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HEARING
BEFORE THE
COMMITTEE ON ARMED SERVICES
UNITED STATES SENATE
NINETY-FIRST CONGRESS

FIRST SESSION

ON

HONORABLE JOHN W. WARNER TO BE UNDER SECRETARY
OF THE NAVY

HONORABLE FRANK P. SANDERS, TO BE AN ASSISTANT
SECRETARY OF THE NAVY (INSTALLATIONS
AND LOGISTICS)

HONORABLE FRED J. RUSSELL, TO BE DEPUTY DIRECTOR,
OFFICE OF EMERGENCY PREPAREDNESS

FEBRUARY 6, 1969

Printed for the use of the Committee on Armed Services

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(II)



CONTENTS

	Page
Statements of—	
Hon. John W. Warner, to be Under Secretary of the Navy-----	1
Hon. Frank P. Sanders, to be an Assistant Secretary of the Navy (Installations and Logistics)-----	9
Hon. Fred J. Russell, to be Deputy Director, Office of Emergency Preparedness-----	12

CONTENTS

Page
1
2
3
4
5
6
7
8
9
10
11
12

NOMINATIONS

THURSDAY, FEBRUARY 6, 1969

U.S. SENATE,
COMMITTEE ON ARMED SERVICES,
Washington, D.C.

The committee met, pursuant to notice, at 10:30 a.m., in room 212, Old Senate Office Building.

Present: Senators Stennis (chairman) presiding, Russell, Symington, Ervin, Young of Ohio, Byrd, Jr. of Virginia, Smith, Thurmond, Dominick, and Schweiker.

Also present: T. Edward Braswell, Jr., chief of staff; Gordon A. Nease, professional staff member; Charles B. Kirbow, chief clerk; and Herbert S. Atkinson, assistant chief clerk.

The CHAIRMAN. The committee will please come to order.

The committee meets today to consider additional presidential nominations for positions in the Department of Defense. As we know, the Secretary of Defense, his deputy, and the three service secretaries have been named. Today we will consider the nominees for Under Secretary of the Navy and one of the Assistant Secretaries of the Navy, to be followed by the nominee for Deputy Director of the Office of Emergency Preparedness.

We have in all Mr. John W. Warner to be Under Secretary of the Navy; Mr. Frank Sanders to be an Assistant Secretary of the Navy; and Mr. Fred J. Russell to be Deputy Director of the Office of Emergency Preparedness.

Mr. Clerk, have there been any protests or objections of any kind filed to any of these nominations?

Mr. BRASWELL. No, sir.

The CHAIRMAN. That is a good start. We have noncontroversial people with us today, Senator Smith.

I am going to call on Mr. Warner if he will come to the table.

NOMINATION OF JOHN W. WARNER TO BE UNDER SECRETARY OF THE NAVY

The CHAIRMAN. Mr. Warner, do you have a formal prepared statement?

STATEMENT OF JOHN W. WARNER, NOMINEE TO BE UNDER SECRETARY OF THE NAVY

Mr. WARNER. I do not, Mr. Chairman.

The CHAIRMAN. We have your biographical sketch and I will ask that it be put into the record.

(The nomination reference and biographical data of Mr. Warner follow, as well as a letter addressed to the chairman of the committee from Mr. Warner concerning his financial holdings:)

NOMINATION REFERENCE AND REPORT

IN EXECUTIVE SESSION,
SENATE OF THE UNITED STATES,
January 31, 1969.

Ordered, That the following nomination be referred to the Committee on Armed Services:

John W. Warner, of Virginia, to be Under Secretary of the Navy.

BIOGRAPHICAL DATA OF JOHN W. WARNER

John W. Warner was born February 18, 1927, in Washington, D.C. His father was the late Dr. John W. Warner, a physician, whose family came from Amherst, Virginia; and his mother, Martha (Budd) Warner, was born in St. Louis, Missouri.

Mr. Warner received his early education in the public schools in Washington, D.C. Following a tour of active military duty in the United States Navy, he entered Washington & Lee University at Lexington, Virginia, in September of 1946. He majored in general engineering courses, physics, and mathematics and received his B.S. degree in June of 1949. The following September he entered the University of Virginia Law School. His law training was interrupted for a second tour of active military service—this time in the United States Marine Corps; and he graduated from the law school with an LL.B. degree in 1953.

Mr. Warner enlisted in the Navy in December 1944 at the age of 17 and was released from active duty in July 1946. He attained the rank of Electronic Technicians Mate, 3rd Class, following completion of a 14-month course in electronics which concluded with graduation from the school at the Naval Research Laboratory, Washington, D.C.

He subsequently enlisted in the United States Marine Corps Reserve and was recalled to active duty as a 2nd Lieutenant in October of 1950. After a tour of duty in Korea, serving as Communications Officer for Marine Attack Squadron VMA-121 and later as Communications Officer for Marine Air Group 33 at K-3, Korea, he was released from active duty in April 1952. He attained the rank of Captain and remained in the Marine Corps Reserve until 1961.

Upon graduation from law school, he was appointed law clerk to the Honorable E. Barrett Prettyman, former Chief Judge, United States Court of Appeals, District of Columbia Circuit. He was admitted to the Bar in April, 1954, and following a brief period in private practice was appointed a Special Assistant to the U.S. Attorney in 1956 and in 1957 was appointed an Assistant U.S. Attorney, Department of Justice. He served as a trial lawyer in the U.S. Attorney's Office, Washington, D.C., until April of 1960 when he joined the campaign staff of then Vice President Richard M. Nixon.

In November of 1960 he became associated with the law firm of Hogan & Hartson and in 1964 was admitted to the firm as a general partner. He specialized in corporate and banking law and from 1966 to 1968 was counsel to The Riggs National Bank of Washington, D.C., one of the firm's principal clients.

During the 1968 Presidential Campaign, he took a leave of absence from his law firm and became National Director of United Citizens for Nixon/Agnew. Shortly after election day he joined the staff of the President-elect's Transition Office in Washington, D.C.

Mr. Warner is very active in a number of nonprofit organizations and is a member of the Governing Board of Trustees of the following:

- Washington & Lee University, Lexington, Virginia.
 - George Washington University, Washington, D.C.
 - Protestant Episcopal Cathedral Foundation, Washington, D.C. (Washington Cathedral).
 - Virginia Museum of Fine Arts, Richmond, Virginia.
 - Bar Association of the District of Columbia, Research Foundation.
- He also serves on the Boards of:
- D.C. Chapter, American Red Cross.
 - Federal City Council.
 - Beauvoir School.

United Givers Fund for the District of Columbia.
Washington Educational Television Association.

Mr. Warner is married to the former Catherine Conover Mellon of Upperville, Virginia. They have three children—Mary, Virginia, and John William IV. Mr. Warner maintains his legal residence in the State of Virginia on a farm near White Post in the Shenandoah Valley.

FEBRUARY 3, 1969.

Honorable JOHN C. STENNIS,

Chairman, Committee on Armed Services, U.S. Senate, Washington, D.C.

DEAR MR. CHAIRMAN: In this letter I wish to advise the committee of the nature of my private business affairs and to describe the arrangements I have made and am prepared to make with relation to them should I be confirmed by the Senate for the office of Under Secretary of the Navy. It is my desire and intention to comply with both the letter and the spirit of the conflicts of interest law.

I have resigned my general partnership with the law firm of Hogan & Hartson and have severed all other relationships connected with my practice of the law. All of my equity in my former firm has been paid to me, and I will not share in any future fees.

I have resigned as a director of Greater Washington Investors, Inc., a publicly owned investment company. I also intend to resign from my membership on the Board of Trustees of The George Washington University and to sever my connections with the other nonprofit organizations so listed in Attachment 1.

With the approval of the Committee, I do plan to continue as a life trustee of Washington and Lee University, my alma mater, and as a trustee of Washington Cathedral and of the Virginia Museum of Fine Arts in Richmond. I have been informed by the President of Washington and Lee that the University has minimal contacts with the U.S. Government; and the nature of the Cathedral and of the Museum is such as to preclude any conflict. I will not participate in the investment policy committees of these three institutions. I also plan to continue as a member of the Washington Institute of Foreign Affairs and as a member of the American Bar Association. I would of course participate in no activities of these organizations which might raise any possibility of conflict with the duties of my Government office.

I have sold all of my securities with the exception of my shares of Greater Washington Investors, Inc., which are in the process of being sold, and shares of Northern Virginia Communications, Inc. (Attachment 2), which I desire to retain, subject to the approval of the Committee. Northern Virginia Communications, Inc., is not on the list of companies having contracts with the Department of Defense. For the duration of my appointment, I will not invest in any securities of companies which do appear on that list.

I am life income beneficiary of an irrevocable trust established in 1960. The corpus of this trust has from its inception been invested entirely in municipal bonds. It is my understanding that the trustee—a corporate trustee, which has sole investment control—plans to continue to invest solely in municipal bonds. I have requested the trustee to continue this investment policy during my Federal service. Attachment 3 is a list of the securities which now constitute the assets of this trust.

I believe that the foregoing actions will bring me into compliance with the legal requirements on the subject of conflicts of interest, and I hope that the Committee will find that they likewise satisfy its requirements and policies in such matters.

Respectfully,

JOHN W. WARNER.

ORGANIZATIONAL AFFILIATIONS OF JOHN W. WARNER

To be severed

Beauvoir School, Trustee.
D.C. Chapter, American Red Cross, Member, Board of Directors.
Federal City Council, Member.
The George Washington University, Trustee.
World Peace Through Law Center, Member of Planning Committee.
Foreign Policy Association, Member.
Foreign Policy Discussion Group, Member.
Bar Association of the District of Columbia, Research Foundation, Trustee.
Washington Educational Television Association, Member, Board of Directors.

To be retained

Protestant Episcopal Cathedral Foundation (Washington Cathedral), Trustee.
 Virginia Museum of Fine Arts, Trustee.
 Washington & Lee University, Life Trustee.
 Washington Institute of Foreign Affairs, Member.
 American Bar Association, Member.

SECURITIES HELD IN COMPANIES UNDERSTOOD NOT TO BE DOING BUSINESS WITH THE
 DEPARTMENT OF DEFENSE

Northern Virginia Communications, Inc. (A holding company which owns the
 stock of several very small newspapers).

SECURITIES HELD BY TRUSTEE OF IRREVOCABLE TRUST OF WHICH JOHN W. WARNER
 IS LIFE INCOME BENEFICIARY

Municipality or Organization

Baltimore Co., Md.
 Chicago, Ill Wtr.
 Cook Co Community High Sch Dist 212 Ill.
 Fairfax Co, Va.
 Houston, Tex.
 Huntington Union Free Sch Dist 13, N.Y.
 Los Angeles Sch Dist, Cal.
 New York State Dorm Auth Cornell Univ.
 Rockville, Md.
 Santa Clara Valley Wtr Conservation Dist, Calif.
 Springfield, Mo. Waterworks.

The CHAIRMAN. The Chair will recognize the Senator from Virginia, Senator Byrd, a member of this committee, and ask him if he has something to say about Mr. Warner.

Senator BYRD, Jr., of Virginia. Thank you, Mr. Chairman, I appreciate the opportunity to say a few words with regard to my friend, John W. Warner. I have known him for 8 or 10 years. He is a very charming and gracious host. I have had the privilege to be in his home. I am proud that he has been in my home. I have known his wife perhaps longer than I have known him, she being the daughter of a longtime friend who lives in Upperville, Paul Mellon.

John Warner was born in Washington, D.C., but his legal residence is now in the State of Virginia.

I note also and would like to point out to the committee that he not only has had active service in the Marine Corps, but also he has had active service in the Navy. I think it is appropriate that his qualifications were such that he would make a good Under Secretary of the Navy and I am pleased today, Mr. Chairman, to endorse his nomination.

The CHAIRMAN. Thank you, Senator. We appreciate your remarks. I know Mr. Warner does.

Mr. Warner, is there anything you wish to say before we have some questions?

Mr. WARNER. Thank you, Mr. Chairman. I should first like to thank the distinguished Senator from Virginia for his very kind remarks.

I wish to inform the Chairman and the members of the committee that I have met extensively with counsel for the Navy Department as well as the General Counsel for the Department of Defense. I believe that I have satisfied each of the criteria that they have put before me. I am, however, quite willing to go into such detail as the committee may desire.

The CHAIRMAN. Let me ask our Chief of Staff a question.

Mr. Braswell, you have examined now the showing that has been made by Mr. Warner as to his holdings and the statute regarding the conflict of interest and also know the policy of the committee. Do you think that he clears those requirements?

Mr. BRASWELL. Yes, sir, they fully satisfy the committee's requirements.

The CHAIRMAN. I will ask you the same question with regard to the other nominees.

Mr. Sanders?

Mr. BRASWELL. The same is true with regard to Mr. Sanders. He has satisfied the committee's requirements.

The same is true as to Mr. Russell. He has satisfied the committee's requirements.

The CHAIRMAN. Is there anything else you wish to say, Mr. Warner?

Mr. WARNER. NO.

The CHAIRMAN. I am not asking you a personal question, for I ask all the nominees this question: Just what prompts you to accept this office? I shall not say seat. Those of us who get elected by the people have the seat; you have the office. I must say, what prompts you to accept this office? What's your idea about it?

Mr. WARNER. Senator, I have spent my entire professional career in the practice of law. The last 8 years have been devoted to financial matters. I believe I bring with me into the Navy, subject to confirmation by the Senate an extensive background in both law and finance. Finance is a matter which is of particular importance today in the Navy and the Department of Defense. Coupled with that is a long interest in both the Navy and the Marine Corps.

My early years in the Navy and college were spent in engineering. I therefore believe that I could bring to the Navy a technical background, in addition to law and finance, which will be very helpful in the discharge of my duties.

I am anxious to accept a responsibility during this administration in public life.

The CHAIRMAN. That is a very good statement. You have said you have engaged in the practice of law. I know you are a good lawyer. How long have you been a practicing lawyer?

Mr. WARNER. I was admitted to the bar in April of 1954.

The CHAIRMAN. That is certainly a long time. Did you take cases and try them in the courtroom during that period?

Mr. WARNER. Yes, sir. I was first appointed a law clerk to the senior circuit court of appeals judge, E. Barrett Prettyman. Thereafter, I spent 2 years in a private firm, then 5½ years in the Department of Justice. During that 5½ years, I tried hundreds of cases and appeared before courts of all levels within the District of Columbia.

The CHAIRMAN. I am always glad to see someone get into the Government who is what I call a courtroom lawyer.

Mr. WARNER. I think I could satisfy that requirement.

The CHAIRMAN. Very good. That is where a mighty fine brand of lawyers are made, I think. I would not say they are all good, but it is good training.

Your record shows you are a native of the District of Columbia?

Mr. WARNER. That is correct, sir.

The CHAIRMAN. How long have you lived in Virginia?

Mr. WARNER. I have lived there off and on since I was first introduced to Virginia, Senator Byrd's area, when I was 4 or 5 years old.

The CHAIRMAN. I mean how long have you been a legal resident of Virginia?

Mr. WARNER. Just a year, sir. I transferred my taxes and so forth to Virginia about a year ago.

The CHAIRMAN. I want to ask you this question. This is not personal, either. What are your present intentions as to how long you will expect to stay in this office if you are confirmed?

Mr. WARNER. Mr. Chairman, it would be my hope to serve at the pleasure of the President for the full 4-year term.

The CHAIRMAN. Well, you anticipate the President's reelection, maybe. You have present expectations of serving here in this office, then, as long as it is the pleasure of the President?

Mr. WARNER. That is correct, sir.

The CHAIRMAN. That is a good answer.

Senator Smith, do you have any questions?

Senator SMITH. No, Mr. Chairman, I have no questions. I plan to vote for the confirmation of Mr. Warner.

The CHAIRMAN. Gentlemen of the committee, this is Mr. John W. Warner, who has been nominated to be Under Secretary of the Navy. He is a lawyer by profession and has lived in the District. A year ago he became a citizen of Virginia. He has been a practicing courtroom lawyer. He has been vouched for by Senator Byrd.

Senator RUSSELL. I do not have the pleasure of knowing Mr. Warner personally. I did read his biographical sketch and background material yesterday. He would seem to be qualified for the position to which he has been appointed.

The CHAIRMAN. Thank you, Senator.

Senator Symington?

Senator SYMINGTON. No questions, Mr. Chairman.

The CHAIRMAN. Senator Byrd?

Senator BYRD, Jr., of Virginia. Thank you, Mr. Chairman.

I assume that the committee would not insist that Mr. Warner cease to be a life trustee of the Washington and Lee University. I know his association with the university would mean a lot to that great institution and I can see no conflict of interest. I assume that it would meet with the committee's approval for him to continue as a life trustee.

The CHAIRMAN. I do not see any conflict of interest unless there is some special fact that the Senator knows about or Mr. Warner knows about that could possibly involve conflict of interest.

Mr. WARNER. Mr. Chairman, I consulted at length with the President of Washington and Lee University and determined that there is a minimal relationship between that university and the U.S. Government. It is truly an independent institution.

The CHAIRMAN. You did not find anything that would embarrass you in any way in passing on your official duties?

Mr. WARNER. None whatsoever.

The CHAIRMAN. If you do, you will so advise this committee?

Mr. WARNER. Promptly, sir.

Senator BYRD, Jr., of Virginia. One other question I would have, Mr. Warner, is a trustee of the Virginia Museum of Fine Arts, which is a very fine, important organization in Virginia and I would be hopeful that he would continue in that capacity. I personally can see there would be no conflict of interest involved. He has been very helpful to it.

The CHAIRMAN. The same questions apply, and answers? What are your answers?

Mr. WARNER. The same answers, sir.

Senator BYRD, Jr., of Virginia. One other question, Mr. Chairman. I note in the securities not to be sold are Northern Virginia Communications, Inc.

What is that?

Mr. WARNER. Senator, that is a company formed to hold the stock of daily newspapers. At present, it holds the stock of some five daily newspapers in northern Virginia.

Senator BYRD, Jr., of Virginia. Five daily newspapers in northern Virginia?

Mr. WARNER. Excuse me, they are weekly, sir. I am new to the profession. To the best of my knowledge, they are not competitive with any of your interests in this field.

The CHAIRMAN. Any other questions?

Senator BYRD, Jr., of Virginia. No further questions.

The CHAIRMAN. Senator Young, this is Mr. John W. Warner of the State of Virginia, nominated for Under Secretary of the Navy. He has been asked the usual questions with very good answers. He has cleared the standards of the committee with regard to possible conflict-of-interest provisions.

Do you have any questions at this point?

Senator YOUNG of Ohio. Mr. Chairman, thank you.

I have not heard the other questions and your answers, sir, but I have read your biographical data. I am much impressed that the President has apparently made a very fine appointment. This is the only question I have to ask you. So many Assistant Secretaries that have passed through this committee occupy that position for maybe a year and then retire to some position in private life. Is it your intention to remain at least for 4 years in the post if this committee recommends to the Senate that you be confirmed and that your intention is that it be your career for at least 4 years?

Mr. WARNER. At least 4 years.

Senator YOUNG of Ohio. You cannot promise beyond January 1973, any more than I can promise what I will do after January 1971.

Thank you, Mr. Chairman.

The CHAIRMAN. Senator Dominick?

Senator DOMINICK. I apologize for being a little late. I have been attending a meeting of the Labor and Public Welfare Committee on other nominations.

The CHAIRMAN. That is all right.

May I make a little brief summary? The usual questions have been asked. Mr. Warner has cleared the barriers of the committee with regard to conflict of interest.

Senator DOMINICK. I want to congratulate Mr. Warner. I have been through his recommendations before this. I think he is highly qualified and I am happy to have him on board.

The CHAIRMAN. Thank you very much.

Any other questions of Mr. Warner?

(No response.)

The CHAIRMAN. Thank you, Mr. Warner. We are glad to have had you here and we will pass on this matter when we can get to it in executive session.

(The nomination of John W. Warner to be Under Secretary of the Navy was subsequently approved by the committee in executive session and confirmed by the Senate on February 7, 1969.)

NOMINATION OF FRANK P. SANDERS TO BE AN ASSISTANT SECRETARY OF THE NAVY (INSTALLATIONS AND LOGISTICS)

(The nomination reference and biographical data of Mr. Sanders follow, as well as a letter addressed to the chairman of the Committee from Mr. Sanders regarding his financial holdings.)

NOMINATION REFERENCE AND REPORT

IN EXECUTIVE SESSION,
SENATE OF THE UNITED STATES,
January 31, 1969.

Ordered, That the following nomination be referred to the Committee on Armed Services:

Frank Sanders, of Maryland, to be an Assistant Secretary of the Navy.

BIOGRAPHICAL DATA OF FRANK P. SANDERS

Born: Tarbo, North Carolina, July 10, 1919.

Family: Married Mary Ellen Gilbert, Sept. 1948; two sons, ages 14 and 17.

Residence: 5310 Glenwood Road, Bethesda, Md.

Education: Graduated from Armstrong Junior College, Savannah, Ga., and from the Law School of The George Washington University (Juris Doctor). Completed course work, with honors, for Master's Degree in Government and Politics at the University of Maryland; thesis under preparation.

Experience: Staff, Committee on Appropriations, United States House of Representatives, 1949 to present. Primary assignments have been related to the programs of the Department of Defense, including all three services, the Civil Works Program of the Department of the Army, and the entire budget of the Department of the Navy. Present assignments are as staff assistant to the Subcommittee on Military Construction and staff assistant to the subcommittee on Department of Defense, with special assignment to procurement appropriations. Other assignments have included civil defense activities, the so-called emergency agencies during the Korean conflict, and staff work on the original foreign-aid program (Marshall Plan) and the District of Columbia appropriations. Administrative Assistant, Hon. John H. Kerr (D), M.C., 1946-1949. Surveying, engineering, and draftsman work, Pennsylvania Turnpike Commission, 1938-1940.

Military Experience: Entered Army as a Private in 1941; discharged as a Captain in 1945. Service included one year of enlisted service, with remainder as Assistant S-2 (Intelligence and Survey), on the division artillery staffs of the 85th Infantry Division and the 34th Infantry Division. Service with the latter was confined solely to the occupation of certain areas in Italy after the war. Member of the Army Organized Reserve Corps 1945 to present, with present grade of Lieutenant Colonel (Retired). Held mobilization assignment as Chief, Office of School Secretary (Colonel), Army Judge Advocate General's School, until 1965 when declared a "key civilian" and transferred to the Inactive Reserve. Decorations include the Bronze Star and the European theater ribbon with three battle stars.

Outside activities: Past president, Board of Trustees, Gospel Mission, Washington, D.C.; former member, Board of Trustees, Washington Bible College; member and Elder, Fourth Presbyterian Church, Bethesda, Md.; member, Advisory Board, Pinwheel Junior Rifle Club; associate member, Institute for Strategic Studies, London; member Psi Sigma Alpha (Political Science Honorary Fraternity).

FEBRUARY 3, 1969.

HON. JOHN C. STENNIS,
Chairman, Committee on Armed Services,
U.S. Senate, Washington, D.C.

DEAR MR. CHAIRMAN: I am writing this letter to advise the Senate, through your Committee, of the nature and status of my private business affairs and of the arrangements which I intend to make with respect to them in the event the Senate confirms my pending nomination for appointment to the office of Assistant Secretary of the Navy (Installations and Logistics).

From 1949 to the present time, I have been continuously employed as a member of the staff of the Committee on Appropriations of the United States House of Representatives. This employment would of course be terminated in the event of my confirmation and assumption of the office for which I have been nominated.

The only nonprofit organizations with which I am now actively affiliated are shown in Attachment A. In the absence of objection by the Committee, I would propose to retain those affiliations so long as the activities of those organizations raise no possibility of conflict with the duties of my Government office.

Some of the securities I own are of companies which do business with the Department of Defense. If confirmed, I shall sell those securities. They are listed on Attachment B.

The General Counsel of the Department of Defense has informed me that certain other securities which I own may continue to be held by me without incurring any possible conflict of interest as a result of such ownership. Attachment C is a list of these latter securities which, subject to any objection by your Committee, I shall continue to hold. I would propose to disqualify myself from dealing with any matters which might affect these companies so long as I continue to hold their stock.

It is my desire and intention to comply fully with both the letter and the spirit of the laws and regulations relating to conflicts of interest. I believe that the actions I have proposed above will bring me into compliance with the legal requirements, and I hope that the Committee will find that they likewise satisfy its requirements and policies in such matters.

Sincerely yours,

FRANK P. SANDERS.

ORGANIZATIONAL AFFILIATIONS OF FRANK P. SANDERS

Institute for Strategic Studies, London, Associate Member.
Psi Sigma Alpha (Political Science Honorary Fraternity), Member.
Pinwheel Junior Rifle Club, Member, Advisory Board.
Fourth Presbyterian Church, Bethesda, Md., Member and Elder.

SECURITIES HELD IN COMPANIES DOING BUSINESS WITH THE DEPARTMENT OF DEFENSE--
TO BE SOLD

Union Oil of California.
Standard Oil of California.
American Standard Inc. (Preferred).

SECURITIES HELD IN COMPANIES NOT ON LIST OF CONTRACTORS HOLDING DEPARTMENT
OF DEFENSE CONTRACTS OF \$10,000 OR MORE

Potomac Electric Power Co.
Washington Gas Light Co.
Pacific Gas and Electric Corp.
Greyhound Corporation.

The CHAIRMAN. Gentlemen of the committee, this is Mr. Frank P. Sanders, nominated to be Assistant Secretary of the Navy. I have already stated that Mr. Sanders has submitted the letter of information

regarding his holdings. The Chief of Staff has testified as to his approval. I, along with other members of this committee, know Mr. Sanders personally. He has rendered a very fine service as an important staff member on the House Committee on Appropriations. I have known him there in conferences and talked to him once about coming over here on this side to work.

We are glad to have you here this morning. You have heard my question. What is your purpose in serving in this position, Mr. Sanders?

STATEMENT OF FRANK P. SANDERS, NOMINEE TO BE ASSISTANT SECRETARY OF THE NAVY (INSTALLATIONS AND LOGISTICS)

Mr. SANDERS. Mr. Chairman, may I say that I feel exceedingly humble seated here on the other side of the table. I look upon this position, if I am confirmed, as being a really great challenge as well as another opportunity to serve this country, which has done so much for me and for the members of my family, and which we love so deeply.

The CHAIRMAN. You could not improve on that. How long do you expect to serve?

Mr. SANDERS. As long as the President of the United States asks me to do so, sir.

The CHAIRMAN. You will have men there that you have dealt with. You know the problems we have here taking testimony, sometimes hurriedly. You know we cannot operate unless we have the facts—I mean the legislative branch of the Government. What would be your attitude toward giving a full, frank statement of the utmost candor on all of the facts in any matter that you testify about here?

Mr. SANDERS. Mr. Chairman, as you know, I regard the legislative and executive branches of our Government as a team, dedicated to providing the best national security possible for this country. The only way to accomplish this is for those in the executive branch to be candid and speak to you with all the facts at their command. If confirmed I will certainly attempt to do this. I just do not know any other way of doing business.

The CHAIRMAN. Will you do that?

Mr. SANDERS. I certainly will, sir.

The CHAIRMAN. Will you exercise your influence to see that others in your Department, in and out of uniform, will do the same thing?

Mr. SANDERS. I certainly will, sir.

The CHAIRMAN. Will you consult with military officials concerning matters upon which they have professional judgment before you reach your conclusion?

Mr. SANDERS. Yes, sir; I will.

The CHAIRMAN. With your legislative background, you will not have any excuse for not understanding us and our problems and not doing a good job over there.

Mr. SANDERS. Thank you, sir. I will attempt to do so.

The CHAIRMAN. Senator Smith?

Senator SMITH. Mr. Chairman, I have no questions to ask. I shall be very happy to vote for confirmation of Mr. Sanders.

The CHAIRMAN. Thank you.

Senator Russell?

Senator RUSSELL. Mr. Chairman, I do not think I have any questions. I have known Mr. Sanders for a number of years personally. I have come in contact with him particularly on appropriations matters in the House and Senate, on appropriation bills. I have a particularly high regard for his ability, which is enhanced by the knowledge that comes to me for the first time this morning through his biographical data that he is a graduate of Armstrong Junior College in the historic city of Savannah, Ga., so I am sure he is indoctrinated with some pure patriotism.

Mr. SANDERS. I am, sir.

Senator RUSSELL. I will be very happy to vote for your confirmation.

Mr. SANDERS. Thank you, Senator.

The CHAIRMAN. Senator Dominick?

Senator DOMINICK. I have no questions, Mr. Chairman. I am satisfied totally with his qualifications.

The CHAIRMAN. Thank you.

Senator Young?

Senator YOUNG of Ohio. Mr. Chairman, I have no questions. I shall be very happy to support this nomination.

I note in addition to the fine achievements in civil life that this nominee served in a fine combat division, the 34th Division, in World War II; and for awhile in 1944, I as a very scared and timid officer, was also with that division. I am glad to support this nomination.

The CHAIRMAN. Senator Schweiker?

Senator SCHWEIKER. Thank you, Mr. Chairman. I have no questions. I think the nominee is well qualified. I am happy to support him.

I also would like to say that I am very pleased about the nomination of John Warner, as well, who I think is outstandingly qualified and and will certainly have my support.

The CHAIRMAN. Thank you. That is fine.

Senator Byrd?

Senator BYRD, Jr., of Virginia. Thank you, sir; no questions.

The CHAIRMAN. As I have said, we are expecting big things of you. You are going to have charge of procurement—I mean you will have a lot to do in your position with procurement. I am impressed with the soaring costs of weapons systems and the complications that go with the contracts about them. You cannot just say, well, I favor competitive bids. Competitive bids do not fit a lot of these matters. Will you concentrate on the problems that go with this?

Mr. SANDERS. Sir, I certainly will, because I think that, unless we can bring these costs down, we are going to get the military forces that we need in this country.

The CHAIRMAN. There will not be anything left to pay the personnel.

Mr. SANDERS. Right, sir.

The CHAIRMAN. Thank you very much. We wish you well in every way.

(The nomination of Frank P. Sanders to be an Assistant Secretary of the Navy was subsequently approved by the committee in executive session and confirmed by the Senate on February 7, 1969.)

**NOMINATION OF FRED J. RUSSELL TO BE DEPUTY DIRECTOR,
OFFICE OF EMERGENCY PREPAREDNESS**

(The nomination reference and biographical data of Mr. Russell, and a letter addressed to the chairman of the committee from Mr. Russell, follow:)

NOMINATION REFERENCE AND REPORT

IN EXECUTIVE SESSION,
SENATE OF THE UNITED STATES,
January 29 (legislative day, January 10), 1969.

Ordered, That the following nomination be referred to the Committee on Armed Services:

Fred J. Russell, of California, to be Deputy Director of the Office of Emergency Preparedness.

BIOGRAPHY OF FRED J. RUSSELL

Residence: 143 North Arnaz Drive, Apt. 4, Beverly Hills, California 90211.

Born: June 9, 1916, at Edmonton, Alberta, Canada of U.S. citizen parents.

Marital status: Single.

Education: Graduated from Monrovia-Arcadia-Duarte High School, Monrovia, California. College credits from University of California Extension Division in Economics, General and Advanced Accounting, Cost Accounting, Auditing, Commercial Law.

Military service: Private in U.S. Marine Corps Reserve, 13th Battalion, Fleet Marine Corps Reserve, from November 4, 1935, to expiration of enlistment and honorable discharge on October 22, 1939.

Employment: 1935: Job Apprentice—South Pacific Company (railroad), Los Angeles, Cal.; 1936-43: Many jobs—Douglas Aircraft Co., Inc. (aircraft), Santa Monica, Cal.; 1943-45: Assistant Works Manager, Plant Manager—Timm Aircraft Corp. (aircraft), Van Nuys, Cal.; 1946-68: President and General Manager, Weiser Co. and several subsidiaries (door locks, builders' hardware), Southgate, Cal.; Burnaby, British Columbia, Canada; Mexico City, Mexico; investment, auxiliary employment combinations; 1949-58: Builder—various companies (individual houses, apartments, and 571-unit Wherry Act military housing project), Southern California; 1956-58: President—Gabriel Steel Co. (steel joists, basement construction products, industrial racks and tote boxes), Detroit, Michigan; 1949 to present: Developer, Operator—Southland Water Co., Mira Loma Water Co., Mira Loma Farms (public utility water production and distribution; irrigation water production and distribution), Norwalk and Mira Loma, Cal.; 1949 to present: Own, expand, operate for rent—various companies or individual entities (industrial properties, apartments, individual houses, shopping centers), Southern California; Fresno, Cal., Wichita, Kansas.

OFFICE OF EMERGENCY PREPAREDNESS,
EXECUTIVE OFFICE OF THE PRESIDENT,
Washington, D.C., February 3, 1969.

Hon. JOHN STENNIS,
*Chairman, Committee on Armed Services,
U.S. Senate,
Washington, D.C.*

DEAR MR. CHAIRMAN: In relation to my pending nomination to be the Deputy Director of the Office of Emergency Preparedness, a Confidential list of my financial holdings has been transmitted to you.

My holdings, as listed, consist solely of interests in real property, except for a small water company. Aside from corporate positions connected with my real property interests, I hold no memberships on any Boards of Directors or other corporate position.

I have discussed my holdings with the General Counsel of OEP, and he has advised me that he visualizes no conflict of interest between them and the duties of the Deputy Director, Office of Emergency Preparedness.

Sincerely,

FRED J. RUSSELL,
Deputy Director-Designate.

The CHAIRMAN. Members of the committee, the next nomination is that of Mr. Fred J. Russell. He is nominated to be the Deputy Director of the Office of Emergency Preparedness which formerly was the Office of Emergency Planning. The name of that office was changed by statute. As Deputy Director of the Office of Emergency Preparedness he is a part of the Office of the President.

I suppose when the Director is absent, you would sit in his place on the Security Council. You have a running start here with a distinguished name—Russell.

Senator RUSSELL. Off the record.

(Off the record.)

The CHAIRMAN. Mr. Russell, you have heard the questions here. What are your intentions about serving?

STATEMENT OF FRED J. RUSSELL, NOMINEE TO BE DEPUTY DIRECTOR, OFFICE OF EMERGENCY PREPAREDNESS

Mr. RUSSELL. I intend to serve so long as the President of the United States would wish me to.

The CHAIRMAN. Why did you accept this position?

Mr. RUSSELL. I regard it as an honor and an opportunity to be of direct personal service to my country.

The CHAIRMAN. I bring up this matter because it is so important. Much of the stockpile legislation is handled by this committee and Senator Symington who is here is chairman of the stockpile subcommittee, with reference to it.

Senator, I know you have some questions. I just bring that up.

Mr. Russell, you do not have a prepared statement, I understand, but is there anything you wish to say?

Mr. RUSSELL. I shall do the very best that I can in the performance of these duties.

The CHAIRMAN. Senator Smith, do you have any questions?

Senator SMITH. I have no questions, Mr. Chairman. I plan to support the nomination.

The CHAIRMAN. Senator Russell?

Senator RUSSELL. I do not think I have any questions, Mr. Chairman. I have just glanced at this thumbnail biography here. I think it might be well to have it appear in the record.

The CHAIRMAN. We put them all in, Senator, to start with.

Senator RUSSELL. Mr. Russell seems to be qualified for this position. I shall be happy to support the nomination.

The CHAIRMAN. Senator Dominick?

Senator DOMINICK. Mr. Russell, I gather that you have been in the production and building businesses, is this correct, largely, in your business life?

Mr. RUSSELL. I have been substantially active in it. However, my primary business experiences have been in manufacturing. These were mainly secondary business activities.

Senator DOMINICK. What specific area of the duties of the Office of Emergency Preparedness would you be active in?

Mr. RUSSELL. As Deputy Director, I would be the assistant to the Director of the Office of Emergency Preparedness. Fortunately, I will have the opportunity to work directly for a man who is extremely well qualified in all of the areas that I must learn. He is Gen. George A. Lincoln, whom you have confirmed.

Senator DOMINICK. General Lincoln is a very able, very fine person, I know, and I am sure he will be anxious to get as much help as he can. We have some real perplexing problems which you will be asked to work on, I know, from time to time. I will be particularly interested in making sure of your reaction to the same type of question that the chairman has asked before on the ability to communicate with the committee. I personally feel this is of enormous importance and I would hope that you would feel the same way.

Mr. RUSSELL. I do.

Senator DOMINICK. That is all, Mr. Chairman.

The CHAIRMAN. Thank you, Senator.

Senator Symington?

Senator SYMINGTON. Mr. Chairman, I do not think I have any questions—perhaps one.

Mr. Russell, have you any holdings that involve mining or metals or minerals?

Mr. RUSSELL. No, sir.

Senator SYMINGTON. Most of your work has been in the working of metals and minerals, as I gather, looking at your biography. Is that correct?

Mr. RUSSELL. Yes, sir.

Senator SYMINGTON. That is all I have to ask, Mr. Chairman.

The CHAIRMAN. Thank you, Senator.

Senator Schweiker?

Senator SCHWEIKER. No questions. I shall be very glad to support him.

The CHAIRMAN. Senator Young?

Senator YOUNG (of Ohio). Mr. Chairman, no questions. I shall be very happy to support this nomination.

The CHAIRMAN. Senator Byrd?

Senator BYRD, Jr., of Virginia. No questions, Mr. Chairman.

The CHAIRMAN. Members of the committee, I state with emphasis that Mr. Russell will be a member of the Security Council in the absence of General Lincoln. As a member, of course, he sits in the highest councils on all matters.

Is there anything else you wish to say, sir?

Mr. RUSSELL. No, sir.

The CHAIRMAN. Any other questions?

(No response.)

The CHAIRMAN. Thank you very much, Mr. Russell. We are very glad to have had all of you here at this open session. We are going to ask you now to please retire so that we can have an executive session.

(Whereupon, at 11 a.m., the committee went into executive session.)

(The nomination of Fred G. Russell to be Deputy Director of the Office of Emergency Preparedness was subsequently approved by the committee in executive session and confirmed by the Senate on February 7, 1969.)



