

six employees in the Executive Office of the President to receive daily home-to-work transportation in Government vehicles. In addition, the law allows me to designate up to 10 additional employees of Federal agencies to receive this benefit. However, for the reasons stated above, in my Administration, no officer or employee of the Executive Office of the President or any other Federal agency is authorized by me to receive use of a Government vehicle for daily home-to-work transportation pursuant to 31 U.S.C. 1344(b)(1)(B)&(C). The only exceptions, for compelling national security reasons, are the Assistant to the President for National Security Affairs, the Deputy Assistant to the President for National Security Affairs, and the Chief of Staff of the White House.

The law also allows Cabinet Secretaries and other Executive Level I officials to authorize one principal deputy to use a Government vehicle for daily home-to-work transportation. The use of Government vehicles for this purpose is simply not appropriate for Government officials at this level absent security or operational requirements. Accordingly, by this memorandum

I am instructing you to refrain from authorizing the use of Government vehicles for your deputies for daily home-to-work transportation. This memorandum does not prevent you from authorizing the temporary use of Government vehicles in accordance with the requirements of the law.

I further direct each executive department or agency to reduce the number of executive motor vehicles (except armored vehicles) that it owns or leases by at least 50 percent by the end of fiscal year 1993. Each agency will report on its compliance to the Director of the Office of Management and Budget at that time. I order the Director of the Office of Management and Budget, in consultation with the Administrator of General Services, to issue any further directives necessary to implement this memorandum and to monitor compliance.

Finally, I urge the head of each agency to strictly enforce the Governmentwide regulations prohibiting the unauthorized use of Government vehicles, including the use of corrective or disciplinary action where appropriate.

WILLIAM J. CLINTON

Remarks on Arrival in Detroit, Michigan *February 10, 1993*

Thank you very, very much. Thank you for coming out on this cold day to make me feel warmly welcome to Michigan. I want to say how grateful I am to be back here again. This is my first trip out of the Nation's Capital as your President. The first time I've ever been on Air Force One, I flew here to Michigan.

I want to say a word of thanks to Chairman Dingell and your wonderful Congressman from this district, David Bonior, and all the Members of Congress who are here, and Senator Levin and Senator Riegle. I want to thank my good friend Governor Blanchard, who flew here with me from Washington. I want to thank all of you who are here, and I'd like to say a special word of thanks to the men and women in uniform who are here in this crowd who serve our Nation every day. I know you're grateful to them. I want to thank the people of Michigan, without whom I might well not be here as President today, for your support in Novem-

ber and your support in March, and, more importantly, maybe, for all the things that I learned here in Michigan.

When I was a boy, the first thing I ever knew about Michigan, growing up in Arkansas, was it was sort of the land of opportunity for our people who couldn't make a living on the farm anymore. They came here and became middle class citizens by working in the auto plants or by other industries that were successful. When I came here as a candidate for President, I didn't know whether I could do very well. And after I came home the first time, I called my wife. I said, "Every other person I met was from Arkansas; we're going to do all right up here." [*Laughter*]

People came here because Michigan was the American dream. When I came back to Michigan in this Presidential campaign I found a different picture, not all bad by any means but much more mixed. I saw in Michigan people

who were developing new industries and new technologies and new hope for the future. I saw people working together across racial lines. But I also saw industries dying on the vine and people who had worked all their lives losing jobs and losing their health care. And I saw people divided by race, too.

I saw everything about America writ large here in this State: all that is best, all that is most troubling. But I saw an awful lot of hope, too. Today when I left the White House to come here, we had a crowd of folks come out on the lawn to say goodbye, and when I knew that we'd bring in some folks just from the public who were there and some people who work in the White House, many of whom had never met the President before. And I had so many people who work in correspondence who were telling me that the letters are coming in at record rates here, massive numbers of letters for me, for my wife, for my daughter, people writing us about their hopes, their dreams, their new ideas.

I'm going to do a town hall meeting tonight, a televised meeting connecting four cities, not just Detroit but three others, too, and all across the country. You know, between June and November I did nine of those. But I started a year ago in New Hampshire doing them, because I believe that people like me shouldn't hide from the people who elected them. I think we ought to be accountable.

There will be many difficult and challenging days ahead. But if you'll stay in touch with me, if you'll let me hear the truth of your feelings and your ideas, when you agree and when you disagree, I think we can change this country. And if you will give courage to your elected officials and tell them that that's what you voted for, for a change, that as difficult as it may be to change, staying where we are is the most expensive course of all, we can do it.

You know, shortly after you elected me to President, I was given my first piece of good news and my first piece of bad news. The good news was that consumer confidence was up and people were feeling better and people thought we could change the economy; that American companies, in a tough global environment, were becoming more productive; that interest rates had come down some and people were financing their home loans. The bad news was that no new jobs were being created in our economy and that incomes were not going up and that

after the election it was announced that the Government deficit was going to be \$50 billion higher next year and just about that high every year thereafter during my term of office. And so I had to go back to the drawing board and figure out how we were going to put the American people first, take on the special interests, invest in jobs and incomes and deal with the health care crisis and still bring the deficit down, as I promised to do, and to do it in a way that is fair to the middle class, people who've worked hard and paid the bills for 12 years. It isn't easy, I'll tell you that. But I'm doing my best.

We have spent literally hours and hours and hours, the administration people and I, and I've met with large numbers of people in Congress, many people many times, since I became President just 3 weeks ago, doing almost nothing but focusing on this economy. And I am telling you I am confident that if we'll make some challenging decisions now and put this country on the right path, we can lift this economy up, we can create jobs, we can deal with the health care crisis and have a bright future.

But remember: Everywhere I went in this election I said, "Do not vote for me if you're going to quit on election day. Do not come to the Inaugural and celebrate the victory unless you're going to help us make the victory good." I need your help. I didn't see a single soul all those thousands of miles I traveled on those buses, stopping on the country roads and going to the big cities, I never did see a person holding up a sign saying, "Everything's just fine. Leave well enough alone." Not the first sign. Even the people who honestly disagreed with me on a whole range of issues never said they believed that we didn't have to have the courage to change.

And so tonight I ask you, watch what we do closely. If you think I'm wrong, call or write and tell me. But continue to support me with your prayers and your voice and your conviction, and give the Members of Congress the courage to change. That is what the election was all about. And we are going to try to make good on it.

Thank you, and God bless you all.

NOTE: The President spoke at 5:10 p.m. at the Selfridge Air National Guard Base. In his remarks, he referred to John D. Dingell, chairman, House Energy and Commerce Committee.