

Regional Offices—Selective Service System

Region/Address	Director	Telephone
Aurora, CO (Suite 1, Bldg. 407, 7245 E. Irvington Pl., 80220-6920)	Lt. Col. Wayne McDonald, USAFR.	303-676-7809

Sources of Information

Employment Inquiries and applications should be directed to the Director, Selective Service System, Attn: RMH, Arlington, VA 22209-2425. Phone, 703-235-2258.

Procurement Inquiries should be directed to the Director, Selective Service System, Attn: RML, Arlington, VA 22209-2425. Phone, 703-235-2207.

Publications Selective Service

Regulations appear in chapter XVI of title 32 of the *Code of Federal Regulations*.

Requirements of Law Persons desiring information concerning the requirements of the Military Selective Service Act should contact the National Headquarters of the Selective Service System.

For further information, contact the Office of Public and Congressional Affairs, Selective Service System, Arlington, VA 22209-2425. Phone, 703-235-2053.

SMALL BUSINESS ADMINISTRATION

409 Third Street SW., Washington, DC 20416
Phone, 800-8-ASK-SBA (toll-free)

Administrator	PHILIP LADER
Deputy Administrator	(VACANCY)
Chief of Staff	MISSY KINCAID
Counselor to the Administrator	JEANNE SADDLER
Associate Administrator for Field Operations	KENNETH STRAM
Director, Executive Secretariat	SUSAN M. CLIFFORD
Chief Counsel for Advocacy	JERE W. GLOVER
General Counsel	JOHN T. SPOTILA
Chief Financial Officer	GREGORY A. WALTER, <i>Acting</i>
Assistant Administrator for Congressional and Legislative Affairs	MARY K. SWEDIN
Associate Administrator for Communications and Public Liaison	WILLIAM F. COMBS
Assistant Administrator for Public Communications	(VACANCY)
Assistant Administrator for Marketing/Outreach	IRMA R. MUNOZ
Associate Deputy Administrator for Management and Administration	ANTONELLA PIANALTO
Assistant Administrator for Human Resources	CAROLYN J. SMITH
Assistant Administrator for Administration	THOMAS DUMARESQ
Assistant Administrator for Information Resources Management	LAWRENCE E. BARRETT
Associate Deputy Administrator for Economic Development	(VACANCY)
Deputy Associate Deputy Administrator for Economic Development	PATRICIA FORBES
Associate Administrator for Surety Guarantees	ROBERT MOFFITT

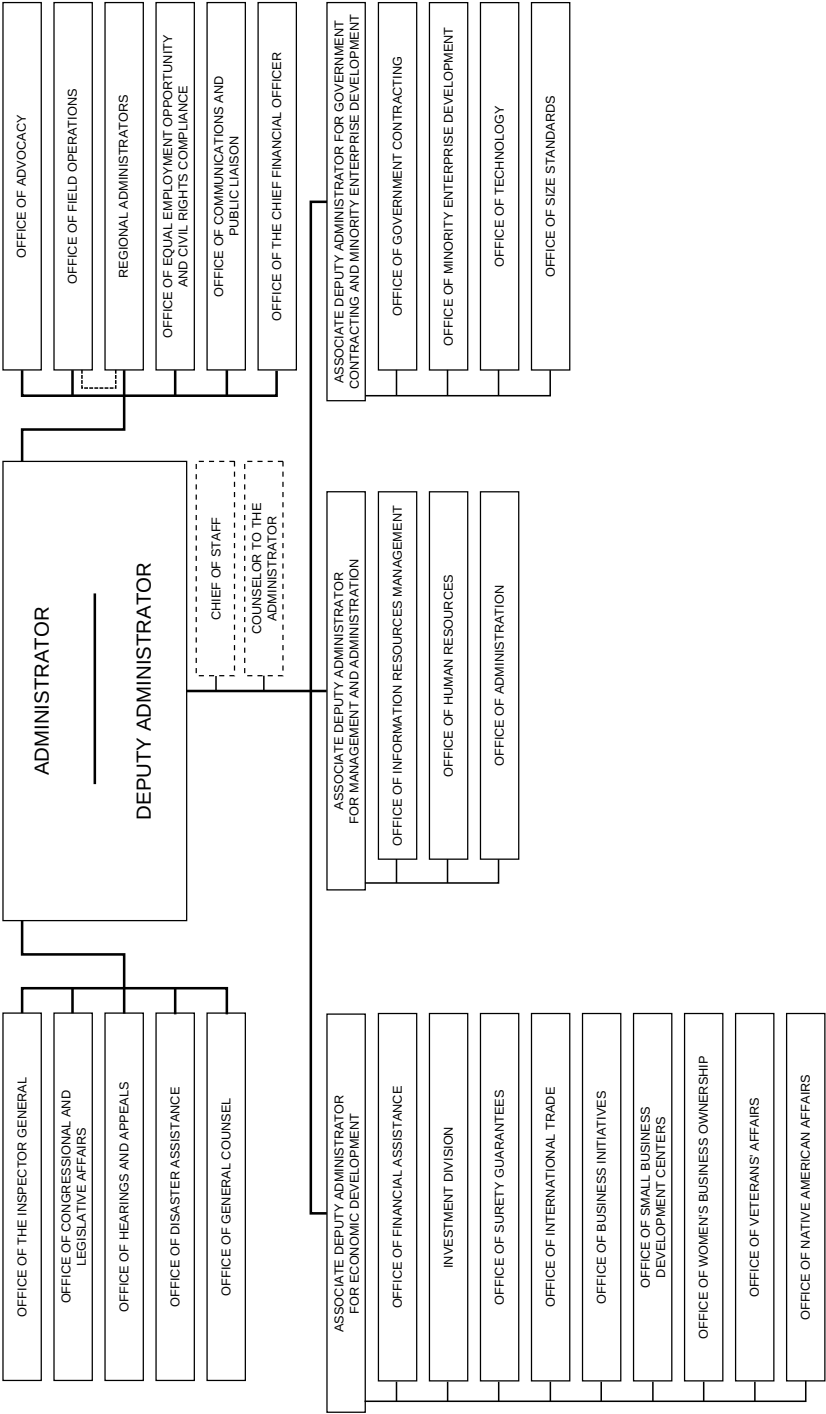
Associate Administrator for Financial Assistance	JOHN R. COX
Associate Administrator for Investment	DON CHRISTENSEN
Associate Administrator for Business Initiatives	MONIKA HARRISON
Assistant Administrator for International Trade	JEANNE SCLATER
Assistant Administrator for Veterans Affairs	LEON J. BECHET
Associate Administrator for Small Business Development Centers	JOHNNIE ALBERTSON
Assistant Administrator for Women's Business Ownership	SHERRY HENRY
Assistant Administrator for Native American Affairs	QUANAH STAMPS
Associate Deputy Administrator for Government Contracting and Minority Enterprise Development	JOHN WHITMORE
Associate Administrator for Government Contracting	JUDITH ROUSSEL
Associate Administrator for Minority Small Business and Capital Ownership Development	CALVIN JENKINS
Assistant Administrator for Technology	DANIEL HILL
Assistant Administrator for Size Standards	GARY M. JACKSON
Inspector General	JAMES S. HOOBLER
Associate Administrator for Disaster Assistance	BERNARD KULIK
Assistant Administrator for Hearings and Appeals	MONA MITNICK
Assistant Administrator for Equal Employment Opportunity and Civil Rights Compliance	ERLINE M. PATRICK

[For the Small Business Administration statement of organization, see the *Code of Federal Regulations*, Title 13, Part 101]

The fundamental purposes of the Small Business Administration are to aid, counsel, assist, and protect the interests of small business; ensure that small business concerns receive a fair portion of Government purchases, contracts, and subcontracts, as well as of the sales of Government property; make loans to small business concerns, State and local development companies, and the victims of floods or other catastrophes, or of certain types of economic injury; and license, regulate, and make loans to small business investment companies.

The Small Business Administration (SBA) was created by the Small Business Act of 1953 and derives its present existence and authority from the Small Business Act (15 U.S.C. 631 <i>et seq.</i>). It also derives its authority from the Small Business Investment Act of 1958 (15 U.S.C. 661). The Secretary of Commerce has delegated to the Administration certain responsibilities and functions under section 202 of the Public Works and Economic Development Act of 1965 (42 U.S.C. 3142) and is further authorized to delegate to the Administrator certain responsibilities and	functions under chapter 3 of the Trade Act of 1974 (19 U.S.C. 2101). Activities Financial Assistance The Administration provides guaranteed loans to small businesses to help them finance plant construction, conversion, or expansion and acquire equipment, facilities, machinery, supplies, or materials. It also provides them with working capital. Since enactment of the act of June 4, 1976 (90 Stat. 663), farms are included within the term "small business concerns."
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SMALL BUSINESS ADMINISTRATION



The Administration may provide loan guarantees to finance residential or commercial construction or rehabilitation for sale as well as revolving lines of credit, including those for export purposes, to qualified employee trusts. The Administration may finance small firms that manufacture, sell, install, service, or develop specific energy measures including engineering, architectural, consulting, or other professional services connected with eligible energy measures.

The Administration may also provide assistance to small businesses needing small-scale financing and technical assistance through loans and grants to private, nonprofit organizations who, in turn, make microloans and provide technical assistance to eligible concerns.

Under the provisions of sections 501–506 of the Small Business Investment Act (15 U.S.C. 695, 696), loans are made to State and local development companies who likewise assist small businesses by providing long-term loans for the acquisition of land and buildings, construction, conversion, or expansion of facilities, and the purchase of machinery and equipment.

For further information, contact the nearest Small Business Administration district office.

Disaster Assistance The Administration lends money to help the victims of floods, riots, or other catastrophes repair or replace most disaster-damaged property. Direct loans with subsidized interest rates are made to assist individuals, homeowners, businesses, and small agricultural cooperatives without credit elsewhere that have sustained substantial economic injury resulting from natural disasters.

For further information, contact the Office of Disaster Assistance. Phone, 202–205–6734.

Investment The Administration licenses, regulates, and provides financial assistance to small business investment companies and section 301(d) licensees (formerly minority enterprise small business investment companies). The sole function of these investment companies is to provide venture capital in the form of equity

financing, long-term loan funds, and management services to small business concerns.

For further information, contact the Investment Division. Phone, 202–205–6510.

Surety Bonds Through its Surety Bond Guarantee Program, the Administration helps to make the contract bonding process accessible to small and emerging contractors who find bonding unavailable. It will guarantee to reimburse a qualified surety up to 90 percent of losses incurred under bid, payment, or performance bonds issued to small contractors on contracts valued up to \$1.25 million. The contracts may be for construction, supplies, manufacturing, or services provided by either a prime contractor or subcontractor for governmental or nongovernmental work.

For further information, contact the Office of Surety Guarantee. Phone, 202–205–6540.

Government Contracting The Administration works closely with purchasing agencies of the Federal Government and with the Nation's leading contractors in developing policies and procedures that will increase the number of contracts going to small business.

The Administration provides a wide range of services to small firms to help them obtain and fulfill Government contracts and subcontracts. It sets aside suitable Government purchases for competitive award to small business concerns and provides an appeal procedure for a low-bidding small firm whose ability to perform a contract is questioned by the contracting officer. The Administration develops subcontract opportunities for small businesses by maintaining close contact with prime contractors and referring qualified small firms to them. It cooperates with Federal agencies in setting procurement goals for small businesses, small disadvantaged businesses, and small women-owned businesses for prime contracts and subcontracts.

The Administration maintains a computerized small business source referral system that provides qualified

sources for Federal Government and large business procurements. It cooperates with Government agencies in ensuring that small firms have an opportunity to procure a fair share of Government property, such as timber, royalty oil, strategic materials, and mineral leases, that is sold to the private sector. The Administration also works with Federal agencies to ensure that small firms have a fair opportunity to acquire surplus Government property.

For further information, contact the Office of Government Contracting. Phone, 202-205-6460.

Business Initiatives The Administration develops and cosponsors counseling, education, and training for small businesses. The Administration has forged ongoing partnerships with resource partners to deliver most of the business education and training programs offered annually at low cost. One-on-one counseling is provided free of charge by the Service Corps of Retired Executives.

The Business Information Center (BIC) program is among the most innovative methods of providing small business owners with a one-stop approach to information, education, and training. The Centers combine the latest computer technology, hardware, and software, an extensive small business reference library of hard copy books and publications, and current management videotapes to help clients venture into new business areas. The use of software for a variety of business applications offers clients of all types a means of addressing their diverse needs. Although most BIC's are stand-alone centers, in Empowerment Zones BIC's will form the core element of one-stop capital shops.

In addition to education and training events, SBA cosponsors fact sheets and other materials, ranging from short, single-topic flyers to detailed publications, on a variety of business management and growth topics.

Among the most visible public/private sector cosponsorships undertaken by SBA is the creation, with Sprint, of SBA Online, SBA's toll-free electronic bulletin board for small businesses.

For further information, contact the Office of Business Initiatives. Phone, 202-205-6665.

Minority Enterprise Development Sections 7(j) and 8(a) of the Small Business Act provide the authority for the Minority Enterprise Development Program, designed to promote business ownership by socially and economically disadvantaged persons. Its components include the 8(a) program, the 7(j) management and technical assistance program, and the minority outreach program.

Participation in the 8(a) program is available to small businesses that are at least 51 percent unconditionally owned, controlled, and managed by one or more individuals determined by SBA to be socially and economically disadvantaged. In order to gain approval for participation in the 8(a) program, the firms must sell goods and/or services that the Federal Government purchases, and demonstrate the potential for successful business development.

Program participants receive a wide variety of services from SBA including management and technical assistance, loans, and Federal contracts. Under 8(a) program authority, SBA contracts with Federal Government entities to provide goods and services and, in turn, subcontracts the performance of these contracts to 8(a) program participants.

Information regarding the program and 8(a) program applications are provided by SBA's district offices. The Division of Program Certification and Eligibility addresses issues related to 8(a) program eligibility. The Division of Program Development handles matters related to 8(a) contract awards and the business development of 8(a) participant firms.

Under section 7(j) program authority, SBA provides management and technical assistance to section 8(a) program participants, other socially and economically disadvantaged persons, and those businesses operating in low-income or high-unemployment areas. The Administration enters into cooperative agreements and contracts with qualified organizations and individuals, including businesses, State and local governments, educational

institutions, Indian tribes, and nonprofit organizations to provide this assistance. At the local level, services are provided on a one-to-one basis in the areas of bookkeeping and accounting services, production, engineering and technical advice, feasibility studies, marketing analysis and advertising expertise, legal services, and specialized management training. At the regional and national levels, SBA funds innovative programs to provide for services in such areas as transition management for 8(a) firms, competitive marketing strategies, financing, comprehensive business plans, and financial management services. The Division of Management and Technical Assistance administers the 7(j) program.

For further information, contact the Office of Minority Enterprise Development. Phone, 202-205-6412.

Advocacy The Office of Advocacy is mandated by Congress to serve as a leading advocate within public policy councils for the more than 22 million small businesses throughout the country. The Office is headed by the Chief Counsel for Advocacy, who advances the views, concerns, and interest of small business before the Congress, the White House, and Federal and State regulatory agencies. The Chief Counsel has specific responsibilities for monitoring the compliance of Federal agencies with the Regulatory Flexibility Act (5 U.S.C. 601).

The Office of Advocacy is one of the leading national sources for information on the state of small business and the issues that affect small business success and growth. The Office conducts economic and statistical research into matters affecting the competitive strength of small business, including the effect of Federal laws, regulations, and programs, and makes recommendations to Federal agencies for appropriate adjustments to meet the special needs of small business.

Additionally, regional advocates enhance communication between the small business community and the Chief Counsel. As the Chief Counsel's direct link to local business owners, State and local government agencies, State legislatures, and small business

organizations, they help identify new issues and problems of small business by monitoring the effect of Federal and State regulations and policies on the local business communities within their regions.

For further information, contact the Office of Advocacy. Phone, 202-205-6533.

Women's Business Ownership The Office of Women's Business Ownership (OWBO) is authorized in section 412 of the Small Business Act to provide assistance to the increasing number of current and potential woman business owners, and to act as their advocate in the public and private sector. It is the only office in the Federal Government specifically targeted to the Nation's women business owners, assisting them in becoming full partners in economic development through technical, financial, and management information and training, business skills counseling, and research.

Through a network of local SBA offices, OWBO offers a wide range of education and training services and resources. The Women's Business Ownership Act of 1988 and the Women's Business Development Act of 1991 authorized SBA to establish demonstration projects to provide long-term training and counseling for women at every stage of their entrepreneurial career. There are currently 54 centers, in 28 States and the District of Columbia, which provide community-based training and assistance on financial, management, marketing, and procurement matters through a 3-year grant which must be matched by nonfederal funds. The centers offer assistance to current and potential women business owners, tailored to the particular needs of the community.

The Women's Network for Entrepreneurial Training (WNET) is a year-long mentoring program linking seasoned entrepreneurs with women whose businesses are poised for growth. A new feature of the program is the peer group roundtable. These approaches help entrepreneurs avoid the common mistakes of new business owners.

The Administration's Office of Government Contracting has initiated a women's procurement pilot program with 11 major Federal procurement agencies, with the goal of expanding the pool of women-owned businesses receiving Federal contracts. These efforts include trade fairs, marketing activities, publications on Federal contracting, and utilization of SBA's Procurement Automated Source System (PASS).

In addition, the Women's Prequalification Pilot Loan program, in 16 sites nationwide, enables women to prequalify for an SBA loan guaranty before going to a lender. The program focuses on the character, credit, experience, and repayment ability of the applicant.

For further information, contact the Office of Women's Business Ownership. Phone, 202-205-6673. Internet, <http://www.sbaonline.sba.gov/womeninbusiness/>.

Veterans Affairs The Office of Veterans' Affairs (OVA) carries out the Veterans Affairs program to ensure that SBA gives special consideration in all its programs to veterans, their dependents, and survivors. The program helps those who have dedicated significant portions of their lives to the defense of the ideals which make entrepreneurship possible in our Nation. The Office works with the Nation's 27 million veterans and the nearly 500,000 military personnel affected by downsizing. It is the only Federal Government office dedicated exclusively to helping veterans who want to go into business.

Besides ensuring special consideration, OVA designs procurement and management training programs specifically for veterans, and coordinates veteran training and counseling with other departments of SBA. It also measures veteran participation by monitoring loan, surety bond, procurement, and training activity within SBA. The Office maintains liaison with other veteran and veteran-related organizations to accomplish its goals.

For further information, contact the Office of Veterans Affairs. Phone, 202-205-6773.

Technology The Office of Technology has authority and responsibility for coordinating and monitoring the governmentwide activities of the Small Business Innovation Research program (SBIR). In accordance with the Small Business Research and Development Enhancement Act of 1992, as amended (15 U.S.C. 631 note), the Office develops and issues policy directives for the general conduct of the programs within the Federal Government and maintains a source file and information program to provide each interested and qualified small business concern with information on opportunities to compete for SBIR program awards. The Office also coordinates with each participating Federal agency in developing a master release schedule of all program solicitations; publishes the *Presolicitation Announcement* quarterly, which contains pertinent facts on upcoming solicitations; and surveys and monitors program operations within the Federal Government and reports on the progress of the program each year to Congress.

The Office has four main objectives: to expand and improve SBIR; to increase private sector commercialization of technology developed through Federal research and development; to increase small business participation in Federal research and development; and to improve the dissemination of information concerning SBIR, particularly with regard to participation by women-owned small business concerns and by socially and economically disadvantaged small business concerns.

For further information, contact the Office of Technology. Phone, 202-205-6450.

International Trade The Office of International Trade provides export financing to small businesses. It administers the Export Working Capital program, which provides short-term, transaction-specific financing for exporting, including pre-export financing of labor and materials, financing receivables generated from these sales, and standby letters of credit used as performance bonds or payment guarantees to foreign buyers.

The Office is a major participant in the U.S. Export Assistance Center (USEAC) initiative, authorized by section 202 of the Export Enhancement Act of 1992. The Centers provide a single point of contact for all Federal export promotion and finance programs in the following cities: Atlanta, GA; Baltimore, MD; Boston, MA; Chicago, IL; Cleveland, OH; Dallas, TX; Denver, CO; Detroit, MI; Long Beach, CA; Miami, FL; New Orleans, LA; New York, NY; Philadelphia, PA; Seattle, WA; and St. Louis, MO. They integrate representatives of the Department of Commerce, the Small Business Administration, the Export-Import Bank of the United States, and the Agency for International Development to deliver services directly and refer clients to appropriate public and private sector partners.

The Office develops and recommends agency policy and procedures to effectively deliver the International Trade program, provides tools for SBA's resource partners, and coordinates activities with agency resource partners and USEAC's to improve accessibility to its programs. The Office also coordinates with other Federal agencies under the auspices of the Trade Promotion Coordinating Committee (TPCC) to ensure that trade promotion information and trade events are communicated to the small business community. The Office also works with agencies of the TPCC in coordinating and facilitating trade between the U.S. small business community and businesses and governments of other countries.

For further information, contact the Office of International Trade. Phone, 202-205-6720.

Small Business Development Centers
Small Business Development Centers provide counseling and training to existing and prospective small business owners. The Centers operate in every State, at approximately 950 locations around the country, including Puerto Rico, the U.S. Virgin Islands, and Guam. Each Center is a partner with the State government in economic development activities to support and assist small businesses. The Office of Small Business Development Centers develops national policies and goals in accordance with the Small Business Development Center Act of 1980 (15 U.S.C. 631 note). It establishes standards for the selection and performance of Centers; monitors compliance with applicable Office of Management and Budget circulars and laws; and implements new approaches to improve operations of existing centers.

The Office is responsible for coordinating program efforts with other internal activities of the Administration, as well as with the activities of other Federal agencies, and maintains liaison with other Federal, State, and local agencies and private organizations whose activities relate to Small Business Development Centers. It also assesses how the program is affected by substantive developments and policies in other areas of the agency, in other government agencies, and in the private sector.

For further information, contact the Office of Small Business Development Centers. Phone, 202-205-6766.

Field Offices—Small Business Administration

(RO: Regional Office; DO: District Office; BO: Branch Office; POD: Post of Duty)

Office	Address	Officer in Charge	Telephone
BOSTON, MA (RO)	Suite 812, 10 Causeway St., 02110	Patrick McGowan	617-565-8415
Augusta, ME (DO)	Rm. 512, 40 Western Ave., 04330	Leroy G. Perry	207-622-8378
Boston, MA (DO)	Rm. 265, 10 Causeway St., 02222-1093	Mary McAleney	617-565-5561
Concord, NH (DO)	Suite 202, 143 N. Main St., 03302-1258	William K. Phillips	603-225-1400
Hartford, CT (DO)	2d Fl., 330 Main St., 06106	JoAnn VanVechten	203-240-4700
Montpelier, VT (DO)	Rm. 205, 87 State St., 05602	Kenneth Silvia	802-828-4422
Providence, RI (DO)	5th Fl., 380 Westminster Mall, 02903	Joseph Loddo	401-528-4561
Springfield, MA (BO)	Rm. 212, 1550 Main St., 01103	Harold Webb	413-785-0268
NEW YORK, NY (RO)	Rm. 31-08, 26 Federal Plz., 10278	Thomas M. Bettridge	212-264-1450
Buffalo, NY (DO)	Rm. 1311, 111 W. Huron St., 14202	Franklin J. Sciorino	716-551-4305
Elmira, NY (BO)	4th Fl., 333 E. Water St., 14901	James J. Cristofaro	607-734-8130
Hato Rey, PR (DO)	Suite 201, 252 Ponce de Leon Bldg., 00918.	(Vacancy)	809-766-5572

Field Offices—Small Business Administration—Continued

(RO: Regional Office; DO: District Office; BO: Branch Office; POD: Post of Duty)

Office	Address	Officer in Charge	Telephone
Melville, NY (BO)	Suite 207W, 35 Pinelawn Rd., 11747	Bert Haggerty	516-454-0750
New York, NY (DO)	Rm. 3100, 26 Federal Plz., 10278	Aubrey A. Rogers	212-264-2454
Newark, NJ (DO)	4th Fl., 2 Gateway Center, 07102	Francisco Marrero	201-645-2434
Rochester, NY (BO)	Rm. 410, 100 State St., 14614	Peter Flihan	716-263-6700
St. Croix, VI (POD)	Suite 165, 3013 Golden Rock, 00820	Carl Christensen	809-778-5380
St. Thomas, VI (POD)	3800 Crown Bay, 00802	(Vacancy)	809-774-8530
Syracuse, NY (DO)	Rm. 1071, 100 S. Clinton St., 13260	B.J. Paprocki	315-448-0414
PHILADELPHIA, PA (RO)	Suite 201, 475 Allendale Rd., King of Prussia, 19406.	Susan M. McCann	610-962-3700
Baltimore, MD (DO)	Suite 6220, 10 S. Howard St., 21201-2525.	(Vacancy)	410-962-4392
Charleston, WV (BO)	Rm. 309, 550 Eagan St., 25301	Bill Durham	304-347-5220
Clarksburg, WV (DO)	5th Fl., 168 W. Main St., 26301	Gregory Walter	304-623-5631
Harrisburg, PA (BO)	Rm. 309, 100 Chestnut St., 17101	(Vacancy)	717-782-3840
King of Prussia, PA (DO)	Suite 201, 475 Allendale Rd., 19406	Clifton Toulson, Jr.	610-962-3800
Pittsburgh, PA (DO)	5th Fl., 960 Penn Ave., 15222	Althier Jones	412-644-2780
Richmond, VA (DO)	Suite 200, 1504 Santa Rosa Rd., 23229	Charles J. Gaston	804-771-2400
Washington, DC (DO)	1110 Vermont Ave. NW., 20005	Wilfredo Gonzalez	202-606-4000
Wilkes-Barre, PA (BO)	Rm. 2327, 20 N. Pennsylvania Ave., 18701-3589.	(Vacancy)	717-826-6497
Wilmington, DE (BO)	Suite 610, 824 N. Market St., 19801-3011	(Vacancy)	302-573-6294
ATLANTA, GA (RO)	Suite 496, S. Tower, 30309-2482	Billy M. Paul	404-347-4999
Atlanta, GA (DO)	6th Fl., 1720 Peachtree Rd. NW., 30309	Laura Brown	404-347-4749
Birmingham, AL (DO)	Suite 200, 2121 8th Ave. N., 35203-2398	James C. Barksdale	205-731-1344
Charlotte, NC (DO)	Suite A2015, 200 N. College St., 28202-2137.	Gary Cook	704-344-6563
Columbia, SC (DO)	Rm. 358, 1835 Assembly St., 29201	Elliott Cooper	803-765-5376
Coral Gables, FL (DO)	Suite 501, 1320 S. Dixie Hwy., 33146-2911.	Charles Anderson	305-536-5521
Gulfport, MS (BO)	Suite 1001, 1 Hancock Plz., 39501-7758	Charles Gillis	601-863-4449
Jackson, MS (DO)	Suite 400, 101 W. Capitol St., 39201	Janita Stewart	601-965-4378
Jacksonville, FL (DO)	Suite 100-B, 7825 Baymeadows Way, 32256-7504.	Thomas Short	904-443-1900
Louisville, KY (DO)	Rm. 188, 600 Dr. M.L. King, Jr. Pl., 40202	William Federhofer	502-582-5971
Nashville, TN (DO)	Suite 201, 50 Vantage Way, 37228-1500	Dratin Hill	615-736-5881
CHICAGO, IL (RO)	Rm. 1975, 300 S. Riverside Plz., 60606-6617.	Peter Barca	312-353-0357
Chicago, IL (DO)	Rm. 1250, 500 W. Madison St., 60661-2511.	John L. Smith	312-353-4528
Cincinnati, OH (BO)	Suite 870, 525 Vine St., 45202	Ronald Carlson	513-684-2814
Cleveland, OH (DO)	Suite 630, 1111 Superior Ave., 44194-2507.	Gilbert Goldberg	216-522-4180
Columbus, OH (DO)	Suite 1400, 2 Nationwide Plz., 43215-2592.	Frank D. Ray	614-469-6860
Detroit, MI (DO)	Rm. 515, 477 Michigan Ave., 48226	Dwight Reynolds	313-226-6075
Indianapolis, IN (DO)	Suite 100, 429 N. Pennsylvania, 46204-1873.	Janice Wolfe	317-226-7272
Madison, WI (DO)	Rm. 213, 212 E. Washington Ave., 53703	Curtis A. Charter	608-264-5261
Marquette, MI (BO)	Suite 11, 228 W. Washington, 49885	Paul Jacobson	906-225-1108
Milwaukee, WI (BO)	Suite 400, 310 W. Wisconsin Ave., 53203	Michael Kiser	414-297-3941
Minneapolis, MN (DO)	Suite 610, 100 N. 6th St., 55403-1563	Edward A. Daum	612-370-2324
Springfield, IL (BO)	Suite 302, 511 W. Capitol Ave., 62704	D.I. Brookhart	217-492-4416
FORT WORTH, TX (RO)	Suite 108, 4300 Amon Carter Blvd., 76155.	James W. Breedlove	817-885-6581
Albuquerque, NM (DO)	Suite 320, 625 Silver Ave. SW., 87102	Tommy W. Dowell	505-766-1870
Corpus Christi, TX (BO)	Suite 1200, 606 N. Carancahua, 78476	(Vacancy)	512-888-3331
El Paso, TX (DO)	Suite 320, 10737 Gateway W., 79935	Carlos Mendoza	915-540-5676
Fort Worth, TX (DO)	Suite 114, 4300 Amon Carter Blvd., 76155.	James S. Reed	817-885-6500
Harlingen, TX (DO)	Rm. 500, 222 E. Van Buren St., 78550-6855.	Miguel Cavazos	512-427-8533
Houston, TX (DO)	Suite 550, 9301 Southwest Fwy., 77074-1591.	Milton Wilson	210-427-8625
Little Rock, AR (DO)	Suite 100, 2120 Riverfront Dr., 72202	Joseph Foglia	501-324-5278
Lubbock, TX (DO)	Suite 200, 1611 10th St., 79401	(Vacancy)	806-743-7462
New Orleans, LA (DO)	Suite 2250, 365 Canal St., 70130	Abby Carter	504-589-6685
Oklahoma City, OK (DO)	Suite 1300, 210 Park Ave., 73102	Ray Harshman	405-231-4301
San Antonio, TX (DO)	Rm. A-527, 727 Durango Blvd., 78206-1204.	Rodney Martin	210-229-5900
KANSAS CITY, MO (RO)	Suite 307, 323 W. 8th St., 64105-1500	Bruce W. Kent	816-374-6380
Cedar Rapids, IA (DO)	Suite 200, 215 4th Ave. SE., 52401-1806	James Thomson	319-362-6405
Des Moines, IA (DO)	Rm. 749, 210 Walnut St., 50309-2186	Conrad E. Lawlor	515-284-4422
Kansas City, MO (DO)	Suite 501, 323 W. 8th St., 64105	Dorothy Kleeschulte	816-374-6708

Field Offices—Small Business Administration—Continued

(RO: Regional Office; DO: District Office; BO: Branch Office; POD: Post of Duty)

Office	Address	Officer in Charge	Telephone
Omaha, NE (DO)	11145 Mill Valley Rd., 68154	Glenn Davis	402-221-4691
Springfield, MO (BO)	Suite 110, 620 S. Glenstone St., 65802-3200.	(Vacancy)	417-864-7670
St. Louis, MO (DO)	Rm. 242, 815 Olive St., 63101	Robert L. Andrews	314-539-6600
Wichita, KS (DO)	Suite 510, 100 E. English St., 67202	Elizabeth Auer	316-269-6616
DENVER, CO (RO)	Suite 400, 721 19th St., 80202-2599	Thomas J. Redder	303-844-0500
Casper, WY (DO)	Rm. 4001, 100 E. B St., 82602-2839	James Gallogly	307-261-6500
Denver, CO (DO)	Suite 426, 721 19th St., 80202-2599	Antonio Valdez	303-844-3984
Fargo, ND (DO)	Rm. 219, 657 2d Ave. N., 58108-3086	James L. Stai	701-239-5131
Helena, MT (DO)	Rm. 334, 301 S. Park, 59626	Jo Alice Mospan	406-441-1081
Salt Lake City, UT (DO)	Rm. 2237, 125 S. State St., 84138-1195	Stan Nakano	801-524-5804
Sioux Falls, SD (DO)	Suite 200, 110 S. Phillips Ave., 57102-1109.	Gene Van Arsdale	605-330-4231
SAN FRANCISCO, CA (RO)	20th Fl., 71 Stevenson St., 94105-2939 ...	Viola Canales	415-975-4859
Agana, GU (BO)	Rm. 508, 238 Archbishop F.C. Flores St., 96910.	Kenneth Lujan	671-472-7277
Fresno, CA (DO)	Suite 107, 2719 N. Air Fresno Dr., 93727-1547.	Peter Bergin	209-487-5189
Glendale, CA (DO)	Suite 1200, 330 N. Brand Blvd., 91203-2304.	Alberto Alvarado	818-552-3210
Honolulu, HI (DO)	Rm. 2314, 300 Ala Moana Blvd., 96850-4981.	Andrew PoePoe	808-541-2990
Las Vegas, NV (DO)	Rm. 301, 301 E. Stewart St., 89101	John Scott	702-388-6611
Phoenix, AZ (DO)	Suite 800, 2828 N. Central Ave., 85004-1093.	James P. Guyer	602-640-2316
Sacramento, CA (DO)	Rm. 215, 660 J St., 95814-2413	Roberta L. Conner	916-498-6410
San Diego, CA (DO)	Suite 550, 550 W. C St., 92188-3540	George P. Chandler, Jr.	619-557-7252
San Francisco, CA (DO)	4th Fl., 211 Main St., 94105-1988	Mark Quinn	415-744-6820
Santa Ana, CA (DO)	Suite 700, 200 W. Santa Ana Blvd., 92701.	Sandra Sutton	714-550-7420
SEATTLE, WA (RO)	Suite 1805, 1200 6th Ave., 98101-1128 ...	Gretchen Sorensen	206-553-5676
Anchorage, AK (DO)	Rm. A36, 222 W. 8th Ave., 99513-7559	Frank Cox	907-271-4022
Boise, ID (DO)	Suite 290, 1020 Main St., 83702-5745	Thomas Bergdoll	208-334-1696
Portland, OR (DO)	Suite 500, 222 SW. Columbia, 97201-6695.	John L. Gilman	503-326-2682
Seattle, WA (DO)	Suite 1700, 1200 6th Ave., 98101-1128 ...	Robert P. Meredith	206-553-7310
Spokane, WA (DO)	10th Fl., W. 601 1st Ave., 99204-0317	Robert Wiebe	509-353-2810

Disaster Area Offices

Office	Address	Telephone
Atlanta, GA	Suite 300, 1 Baltimore Pl., 30308	404-347-3771
Fort Worth, TX	Suite 102, 4400 Amon Carter Blvd., 76155	817-885-7600
Niagara Falls, NY	3d Fl., 360 Rainbow Blvd. S., 14303	716-282-4612
Sacramento, CA	Suite 208, 1825 Bell St., 95825	916-566-7246

Regional Administrators

Region/Address	Administrator	Telephone
Boston, MA (Suite 812, 10 Causeway St., 02110)	Patrick K. McGowan	617-565-8415
New York, NY (Rm. 31-08, 26 Federal Plz., 10278)	Thomas M. Bettridge	212-264-1450
Philadelphia, PA (Suite 201, 475 Allendale Rd., King of Prussia, PA 19406.	Susan M. McCann	610-962-3710
Atlanta, GA (Suite 496, 1720 Peachtree Rd. NW., 30309)	Billy M. Paul	404-347-4999
Chicago, IL (Rm. 1975, 300 S. Riverside Plz., 60606-6611)	Peter Barca	312-353-0357
Fort Worth, TX (Suite 108, 4300 Amon Carter Blvd., Ft. Worth, 76155)	James W. Breedlove	817-885-6581
Kansas City, MO (13th Fl., 911 Walnut St., 64106)	Bruce W. Kent	816-374-6380
Denver, CO (Suite 400, 721 19th St., 80202-2599)	Thomas J. Redder	303-844-0500
San Francisco, CA (20th Fl., 71 Stevenson St., 94105-2939)	Viola Canales	415-975-4804
Seattle, WA (Park Pl. Bldg., S-1805, 1200 6th Ave., 98101-1128)	Gretchen Sorensen	206-553-0291

Sources of Information

General Information Contact the nearest Small Business Administration field office listed above, or call the SBA answer desk. Phone, 800-8-ASK-SBA. Fax, 202-205-7064. TDD, 704-344-6640.

SBA Online The Administration's electronic bulletin board can be accessed by modem at 800-697-4636 (limited access), 900-463-4636 (full access), or 202-401-9600 (in the Washington, DC metropolitan area).

Internet Information on the Small Business Administration is available on

the Internet. Internet, <http://www.sbaonline.sba.gov/>. Gopher, <gopher://gopher.sbaonline.sba.gov>. FTP, <ftp://ftp.sbaonline.sba.gov>. Telnet, <sbaonline.sba.gov>.

Access the U.S. Business Advisor at <http://www.business.gov/>.

Publications A free copy of *The Resource Directory for Small Business Management*, a listing of for-sale publications and videotapes, is available from any local SBA office or the SBA answer desk.

For further information, contact the Office of Public Communications, Marketing and Customer Service, Small Business Administration, 409 Third Street SW., Washington, DC 20416. Phone, 202-205-6740.

SOCIAL SECURITY ADMINISTRATION

6401 Security Boulevard, Baltimore, MD 21235

Phone, 410-965-1234

Commissioner of Social Security
Principal Deputy Commissioner
Chief of Staff
Chief Actuary
General Counsel
Inspector General
Deputy Commissioner for Communications
Deputy Commissioner for Finance, Assessment,
and Management/Chief Financial Officer
Deputy Commissioner for Human Resources
Deputy Commissioner for Legislation and
Congressional Affairs
Deputy Commissioner for Operations
Deputy Commissioner for Programs and Policy
Deputy Commissioner for Systems

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[For the Social Security Administration statement of organization, see the Code of Federal Regulations, Title 20, Part 422]

The Social Security Administration manages the Nation's social insurance program, consisting of retirement, survivors, and disability insurance programs, commonly known as Social Security. It also administers the Supplemental Security Income program for the aged, blind, and disabled. The Administration is responsible for studying the problems of poverty and economic insecurity among Americans and making recommendations on effective methods for solving these problems through social insurance. The Administration also assigns Social Security numbers to U.S.