

119TH CONGRESS
2D SESSION

H. R. 9651

To authorize the Administrator of the National Aeronautics and Space Administration to conduct a pilot program for investment in infrastructure projects at NASA Centers, and for other purposes.

IN THE HOUSE OF REPRESENTATIVES

JULY 13, 2026

Mr. HARIDOPOLOS introduced the following bill; which was referred to the Committee on Science, Space, and Technology

A BILL

To authorize the Administrator of the National Aeronautics and Space Administration to conduct a pilot program for investment in infrastructure projects at NASA Centers, and for other purposes.

1 *Be it enacted by the Senate and House of Representa-*
2 *tives of the United States of America in Congress assembled,*

3 **SECTION 1. SHORT TITLE.**

4 This Act may be cited as the “Space Ready 2.0 Act”.

5 **SEC. 2. DEFINITIONS.**

6 In this Act:

1 (1) ADMINISTRATION.—The term “Administra-
2 tion” means the National Aeronautics and Space
3 Administration.

4 (2) ADMINISTRATOR.—The term “Adminis-
5 trator” means the Administrator of the National
6 Aeronautics and Space Administration.

7 (3) COMMON USE INFRASTRUCTURE.—The
8 term “common use infrastructure”—

9 (A) means any infrastructure that benefits
10 1 or more NASA Center users;

11 (B) includes roadways and commodities
12 pipelines and portions of roadways and com-
13 modities pipelines; and

14 (C) does not include any infrastructure
15 that solely benefits the National Aeronautics
16 and Space Administration.

17 (4) NASA.—The term “NASA” means the Na-
18 tional Aeronautics and Space Administration.

19 (5) PROJECT.—The term “project” means any
20 work performed in support of a common activity or
21 infrastructure effort under 1 or more common use
22 infrastructure agreements entered into pursuant to
23 this Act, regardless of whether such work is con-
24 ducted pursuant to a single agreement or multiple

1 separate agreements with different commercial enti-
2 ties.

3 **SEC. 3. PILOT PROGRAM FOR INFRASTRUCTURE INVEST-**
4 **MENTS AT NASA CENTERS.**

5 (a) PILOT PROGRAM.—The Administrator may con-
6 duct a pilot program for private and public investment in
7 specific infrastructure projects at 1 or more NASA Cen-
8 ters.

9 (b) AGREEMENTS IN SUPPORT OF COMMON USE IN-
10 FRASTRUCTURE PROJECTS.—

11 (1) FUNDING.—

12 (A) VOLUNTARY INFRASTRUCTURE CON-
13 TRIBUTIONS.—The Administrator may enter
14 into agreements under section 20113(e) of title
15 51, United States Code, involving transactions
16 that support public and commercial activities at
17 1 or more NASA Centers, and such agreements
18 may include the authority to collect voluntary
19 infrastructure contributions to fund specific
20 capital repair, maintenance, and improvement
21 projects described in paragraph (2), but no con-
22 tribution may be collected or accepted, and no
23 agreement authorizing the collection of such
24 contributions may be executed, except to the ex-
25 tent and in such amounts as provided in ad-

1 vance in an appropriations Act. Any contribu-
2 tions so collected shall be available only to the
3 extent and in such amounts as provided in ad-
4 vance in appropriations Acts, and shall be sub-
5 ject to the same purposes, terms, and condi-
6 tions as amounts otherwise appropriated to the
7 account.

8 (B) TRANSPARENCY.—

9 (i) COST AND SCHEDULE ESTI-
10 MATES.—In any agreement that includes
11 the means for voluntary contributions de-
12 scribed in this section, the Administrator
13 shall establish a reasonable cost and sched-
14 ule baseline for each project.

15 (ii) PROJECT COMPLETION.—At the
16 conclusion of each designated project, the
17 Administrator shall provide each contrib-
18 uting commercial entity with a final
19 project cost, including a breakdown of cost
20 sharing between government and commer-
21 cial entities.

22 (C) PROJECT COSTS AND TIMELINES.—

23 The Administrator shall—

24 (i) to the maximum extent practicable,
25 ensure that the projects described in this

1 section are completed within the cost esti-
2 mates and timelines established under sub-
3 paragraph (B)(i); and

4 (ii) exercise streamlined acquisition
5 procedures to the maximum extent allowed
6 by law.

7 (D) COST-SHARING.—The Administrator
8 shall ensure that any agreement entered into
9 with a commercial entity under subparagraph
10 (A) provides that, at the conclusion of the
11 project, any funds contributed by the commer-
12 cial entity that remain unexpended shall be re-
13 turned to such entity in proportion to the
14 amount originally contributed by the partner.

15 (E) NONCONDITIONING OF AGREE-
16 MENTS.—The Administrator shall not withhold
17 execution of any agreement under section
18 20113(e) of title 51, United States Code, or
19 deny a lease or other authorization for commer-
20 cial activities on the basis of a failure to reach
21 agreement on the amount or terms of contribu-
22 tions described in this section.

23 (F) REQUIREMENTS WITH RESPECT TO
24 AGREEMENTS.—Each agreement entered into

1 with a commercial entity under subparagraph

2 (A) shall, on a case-by-case basis—

3 (i) address the terms of use, owner-
4 ship, and disposition of the funds, services,
5 or equipment contributed pursuant to the
6 agreement;

7 (ii) include a provision that the com-
8 mercial entity will not recover the costs of
9 its contribution through any other agree-
10 ment with the United States; and

11 (iii) include a provision that mutually
12 determines which entity covers costs in the
13 event of cost overruns or project delays.

14 (G) CECR FUNDS.—

15 (i) IN GENERAL.—As provided in ad-
16 vance in appropriations Acts, the Adminis-
17 trator is authorized to use amounts other-
18 wise made available within the Construc-
19 tion and Environmental Compliance and
20 Restoration account to fulfill the obliga-
21 tions entered into by the Administrator
22 under agreements pursuant to this section.

23 (ii) RECEIPT OF FUNDS.—Contribu-
24 tions may be collected only as provided in
25 subparagraph (A). Private contributions

1 deposited into the Construction and Envi-
2 ronmental Compliance and Restoration ac-
3 count shall be available only to the extent
4 and in such amounts as provided in ad-
5 vance in appropriations Acts, and shall be
6 subject to the same purposes, terms, and
7 conditions as amounts otherwise appro-
8 priated to the account.

9 (H) CONTRIBUTIONS FROM OTHER ENTI-
10 TIES.—The Administrator may enter into
11 agreements for voluntary contributions from
12 other entities, including Federal, State, or local
13 authorities, for the purpose of funding projects.

14 (I) DIRECT AGREEMENTS.—

15 (i) RULE OF CONSTRUCTION.—Noth-
16 ing in this Act may be construed to restrict
17 the Administrator from entering into direct
18 agreements under section 20113(e) of title
19 51, United States Code, with entities to
20 perform work within a NASA Center sepa-
21 rate from the activities funded through
22 projects.

23 (ii) PRIORITIZATION.—The Adminis-
24 trator shall prioritize such direct agree-
25 ments in instances in which required work

1 would be completed more expeditiously or
2 at a lower cost than through the pilot pro-
3 gram described in this section.

4 (iii) DIRECT CONTRIBUTIONS.—The
5 Administrator may make direct financial
6 or in-kind contributions to projects under-
7 taken by commercial entities under agree-
8 ments entered into under clause (i), as the
9 Administrator considers appropriate to
10 support common use infrastructure at a
11 NASA Center.

12 (2) USE OF FUNDS.—

13 (A) IN GENERAL.—Contributions proffered
14 by entities under agreements in support of
15 projects shall be used by the Administrator to
16 conduct capital repairs, maintenance, and im-
17 provements to NASA-owned infrastructure at a
18 NASA Center, as the Administrator considers
19 necessary to support activities conducted under
20 agreements entered into under section 20113(e)
21 of title 51, United States Code, which may in-
22 clude renovation, rehabilitation, sustainment,
23 demolition, construction, operation, mainte-
24 nance, repair, enhancement, expansion, and

1 modernization of NASA-owned infrastructure at
2 a NASA Center.

3 (B) CONSULTATION.—The Administrator
4 shall consult and partner with other Federal,
5 State, and local public entities—

6 (i) to ensure that such projects are
7 not duplicative; and

8 (ii) to identify opportunities for
9 projects to provide increased capability or
10 capacity to users.

11 (C) TREATMENT OF IMPROVEMENTS.—Im-
12 provements made to NASA-owned infrastruc-
13 ture at a NASA Center with amounts made
14 available under a voluntary agreements under
15 this section shall be property of the United
16 States, unless the Administrator determines
17 that transferring ownership of such improve-
18 ments would be in the best interests of the
19 United States.

20 (D) UNEXPENDED CONTRIBUTIONS.—For
21 any voluntary contributions from a commercial
22 entity designated to a specific project that are
23 not fully expended on that project within 90
24 days of the project becoming operational, the

1 Administrator shall, at the election of the con-
2 tributing commercial entity—

3 (i) refund the unexpended portion to
4 the entity; or

5 (ii) allow the commercial entity to re-
6 designate the funds to another eligible
7 project under this subsection.

8 (3) ANNUAL REPORT.—Not later than 180 days
9 after the date of the enactment of this Act, and an-
10 nually thereafter, the Administrator shall submit to
11 the Committee on Commerce, Science, and Trans-
12 portation of the Senate and the Committee on
13 Science, Space, and Technology of the House of
14 Representatives a report on projects conducted
15 under this section that includes the following:

16 (A) For the preceding calendar year, the
17 total amount of expenditures on projects by
18 NASA and industry.

19 (B) The proposed uses of amounts contrib-
20 uted by NASA and industry for the operating
21 plans of the Administration.

22 (C) Additional recommendations for efforts
23 to streamline or reduce costs for each agreed
24 upon project described in this section.

1 (4) UPDATES.—Not less frequently than every
2 2 years, the Administrator, in collaboration with
3 commercial entities, shall submit to the Committee
4 on Commerce, Science, and Transportation of the
5 Senate and the Committee on Science, Space, and
6 Technology of the House of Representatives interim
7 milestone updates relating to the pilot program
8 under this section.

9 (5) TERMINATION.—

10 (A) IN GENERAL.—The authority to collect
11 voluntary contributions under paragraph (1)(A)
12 shall terminate on December 31, 2031.

13 (B) RULE OF CONSTRUCTION.—The termi-
14 nation under subparagraph (A) of the authority
15 to collect voluntary contributions may not be
16 construed to otherwise affect the validity or
17 terms of agreements under section 20113(e) of
18 title 51, United States Code, or the retention or
19 use by the Administration of proceeds from
20 such agreements.

21 (6) PROHIBITION ON NEW BUDGET AUTHOR-
22 ITY.—Nothing in this Act may be construed to pro-
23 vide new budget authority to incur obligations in ad-
24 vance of appropriations.

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