

Chattanooga, TN 37402-2801. Phone, 423-751-2293.

Land Management/Shoreline Permitting

Land Management, FOR 3A, Forestry Building, Ridgeway Road, Norris, TN 37828. Phone, 423-632-1440.

Library Services Corporate Library, ET PC, 400 West Summit Hill Drive, Knoxville, TN 37902-1499. Phone, 423-632-3464. Chattanooga Office Complex, SP 1A, 1101 Market Street, Chattanooga, TN 37402-2801. Phone, 423-751-4913. Muscle Shoals, CTR 1A, P.O. Box 1010,

Muscle Shoals, AL 35661-1010. Phone, 205-386-2417.

Maps Maps Information & Sales, HB 1A, 311 Broad Street, Chattanooga, TN 37402-2801. Phone, 423-751-6277.

Medical Services Health Services, EB 8A, 20 East Eleventh Street, Chattanooga, TN 37402-2801. Phone, 423-751-2091.

Publications TVA Communications, ET 7D, 400 West Summit Hill Drive, Knoxville, TN 37902-1499. Phone, 423-632-8039.

For further information, contact TVA Communications, 400 West Summit Hill Drive, Knoxville, TN 37902-1499. Phone, 423-632-2101. Or TVA Washington Office, 1 Massachusetts Avenue NW., Washington, DC 20044. Phone, 202-898-2999.

TRADE AND DEVELOPMENT AGENCY

Room 309, State Annex 16, Washington, DC 20523-1602

Phone, 703-875-4357. E-mail, info@tda.gov. Internet, <http://www.tda.gov/>

Director
Deputy Director
General Counsel
Assistant Director for Management Operations
Special Assistant for Policy/Public Affairs
Congressional Liaison Officer
Export Promotion Director

J. JOSEPH GRANDMAISON
NANCY D. FRAME
KENNETH FRIES
DEIRDRE E. CURLEY
STEVEN MAVIGLIO
EDWARD CABOT
(VACANCY)

Regional Directors:

Africa and Middle East
Central, Eastern, and Southern Europe
New Independent States, South Asia,
Mongolia, and India
East Asia and Pacific Islands
Latin America and Caribbean
Special Projects
Economist/Evaluation Officer
Financial Manager
Contracting Officer
Administrative Officer

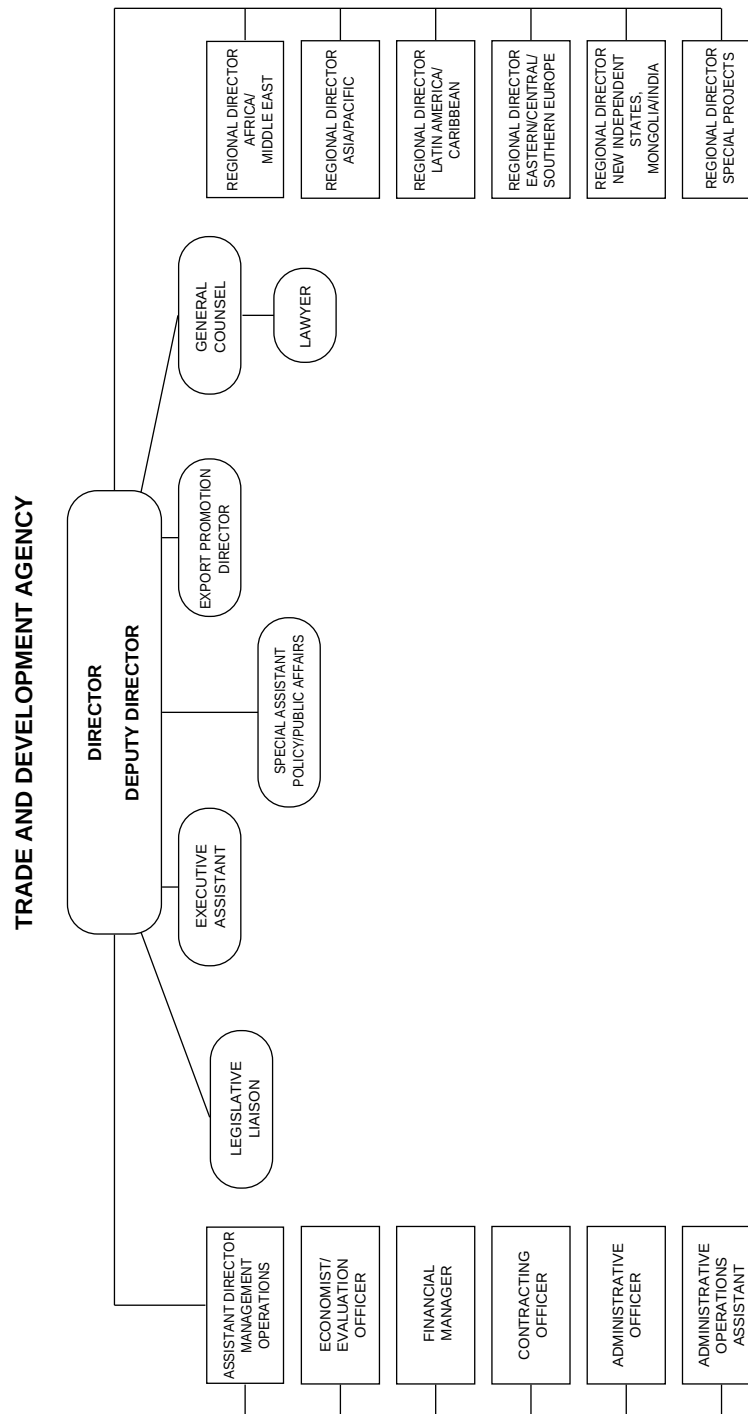
JOHN RICHTER
ROD AZAMA
DANIEL D. STEIN

GEOFFREY JACKSON
ALBERT W. ANGULO
BARBARA R. BRADFORD
DAVID DENNY
NOREEN ST. LOUIS
DELLA GLENN
CAROLYN HUM

The Trade and Development Agency's mission is to promote economic development in, and simultaneously export U.S. goods and services to, developing and middle-income nations in the following regions of the world: Africa/Middle East, Asia/Pacific, Central and Eastern Europe, Latin America and the Caribbean, and the New Independent States.

The Trade and Development Agency (TDA) was established on July 1, 1980,

as a component organization of the International Development Cooperation



Agency. Section 2204 of the Omnibus Trade and Competitiveness Act of 1988 (22 U.S.C. 2421) made it a separate component agency. The organization was renamed and made an independent agency within the executive branch of the Federal Government on October 28, 1992, by the Jobs Through Exports Act of 1992 (22 U.S.C. 2421).

The Trade and Development Agency assists in the creation of jobs for Americans by helping U.S. companies pursue exports and other overseas business opportunities. It funds feasibility studies, orientation visits, training grants, business briefings, and various forms of technical assistance in support of specific projects, enabling American businesses to become involved in the planning of infrastructure and industrial projects in emerging markets. Working closely with a foreign nation sponsor, TDA makes its funds available on the condition that the foreign entity contracts with a U.S. firm to perform the actual work on the project. This affords American firms market entry, exposure, and information, thus helping them to establish a position in markets that are otherwise difficult to penetrate.

The Agency's focus is the planning and design engineering phase of major infrastructure and industrial projects. It is involved in several sectors, including: agriculture, aviation, energy, environment, health care, manufacturing, mining and minerals development, telecommunications, transportation, and water resources.

Activities

The Agency funds feasibility studies (or project plans) which evaluate the technical, economic, and financial aspects of a development project. These studies advise the host nation about the availability of U.S. goods and services and are required by financial institutions in assessing the creditworthiness of the undertaking. Funding activities are based upon an official request for assistance made by the sponsoring government or private sector organization of a developing or middle-income nation, and costs for a study typically are shared

between TDA and the U.S. firm developing the project.

The Agency makes decisions on funding requests for feasibility studies based on the recommendations contained in the definitional mission or desk study report, the advice of the U.S. Embassy, and its internal analysis.

Sources of Information

Requests for proposals (RFP's) to conduct feasibility studies funded by TDA are listed in the *Commerce Business Daily*. Information on definitional mission opportunities can be obtained by calling TDA's "DM Hotline" at 703-875-7447. Small and minority U.S. firms that wish to be included in TDA's consultant database and considered for future solicitations should contact TDA's Contracts Office at 703-875-4357.

In an effort to provide timely information on Agency-supported projects, TDA publishes the *Pipeline* and a calendar of events which are available together on a paid subscription basis by calling 703-875-4246. They are also available through the Internet, at <http://www.tda.gov/>. A quarterly publication, *TDA Update*, contains current items of interest on a variety of program activities. Region- or sector-specific fact sheets and case studies also are available. An annual report summarizes the Agency's activities.

Agency news, reports, and lists of upcoming orientation visits and business briefings are available through the Internet, at <http://www.tda.gov/>.

Regional program inquiries should be directed to the assigned Country Manager. Phone, 703-875-4357. Fax, 703-875-4009. E-mail, info@tda.gov.

TDA's library maintains final reports on all TDA activities. These are available for public review Monday through Friday from 8:30 a.m. to 5:30 p.m. Copies of completed feasibility studies must be purchased through the Department of Commerce's National Technical Information Service (NTIS).

For further information, contact the Trade and Development Agency, Room 309, Annex 16, Washington, DC 20523-1602. Phone, 703-875-4357. E-mail, info@tda.gov. Internet, <http://www.tda.gov/>.

UNITED STATES ARMS CONTROL AND DISARMAMENT AGENCY

320 Twenty-first Street NW., Washington, DC 20451
Phone, 202-647-2034

Director	JOHN D. HOLUM
Deputy Director	RALPH EARLE II
Special Adviser	LISA FARRELL
Special Assistant	CARLENE ACKERMAN
Counselor	DONALD GROSS
Executive Secretary	BARBARA STARR
Senior Military Adviser	MAJ. ROBERT PALMER, <i>Acting</i>
Principal Deputy Director, On-Site Inspection Agency	JOERG H. MENZEL
Assistant Director, Nonproliferation and Regional Arms Control Bureau	LAWRENCE SCHEINMAN
Assistant Director, Multilateral Affairs Bureau	DONALD MAHLEY, <i>Acting</i>
Assistant Director, Strategic and Eurasian Affairs Bureau	MICHAEL NACHT
Assistant Director, Intelligence, Verification, and Information Management Bureau	O.J. SHEAKS, <i>Acting</i>
General Counsel	MARY ELIZABETH HOINKES
Director of Congressional Affairs	IVO SPALATIN
Director of Public Affairs	MARY DILLON
Director of Administration	CATHLEEN LAWRENCE
U.S. Commissioner, Standing Consultative Commission	STANLEY RIVELES
U.S. Representative to the Conference on Disarmament	STEPHEN LEDOGAR
U.S. Representative to the Special Verification Commission and the Joint Compliance and Inspection Commission	STEVEN STEINER
Special Representative and Chief Science Adviser	JAMES SWEENEY
Special Representative, Nonproliferation Treaty (NPT)	THOMAS GRAHAM, JR.

[For the United States Arms Control and Disarmament Agency statement of organization, see the *Code of Federal Regulations*, Title 22, Part 601]

The United States Arms Control and Disarmament Agency formulates and implements arms control nonproliferation and disarmament policies that promote the national security of the United States and its relations with other countries. To effectively carry out its responsibilities, the Agency prepares and participates in discussions and negotiations with foreign countries on such issues as strategic arms limitations, conventional force reductions in Europe, prevention of the spread of nuclear weapons to countries that do not now possess them, prohibitions on chemical weapons, and the international arms trade.