

Chief of Staff and the Air Staff. The Special Staff consists of: the Assistant Chief of Staff, Intelligence; the Civil Engineer; the Chief of Safety; the Chief of Security Police; the Air Force Historian; the USAF Scientist; the Chief of Air Force Reserve; the National Guard Bureau; the Scientific Advisory Board; the Judge Advocate General; the Director, Test and Evaluation; the Director, Programs and Evaluation; the Surgeon General; the Chief of Chaplains; the Director, Services; and the Chief Master Sergeant of the Air Force.

Deputy Chiefs of Staff The four Deputy Chiefs of Staff (Personnel; Plans and Operations; Logistics; and Command, Control, Communications, and Computers) function primarily as a coordinating level on policy matters and represent the corporate structure. Substantive functions are organized under them in homogeneous groups called directorates. Under the directorates, functions are further broken down into divisions and branches.

FIELD ORGANIZATIONS

The major commands, field operating agencies, and direct reporting units together represent the field organizations of the USAF. These are organized primarily on a functional basis in the United States and on an area basis overseas. These commands are

responsible for accomplishing certain phases of the worldwide activities of the USAF. They also are responsible for organizing, administering, equipping, and training their subordinate elements for the accomplishment of assigned missions.

Major Commands

The Continental U.S. Commands

Air Combat Command This Command is responsible for CONUS-based fighters, bombers, ICBM's, reconnaissance aircraft, C3I platforms, and some theater airlift and tankers. It provides forces directly to Unified Commands or augments theater air forces already forward deployed.

Air Force Materiel Command This Command researches, develops, tests, acquires, delivers, and logistically supports every Air Force weapon system. It has responsibilities from inception of a weapon system on the drawing board, support through its operational life, and its final disposition. It operates major product centers, logistics centers, test centers, and laboratories.

Air Mobility Command This Command is responsible for all inter-theater airlift assets and most of the tanker and theater airlift force.

Air Force Space Command This Command provides resource management and operation of assigned assets for space control, space force application, force enhancement, space support, and strategic aerospace defense. It operates space and ballistic missile systems. The Command provides a close link between its space activities and, through the U.S. Space Command, the unified command structure.

Air Force Special Operations Command This Command organizes, trains, and equips Air Force special operations forces. It is the USAF component of the United States Special Operations Command (USSOCOM).

Air Education and Training Command This Command recruits, commissions, and trains Air Force enlisted and officer personnel. It provides basic military training, initial and advanced technical training, undergraduate and graduate flying training, and professional military

and degree-granting professional education. The Command also conducts joint, medical service, readiness, and Air Force security assistance training.

Overseas Commands

Pacific Air Forces The Pacific Air Forces is a major command of the USAF and is the Air Force component of the U.S. Pacific Command. Its primary mission is to organize, train, equip, administer, and prepare assigned forces for combat, including: fighter, reconnaissance, air control, close air support, and defense suppression units to conduct defensive and offensive air operations. It provides combat-ready air

elements to the U.S. Pacific Command and participates in joint and combined air operations.

United States Air Forces in Europe The United States Air Forces in Europe is a major command of the USAF and is the Air Force component of the U.S. European Command. Its primary mission is to organize, train, equip, administer, and prepare assigned forces for combat, including: fighter, reconnaissance, air control, close air support, and defense suppression units to conduct defensive and offensive air operations. It provides combat-ready air elements to the U.S. European Command and participates in joint and combined air operations.

Field Operating Agencies

Air Force Audit Agency The Agency provides independent, internal audit and appraisal of financial, operational, management, and support activities as a service to all levels of management.

Air Force Base Conversion Agency The Agency serves as the Federal real property disposal agent and provides integrated execution management for Air Force bases in the United States as they are closed under the delegated authorities of the Base Closure and Realignment Act of 1988 and the Defense Base Closure and Realignment Act of 1990. The major air commands are responsible for operating their installations and terminating or shifting military missions to other units, until the base closure date. Thereafter, installations are transferred to the Air Force Base Conversion Agency for final disposition.

Air Force Center for Environmental Excellence The Center provides the Air Force with an in-house capability to manage all aspects of environmental cleanup, planning, and compliance.

Air Force Civil Engineer Support Agency The Agency provides civil engineering technical assistance and operating support to Air Force bases and organizations, including engineering

design, operations and maintenance, fire protection, explosive ordnance disposal, disaster preparedness, and air base operability.

Air Force Civilian Personnel Management Center The Center directs, develops, manages, and evaluates the wide range of Federal and internal programs affecting Air Force civilians, including foreign nationals, worldwide.

Air Force Operations Group The Group provides readiness-oriented, combat-related support to the Chief of Staff, USAF. The Group serves as the permanent nucleus of a centralized, highly responsive, and integrated combat support structure. It includes the combat-related activities of functions such as operations, operations plans, intelligence, logistics, and personnel.

Air Force Command, Control, Communications, and Computer Agency The Agency ensures C4 systems across the Air Force are integrated and interoperable. It develops and validates C4 architectures, technical standards, requirements, policies, procedures, and technical solutions.

Air Force Cost Analysis Agency The Agency develops cost analysis tools, methods, data bases, models, and

automated systems which are used in resource allocation and cost management decisions throughout Air Force.

Air Force Doctrine Center The Center develops and publishes basic and operational level doctrine for the Air Force and provides Air Force input into joint and combined doctrine development.

Air Force Flight Standards Agency The Agency manages the interoperability of civil and military airspace and air traffic control systems to ensure worldwide combat and peacetime capabilities. Through its various components, the Agency develops and maintains standards and procedures for flight operations, air traffic control aeronautical information, flight planning, notice to airmen, and navigation and landing systems worldwide. In addition, the Agency facilitates the development of common civil and military airspace.

Air Force Frequency Management Agency The Agency implements USAF use of the radio frequency electromagnetic spectrum. It develops procedures on a national, international, and government-to-government basis within the scope of international agreements.

Air Force Historical Research Agency The Agency provides Air Force commanders historical assistance in carrying out their assigned missions and responsibilities and implements the USAF history program. Its responsibilities include serving as a repository for Air Force historical records, determining lineage and honors of Air Force units, and preparing books and other historical works on Air Force and military aviation.

Air Force Inspection Agency The Agency directs the Air Force inspection programs, evaluating operational readiness, accident prevention, and management systems.

Air Force Legal Services Agency The Agency provides Air Force-wide legal services in the functional areas of military justice, patents, claims and tort litigation, general litigation, labor law, preventive law, and legal aid.

Air Force Logistics Management Agency The Agency conducts studies and develops, analyzes, tests, evaluates, and recommends new or improved concepts, methods, systems, or procedures that enhance logistics efficiency and effectiveness.

Air Force Management Engineering Agency The Agency works with the Air Staff and MAJCOMS to achieve significant improvement through process reengineering. It provides data to determine manpower requirements and manage manpower resources.

Air Force Medical Operations Agency The Agency assists the USAF Surgeon General in developing plans, programs, and practices for the Air Force Medical Service, aerospace medicine, clinical investigations, quality assurance, health promotion, family advocacy, bioenvironmental engineering, military public health, and radioactive material management.

Air Force Medical Support Agency The Agency assists the USAF Surgeon General in developing plans, programs, and practices relating to Air Force health care in peace and war in the areas of patient administration, health facilities, medical service information systems, and medical logistics.

Air Force Military Personnel Center The Center executes personnel plans and programs and supervises procedures applicable to the worldwide management and administration of Air Force military personnel.

Air Force News Agency The Agency plans and executes the USAF's internal information program for all military and civilian personnel. It develops, produces, and distributes materials in support of information, orientation, motivation, and unit morale goals and provides information about Air Force people and missions to hometown news media and national commercial magazines.

Air Force Office of Special Investigations The Office provides criminal, counterintelligence, personnel security, and special investigative services to Air Force activities, including collection, analysis, and reporting of significant information.

Air Force Personnel Operations Agency The Agency performs operational programs located in the Washington, DC area due to proximity to other Federal personnel activities or USAF Headquarters. Its responsibilities include operation of personnel models and data bases for force structure management; Air Force relocation, injury, and unemployment programs; awards programs; employee and labor relations support; and Air Force quality assessments.

Air Force Program Executive Office The Office manages and is directly accountable for the execution of major and selected acquisition programs.

Air Force Real Estate Agency The Agency acquires, manages, and disposes of land for the Air Force worldwide and maintains a complete land and facilities inventory.

Air Force Reserve The Air Force Reserve has field responsibilities of command of the Air Force Reserve and participates in planning for the management, administration, and execution of programs affecting Air Force Reserve units and mobilization of these reserves when needed.

Air Force Review Boards Agency The Agency consists of the Air Force Board for Correction of Military Records (AFBCMR), the Air Force Civilian Appellate Review Agency (AFCARA), and the Air Force Personnel Council. AFBCMR and AFCARA ensure compliance with appropriate legal and policy guidelines in correcting military records and in resolving civilian employee complaints. The Personnel Council advises the Air Force Secretariat on matters relating to various personnel policies and the effective management of active and reserve components of the Air Force. Boards under the Council examine such matters as discharges, physical disability cases, and decorations.

Air Force Safety Agency The Agency is responsible for implementing and executing Air Force safety and nuclear surety policies, plans, and programs USAF-wide, as directed by the Chief of Safety.

Air Force Security Police Agency The Agency develops operational practices in peacetime and wartime environments to carry out programs for the security of Air Force resources and information and the delivery of law enforcement services. Its responsibilities include base defense; security police personnel, training, systems, and equipment programs and the physical security of Air Force resources; information, personnel, and industrial security programs and the wartime information security program; maintenance of law and order; prisoner rehabilitation and corrections programs; vehicle traffic management; and the military working dog program.

Air Force Services Agency The Agency supports the bases, major commands, and Air Staff by providing technical assistance, fielding new initiatives, developing procedures, and managing selected central support functions to ensure successful services programs. It manages Air Force nonappropriated central funds and operates central systems, such as banking, investments, purchasing, data flow, insurance, and health benefit programs.

Air Force Studies and Analyses Agency The Agency performs studies to assist and support the Air Force decisionmaking process. It performs independent studies and evaluations of Air Force requirements, proposals, plans, and programs, while providing comparisons and trade-off analyses. The Agency also evaluates critical technical and operational issues and monitors applicable tests and evaluations that address such issues.

Air Force Technical Applications Center The Center operates and maintains the U.S. Atomic Energy Detection System. It monitors compliance with various nuclear test ban treaties; installs and operates equipment for detection and identification of foreign nuclear weapons tests; identifies whether events are produced by human causes or nature; and conducts research to improve atomic energy detection systems.

Air Intelligence Agency The Agency provides intelligence service in support of USAF operations through

comprehensive research, direction of collection activities, processing and dissemination of intelligence information and intelligence, and the exercise of management and control of intelligence systems and special security systems. Air National Guard Readiness Center The Center performs the operational and technical tasks associated with manning, equipping, and training Air National Guard units to required preparedness levels.

Air Reserve Personnel Center The Center develops management policies, plans, and programs pertaining to Air Force Reserve personnel when they are not on extended active duty, and provides personnel management for reserve forces of the Air Force and personnel support for mobilization of these forces.

Air Weather Service The Service is the USAF technical center of weather expertise for all levels of the Air Force and Army.

Center for Air Force History The Center operates under the policy guidance of the Air Force Historian. The Center has two basic missions: to research, write, and publish books and other studies on the history of the Air Force; and to provide historical support through the Air Force Historian to USAF Headquarters.

Joint Services Survival, Evasion, Resistance, and Escape Agency The Agency serves as DOD's executive agent for three areas: JCS Operational Evasion and Escape matters; Code of Conduct/ Survival, Evasion, Resistance, and Escape training; and the POW/MIA program.

Air Force Pentagon Communications Agency The Agency provides the

Secretary of Defense, Joint Chiefs of Staff, Secretary of the Air Force, and Chief of Staff of the Air Force with command, control, communications, and computer systems (C4) to satisfy critical national defense requirements, automated systems for preparing and submitting the President's budget, and decisionmaking aides for top DOD officials. The Agency also secures C4 for the National Command Authority to evaluate global events and respond to crises.

Direct Reporting Units

11th Support Wing The 11th Support Wing provides logistical and administrative support to Air Force activities in the Washington, DC, area that do not have their own internal support, including USAF Headquarters and the Air Force Secretariat. In addition, it represents the Air Force in matters pertaining to the National Capital Region.

Air Force Operational Test and Evaluation Center The Center manages the Air Force Operational Test and Evaluation (OPT) Program; assesses the operational utility of all major and selected nonmajor Air Force systems with using, implementing, and supporting commands, as required; and is responsible for recommending policy and planning, directing, evaluating, and reporting on the Air Force OPT Program.

U.S. Air Force Academy The Academy provides instruction and experience to cadets so that they graduate with the knowledge and character essential to leadership and the motivation to become USAF career officers.

For further information concerning the Department of the Air Force, contact the Office of the Director of Public Affairs, Department of the Air Force, 1670 Air Force Pentagon, Washington, DC 20330-1670. Phone, 703-697-6061.