

the General Accounting Office, and other agencies. Supervision, direction, and review of the preparation and execution of the defense budget is provided.

Operational Test and Evaluation The Director of Operational Test and Evaluation serves as the principal staff assistant and adviser to the Secretary of Defense on operational test and evaluation in the Department of Defense and is the principal test and evaluation official within the senior management of the Department.

Personnel and Readiness The Under Secretary of Defense for Personnel and Readiness is the principal staff assistant and adviser to the Secretary of Defense for policy matters relating to the structure and readiness of the Total Force. Functional areas include: readiness; civilian and military personnel policies, programs, and systems; civilian and military equal opportunity programs; health policies, programs, and activities; Reserve Component programs, policies, and activities; family policy, dependent's education, and personnel support programs; and mobilization planning and requirements.

Policy The Under Secretary of Defense for Policy is the principal staff assistant

to the Secretary of Defense for policy matters relating to overall international security policy and political-military affairs. Functional areas include NATO affairs; net assessments; foreign military sales; arms limitation agreements; international trade and technology security; regional security affairs; special operations and low-intensity conflict; integration of departmental plans and policies with overall national security objectives; drug control policy, requirements, priorities, systems, resources, and programs; and issuance of policy guidance affecting departmental programs.

In addition, the Secretary and Deputy Secretary of Defense are assisted by a special staff of assistants to include the Assistant Secretary of Defense for Legislative Affairs; the General Counsel; the Inspector General; the Assistant Secretary of Defense for Public Affairs; the Assistant to the Secretary of Defense (Intelligence Oversight); the Director of Administration and Management; and such other officers as the Secretary of Defense establishes to assist him in carrying out his duties and responsibilities.

Joint Chiefs of Staff

Joint Chiefs of Staff

The Joint Chiefs of Staff consist of the Chairman; the Vice Chairman; the Chief of Staff of the Army; the Chief of Naval Operations; the Chief of Staff of the Air Force; and the Commandant of the Marine Corps.

The Chairman of the Joint Chiefs of Staff is the principal military adviser to the President, the National Security Council, and the Secretary of Defense. The other members of the Joint Chiefs of Staff are military advisers who may provide additional information upon request from the President, the National Security Council, or the Secretary of Defense. They may also submit their

advice when it does not agree with that of the Chairman.

Subject to the authority of the President and the Secretary of Defense, the Chairman of the Joint Chiefs of Staff is responsible for:

- assisting the President and the Secretary of Defense in providing for the strategic direction and planning of the Armed Forces;
- allocating resources to fulfill strategic plans;
- making recommendations for the assignment of responsibilities within the Armed Forces in accordance with and in support of those logistic and mobility plans;

- comparing the capabilities of American and allied Armed Forces with those of potential adversaries;
- preparing and reviewing contingency plans that conform to policy guidance from the President and the Secretary of Defense;
- preparing joint logistic and mobility plans to support contingency plans; and
- recommending assignment of logistic and mobility responsibilities to the Armed Forces to fulfill logistic and mobility plans.

The Chairman advises the Secretary of Defense on critical deficiencies and strengths in force capabilities (including manpower, logistic, and mobility support) and assesses the effect of such deficiencies and strengths on meeting national security objectives and policy and on strategic plans. He establishes and maintains a uniform system for evaluating the preparedness of each unified combatant command to carry out assigned missions.

The Chairman advises the Secretary of Defense on the priorities of the requirements identified by the commanders of the unified combatant commands and on the extent to which program recommendations and budget proposals of the military departments and other DOD components for a fiscal year conform with priorities established in requirements of the unified combatant commands. He is responsible for submitting to the Secretary alternative program recommendations and budget proposals with guidance provided by the Secretary, in order to achieve greater conformance with priorities established by the unified combatant commands. The Chairman also advises the Secretary on the extent to which major programs and policies of the Armed Forces in the area of manpower conform with strategic plans and assesses military requirements for defense acquisition programs.

Additionally, the Chairman:

- formulates doctrine and training policies and coordinates military education and training;

- represents the United States on the Military Staff Committee of the United Nations;
- performs such other duties as may be prescribed by law or by the President and the Secretary of Defense;
- convenes and presides over regular meetings of the Joint Chiefs of Staff;
- assists the Joint Chiefs in carrying on their business as promptly as practicable; and
- schedules issues for consideration by the Joint Chiefs.

The Chairman, while so serving, holds the grade of general or admiral and outranks all other officers of the Armed Forces.

The Vice Chairman of the Joint Chiefs performs duties assigned by the Chairman, with the approval of the Secretary of Defense. The Vice Chairman acts as Chairman when there is a vacancy in the office of the Chairman, or in the absence or disability of the Chairman. The Vice Chairman, while so serving, holds the grade of general or admiral and outranks all other officers of the Armed Forces except the Chairman of the Joint Chiefs of Staff.

Joint Staff

The Joint Staff under the Chairman of the Joint Chiefs of Staff assists the Chairman and, subject to the authority of the Chairman, the other members of the Joint Chiefs of Staff, in carrying out their responsibilities.

The Joint Staff is headed by a Director who is selected by the Chairman in consultation with the other members of the Joint Chiefs of Staff, and with the approval of the Secretary of Defense. Officers assigned to serve on the Joint Staff are selected by the Chairman in approximate equal numbers from the Army, Navy, Marine Corps, and Air Force. The Joint Staff is composed of all members of the Armed Forces and civilian employees assigned or detailed to permanent duty to perform the functions assigned to the Chairman of the Joint Chiefs of Staff.

Unified Combatant Commands

The unified combatant commands are military commands with broad continuing missions for maintaining the security and defense of the United States against attack; supporting and advancing the national policies and interests of the United States and discharging U.S. military responsibilities in their area of responsibility; and preparing plans, conducting operations, and coordinating activities of the forces assigned to them in accordance with the directives of higher authority. Subject to the direction of the President, the commanders of the unified combatant commands exercise command authority over forces assigned to them under the authority, direction, and control of the Secretary of Defense.

The operational chain of command runs from the President to the Secretary of Defense to the commanders of the unified combatant commands. The Chairman of the Joint Chiefs of Staff functions within the chain of command by transmitting to the commanders of the unified combatant commands the orders of the President or the Secretary of Defense. Subject to the authority, direction, and control of the Secretary of Defense, the Chairman of the Joint Chiefs of Staff serves as the spokesman for the commanders of the unified combatant commands, especially on the operational requirements of their commands.

Unified Combatant Commands

Command	Address	Commander
Atlantic Command	USACOM, Suite 200, 1562 Mitscher Ave., Norfolk, VA 23511-2488.	Adm. Harold W. Gehman, Jr., USN
Central Command	USCENTCOM, 7115 S. Boundary Blvd., MacDill AFB, FL 35621-5101.	Gen. Anthony C. Zinni, USMC
European Command	USEUCOM, CMR 450, Box 7100, APO AE 09705.	Gen. Wesley K. Clark, USA
Pacific Command	USPACCOM, Box 64028, Camp H.M. Smith, HI 96861-4028.	Adm. Dennis C. Blair, USN
Southern Command	USSOUTHCOM, 3511 NW. 91st Ave., Miami, FL 33172.	Gen. Charles E. Wilhelm, USMC
Space Command	USSPACECOM, Suite 116, 250 S. Peterson Blvd., Peterson AFB, CO 80914-3010.	Gen. Richard B. Myers, USAF
Special Operations Command	USSOCOM, 7701 Tampa Point Blvd., MacDill AFB, FL 33621-5323.	Gen. Peter J. Schoomaker, USA
Strategic Command	USSTRATCOM, Suite 2A1, 901 SAC Blvd., Offutt AFB, NE 68113-6000.	Adm. Richard W. Mies, USN
Transportation Command	USTRANSCOM, Rm. 310, 508 Scott Dr., Scott AFB, IL 62225-5357.	Gen. Charles T. Robertson, Jr., USAF

Sources of Information

Audiovisual Products Certain Department of Defense productions on film and videotapes, CD-ROM's, and other audiovisual products such as stock footage and still photographs are available to the public. Usually, they are created by the Department to support training, documentation, and internal information objectives. No admission or any other fees may be charged for exhibition of the productions, and they must be exhibited in their entirety, including all titles at the beginning and

end. No portion may be reproduced, edited, or cut in any manner. An up-to-date, full-text searchable listing of the Department's inventory of film, videotape, and interactive multimedia titles is available on the Internet. For information and obtaining productions, contact the following sources:

—On the defense visual information site on the Internet (<http://dodimagery.afis.osd.mil/>) select "Search DAVIS/DITIS".