man, who touched people with his hard work, his dedication to his profession, and the extra care that he put into the structures that he built.

Gene May did not merely build houses; he built homes, and he built more than a thousand of them starting in 1947. He put a part of himself into each of his endeavors, into each of the homes he built, and as a result, the homes he built reflect his values. Years after he retired, according to the Washington Post, people were still moving in, praising him for the sturdiness of the homes he had built for them, and thanking him for his superb work.

Yet, according to his daughter, his work was not the most important thing in his life. It wasn't even second. His daughter explained that “the most important thing in his life was his family, followed by his church. And he viewed his work as a way to serve our family and our Creator.

Gene May's philosophy served as an underpinning of rewarding life. He put family first, and what a wonderful family he had. He was married to his loving wife, Barbara May, for 58 years. They had two children and five grandchildren.

Gene May faithfully served his church. I knew Gene May. He built the house in which I now live. He was a charter member, treasurer, and one of the first deacons of the Church of Christ of Falls church. He supervised the building of two of the church's facilities, and actively participated in the church's mission. In addition, he helped to establish, then served as president of, a christian youth summer camp in Virginia's blue ridge mountains.

Gene May's community involvement extended well beyond his church activities. For example, he was a member of the school board, a board member of the Arlington Trust Bank, and a founder of the Northeastern Junior College in Villanova, PA.

When Mr. May learned that he had terminal cancer a little more than a year ago, he reacted to the news with the calmness and level-headedness that had characterized his life.

He taught his wife how to handle the family finances, even budgeting the money for his funeral expenses. He then signed up for hospice care, so that he would not be a burden to his family; and, he began to prepare himself for the afterlife. How about that? He began to prepare himself for the afterlife. Gene May succumbed to the dreaded disease on May 4 of this year.

This good man, this good neighbor, this good citizen will be missed by his family, his community, and his legion of friends. But through the homes he built for more than a thousand people, the memories of his life and work will live for years and years to come. He was a builder.

Gene May was a builder in the best and truest meaning of the word. I saw them tearing a building down. A group of men in a busy town.

With a “ho, ho, heave,” and a lusty yell they swung a beam and the sidewalk fell.

I said to the foreman, “Are these men skilled?
The type you would hire if you had to build?”

He laughed, and then he said, “no indeed, Just common labor is all I need; I can easily wreck in a day or two,” That which takes builders years to do.

I said to myself as I walked away, “Which of these roles am I trying to play? Am I a builder who works with care, Building my life by the rule and square? Am I shaping my deeds by a well-laid plan, Patiently the keystone I lay.

Or am I a fellow who walks the town, Content with the labor of tearing down?”

My wife Erma, and I extend our deepest condolences to Mr. May’s wife, Barbara, and their children, and grandchildren.

May his ashes rest in peace.

VOTE EXPLANATION

Mr. THUNE. Mr. President, yesterday the Senate, again, acted in a unified bipartisan manner when it voted 95 to 0 to add an additional $1.5 billion to the Department of Veterans' Affairs.

Although a family medical emergency unfortunately prevented me from being able to vote on the Murray amendment, I fully support the measure and would have gladly voted in favor of it. Even though the VA could provide some health care to veterans until fiscal year 2006, it would have to do so by taking funds from other accounts and slashing other projects. This is simply unacceptable.

I am proud the Senate chose to emphasize our position that the VA needs an additional $1.5 billion to properly carry out its mission of caring for America’s veterans.

Thank you Mr. President.

TERRORIST BOMBING IN LONDON

Mr. CHAMBLISS. Mr. President, my wife Julianne and I express our deepest sympathies to those who lost loved ones and those injured in the terrorist attacks in London last Thursday. Our thoughts and prayers are with them.

The terrorists who claim allegiance to al-Qaida undertook these atrocious acts in response to the United Kingdom's unfailing, courageous support for the global war on terrorism. Prime Minister Tony Blair and British people have stood side along the United States and the other members of the coalition in the war on terrorism.

This is a reminder that we must always be vigilant against those who wish to attack our freedom and our way of life. We will not waver in our resolve to pursue and bring to justice those who commit these heinous crimes.

I add my support to Monday’s passing of S. Res. 193, which expressed “sympathy for the people of the United Kingdom in the aftermath of the deadly terrorist attacks.” At the time of the vote, I was delayed in returning to Washington because of Hurricane Dennis. Had I been present for the vote, I would have voted in favor of the resolution.

LEADERSHIP AND COORDINATION

IN LANGUAGE EDUCATION

Mr. AKAKA. Mr. President, I rise today to discuss the foreign language needs of the country, a problem that is receiving renewed public attention because of the ongoing war in Iraq and the impact the lack of language expertise is having on our foreign policy. As John Limbert, president of the American Foreign Service Association, was quoted in the Federal Times last month, the shortfalls in our diplomats “makes our mission of representing the American people that much harder.”

Frankly, I agree with Mr. Limbert. The stability and economic vitality of the United States and our national security depend on American citizens who are knowledgeable about the world. We need civil servants, area experts, diplomats, business people, educators, and other public officials with the ability to communicate at an advanced level in the languages and cultures of the countries with whom they interact. An ongoing commitment to maintaining these relationships and language expertise helps prevent a crisis from occurring and provides diplomatic and language resources when needed.

My own State of Hawaii is a leader in promoting language education and cultural sensitivity. As a gateway to Asian and Pacific nations, we in Hawaii understand the importance of knowing other languages and cultures, which help to develop strong relationships with other people. For example, according to the 2000 Census, more than 300,000 people in Hawaii, or about 27 percent of those 5 years and older, spoke a language other than English at home. This is comparable to 18 percent nationwide. In addition, the University of Hawaii is a leader in teaching Korean and is the host of one of two National Korean Flagship Programs established by the National Security Education Program. Hawaii is also host to the internationally recognized East-West Center, an education and research organization established in 1960, which is a leader in promoting and strengthening the relationships between the United States and the countries of the Asia Pacific region.

In 2000 the Senate Governmental Affairs Subcommittee on International Security, Proliferation, and Federal Services, then chaired by Senator Cochran, held a hearing on the foreign language needs of the Federal Government. At that hearing Ellen Laipson,
vice chairman of the National Intelligence Council, testified as to the language shortfalls in the intelligence community and how these shortfalls could impact agency missions, especially in emergency situations. For example, language skills limits analysts' insight into a foreign culture which restricts their ability to anticipate political instability and warn policymakers about a potential trouble spot. In addition, Ms. Laipson testified that thousands of technical papers providing details on foreign research and development in scientific or technical areas were not being translated because of the lack of personnel to interpret the material, which could lead to the possibility of "a technological surprise.

"Understanding the importance of improving our language capabilities, I introduced with Senators DURBIN and TSOKARSON the Homeland Security Education Act and the Homeland Security Federal Workforce Act. Our bills proposed a comprehensive strategy to improve language education, as well as science and math education, at the elementary, high school, and college levels and incentives for individuals possessing such skills as a result of these programs to enter Federal service in critical national security positions. The Senate passed the Homeland Security Federal Workforce Act on November 5, 2003, and provisions of the bill were included in the Intelligence Reform Act of 2004. In addition, I successfully added an amendment to the Defense Authorization Act for fiscal year 2005 requiring the Department of Defense to report on how it will address its language shortfalls in both the short and long term. Earlier this year, the Department issued its Defense Language Transformation Roadmap which lays out an ambitious plan for improving the language education of its workforce.

While Congress has adopted several provisions to improve language education, including some that I have proposed, it has not been easy to gain a wider acceptance of this need. It has been said that the events of September 11, 2001, were a modern day Sputnik moment, demonstrating that shortages of critical skills can have dire national security consequences. While Sputnik pointed out the importance of science and math, September 11 reminded us that language skills and cultural awareness are essential for improving relations with the international community and strengthening our national security. However, nearly 4 years after that terrible day, we are still without sufficient language skills. We still have not learned the lesson that the Soviet launch of Sputnik taught us in 1958: investment in education is just as important to our national security as investing in weapons systems. We need leadership and a coordinated plan of action to address this on-going problem and to ensure that this Nation never falls short in its language capabilities again or fails to communicate effectively with our neighbors around the world.

That is why I have introduced the National Foreign Language Coordination Act with Senators DODD and COCHRAN. Our legislation, S. 1089, is designed to provide the needed leadership and coordination of language education. Primarily, the legislation creates a National Foreign Language Coordination Council which is composed of the executive branch agencies and chaired by a national language director. The national language director would be appointed by the President and is to be a nationally recognized individual with credentials and abilities necessary to create and implement long-term solutions to achieving national foreign language and cultural competency. By having the key players of the executive branch on the Council, I hope that each agency will come away with an understanding of what their role is, how they can reach out to their stakeholders for input, and become engaged in addressing this problem.

The Council would be charged with developing and overseeing the implementation of a national language strategy. In particular, the Council would identify priorities, increase public awareness, advocate needed resources, and coordinate efforts within the Federal Government to ensure that language education and cultural understanding are developed. As former Senator and 9/11 Commissioner Bob Kerrey recently said, "Someone in the executive branch has got to say, 'Here's where we are today, here's where we want to be in five years, and here's what it's going to take to get there.'" The National Foreign Language Coordination Act will do just that.

There have been several articles issued recently that have highlighted the need for more language training and the need for leadership in this area. I ask that the following articles be printed in the RECORD:


There being no objection, the material was ordered to be printed in the RECORD, as follows:

"From USA Today, June 20, 2005"

MUSLIM WORLD ISN'T BIG WITH U.S. STUDENTS

(By John Diamond)

WASHINGTON—Despite an expansion of federal efforts to promote learning Arabic and other languages of the Islamic world, there has been no dramatic increase in Americans studying in countries whose languages are spoken, according to the latest statistics on overseas study. That's the case even though the number of Americans studying abroad has more than doubled since the mid-1990s.

There are some signs of growing interest among American students in learning Arabic, which the U.S. intelligence community hopes will help bolster its ranks with specialists needed for the war on terror.

But as Karin Karim, a professor of Arabic at Georgetown University, points out, U.S. intelligence can't get by with "hothouse" Arabic speakers who can communicate in American classrooms. They must travel to the region and immerse themselves to become fluent.

"We're certain foreign languages hasn't surged either since the Sept. 11 attacks. The difficulty of learning Arabic and other Middle East languages means it will be years before academia can produce significantly more graduates fluent in languages important to U.S. national security. It's going to take a good, long while. It's going to be a lot more expensive. And it's a question of whether you can afford to wait," says Andrew Krempich, head of the Center for Strategic and International Studies, a Washington-based defense think tank.

Numbers aren't good. The first full academic year after 9/11, 1,293 Americans studied in predominately Muslim countries in Africa, the Middle East and Asia. That's a 4.5% increase over the yearly average of five years leading up to Sept. 11, according to an analysis of figures compiled by the Institute of International Education, which administers several federal scholarship programs. The figures cover students who financed their own education as well as those who received private and public scholarships.

The list of majority-Muslim countries in which students studied is not identical from year to year but typically includes countries in the Middle East and North Africa such as Senegal, Morocco, Egypt, Saudi Arabia, Jordan, Kuwait, Lebanon and Turkey; and nations in Asia such as Pakistan, Indonesia and Malaysia.

The institute's figures show that more Americans are studying abroad: 174,629 in 2004-05, up from 84,401 in 1994-95. Yet fewer are focusing on foreign languages: Two decades ago, 16.7% of Americans studying abroad listed foreign languages as their primary field of study, according to the institute's figures. A decade ago, it was down to 11.3%; for 2002-03, 7.9%.

"The real need, the number of undergraduate foreign language degrees conferred is only 1% of all degrees. " Sen. Chris Dodd, D-Conn., said last month. Dodd is sponsoring legislation that would increase federal spending on language and foreign study and create a "national language director" to coordinate language programs.

The stakes are high, according to a January Pentagon report: "Conflict against enemies speaking less-commonly taught languages and thus the need for foreign language capability will persist for many years." Language ability is critical not just for fighting wars or spying, says Thomas Farrell, deputy assistant secretary of State for academic programs. It also means having a better knowledge of "regions of the world that are important to the United States," Farrell says. "We're seeking to demonstrate, especially to confrontationist populations, that people in the United States have respect for their societies and want to learn about them."

Upick in Arabic studies

For years, U.S. students didn't learn much about Arabic. In 2002, the latest nationwide figures available, the number of students studying Arabic, whether as a major or an elective, that was a 92% increase from 1998 but
still amounted to fewer than 1% of all students enrolled in foreign language courses in 2002, according to a report by the Association of Departments of Foreign Languages.

The effort—the Department of Education is spending about $10 million this year for language study centers based in the Middle East, U.S. language development centers and scholarships—has been under way for years. The Pentagon is spending $3.6 million for Middle East language scholarships and other language programs. Some of the money is tied to promises that students will commit to jobs in national security.

The State Department handles the bulk of federal money for language scholarships through its Fulbright program. The Pentagon pays graduate and undergraduate students.

For now, U.S. military and intelligence agencies compete with one another for a small pool of qualified candidates. Arabic professors say the quality of the Indiana University Arabic program is worried about the push to fill hiring quotas.

“They’re desperate for people,” Walbridge says. There is a shortage of people who have a reasonable standard are ready to do intelligence work using Arabic.”

[From USA Today, June 20, 2005]

TERROR WAR STILL SHORT ON LINGUISTS

(John Diamond)

WASHINGTON.—Nearly four years after the Sept. 11 attacks, the federal government has created a profusion of programs to train students in language and cultural studies in an effort to meet the war on terrorism. But government leaders and language experts say the effort is an uncoordinated jumble too slow to produce measurable results.

“We’re not there, and we’re not moving fast enough,” says Rep. Pete Hoekstra, R-Mich., chairman of the House Intelligence Committee.

Since 9/11, Congress and the White House have pumped money into new and existing programs for training in Arabic and other Middle Eastern languages and cultures. An annual spending has jumped from about $41 million in 2001 to $100 million today. While the funding and programs have grown, the results are, so far, insufficient, important according to Sen. Chris Dodd, D-Conn. The government needs to hire 34,000 foreign-language specialists, primarily Arabic speakers, for homeland security, defense and intelligence agencies, he says.

The effort to produce more speakers of Arabic and other languages of the Islamic world is needed because many Americans fluent in these languages have difficulty getting security clearances if they have relatives in the region. Producing a “home-grown” speaker of Arabic, with its different alphabet and many dialects, can take 10 years, says professor John Walbridge of the University of Indiana, “if you apply yourself.”

No government agency coordinates this effort, and there are no readily available statistics on how many students and federal money intended to produce more speakers of Arabic, Urdu and other strategic languages and more experts on the Islamic world. Basic programs and major contractors with relevant officials, about $9.5 million in federal money goes to programs designed specifically to produce job candidates for U.S. intelligence and other national security agencies. Only about 40% of that total, roughly $3.8 million, is focused on the Middle East.

The number of students in these programs—named for current and former chairmen of the Senate Intelligence Committee—includes the Foreign Language and Area Studies Program and 230 in the David Boren Scholarship program. About one-third of the students focus on Middle Eastern languages.

“Some in the executive branch has got to say, Here’s where we are today, here’s where we want to be in five years, and here’s what it’s going to take to get there,” says Bob Korrey, who oversees the federal commission that investigated 9/11. That panel pointed out last year that only six students received undergraduate degrees in 2002.

Walbridge and other Arabic scholars agree that living in the Middle East is essential to becoming fluent. But the number of Americans studying in predominantly Muslim countries has remained about the same as pre-Sept. 11 levels. In 2002-03, the most recent year for which figures are available, fewer than 1,300 students were studying in Muslim countries, or less than 1% of the Americans studying abroad.

As a result, “we don’t have any sort of organized language policy, and it shows,” says Kirk Belnap, director of a federally funded National Middle East Language Resource Center at Brigham Young University in Provo, Utah.

[From the Federal Times, June 20, 2005]

DOES ANYONE HERE SPEAK ARABIC? OR FARSI, OR PASHTO ... THE GOVERNMENT’S PUSH TO CLOSE THE LANGUAGE GAP

(By Tichakorn Hill)

When a congresswoman asked David Kay, the former head of the U.S. team searching for weapons of mass destruction in Iraq, how many on his 1,400-person team spoke Arabic and understood the technology of weapons of mass destruction, the answer was discouraging.


Similarly, U.S. military special forces who were combing through Afghan mountain ranges for Osama bin Laden how many of them spoke the local language of Pashto. They may have picked up a little while they were there.

“If Osama bin Laden is truly American public enemy No. 1, how do we expect to track him down if we cannot speak the languages of the people who are hiding him?” Holt said.

Whether it is military troops, intelligence analysts, translators, interpreters, or just federal employees delivering services to an increasingly diverse American population, there is a shortage of people with foreign language skills. And the shortage is most critical in Middle Eastern and South Asian languages: Arabic; Pashto; Dari, which is spoken in Afghanistan; Farsi, spoken in Iran; Kurishd, spoken in Iraq; Turkey, Armenia and Syria; and Urdu, spoken in India and Pakistan.

The consequences, say experts, are disturbing. The problem threatens government efforts to keep the peace and rebuild infrastructure in Iraq, translate foreign documents, communicate to the American public, and conduct diplomatic conversations that could prove to be valuable intelligence, explain U.S. policies to foreign populations, investigate terrorists, and track down illegal aliens.

The shortage of linguists “makes our mission of representing the American people that much harder,” said John Limbert, president of the American Foreign Service Association and a former ambassador to Mauritania. “Most of that mission involves communication to the American public, and conducting diplomatic conversations that could prove to be valuable intelligence, explain U.S. policies to foreign populations, investigate terrorists, and track down illegal aliens.”

And as if finding people who speak difficult languages is not difficult enough, finding
people who know those languages at a professional or technical level is even harder. “Many of our assignments are highly technical and they [native speakers] simply do not have the vocabulary to move between the two languages. That’s where our challenges lie,” said Brenda Sprague, the director of Office of Language Services at the State Department.

Not all candidates who meet the grade want to work for, say, the Foreign Service and be posted far from their families, said Nancy Smith, former director of the Human Resources for Recruitment, Examination and Employment at the State Department. “There is not a job there for everyone, and finding people who want to spend their career overseas away from their family is very difficult to begin with, even though we have lots of people who take the Foreign Service test,” Serpa said.

National Security Agency managers find that many candidates are reluctant to move even to the agency’s Maryland headquarters. “We may be successful in attracting people to the type of work we do and the opportunities and possibilities we have available, but we’re unsuccessful in encouraging them to move to Columbia or Baltimore,” said John Taflan, NSA human resources director.

Getting new employees a security clearance is another hurdle. “We require, for all our full-time positions and some of our contract positions, that people be able to obtain a security clearance, and that’s become extremely difficult for those who are naturalized American citizens,” Sprague said. “That limits your pool to a large extent.”

Hiring binge. Despite the recruiting challenges, agencies have been hiring.

Since 9/11, the FBI has hired nearly 1,000 linguists and plans to hire 274 more next fiscal year. Currently it has nearly 1,400 contract and full-time linguists who speak 100 languages. Ninety-five of those linguists are native speakers of their languages. The bureau increased its linguists by 69 percent and the number of those in critical languages, such as Arabic, increasing by 200 percent.

The State Department this year is hiring nearly 400 Foreign Service generalists, many of whom will get training to speak another language. It’s also hiring translators and interpreters. Many of those new hires will staff new embassies in Baghdad, Iraq, and Kabul, Afghanistan. Its liaison office in Tripoli, Libya. Currently the department has about 7,000 employees speaking 60 languages working in the United States and at 265 posts abroad.

Likewise, the National Security Agency is aggressively recruiting: Currently at 35,000 employees the agency plans to hire 1,500 people every year until 2010, and many will become language analysts. It offers sign-up bonuses of up to 20 percent of a person’s salary for peak critical languages. NSA also hires 50 to 200 bilinguals a year whom it then trains to speak a third language.

More training. The shortage of linguists prompted the Defense Department to overhaul its language program. The department in April unveiled a plan, called the Defense Language Transformation Roadmap, to build up its foreign language skills. It includes directing money to colleges and universities to teach languages. Also, the department plans to invest $45 million more than current levels—$195 million in fiscal 2006—in its Defense Language Institute. The department also will build language centers in Iraq. It plans to hire 1,500 military personnel, civilians, reservists and retirees who speak foreign languages.

‘‘9/11 really changed our whole orientation to understand that this is a major issue that’s going to be with us for a long time,’’ said Gail McGinn, Defense deputy undersecretary for policy. ‘‘It’s going to take a long time to solve it.’’

Today, Defense has nearly 84,000 military linguists who speak about 250 languages and 25,000 military and civilian Defense contractors services plan to train about 2,300 linguists this year. The Air Force is the most active and plans to train 1,500 military linguists this year.

Agencies that cannot hire or train enough people with foreign language skills borrow them from other agencies or contract for them. Congress in 2003 also created the National Virtual Translation Center, an interagency clearinghouse that lets agencies share translators and helps find an army of 21,000 part-time and full-time linguists who speak 100 languages. Ninety-five of those linguists are native speakers of their languages. The center also performs translation work for intelligence agencies.

Federal contracting for people with language skills has taken off since 9/11. But as demand has shot up, so have labor rates. Before 9/11, a linguist speaking Arabic might expect to pay $20 an hour. Rates are up to about double that. And for those with security clearances and expertise, rates are up to between $70 and $80 an hour. A contract linguist working full-time now can make $150,000 a year, Hendzel said. Not all agencies are willing to pay so much, he said. Some want to settle for $29 an hour, because someone who can speak a foreign language but may not be certified or have experience or expertise in a particular field. By doing that, Hendzel said agencies risk getting poor-quality work that could undermine their missions.

‘‘Mistranslation or distortion are as dangerous as a lack of translation,’’ he said.

Mr. AKAKA. We all understand the importance of education and cultural understanding in this country; we just need to figure out how we make it happen. I am confident the National Foreign Language Coordination Council will provide the needed leadership and coordination to reach our goal.

U.N. REFORM

Mr. COLEMAN. Mr. President, I rise today to discuss Coleman-Lugar bill that will effect meaningful and reasonable reform of the United Nations. But before I delve into the issues of U.N. reform, I must take a moment to thank my colleague Senator LUGAR for his leadership. As the chairman of the Senate Foreign Relations Committee, Senator LUGAR has been at the forefront of these issues for years—working to pass bipartisan, consensus legislation touching a wide range of international matters. In short, Senator LUGAR’s leadership on the issue of U.N. reform has been crucial.

Sixteen months ago, as the chairman of the Permanent Subcommittee on Investigations, I initiated a bipartisan, comprehensive investigation into the massive international fraud that flourished under the United Nations Oil for Food Program. You will recall this program was designed to help protect the poor of Iraq from the impact of international sanctions. Unfortunately, Saddam Hussein manipulated the program—siphoning off billions of dollars in under-the-table payments—and used that money to strengthen his murderous regime at home and reward friends abroad. As Secretary of State Condoleezza Rice testified at her confirmation hearing, Saddam Hussein used the proceeds of the Oil for Food Program to purchase weapons to play the international community like a violin.” It could not have been more wrong: evil prospered while the poor starved; the program designed to control and oust the oppressor actually helped him stay in power and bolster his arsenal.

Over the course of our 16-month investigation, the subcommittee has held three hearings and released three reports on the oil-for-food scandal. At those hearings and in our reports, we exposed how Saddam abused the program—we documented how the Hussein regime rewarded political allies by granting lucrative oil allocations to foreign officials, such as Russian politician Vladimir Zhirinovsky and the Russian President’s son. We also presented evidence of how Saddam made money on the oil deals by demanding under-the-table surcharge payments, and how he generated illegal kickbacks on humanitarian contracts.

Saddam’s abuses occurred under the supposedly vigilant eye of the U.N. How could that happen? Well, over the course of our investigation, an avalanche of evidence has emerged demonstrating that the U.N. terribly mismanaged the Oil for Food Program. That evidence demonstrates the U.N.’s management ranging from outright corruption to sloppy administration. For instance: Our subcommittee uncovered evidence that Kofi Annan’s handpicked executive director of the Oil for Food Program, a man named Benon Sevan, appears to have received lucrative oil allocations from Saddam.

Our subcommittee discovered evidence that a U.N. oil inspector received a large bribe to help Saddam cheat on two deals.

Fifty-eight reports written by the U.N.’s own internal auditors revealed rampant mismanagement by the U.N., describing a program ripe with sloppy stewardship and riddled with ‘‘over-charges,” ‘‘double charge[s]” and other ‘‘unjustified” waste of more than $100 million.

The U.N.’s investigators, headed by Paul Volcker, determined that the U.N.’s process for awarding three multimillion-dollar contracts in the program was “tainted.”

The U.N.’s investigators also found that Kofi Annan failed to adequately investigate or remedy a serious conflict of interest—namely, that the U.N. had awarded a massive contract to the company that employed Annan’s son.

Perhaps most disturbing, however, was that Kofi Annan’s chief of staff ordered the destruction of 3 years’ worth of documents. That order was given the day after the subcommittee began to investigate the Oil for Food Program.

Such gross mismanagement and corruption in the Oil for Food Program...