the
24	operational administration of the William D.
25	Ford Federal Direct Loan Program, but not in-

1	cluding the development of policy relating to
2	such programs.
3	"(B) The administrative, accounting, and
4	financial management functions of the delivery
5	system for Federal student assistance, includ-
6	ing—
7	"(i) the collection, processing and
8	transmission of applicant data to students,
9	institutions and authorized third parties,
10	as provided for in section 483;
11	"(ii) technical specifications for soft-
12	ware development and systems supporting
13	the delivery of student financial assistance
14	under title IV;
15	"(iii) information technology and sys-
16	tems infrastructure related to the delivery
17	and management of student financial as-
18	sistance under title IV;
19	"(iv) all software and hardware acqui-
20	sitions and all information technology con-
21	tracts related to the delivery and manage-
22	ment of student financial assistance under
23	title IV; and

1	"(v) all customer service, training and
2	user support related to the functions de-
3	scribed in clauses (i) through (iv).
4	"(C) Annual development of a budget for
5	the operations and services of the PBO, in con-
6	sultation with the Secretary, and for consider-
7	ation and inclusion in the Department's annual
8	budget submission.
9	"(D) Other functions proposed by the Sec-
10	retary, and agreed to by the Chief Operating
11	Officer as are not inconsistent with the func-
12	tions of the PBO.
13	"(3) Independence.—In carrying out its
14	functions, the PBO shall exercise independent con-
15	trol of its budget allocations and expenditures, per-
16	sonnel decisions and processes, procurements, and
17	other administrative and management functions.
18	"(4) REVIEW OF PBO.—The PBO shall be sub-
19	ject to the usual and customary Federal audit proce-
20	dures, and be subject to review by the Inspector
21	General of the Department.
22	"(c) AUTHORIZATION OF APPROPRIATIONS.—For the
23	purpose of funding the administrative costs incurred by
24	the PBO in administering systems supporting programs
25	under this part, there are authorized to be appropriated

- 1 such sums as may be necessary for fiscal year 1999 and
- 2 each of the 4 succeeding fiscal years, except that funds
- 3 authorized under section 458 shall be made available to
- 4 the PBO by the Secretary for administrative costs author-
- 5 ized to be funded under that section.
- 6 "(d) Organizational Reports.—
- 7 "(1) Performance Plan.—Within 6 months 8 of the hiring of the Chief Operating Officer, and 9 every 12 months thereafter, the Secretary and the Chief Operating Officer of the Department shall de-10 11 velop a performance plan for the PBO that estab-12 lishes measurable goals and objectives for the orga-13 nization. In developing this performance plan, the 14 Secretary and the Chief Operating Officer shall con-15 sult with the Committee on Education and the 16 Workforce of the House of Representatives, the 17 Committee on Labor and Human Resources of the 18 Senate, and the Advisory Committee on Student Fi-19 nancial Assistance.
  - "(2) Annual accountability report and submit an annual accountability report to the Secretary and the Committee on Education and the Workforce of the House of Representatives and the Committee on

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1	Labor and Human Resources of the Senate. The ac-
2	countability report shall include—
3	"(A) an independent financial audit of the
4	expenditures of both the PBO and programs
5	administered by it;
6	"(B) financial and performance require-
7	ments applicable to the PBO under the Chief
8	Financial Officer Act of 1990 and the Govern-
9	ment Performance and Results Act of 1993;
10	"(C) the results achieved by the PBO dur-
11	ing the year relative to the goals established in
12	the organization's performance plan;
13	"(D) the results of the evaluations of per-
14	formance of the Chief Operating Officer and
15	senior managers under subsections (e)(2) and
16	(f)(2), including the amounts of bonus com-
17	pensation awarded to these individuals;
18	"(E) a discussion of the effectiveness of co-
19	ordination between the PBO and the Secretary;
20	"(F) recommendations for legislative and
21	regulatory changes to improve service to stu-
22	dents and their families, and to or improve pro-
23	gram efficiency and integrity; and
24	"(G) other such information as the Direc-
25	tor of the Office of Management and Budget

shall prescribe for performance based organizations.

#### "(e) CHIEF OPERATING OFFICER.—

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"(1) In General.—The management of the PBO shall be vested in a Chief Operating Officer who shall be appointed by the Secretary to a 5-year term and compensated without regard to chapters 33, 51, and 53 of title 5, United States Code. The Secretary shall appoint the Chief Operating Officer within 6 months of the date of enactment of this part. The Secretary shall consult with the Chairmen of the Committee on Education and the Workforce of the House of Representatives and the Committee on Labor and Human Resources of the Senate prior to making an appointment. The appointment shall be made on the basis of demonstrated management ability and expertise in information technology, including extensive experience in the financial services industry, and without regard to political affiliation or activity. The Secretary may reappoint the Chief Operating Officer to subsequent terms so long as the performance of the Chief Operating Officer, as set forth in the performance agreement, is satisfactory or better. The Chief Operating Officer may be removed by1 "(A) the President; or

2 "(B) the Secretary, for misconduct or fail-3 ure to meet performance goals set forth in the 4 performance agreement in paragraph (2).

The President or Secretary shall communicate the reasons for any such removal to the appropriate committees of Congress.

- "(2) Performance agreement.—The Secretary and the Chief Operating Officer shall enter into an annual performance agreement which shall set forth measurable organization and individual goals for the Chief Operating Officer in key operational areas. The agreement shall be subject to review and renegotiation at the end of each term. The final agreement shall be transmitted to the Committee on Education and the Workforce of the House of Representatives and the Committee on Labor and Human Resources of the Senate, and made publicly available.
- "(3) Compensation.—The Chief Operating Officer is authorized to be paid at an annual rate of basic pay not to exceed the maximum rate of basic pay for the Senior Executive Service under section 5382 of title 5, United States Code, including any applicable locality-based comparability payment that

may be authorized under section 5304(h)(2)(B) of such title 5. In addition, the Chief Operating Officer may receive a bonus in an amount up to, but not in excess of, 50 percent of such annual rate of basic pay, based upon the Secretary's evaluation of the Chief Operating Officer's performance in relation to the performance goals set forth in the performance agreement described in paragraph (2). Payment of a bonus under this paragraph may be made to the Chief Operating Officer only to the extent that such payment does not cause the Chief Operating Officer's total aggregate compensation in a calendar year to equal or exceed the amount of the President's salary under section 102 of title 3, United States Code.

### "(f) Senior Management.—

"(1) IN GENERAL.—The Chief Operating Officer may appoint up to 5 senior managers as may be necessary without regard to the provisions of title 5, United States Code, governing appointments in the competitive service, and who may be paid without regard to the provisions of chapter 51 and subchapter III of chapter 53 of such title relating to classification and General Schedule pay rates.

- 1 "(2) PERFORMANCE AGREEMENT.—The Chief 2 Operating Officer shall enter into an annual per-3 formance agreement with each senior manager ap-4 pointed under this subsection which shall set forth 5 measurable organization and individual goals in key 6 operational areas. The agreement shall be subject to 7 review and renegotiation at the end of each term.
  - Officer is authorized to pay senior managers at an annual rate of basic pay not to exceed 75 percent of the maximum rate of basic pay for the Senior Executive Service under section 5382 of title 5, United States Code, including any applicable locality-based comparability payment that may be authorized under section 5304(h)(2)(C) of such title 5. In addition, a senior manager may receive a bonus in an amount up to, but not in excess of, 50 percent of such annual rate of basic pay, based upon the Chief Operating Officer's evaluation of the manager's performance in relation to the performance goals set forth in the performance agreement described in paragraph (2).
- 23 "(g) Personnel Flexibility.—

1	"(1) Personnel Ceilings.—The PBO shall
2	not be subject to any ceiling relating to the number
3	or grade of employees.
4	"(2) Administrative flexibility.—The
5	Chief Operating Officer shall work with the Office of
6	Personnel Management to develop and implement
7	personnel flexibilities in staffing, classification, and
8	pay that meet the needs of the PBO and are consist-
9	ent with title 5, United States Code.
10	"(h) Performance Management System.—
11	"(1) Establishment of a fair and equi-
12	TABLE SYSTEM FOR MEASURING STAFF PERFORM-
13	ANCE.—The PBO shall establish an annual perform-
14	ance management system, consistent with applicable
15	provisions of law and regulations, which—
16	"(A) maintains individual accountability;
17	and
18	"(B) strengthens the organizational effec-
19	tiveness of the PBO by providing for—
20	"(i) establishing goals or objectives for
21	individual, group, or organizational per-
22	formance (or any combination thereof),
23	consistent with the performance plan of
24	the PBO and its performance planning
25	procedures, including those established

1	under the Government Performance and
2	Results Act of 1993, and communicating
3	such goals or objectives to employees; and
4	"(ii) using performance assessments
5	as a basis for granting employee awards
6	adjusting an employee's rate of basic pay
7	and other appropriate personnel actions, in
8	accordance with applicable provisions of
9	law and regulation.
10	"(i) Procurement Flexibility.—
11	"(1) In general.—Except as provided in this
12	subsection, the PBO shall abide by all applicable
13	Federal procurement laws and regulations when pro-
14	curing property and services. The PBO shall—
15	"(A) enter into contracts for information
16	systems supporting the programs authorized
17	under title IV to carry out the functions set
18	forth in subsection (b)(2); and
19	"(B) obtain the services of experts and
20	consultants without regard to section 3109 of
21	title 5, United States Code and set pay in ac-
22	cordance with such section.
23	"(2) Performance based servicing con-
24	TRACTS.—The Chief Operating Officer shall, to the
25	extent practicable, maximize the use of performance

- 1 based servicing contracts, consistent with guidelines
- 2 for such contracts published by the Office of Federal
- 3 Procurement Policy, to achieve cost savings and im-
- 4 prove service.
- 5 "(3) Fee for service arrangements.—The
- 6 Chief Operating Officer shall, to the extent prac-
- 7 ticable and consistent with the purpose of the PBO,
- 8 utilize services available outside of the Federal Gov-
- 9 ernment in the delivery of Federal student financial
- assistance. To achieve this purpose, the PBO is au-
- thorized to pay fees to an organization that are
- equivalent to those paid by other entities for such
- services, if the Chief Operating Officer determines
- that such organization currently provides an infor-
- mation system or service that meets the require-
- ments of the PBO.
- 17 "(j) Focus Groups.—To facilitate information shar-
- 18 ing and customer involvement, the Chief Operating Officer
- 19 may establish focus groups composed of students, institu-
- 20 tions, and other participants in the programs authorized
- 21 by title IV to provide advice on student aid delivery mat-
- 22 ters.

1	"SEC. 1222. ADMINISTRATIVE SIMPLIFICATION OF STU-
2	DENT AID DELIVERY.
3	"(a) In General.—The Secretary, and the Chief
4	Operating Officer shall improve the efficiency and effec-
5	tiveness of the student aid delivery system by encouraging
6	and participating in the establishment of voluntary con-
7	sensus standards and requirements for the electronic
8	transmission of information necessary for the administra-
9	tion of programs under title IV.
10	"(b) Adoption of Voluntary Consensus Stand-
11	ARDS.—Except with respect to the common financial re-
12	porting form under section 483(a), the Secretary shall
13	adopt voluntary consensus standards for transactions re-
14	quired under title IV, and common data elements for such
15	transactions, to enable information to be exchanged elec-
16	tronically between systems administered by the Depart-
17	ment and among participants in the Federal student aid
18	delivery system.
19	"(c) Requirements for Adoption of Voluntary
20	Consensus Standards.—Any voluntary consensus
21	standard adopted under this section shall—
22	"(1) be a standard that has been developed,
23	adopted, or modified by a standard setting organiza-
24	tion that is open to the participation of the various
25	entities engaged in the delivery of Federal student
26	financial assistance; and

- 1 "(2) be consistent with the objective of reducing 2 the administrative costs of delivering student finan-3 cial assistance under title IV.
- 4 "(d) Participation in Standard Setting Orga-
- 5 NIZATIONS.—
- 6 "(1) The Chief Operating Officer shall partici-7 pate in the activities of standard setting organiza-8 tions in carrying out the provisions of this section.
- 9 "(2) The Chief Operating Officer shall encour-10 age higher education groups seeking to develop com-11 mon forms, standards, and procedures in support of 12 the delivery of Federal student financial assistance 13 to conduct these activities within a standard setting 14 organization.
- "(e) Procedures for Adoption and Implementa-16 Tation of Voluntary Consensus Standards.—In 17 adopting voluntary consensus standards and implementa-18 tion timetables under this section, including modifications 19 of existing standards, the Secretary shall follow the proce-
- 20 dures for negotiated rulemaking in section 492.
- 21 "(f) Initial Voluntary Consensus Standards
- 22 To Be Adopted.—Through coordinated participation be-
- 23 tween the Chief Operating Officer and standard setting
- 24 organizations, the initial standards adopted by the Sec-
- 25 retary shall include the following:

- 1 "(1) Electronic personal identifier num-2 BER.—The Secretary shall adopt standards for a 3 single electronic personal identifier number for students receiving assistance under title IV. "(2) Electronic signature.—The Secretary, 6 in coordination with the Secretary of Commerce, 7 shall adopt standards specifying procedures for the 8 electronic transmission and authentication of signa-9 tures with respect to transactions requiring a signa-10 ture under title IV. 11 "(3) SINGLE INSTITUTIONAL IDENTIFIER.—The 12 Secretary shall adopt standards for a single identi-13 fier for eligible institutions under title IV. 14 "(g) Use of Clearinghouses.—Nothing in this 15 section shall restrict the ability of participating institutions and lenders from using a clearinghouse to comply 16 with the standards for the exchange of information established under this section. 18 19 "(h) APPLICABILITY TO CURRENT SYSTEMS.— 20 21
- "(1) GENERAL RULE.—Except as provided in paragraphs (2) and (3), this section shall apply to all Department of Education information systems supporting the delivery of programs under title IV no later than 12 months from the date of enactment of this part.

- 1 "(2) NATIONAL STUDENT LOAN DATA SYS-2 TEM.—This section shall apply to sections 485B (e) 3 and (f) no later than 18 months after the date of 4 enactment of this part.
- 5 "(3) Integrated postsecondary education 6 Data system.—The Secretary shall coordinate the 7 adoption of voluntary consensus standards under 8 this section to ensure that standards are compatible 9 with the integrated postsecondary education data 10 system (IPEDS).
- "(i) Data Security.—Any entity that maintains or transmits information under a transaction covered by this section shall maintain reasonable and appropriate administrative, technical, and physical safeguards—
- 15 "(1) to ensure the integrity and confidentiality 16 of the information; and
- 17 "(2) to protect against any reasonably antici-18 pated security threats, or unauthorized uses or dis-19 closures of the information.
- "(j) Authorization of Appropriations.—There are authorized to be appropriated in any fiscal year or made available from funds appropriated to carry out activities in this section in any fiscal year such sums as may be necessary to carry out the provisions of this section,

except that if no funds are appropriated pursuant to this

- 1 subsection, the Secretary shall make funds available to
- 2 carry out this section from amounts appropriated for the
- 3 operations and expenses of the Department of Education.
- 4 "(k) Definitions.—For purposes of this section:

- "(1) The term 'voluntary consensus standard'
  means a standard developed or used by a standard
  setting organization accredited by the American National Standards Institute.
  - "(2) The term 'standard setting organization' means a standard setting organization accredited by the American National Standards Institute that develops standards for information transactions, data elements, or any other standard that is necessary to, or will facilitate, the implementation of this section.
  - "(3) For purposes of this section, the term 'clearinghouse' means a public or private entity that processes or facilitates the processing of non-standard data elements into data elements conforming to standards adopted under this section.".

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