costs in pricing a proposal and in accumulating and reporting costs on the resulting contract shall be consistent with respect to:

1. The classification of elements or functions of cost as direct or indirect;
2. The indirect cost pools to which each element or function of cost is charged or proposed to be charged; and
3. The methods of allocating indirect costs to the contract.

(b) Adherence to the requirement of 9904.401–40(a) of this standard shall be determined as of the date of award of the contract, unless the contractor has submitted cost or pricing data pursuant to 10 U.S.C. 2306a or 41 U.S.C. 254(d) (Pub. L. 87–653), in which case adherence to the requirement of 9904.401–40(a) shall be determined as of the date of final agreement on price, as shown on the signed certificate of current cost or pricing data. Notwithstanding 9904.401–40(b), changes in established cost accounting practices during contract performance may be made in accordance with part 99.

9904.401–60 Illustrations.

(a) The following examples are illustrative of applications of cost accounting practices which are deemed to be consistent.

<table>
<thead>
<tr>
<th>Practices used in estimating costs for proposals</th>
<th>Practices used in accumulating and reporting costs of contract performance</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Contractor estimates an average direct labor rate for manufacturing direct labor by labor category or function.</td>
<td>1. Contractor records manufacturing direct labor based on actual cost for each individual and collects such costs by labor category or function.</td>
</tr>
<tr>
<td>2. Contract estimates an average cost for minor standard hardware items, including nuts, bolts, washers, etc.</td>
<td>2. Contractor records actual cost for minor standard hardware items based upon invoices or material transfer slips.</td>
</tr>
<tr>
<td>3. Contractor uses an estimated rate for manufacturing overhead to be applied to an estimated direct labor base. He identifies the items included in his estimate of manufacturing overhead and provides supporting data for the estimated direct labor base.</td>
<td>3. Contractor accounts for manufacturing overhead by individual items of cost which are accumulated in a cost pool allocated to final cost objectives on a direct labor base.</td>
</tr>
</tbody>
</table>

(b) The following examples are illustrative of application of cost accounting practices which are deemed not to be consistent.

<table>
<thead>
<tr>
<th>Practices used for estimating costs for proposals</th>
<th>Practices used in accumulating and reporting costs of contract performance</th>
</tr>
</thead>
<tbody>
<tr>
<td>4. Contractor estimates a total dollar amount for engineering labor which includes disparate and significant elements or functions of engineering labor. Contractor does not provide supporting data reconciling this amount to the estimates for the same engineering labor cost functions for which he will separately account in contract performance.</td>
<td>4. Contractor accounts for engineering labor by cost function, i.e. drafting, designing, production, engineering, etc.</td>
</tr>
<tr>
<td>5. Contractor estimates engineering labor by cost function, i.e. machining, testing, etc.</td>
<td>5. Contractor accounts for manufacturing labor in one undifferentiated account.</td>
</tr>
<tr>
<td>6. Contractor estimates a single dollar amount for machining cost to cover labor, material and overhead.</td>
<td>6. Contractor records separately the actual costs of machining labor and material as direct costs, and factory overhead as indirect costs.</td>
</tr>
</tbody>
</table>

9904.401–61 Interpretation.

(a) 9904.401, Cost Accounting Standard—Consistency in Estimating, Accumulating and Reporting Costs, requires in 9904.401–40 that a contractor’s “practices used in estimating costs in pricing a proposal shall be consistent with his cost accounting practices used in accumulating and reporting costs.”

(b) In estimating the cost of direct material requirements for a contract, it is a common practice to first estimate the cost of the actual quantities to be incorporated in end items. Provisions are then made for additional direct material costs to cover expected material losses such as those which occur, for example, when items are scrapped, fail to meet specifications, are lost, consumed in the manufacturing process, or destroyed in testing and qualification processes. The cost of some or all of such additional direct material requirements is often estimated by the application of one or
more percentage factors to the total cost of basic direct material requirements or to some other base.

(c) Questions have arisen as to whether the accumulation of direct material costs in an undifferentiated account where a contractor estimates a significant part of such costs by means of percentage factors is in compliance with 9904.401. The most serious questions pertain to such percentage factors which are not supported by the contractor with accounting, statistical, or other relevant data from past experience, nor by a program to accumulate actual costs for comparison with such percentage estimates. The accumulation of direct costs in an undifferentiated account in this circumstance is a cost accounting practice which is not consistent with the practice of estimating a significant part of costs by means of percentage factors. This situation is virtually identical with that described in Illustration 9904.401–60(b)(5), which deals with labor.

(d) 9904.401 does not, however, prescribe the amount of detail required in accumulating and reporting costs. The amount of detail required may vary considerably depending on the percentage factors used, the data presented in justification or lack thereof, and the significance of each situation. Accordingly, it is neither appropriate nor practical to prescribe a single set of accounting practices which would be consistent in all situations with the practices of estimating direct material costs by percentage factors. Therefore, the amount of accounting and statistical detail to be required and maintained in accounting for this portion of direct material costs has been and continues to be a matter to be decided by Government procurement authorities on the basis of the individual facts and circumstances.

9904.402 Cost accounting standard—consistency in allocating costs incurred for the same purpose.

9904.402–10 [Reserved]

9904.402–20 Purpose.

The purpose of this standard is to require that each type of cost is allocated only once and on only one basis to any contract or other cost objective. The criteria for determining the allocation of costs to a product, contract, or other cost objective should be the same for all similar objectives. Adherence to these cost accounting concepts is necessary to guard against the overcharging of some cost objectives and to prevent double accounting. Double counting occurs most commonly when cost items are allocated directly to a cost objective without eliminating like cost items from indirect cost pools which are allocated to that cost objective.

9904.402–30 Definitions.

(a) The following are definitions of terms which are prominent in this standard. Other terms defined elsewhere in this part 99 shall have the meanings ascribed to them in those definitions unless paragraph (b) of this section requires otherwise.

(1) Allocate means to assign an item of cost, or a group of items of cost, to one or more cost objectives. This term includes both direct assignment of cost and the reassignment of a share from an indirect cost pool.

(2) Cost objective means a function, organizational subdivision, contract, or other work unit for which cost data are desired and for which provision is made to accumulate and measure the cost to processes, products, jobs, capitalized projects, etc.

(3) Direct cost means any cost which is identified specifically with a particular final cost objective. Direct costs are not limited to items which are incorporated in the end product as material or labor. Costs identified specifically with a contract are direct costs of that contract. All costs identified specifically with other final cost objectives of the contractor are direct costs of those cost objectives.

(4) Final cost objective means a cost objective which has allocated to it both...