

**DEPARTMENT OF HOMELAND SECURITY  
APPROPRIATIONS FOR FISCAL YEAR 2012**

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**HEARINGS**  
BEFORE A  
SUBCOMMITTEE OF THE  
COMMITTEE ON APPROPRIATIONS  
UNITED STATES SENATE  
ONE HUNDRED TWELFTH CONGRESS

FIRST SESSION

ON

**H.R. 2017**

AN ACT MAKING APPROPRIATIONS FOR THE DEPARTMENT OF HOMELAND SECURITY FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2012, AND FOR OTHER PURPOSES

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**Department of Homeland Security  
Nondepartmental witnesses  
U.S. Coast Guard**

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**DEPARTMENT OF HOMELAND SECURITY  
APPROPRIATIONS FOR FISCAL YEAR 2012**

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**WEDNESDAY, MARCH 2, 2011**

U.S. SENATE,  
SUBCOMMITTEE OF THE COMMITTEE ON APPROPRIATIONS,  
*Washington, DC.*

The subcommittee met at 10:05 a.m., in room SD-138, Dirksen Senate Office Building, Hon. Mary L. Landrieu (chairman) presiding.

Present: Senators Landrieu, Lautenberg, Coats, Cochran, Murkowski, and Moran.

**DEPARTMENT OF HOMELAND SECURITY**

**STATEMENT OF HON. JANET NAPOLITANO, SECRETARY**

**OPENING STATEMENT OF SENATOR MARY L. LANDRIEU**

Senator LANDRIEU. Good morning. I would like to call our subcommittee to order for the purpose of considering the Department's budget for 2012.

Let me first welcome our new ranking member, Senator Coats. I am pleased to work with Senator Coats in the next 2 years and really appreciate his leadership in this area.

Welcome, Madam Secretary. We are happy to have you present your budget this morning. You lead a Department of 221,000 men and women who are on the front lines every day protecting our Nation and our citizens. And we commend those employees for their dedication and their hard work. They are in our airports, our ports, along our borders, considering the intelligence coming in all over our country, we appreciate their work and we appreciate your leadership.

My goal is to produce a bipartisan, fiscally responsible Homeland Security bill for fiscal year 2012 that provides this Department with the resources it needs to prepare for, respond to, and recover from all threats, manmade and natural. I share your commitment to the goals established in the Quadrennial Homeland Security Review: preventing terrorism, securing our borders, enforcing our immigration laws, safeguarding cyberspace, and ensuring resiliency in the face of natural or manmade disasters.

Securing this Nation is not just, as you know, Madam Secretary, a Federal Government responsibility. State and local governments share that responsibility, and frankly, as well as many of our corporations who are doing their part and individual citizens as they are trained to recognize threats that potentially are occurring in

their local communities. This Department must—I believe—serve as leaders and educators in helping our State and local governments and corporations, serving as a model for them, as well as encouraging our private citizens to do their part.

As we approach the 10th anniversary of the 9/11 attacks, the 8th anniversary of the creation of the Department, and the 6th anniversary of the catastrophic levee failures which caused horrific destruction in and around the city of New Orleans, the hurricanes of Katrina and Rita along the gulf coast, we must not let our guard down. We must remember the lessons of those horrific events and, even without the imminent threat right before us, not fail to remember what we learned on those terrible occasions. We must have the fortitude and the discipline and the tenacity I think, Senator Coats and others, to continue to fund adequately this effort and not become lax or distracted.

In the State of the Union Address, the President said that al Qaeda and its affiliates continue to plan attacks against us. He said, “as extremists try to inspire acts of violence within our borders, we are responding with the strength of our communities and with respect to the rule of law.” Secretary Napolitano, you have stated that the terrorism threat is at the highest level since 9/11. That is a statement that we should pay attention to.

We will be mindful of those statements as we consider the President’s request for this 2012 year. I am supportive of reducing spending where we can, obviously eliminating mediocre programs or duplicative programs. But I do not believe the notion of reducing spending arbitrarily to a 2008 level for this Department makes any sense.

The Coast Guard would have to eliminate 2,400 personnel and its recapitalization program would be terminated. We saw what the Coast Guard did in responding to the BP oil spill. I do not believe a cutback there is smart.

We would have to eliminate the national security cutter (NSC), the fast response cutter (FRC), and the marine patrol aircraft. The number of customs officers at our ports of entry would be reduced by more than 1,600. The number of Border Patrol agents—Senator McCain has fought very hard, along with others, to secure more personnel at our borders, not less, and I will not support a budget that reduces that number by 3,500.

Reducing funding for the Transportation Security Administration to levels before the Christmas Day bombing attempt would be reckless. We know that there are attempts to take down aircraft in America that are ongoing. We have been successful in preventing it so far. This budget supports our effort to continue to be successful.

We would have 775 fewer scanners at our airports, 4,000 fewer screeners, 330 fewer air cargo inspectors, and 235 fewer canine teams. Under my leadership, we will not go in that direction.

I believe the President has submitted a fiscally responsible budget for this Department. Of course, we will have some issues within the Department. I look forward to working with my ranking member to find a way forward that provides the resources necessary, however, to keep our Nation and our citizens safe.

## PREPARED STATEMENT

Following Senator Coats's opening statement, we will hear from you Madam Secretary, because our schedule has changed. I wanted the members to have time for opening statements, but I am going to ask them to submit them for the record because a vote has been called for 11 o'clock.

But let me turn to my ranking member and thank Senator Cochran for joining us this morning.

[The prepared statement follows:]

## PREPARED STATEMENT OF SENATOR MARY L. LANDRIEU

Good morning.

Secretary Napolitano, you lead a Department of 221,000 men and women who are on the front lines every day protecting our citizens. We commend those employees for their dedication and their service and we welcome you to this subcommittee hearing today. I also welcome Senator Dan Coats, our new ranking member. I look forward to working with you and hearing from all of our subcommittee members this year.

My goal is to produce a bipartisan, fiscally responsible Homeland Security bill for fiscal year 2012 that provides the Department with the resources it needs to prepare for, respond to, and recover from all threats, both man-made and natural. I share your commitment to the goals established in the Quadrennial Homeland Security Review, preventing terrorism, securing the borders, enforcing our immigration laws, safeguarding cyberspace, and ensuring resilience to disasters.

Securing this Nation is not just about the Federal Government. We must also serve as leaders and educators in helping State and local governments, the private and nonprofit sectors, and our citizens in achieving these goals.

As we approach the 10th anniversary of the 9/11 attacks, the 8th anniversary of the creation of this Department, and the 6th anniversary of Hurricanes Katrina and Rita, we must all learn from history while confronting the evolving threats to this Nation.

In the State of the Union Address, the President said that al Qaeda and its affiliates continue to plan attacks against us. He said, "as extremists try to inspire acts of violence within our borders, we are responding with the strength of our communities, and with respect for the rule of law". Secretary Napolitano, you have stated that the terrorism threat is at its highest level since 9/11.

We will be mindful of those statements as we consider the President's request for fiscal year 2012. While I am supportive of reducing spending, I do not believe the notion of reducing spending to 2008 levels is either appropriate or responsible for the Department of Homeland Security (DHS). The Coast Guard would have to eliminate 2,400 personnel and its recapitalization program would be terminated, including the national security cutter, the fast response cutter, and the maritime patrol aircraft. The number of Customs officers at our ports of entry would be reduced by more than 1,600, reducing security and extending wait times. The number of Border Patrol agents would be reduced by more than 3,500, reversing the progress we have made in securing our borders. Reducing funding for the Transportation Security Administration to levels before the Christmas Day bombing attempt would be absurd. We would have 775 fewer scanners at our airports, 4,000 fewer screeners, 330 fewer air cargo inspectors, and 235 fewer canine teams. Under my leadership, we will not go down that road.

I believe the President has submitted a responsible, fiscally prudent budget for DHS. Of course, we have some issues with the budget which we will discuss today, and I look forward to hearing from the Secretary.

Following Senator Coats' opening statement, each member will be recognized for up to 3 minutes for opening remarks. After the opening remarks, we will hear from Secretary Napolitano. After, we hear from the Secretary, each member will be recognized, based on order of arrival, for up to 5 minutes for questions. I now recognize Senator Coats for any opening remarks he may wish to make.

## STATEMENT OF SENATOR DANIEL COATS

Senator COATS. Madam Chairman, thank you. I am pleased to join you on this subcommittee, my first venture here. So I will

probably have more questions than answers, but I look forward to the testimony.

Secretary Napolitano, thank you for being here this morning and reaching out yesterday with a courtesy call for me and being willing to sit down and talk through difficult, challenging issues at a difficult, challenging time. So I appreciate that very much.

I never thought I would be sitting in a superior position to Senator Cochran on any committee anywhere, including lunch. But it is a pleasure to be with you, Thad, and I appreciate your leadership over the years of this subcommittee and ranking membership is duly noted.

Madam Secretary, I do not think any of us question that we are in difficult fiscal times. Also no one questions whether or not we have security threats that we need to address and need to protect the American people from incursions and unwanted terrorist activity and to do everything we can to provide for homeland security. So there comes the challenge for all of us.

The current budget that the President has announced is an increase over previous years. As you know, the Congress is looking for ways to try to do more with less. The question I think comes in terms of how we can provide effective service and fulfill our obligations in providing for the security of our country, at the same time trying to do it in a more efficient way. We are not asking for no Government here. We are asking for more efficient Government, and working together, I think, to try to achieve that should be one of our goals.

As I look at your budget, a couple of things come to mind, and I just might mention those and we can discuss them during the hearing and afterwards.

The budget indicates—I think assumes—that there will be an increase in aviation passenger security fees and that those fees will start rolling in in the third quarter of fiscal year 2012. Yet, none of that is assured yet, and I am told that that is a mark of nearly \$590 million in additional collections. And so I would like to pursue that question with you.

Second, the budget continues to request operations for disaster relief based on historical obligations for noncatastrophic events and assumes that large catastrophic events are rare and should be funded strictly by supplemental emergency appropriations. As you know, the reality is that those large catastrophic events result in year after year after year of follow-up funding, and whether that should be done by emergency supplemental or budgeted is, I think, a fundamental question that we have to address. My understanding is that for fiscal year 2011, the amount necessary to provide for continuing work post-Katrina, post other catastrophic occurrences is \$1.6 billion, an amount that is not put into the President's budget. And so when you add all this up, I think it totals around \$3 billion not included in the 2012 request. How we are going to reconcile that, I think, is going to be a challenge for us all.

And of course, those assumptions often come in low. We have seen occurrences of more and more violent storms and catastrophic events, whether it is flooding, wildfires, hurricanes, or other disasters.

There are a couple of other areas that I would like to talk about, but we can wait until question time. Again, I thank you for being here and look forward to a year of good, solid work in terms of trying to do more with less funds, but do it more efficiently. Every family in America, every business in America, almost every State in the Union has had to face up to this challenge, and the Federal Government is going to need to do so also.

Thank you.

Senator LANDRIEU. Thank you, Senator, for those remarks.

I want to acknowledge Senator Lautenberg who has joined us. He chaired this subcommittee in the interim after the death of Chairman Byrd, and Senator, thank you for your leadership.

#### DISASTER RELIEF FUND

We are going to go right into questions in the order of appearance. Let me begin following up on what Senator Coats said about the Disaster Relief Fund (DRF), Madam Secretary, which is particularly of interest to gulf coast leaders. But frankly, with the catastrophes in Rhode Island, the flooding in Tennessee, and fires and tornadoes in other parts of the country, there are many members that are very concerned.

For fiscal year 2011, the current year we are in, we are facing a \$1.6 billion gap in the DRF. If the President does not request and the Congress does not approve supplemental funding, that account under our calculations will literally run out of money in June, only a few months from now, just as we are entering hurricane season.

For fiscal year 2012, the problem is even worse because we are facing a \$3 billion gap based on known costs. These are not projections or speculations. These are known costs of past disasters.

In fiscal year 2010, there was a similar shortfall. The Federal Emergency Management Agency (FEMA) had to stop providing assistance for rebuilding and recovery projects. Many of those were in my home State. Some of them were in Senator Cochran's home State of Mississippi, but they were all over the country. Unfortunately, this problem looks like it is repeating itself, and I would like to head it off, if we can, at the pass.

During the last hearing before the authorizing committee, you said it is "really nonnegotiable" when asked about the looming crisis. You said we have to pay for these disasters. It is our responsibility.

Do you believe that the President is going to send up a supplemental to request this funding, and if so, when? Because if we have to cut \$1.6 billion out of the base Homeland Security budget, that will cut the Coast Guard, that will cut FEMA, that will cut grants to State and local responders, and basically, we will be cutting current disaster response teams to pay for past disasters. To me that does not make any sense. Do you think the President will send up a supplemental and would you support it?

Secretary NAPOLITANO. Well, thank you, Senator, and thank you for this hearing. I am pleased to be here before you, Ranking Member Coats, other members of the subcommittee.

I do have an opening statement and I will just simply ask that that be inserted.

Senator LANDRIEU. Please go right ahead with your opening statement.

Secretary NAPOLITANO. Well, I am happy to go right to questions, if you want to do that.

Senator LANDRIEU. No, no, no. You go right to your opening statement. I am very sorry. And then you can take that question.

Secretary NAPOLITANO. All right.

Senator COATS. Maybe it will be happier.

Senator LANDRIEU. Yes. Maybe it will be easier than my question.

Senator LANDRIEU. Go right ahead.

Senator COATS. Whatever works best.

Secretary NAPOLITANO. Well, why don't I answer the question and then I will give the opening statement?

Senator LANDRIEU. Thank you.

Secretary NAPOLITANO. You have identified one of the issues that we will have to work together on and we look forward to working with the subcommittee on.

One of the things that the numbers do not reflect yet is our effort to deobligate funds that have been set aside to pay for past disasters that no longer are necessary. In other words, we have been able to go backwards and say, well, we set aside this amount and in fact we did not need that amount of money. So in fiscal year 2010, for example, we restored \$2 billion to the DRF by process of deobligation. That is what it is called. And so we look forward to continuing that strategy as we move forward to refill the DRF with deobligated funds.

Now, will that be enough to cover expenses for fiscal year 2011 and fiscal year 2012? Probably not without a supplemental of some sort. So we anticipate that the administration will submit a supplemental for the DRF. This has been the historical practice under Republican and Democratic administrations. I think the reason the practice started was because of the difficulty of predicting ultimately what the DRF will be required to cover. So the administration has carried forward with that historical practice, but nonetheless, I think it is fair to say, Madam Chair, that a supplemental will be necessary.

Senator LANDRIEU. Thank you and please go on with your opening statement.

#### SUMMARY STATEMENT OF JANET NAPOLITANO

Secretary NAPOLITANO. Well, let me begin again by thanking you for the opportunity to discuss the President's fiscal year 2012 budget for the Department of Homeland Security (DHS).

I think it is fair to say that the demands on DHS have never been greater. This is especially true as we remember those at the Department who have given their lives in service of the mission of securing our country, including just in the past weeks and months, Border Patrol Agent Brian Terry and Immigration and Customs Enforcement (ICE) Special Agent Jaime Zapata.

Now, Mexico is leading the investigation into the death of Agent Zapata. We are supporting them through a joint Department of Justice (DOJ)/DHS task force that the Attorney General and I announced 2 weeks ago. Recently, Mexican authorities have appre-

hended some of the alleged killers of Agent Zapata, and we are conducting a number of operations in the United States related to the drug cartels that plague that country.

I can speak for the entire administration when I say we are not only saddened by the loss of an agent, we are outraged by this act of violence against an officer of the United States. And make no mistake, justice will be brought to all of those involved. We owe nothing less to the memory of our agent, Agent Zapata, and to those who are still on the job in Mexico.

But the loss of these great agents is a stark reminder of the sacrifices made by the men and women of DHS every day. It also strengthens our resolve to continue to do everything in our power to protect against, mitigate, and respond to threats and to make our Nation more resilient for years to come.

Today's threat picture features adversaries who evolve quickly and are determined to strike us here at home—from the aviation system and the global supply chain to surface transportation, critical infrastructure, and our cyber networks.

We are leading the administration's unprecedented effort to secure our Southwest Border, coupled with a smart and effective approach to enforcing immigration laws in the interior of our country. And we continue to prepare for, respond to, and recover from disasters of all types.

President Obama's fiscal year 2012 budget for the Department allows us to continue to meet these evolving threats and challenges by prioritizing our essential operational requirements while reflecting an unprecedented commitment to fiscal discipline that maximizes the effectiveness of every security dollar that we receive.

Reflecting the current fiscal environment, in building the fiscal year 2012 budget, all DHS components identified savings associated with the Department's 33 efficiency review initiatives, and we cut administration and overhead, including my own office's budget, by more than \$800 million. Savings were realized through efficiencies in acquisition, asset, and real property management, as well as employee vetting and credentialing, hiring and on-boarding, and information technology. We cut professional services contracts, travel, and nonmission-critical training.

We also delayed construction of FEMA at the new DHS headquarters at St. Elizabeths and deferred office collocations, as well as building maintenance and enhancements.

My written statement includes a comprehensive list of the operational priorities in the budget request, and today I would like to highlight a few of them for you here, even as I request that the full statement be admitted in your record.

First, preventing terrorism and enhancing security was the founding mission of DHS. It remains our top priority today. This budget safeguards transportation modes through a layered detection system, including the deployment of additional transportation security officers, behavioral detection officers, canine teams, and advanced imaging technology machines at domestic airports while expanding watch list vetting through the secure flight program and enhancing screening and targeting of international travelers before they board U.S.-bound flights through the immigration advisory program.

The budget also strengthens surface transportation security by supporting 12 new multimodal VIPR teams. The acronym stands for visible intermodal prevention and response. These teams conduct operations throughout the transportation sector to prevent potential terrorist activity.

The request also provides funding for the Securing the Cities program to protect our highest risk cities from a radiological or a nuclear attack and makes a significant investment in the National Bio- and Agro-Defense Facility which will provide enhanced diagnostic capabilities to protect our country from foreign animal and emerging diseases.

The request expands support for the national network of State and local fusion centers to enhance baseline capabilities and local law enforcement with the tools they need to address threats in their communities.

Now, to secure and manage our borders, the request continues the administration's historic border security efforts by supporting 21,370 Border Patrol agents and 21,186 Customs and Border Protection (CBP) officers, both all-time highs. The budget also includes \$242 million for the continued deployment of proven, effective surveillance technology along the highest trafficked areas of the Southwest Border to better meet the operational requirements of our agents on the front lines.

For the Northern Border, this budget request supports investments in technology tailored to the maritime and cold weather environment, including proven standalone technology to provide immediate operational benefits.

And for our Nation's maritime borders, this budget includes funding to continue the essential NSC program and makes historic investments to recapitalize the Coast Guard's aging assets, including 6 FRCs, 40 response boats, as well as a sizable investment in the renovation and restoration of aging shore facilities.

The budget request also continues the Department's focus on smart and effective enforcement of our U.S. immigration laws, while streamlining and facilitating the legal immigration process. Building on our record over the past 2 years, the Department will continue to prioritize the identification and removal of criminal aliens who pose a threat to public safety, and target employers who knowingly and repeatedly break the law. This request enables ICE to fund 33,400 detention beds, remove more than 200,000 criminal aliens, and deploy Secure Communities to 96 percent of all jurisdictions nationally in fiscal year 2012, while promoting compliance with worksite-related laws through criminal prosecution of egregious employers. Form I-9 inspections and continued expansion and enhancements of E-Verify are included.

The request funds integration efforts, including programs supporting English-language and citizenship education, and continues detention reform efforts currently underway.

Now, to safeguard and secure cyberspace, the budget increases resources to identify and reduce vulnerabilities in our Nation's key cyber networks. It includes significant investments to expedite the deployment of Einstein 3 to prevent and detect intrusions on Government computer systems, increase Federal network security of large and small agencies, and continue to develop a robust cyberse-

curity workforce to protect against and respond to cybersecurity threats. The budget also focuses on combating cyber crime and preventing attacks against United States critical infrastructure.

Now, to ensure resilience to disasters, as you mentioned, Madam Chair, the budget request focuses on moving resources out of Washington, DC, and into the hands of State and local responders who are often best positioned to detect and respond to terrorism, to natural disasters, and to other threats by sustaining Federal funding for State and local preparedness grants, providing \$3.8 billion in fiscal year 2012. The funding also includes \$670 million for assistance to firefighter grants, including \$420 million to rehire an estimated 2,300 laid-off firefighters and retain veteran first responders.

Now, to lead and support essential national security and economic security efforts, the budget expands the Coast Guard's operational capacity by funding 50,682 military and civilian positions and establishing the Coast Guard's first incident management assistance team, which will be deployed rapidly to support incidents of national significance.

It also continues to support ICE and CBP's enforcement and investigative efforts to protect U.S. intellectual property rights, as well as the Secret Service's state-of-the-art forensic support for the National Center for Missing and Exploited Children.

Madam Chair, this budget is the culmination of a major, first-of-its-kind effort by the Department through the Quadrennial Homeland Security Review and the associated Bottom-Up Review to align our resources with a comprehensive strategy to ensure a safe, secure, and resilient homeland while making an unprecedented commitment to fiscal discipline.

#### PREPARED STATEMENT

I would be remiss, however, if I did not note all of this progress is at risk in the continuing resolution passed by the House. This is the full fiscal year 2011 resolution. That proposal cuts technology investments and security improvements on the Southwest and Northern Borders. It cuts aviation security measures. It cuts funding to sustain the progress that has been made in enforcing the Nation's immigration laws. It cuts critical cybersecurity tools and operations. It cuts intelligence personnel. It cuts Coast Guard funding to support our war efforts abroad, and it cuts grants that support counter-terrorism and disaster response capabilities at the local level.

Chairman Landrieu, Senator Coats, members of the subcommittee, thank you for this opportunity to testify. I am happy to continue to answer your questions.

[The prepared statement follows:]

#### PREPARED STATEMENT OF SECRETARY JANET NAPOLITANO

Chairman Landrieu, Ranking Member Coats, and members of the subcommittee: Let me begin by saying thank you to this subcommittee for the strong support you have provided me and the Department over the past 2 years. I look forward to continuing to work with you in the coming year to protect the homeland and the American people.

I am pleased to appear before the subcommittee today to present President Obama's fiscal year 2012 budget request for the Department of Homeland Security (DHS).

The demands on DHS have never been greater and the threats we face pose new challenges that require an innovative and focused response. Today's threat picture features an adversary who evolves and adapts quickly and who is determined to strike us here at home—from the aviation system and the global supply chain to surface transportation systems, critical infrastructure, and cyber networks. The Department's fiscal year 2012 budget allows us to continue to meet these evolving threats and challenges by prioritizing our essential operational requirements—while reflecting an unprecedented commitment to fiscal discipline that maximizes the effectiveness of every security dollar we receive.

Reflecting the current economic environment, we are preserving essential front-line operations and bolstering our operational strength by decreasing administration and overhead, including the overall budget for the Office of the Secretary and Executive Management. All DHS components identified reductions associated with the Efficiency Review initiatives currently underway as well as administrative savings totaling nearly \$800 million to strengthen mission-critical activities across the Department. Savings were accomplished through efficiencies in acquisition, asset, and real property management as well as employee vetting/credentialing, hiring/onboarding, and information technology; and administrative savings through reductions to professional services contracts, printing, supplies and materials, travel, and training. The Department also proposes to delay construction of the Federal Emergency Management Agency (FEMA) headquarters at St. Elizabeths as well as the deferral of other office colocations, and building maintenance and enhancements to prioritize frontline security operations.

#### FISCAL YEAR 2012 BUDGET REQUEST

The fiscal year 2012 budget request for DHS is \$57.0 billion in total funding, \$47.4 billion in gross discretionary funding, and \$43.2 billion in net discretionary funding.<sup>1</sup>

DHS's fiscal year 2012 budget request is the culmination of a major, first of its kind effort undertaken by the Department to align DHS resources with a comprehensive strategy to meet our Nation's homeland security needs. Last year, DHS completed the first ever Quadrennial Homeland Security Review (QHSR), which established a unified, strategic framework for Homeland Security missions and goals, as well as the first ever Bottom-Up Review (BUR), which aligned DHS' programmatic activities and organizational structure to better serve those missions and goals. The third and final step of this process is the fiscal year 2012 budget submission, which begins the next phase in strengthening DHS efforts to ensure a safe, secure, and resilient homeland.

This process identified six DHS missions, each of which is strengthened by this budget:

*Mission 1: Preventing Terrorism and Enhancing Security.*—Protecting the United States from terrorism is the cornerstone of Homeland Security. DHS's counterterrorism responsibilities focus on three goals:

- preventing terrorist attacks;
- preventing the unauthorized acquisition, importation, movement, or use of chemical, biological, radiological, and nuclear materials and capabilities within the United States; and
- reducing the vulnerability of critical infrastructure and key resources, essential leadership, and major events to terrorist attacks and other hazards.

*Mission 2: Securing and Managing Our Borders.*—DHS secures the Nation's air, land, and sea borders to prevent illegal activity while facilitating lawful travel and trade. The Department's border security and management efforts focus on three interrelated goals:

- effectively securing U.S. air, land, and sea borders;
- safeguarding and streamlining lawful trade and travel; and
- disrupting and dismantling transnational criminal and terrorist organizations.

*Mission 3: Enforcing and Administering Our Immigration Laws.*—DHS is focused on smart and effective enforcement of U.S. immigration laws while streamlining and facilitating the legal immigration process. The Department has fundamentally reformed immigration enforcement, focusing on identifying

<sup>1</sup>For purposes of comparison to prior year funding levels, funding for overseas contingency operations and National Science Foundation transfers are not included in these figures.

and removing criminal aliens who pose a threat to public safety and targeting employers who knowingly and repeatedly break the law.

*Mission 4: Safeguarding and Securing Cyberspace.*—By statute and Presidential Directive, DHS has the lead for the Federal Government to secure civilian government computer systems and works with industry and State, local, tribal, and territorial governments to secure critical infrastructure and information systems. DHS analyzes and reduces cyber threats and vulnerabilities; distributes threat warnings; and coordinates the response to cyber incidents to ensure that our computers, networks, and cyber systems remain safe.

*Mission 5: Ensuring Resilience to Disasters.*—DHS provides the coordinated, comprehensive Federal response in the event of a terrorist attack, natural disaster or other large-scale emergency while working with Federal, State, local, and private sector partners to ensure a swift and effective recovery effort. The Department's efforts to build a ready and resilient Nation include fostering a community-oriented approach; bolstering information sharing; improving the capability to plan; and providing grants and training to our Homeland Security and law enforcement partners.

*Mission 6: Providing Essential Support to National and Economic Security.*—DHS leads and supports many activities that provide essential support to national and economic security including, but not limited to:

- maximizing collection of customs revenue;
- maintaining the safety of the marine transportation system;
- preventing the exploitation of children;
- providing law enforcement training; and
- coordinating the Federal Government's response to global intellectual property theft. DHS contributes in many ways to these elements of broader U.S. national and economic security while fulfilling its other five Homeland Security missions.

The following are highlights of the fiscal year 2012 budget:

#### PREVENTING TERRORISM AND ENHANCING SECURITY

*Advanced Imaging Technology (AIT).*—\$105.2 million and 535 positions are included for the Transportation Security Administration (TSA) to purchase, install, and operate 275 AITs at airport checkpoints. The fiscal year 2012 request, combined with prior requests, will result in 1,275 AIT units deployed by the end of 2012. The requested funding covers the cost of new Transportation Screening officers and managers to operate the new AITs, as well as the associated support and airport management costs. Continuing to increase AIT deployments while ensuring privacy safeguards are in place is critical to address the current threat by safely screening passengers for metallic and nonmetallic threats—including weapons, explosives and other objects concealed under layers of clothing.

*Explosives Detection Systems (EDS).*—\$273 million is requested to support the recapitalization and deployment of state-of-the-art EDS for checked baggage to efficiently screen baggage for explosives, reducing the number of rescans and physical bag searches. Beginning in fiscal year 2012, more than 800 EDS in our largest airports will exceed their planned 10-year service life.

*Assistant Field Security Directors-Law Enforcement (AFSD-LEs).*—Requested funding of \$22.5 million supports 82 AFSD-LEs currently deployed and provides 22 additional AFSD-LEs for major airports, where they serve as the primary liaison to local law enforcement as AIT expansion continues.

*Federal Air Marshal Service (FAMS).*—The fiscal year 2012 budget requests funds to maintain the FAMS surge deployment levels for domestic and international flight coverage that began in response to the attempted terrorist attack on December 25, 2009. Members of the FAMS, TSA's law enforcement entity, are deployed on flights around the world and the United States based on risk in order to detect, deter, and defeat hostile acts targeting U.S. air carriers, airports, passengers, and crews.

*Enhanced Watchlist Vetting.*—\$12.4 million is proposed for maintaining the expanded watchlist vetting initiative, which, through the Secure Flight program, enables TSA to identify individuals who may present a threat to passenger air travel. Through Secure Flight, TSA prescreens passenger name, date of birth, and gender against terrorist watchlists before passengers receive their boarding passes. In addition to facilitating secure travel for all passengers, the program helps prevent the misidentification of passengers who have names similar to individuals on government watchlists.

*Immigration Advisory Program (IAP).*—A total request of \$14.1 million will permit the IAP to expand in Paris, Abu Dhabi, Dubai, and Amman. IAP is a part of Custom and Border Protection's (CBP) layered risk-based security approach, which

includes working with international partners to post CBP officers at foreign airports and use advanced targeting and passenger analysis information to identify high-risk travelers at foreign airports before they board U.S.-bound flights.

*Behavior Detection Officers (BDOs).*—The fiscal year 2012 budget request of \$236.9 million funds 3,336 BDOs, which includes 350 new positions. BDOs serve as an additional layer of security in airports by providing a nonintrusive means of identifying individuals who may pose a risk of terrorism or criminal activity.

*Canine Teams.*—Requested funding of \$125.7 million allows TSA to sustain the deployment of 900 canine teams supported by reallocations made under the continuing resolution, providing an important layer of security to complement passenger checkpoint screening at airports, assist in air cargo screening and enhance security in the mass transit environment.

*Visible Intermodal Prevention and Response (VIPR) Teams.*—\$109 million requested supports 37 VIPR teams and includes 12 new multi-modal VIPR Teams proposed in the fiscal year 2012 request in addition to the 10 existing teams in Aviation and the 15 VIPR teams dedicated to surface transportation added in the fiscal year 2010 budget. VIPR teams are comprised of personnel with expertise in inspection, behavior detection, security screening, and law enforcement for random, unpredictable deployments throughout the transportation sector to deter potential terrorist and criminal acts.

*Passenger Security Fee.*—The fiscal year 2012 budget reflects a proposal to increase the Aviation Passenger Security Fee by \$1.50 per enplanement beginning in 2012. The Aviation Passenger Security fee has not changed since the TSA was established following the events of 9/11, even though the overall cost of aviation security has grown by more than 400 percent. The administration's proposal makes progress toward fulfilling the intent of the Aviation and Transportation Security Act to cover the costs of aviation security through fees and not by the general taxpayers.

*BioWatch Gen 1/2.*—\$90 million is requested to continue operating the Gen 1/2 BioWatch detection network, a federally managed, locally operated, nationwide bio-surveillance system designed to detect the intentional release of aerosolized biological agents in more than 30 cities.

*BioWatch Gen-3.*—The fiscal year 2012 budget provides \$25 million to continue Gen-3 development, which is expected to significantly reduce the time between a release of a biothreat agent and confirmation of that release by BioWatch technology. Operational testing and evaluation of Gen-3 technology will begin in 1-of-4 test cities in fiscal year 2012 with full deployment expected in fiscal year 2014.

*Securing the Cities.*—\$27 million is requested for Securing the Cities to continue the build-out of the domestic portion of the global nuclear detection architecture, the multi-layered system of detection technologies, programs, and guidelines designed to enhance the Nation's ability to detect and prevent a radiological or nuclear attack in our highest risk cities.

*Radiological/Nuclear Detection Systems.*—The fiscal year 2012 budget requests \$57 million for the procurement and deployment of radiation portal monitors and human portable radiation detection systems, providing vital detection equipment to CBP and the Coast Guard to scan for radiological and nuclear threats.

*Countermeasures and 2012 Presidential Candidate Nominee Protection.*—The fiscal year 2012 request funds critical Secret Service operations and countermeasures to protect the first family and visiting dignitaries, including the 2012 presidential campaign and three anticipated National Special Security Events (NSSEs). The budget also restores the Secret Service's base funding—supporting the replacement of protective equipment, vehicles, training of personnel, and other infrastructure to allow the Secret Service to improve the execution of its protective and investigatory missions.

*National Network of Fusion Centers.*—The fiscal year 2012 budget expands support for the national network of fusion centers in order to provide State and local law enforcement with the tools they need to address threats in their communities. The request focuses on integrating and coordinating cross-department and cross-government interaction with fusion centers focused on enhancing baseline capabilities.

*State and Local Law Enforcement Training.*—The fiscal year 2012 budget provides funding to train 64,000 individual Federal, State, and local law enforcement personnel through the Federal Law Enforcement Training Center and its total budget of \$276 million.

*National Bio- and Agro-Defense Facility (NBAF).*—\$150 million is requested to begin construction of the NBAF, which will serve as a new, state-of-the-art biosafety level 3 and 4 facility. Work performed at NBAF will lead to the development of vaccines and antivirals and enhanced diagnostic capabilities for protecting our country from numerous foreign animal and emerging diseases.

## SECURING AND MANAGING OUR BORDERS

*CBP Law Enforcement.*—The fiscal year 2012 budget supports 21,370 Border Patrol agents and 21,186 CBP officers at our ports of entry who work 24/7 with State, local, and Federal law enforcement in targeting illicit networks trafficking in people, drugs, illegal weapons, and money. This reflects the largest deployment of law enforcement officers to the front line in the agency's history. The request annualizes positions supported by the fiscal year 2010 Emergency Border Security Supplemental for the Southwest Border, including 1,000 Border Patrol agents and 250 CBP officers. Funding is provided to support 300 new CBP officers above the fiscal year 2011 budget and additional canine assets to support Port of Entry operations. The request supports the mobile response surge teams created with the supplemental funding to respond rapidly to emergent situations without depleting Border Patrol staffing from other locations.

*New Southwest Border Technology.*—\$242 million is requested to support the continued deployment of proven, effective surveillance technology along the highest trafficked areas of the Southwest Border. Funds will be used to procure and deploy commercially available technology tailored to the operational requirements of the Border Patrol, distinct terrain, and population density of each border region. These funds will allow CBP to fully deploy a mix of integrated fixed towers and other mobile equipment in three of the five Border Patrol stations' areas of responsibility in Arizona.

*Northern Border Technology.*—The request includes \$55 million to support investments in technology systems which address security needs for the Northern Border maritime and cold weather environment, as well as innovative technology pilots. It will also deploy proven, standalone technology that provides immediate operational benefits. These demonstrations and deployments explore how best to integrate various sensors, border security organizations, and mission operations in order to optimize border security in this challenging environment.

*CBP Journeyman.*—The request includes \$229 million to fully fund the increase in journeyman grade level for frontline CBP officers, Border Patrol agents, and CBP agricultural specialists from GS-11 to GS-12.

*Tactical Communications (TACCOM).*—The fiscal year 2012 budget includes \$40 million to continue the transition of the TACCOM program to a robust, open architecture system that will increase interoperability with other law enforcement, expand coverage, and improve agent safety in the Houlton, El Paso, Laredo, and Rio Grande Valley sectors.

*National Targeting Center-Passenger (NTC-P).*—A total of \$47 million is requested to enhance CBP's ability to interdict dangerous individuals or terrorists traveling from foreign locations before boarding flights destined for the United States. The funds will be used to hire additional staff and implement enhancements in targeting priorities.

*U.S. Coast Guard Recapitalization.*—The fiscal year 2012 request fully funds the fifth national security cutter (NSC), supports 40 response boats and 6 fast response cutters, as well as a sizable investment in the renovation and restoration of shore facilities. The budget also provides resources to ensure that the Coast Guard's aviation fleet is mission-ready through the acquisition of two maritime patrol aircraft, one HH-60 helicopter, and conversion and sustainment projects of multiple aircraft. Funding for the NSC underscores the Department's support of this program which is important to the Coast Guard's long-term recapitalization effort and, most importantly, to allow the Coast Guard to replace its aged, obsolete high endurance cutter fleet as quickly as possible. The total request for Coast Guard acquisition, construction, and improvements is \$1.4 billion.

*Maritime Safety and Response.*—\$115.5 million remains in the Coast Guard's base resources for 11 maritime safety and security teams and their associated 921 personnel, who conduct port security activities and provide support to NSSEs.

## ENFORCING AND ADMINISTERING OUR IMMIGRATION LAWS

*Detention Beds.*—The fiscal year 2012 budget increases Immigration and Customs Enforcement (ICE) Custody Operations funding by \$157.7 million to support 33,400 detention beds and remove more than 200,000 criminal aliens in fiscal year 2012.

*Detention Reform.*—ICE plans to continue building on its detention reform efforts in fiscal year 2012 by improving detainee access to quality healthcare, reducing the average length of stay, and facilitating access to family members and legal representation by adding functionality to the recently released online detainee locator system.

*Worksite Enforcement.*—Requested funds continue the Department's focus on worksite enforcement, promoting compliance with worksite-related laws through

criminal prosecutions of egregious employers, Form I-9 inspections, civil fines, and debarment, as well as education and compliance tools.

*E-Verify.*—The fiscal year 2012 request continues support for E-Verify operations and enhancements, including continued funding for new monitoring, compliance, and outreach positions necessitated by program expansion. The continued success of E-Verify demonstrated by recent independent reports reflect the administration's commitment to smart, tough, and effective strategies that build a strong foundation upon which immigrants can exercise their rights and responsibilities as Americans.

*Secure Communities.*—A total of \$184 million is requested for Secure Communities—which uses biometric information and services to identify and remove criminal aliens in State prisons and local jails. The \$64 million program increase will expand deployment to 96 percent of all jurisdictions nationally in fiscal year 2012 and provide resources to confirm the identification of an estimated 199,000 more criminal aliens through interoperability in fiscal year 2012 than fiscal year 2010 and transport more than 44,000 criminal aliens from State and local jails into the custody of ICE following the completion of their sentences. ICE will work with DHS's Office of Civil Rights and Civil Liberties and the Department of Justice to develop a robust oversight and evaluation process of Secure Communities and to provide training to State and local law enforcement. Secure Communities is on track for nationwide deployment by 2013.

*Visa Security Program.*—The budget requests \$29 million to continue the Visa Security Program at current locations. This program enhances national security by preventing terrorists, criminals, and other ineligible applicants from receiving visas.

*Immigrant Integration.*—The fiscal year 2012 request expands U.S. Citizenship and Immigration Services' (USCIS) effort to support immigrant integration efforts, including funding for new programs supporting English language acquisition and citizenship education.

*Systematic Alien Verification for Entitlements (SAVE).*—The fiscal year 2012 request continues support for USCIS SAVE operations and enhancements to assist State, local, and Federal agencies in determining individuals' eligibility for public benefits based on their immigration status.

*USCIS Business Transformation.*—The fiscal year 2012 request continues the multi-year effort to transform USCIS from a paper-based filing system to a customer-focused electronic filing system.

#### SAFEGUARDING AND SECURING CYBERSPACE

*Federal Network Protection.*—\$233.6 million is requested to expedite the deployment of Einstein 3 to prevent and detect intrusions on computer systems and to upgrade the National Cyber Security Protection System, building an intrusion detection capability and analysis capabilities to protect Federal networks.

*Federal IT Security Assessments.*—A total of \$40.9 million in requested funds will support the Department's efforts to strengthen Federal network security of large and small agencies by conducting an estimated 66 network assessments to improve security across the Federal executive branch.

*Cybersecurity Workforce Needs.*—\$24.5 million is proposed to provide high-quality, cost-effective virtual cybersecurity education and training to develop and grow a robust cybersecurity workforce that is able to protect against and respond to national cybersecurity threats and hazards.

*Cyber Investigations.*—The fiscal year 2012 budget continues to support cyber investigations conducted through the Secret Service and ICE, targeting large-scale producers and distributors of child pornography and preventing attacks against U.S. critical infrastructure through financial crimes task forces.

*Cyber Mission Integration.*—The fiscal year 2012 request includes \$1.3 million to enable DHS to coordinate national cybersecurity operations and interface with the Department of Defense's (DOD) National Security Agency (NSA) at Fort Meade, Maryland. This funding will support a landmark memorandum of agreement signed by Secretary Napolitano and Secretary of Defense Robert Gates that aligns and enhances America's capabilities to protect against threats to critical civilian and military computer systems and networks.

*Cybersecurity Research.*—The fiscal year 2012 request includes an increase of \$18 million for the Comprehensive National Cybersecurity Initiative to support research and development projects focused on strengthening the Nation's cybersecurity.

#### ENSURING RESILIENCE TO DISASTERS

*State and Local Grants.*—The fiscal year 2012 request sustains Federal funding for State and local preparedness grants totaling more than \$3.8 billion, highlighting the Department's commitment to moving resources out of Washington, DC and into

the hands of State and local first responders who are often best positioned to detect and respond to terrorism, other threats, and natural disasters.

*Assistance to Firefighters Grants.*—The fiscal year 2012 request includes \$670 million. Included in this amount are \$420 million for Staffing for Adequate Fire and Emergency Response (SAFER) grants to rehire laid off firefighters and retain veteran first responders—totaling 2,300 firefighter positions—and \$250 million for equipment, training, vehicles, and related materials.

*Disaster Relief Fund.*—\$1.8 billion is requested for the DRF to allow FEMA to continue to address the impacts of a disaster on individuals and communities across the Nation. The DRF provides a significant portion of the total Federal response to victims in presidentially declared disasters or emergencies.

*Regional Catastrophic Event Planning.*—\$8.5 million is requested to continue development of catastrophic plans, with a focus on plans for response to biological events and earthquakes.

*National Exercises.*—FEMA's participation in National Level Exercise-12, an exercise to test FEMA's ability to respond to a catastrophic cyber attack, is funded with \$3 million through the request.

*Emergency Management Oversight.*—The fiscal year 2012 request includes \$20 million for the Office of the Inspector General to continue its Emergency Management Oversight operations.

#### PROVIDING ESSENTIAL SUPPORT TO NATIONAL AND ECONOMIC SECURITY

*Patrolling the Exclusive Economic Zone.*—The Coast Guard patrols the U.S. exclusive economic zone boundary areas to reduce the threat of foreign poaching of U.S. fish stocks and ensure compliance with international living marine resource agreements. The budget includes \$47 million to extend the service life of five medium endurance cutters critical in support of this mission.

*U.S. Coast Guard Staffing.*—The request strengthens the Coast Guard's operational capacity by funding a total of 50,682 civilian and military personnel in fiscal year 2012.

*Enhancing Maritime Safety.*—The fiscal year 2012 budget requests \$686.3 million and 4,717 full-time equivalents (FTEs) for the Coast Guard's maritime safety activities. The fiscal year 2012 budget provides 105 new Marine Safety Inspectors and Investigators to staff ship inspections and post-incident investigations.

*Enhancing Marine Environmental Protection and Response.*—The fiscal year 2012 budget requests \$225.2 million and 1,362 FTE to enable the Coast Guard to conduct Marine Environmental Response. This includes 87 new environmental response personnel and creates the Coast Guard's first incident management assistance team, a highly trained team that will be deployed rapidly to augment the Coast Guard command structure when an incident of national significance occurs.

*Investigate Cultural Antiquity Trafficking and Coordinate Repatriation.*—The fiscal year 2012 budget continues to support ICE seizures and repatriation of cultural property, art and antiquities illegally imported into the United States and the investigation of illegal trafficking of artwork, especially works that have been reported lost or stolen.

*Forensic Support for Missing and Exploited Children.*—Funding is requested for the Secret Service to provide forensic support to the National Center for Missing and Exploited Children, which provides state-of-the-art forensics support for investigations involving missing and exploited children and grant funds for activities related to the investigations of missing and exploited children.

*Collect Customs Revenue.*—Funds are requested to support CBP's role as a revenue collector for the U.S. Treasury—customs revenue remains the second-largest source of revenue for the U.S. Government. CBP has set revenue collection as a priority trade issue to ensure effective internal controls that protect the duties and taxes (more than \$29 billion in 2009) collected for the U.S. Government.

*Protect U.S. Intellectual Property Rights.*—The fiscal year 2012 budget request funds to support CBP's enforcement program to prevent trade in counterfeit and pirated goods, and enforce exclusion orders on patent-infringing and other intellectual property rights violative goods. The ICE HSI Intellectual Property Rights (IPR) Center investigates the smuggling and distribution of counterfeit goods and products that pose risks to public safety and security. Counterfeit pharmaceuticals and critical technology components, such as computer chips for defense systems and airplane equipment, were among the top seized commodities in IPR investigations.

#### MATURING AND STRENGTHENING THE HOMELAND SECURITY ENTERPRISE

Maturing and strengthening the Homeland Security enterprise—the collective efforts and shared responsibilities of Federal, State, local, tribal, territorial, non-

governmental, and private-sector partners, as well as individuals, families, and communities—is critical to the Department’s success in carrying out its core missions and operational objectives. This includes enhancing shared awareness of risks and threats, building capable communities, and fostering innovative approaches and solutions through cutting-edge science and technology, while continuing to foster a culture of efficiency, sustainability in accordance with Executive Order 13514 and fiscal responsibility and streamline management across the Department.

While the Department proposes significant cuts to administrative support across all components in order to maintain frontline operations, the following activities are supported through the fiscal year 2012 budget:

*St. Elizabeths.*—\$159.7 million is requested for the St. Elizabeths project. This funding enables DHS to complete the Coast Guard headquarters facility and to continue work on the National Operations Center. The request, however, will defer the FEMA headquarters consolidation.

*Transformation and Systems Consolidation (TASC).*—The fiscal year 2012 budget proposes \$11 million to fund the TASC program, which supports the modernization of the Department’s financial, asset, and acquisition management systems—a key priority for the Department and a step toward addressing recommendations on the Government Accountability Office (GAO) high-risk list.

*Acquisition Workforce.*—\$24.2 million in requested funds will increase the Department’s acquisition workforce capacity by 150 positions, including additional systems engineers, program managers, logisticians and business cost estimators, to ensure operational requirements are properly developed and included in DHS contracts and to provide greater oversight and accountability. This too, is consistent with previous recommendations from GAO and the Inspector General.

*Information Security and Infrastructure.*—\$32.3 million is requested to establish a unified email network for DHS-wide use, and provide Single Sign-On and other capabilities. These activities will leverage technologies to strengthen DHS operations and enhance communications with Federal, State, local, and private sector partners.

*U.S. Coast Guard Housing and Child Care.*—The health and welfare of military families is the heart of Coast Guard operational readiness. The fiscal year 2012 budget includes \$29 million to address critical housing shortfalls and improve access to affordable, quality childcare. These initiatives will ensure Coast Guard members can maintain both strong families and a high state of readiness.

#### CONCLUSION

The fiscal year 2012 budget proposal reflects this administration’s strong commitment to protecting the homeland and the American people through the effective and efficient use of DHS resources. As outlined in my testimony today, the Department will continue to build upon past successes in several areas including securing U.S. air, land, and sea borders; safeguarding lawful trade and travel; securing Federal networks; and disrupting and dismantling transnational criminal and terrorist organizations that engage in cross-border criminal activity while maximizing every taxpayer dollar we receive.

Thank you for inviting me to appear before you today. I look forward to answering your questions and to working with you on the Department’s fiscal year 2012 budget request and other Homeland Security issues.

Senator LANDRIEU. Thank you, Madam Secretary.

And since I have asked one question, I am just going to ask two additional ones and then turn it over to my co-chair, to the ranking member.

#### CONTINUING RESOLUTION

I want to follow up on just your last statement—the House recently passed a continuing resolution that cut funding by \$2.5 billion in this Department, which is 6 percent below the fiscal year 2010 budget. As you stated, it cuts port security grants, deep cuts to the Coast Guard, which are particularly troubling to myself and I think Senator Cochran as well. And there are other aspects.

Could you give a little bit more detail, if we are not able to modify some of these cuts, what consequences it will actually have in your Department?

Secretary NAPOLITANO. Madam Chair, here are a few of the details. It cuts the number of advanced imaging technology (AIT) machines we can deploy to our Nation's airports. And these are necessary because our adversaries, al Qaeda/al Qaeda-related, continue to seek aviation as a target and continue to target it by means other than something that would be picked only by a magnetometer. So we need to move to the next generation, and that is the AIT machine. It cuts those by 250 and the 500 requested, cuts the number of portable ETD machines, explosive trace detection machines, by one-half. It cuts the number of canine teams by two-thirds. It cuts the personnel responsible for background investigations, intelligence redress, and air cargo and surface inspections. It will probably result in an increase in wait times for passengers in the air environment, and those could be significant.

It cuts the deployment of intelligence personnel to State and local fusion centers. This is a network of 72 centers that we have installed as really the portals of entry through which intelligence can be shared at the Secret and above level out to our States and localities, and intelligence can be received back so that we really have a Homeland Security intelligence capability. It cuts that very, very deeply.

In addition, it cuts funding for at least 250 ICE agents along the border. Agent Zapata, by the way, the agent who was just murdered in Mexico, was an ICE special agent. It eliminates or if the cuts are annualized in the 2012—and that is a concern I have that the House continuing resolution for 2011 then becomes the budget for 2012. If it does that, it will not annualize the additional Border Patrol agents this Congress approved of in a supplemental not too long ago. So those will go away.

I could go into more detail, Madam Chair, but you get a sense of what this would do to us.

Senator LANDRIEU. It gives us a sense of what the challenge is. And as I was with you just yesterday at Georgetown for that really remarkable gathering of the past two Homeland Security Secretaries, as we saw, Secretary Ridge, Secretary Chertoff, and yourself there, it reminded me that this was the largest reorganization of the Federal Government since President Harry S. Truman organized the aspects of the military, the branches of the military, into the Department of Defense (DOD). And so this is the youngest of all the Federal Departments.

So as we are looking, Senator Coats, for efficiencies, which we all want to look for in streamlining, we have to be mindful that we are building, not streamlining this Department. We are building and potentially streamlining, but we are not taking down. We are building this agency, and that takes investments and resources.

#### AIRLINE FEES

My final question, if you could answer this very shortly. I have been becoming very concerned with the airlines and the charges that they are charging to passengers. And particularly, I know this is under the Department of Commerce, but under our jurisdiction

is the way it affects TSA. And I have asked the staff to get some information.

Checked baggage fees are increasing. It looks like, the cost to TSA is also increasing because people do not want to pay the fees. So they are not checking bags, putting more on the planes, slowing down actually the seating, of course. But I understand that it is a \$250 million annual cost to TSA because of those extra bags.

My question is, do the taxpayers have to pick up this cost or should we be looking to the airlines to give us some of the profits that they are making from these fees to offset the cost to the taxpayer?

Secretary NAPOLITANO. Madam Chair, the answer is that when you have to pay to check a bag, it increases carry-on luggage, and that means that there is more to inspect at the gate and so forth for passengers getting on the planes. We do have an estimate. That is roughly \$260 million.

One of the reasons we requested the ability to charge a security fee for travelers—I think, Senator Coats, you referenced that in your statement—was because we need to be able to pay for this additional security that TSA must have. And if we do not have the ability to have a security fee, which by the way has not been adjusted since 2002, that is at least a \$600 million bite that we have to eat somewhere. And as you can tell from my opening statement, everywhere you hit in this Department, it is going to have an operational impact.

Senator LANDRIEU. Thank you, Madam Secretary.

Senator Coats.

Senator COATS. Thank you.

#### CONTINUING RESOLUTION

I have got some specific questions here, but really in looking at the larger picture, the reality is that we do have this significant deficit problem and it is going to be addressed one way or another. The Congress can address it as it has done through current efforts on the continuing resolution for the remainder of the current fiscal year, but also structuring how next year's functions of Government will be funded.

The reality is, I think, that no one is going to get everything that they would like to get. And the question I have for you is—and I know you have scrubbed your budget—but if you start with the assumption that you may not get in your budget all the requests that have been made, have you scrubbed the system to, in a sense, categorize those requests? If you have to come back to us and say, okay, this is all we are going to get—have you scrubbed your budget in a way that you could say we deem these to be absolutely essential? We have the next category that are very important but not absolutely essential; another category that says these potentially can be deferred until revenues increase or we are able to do better with the budget; and these are ones that we think could be nice to have but not really necessary to have and could potentially be terminated to gain those savings. It might be accompanied with, say, a provision which you just discussed, an increase in fees on the enplaning.

But I guess my question is, have you done this? Do you contemplate having to move to a plan B should the Congress not be able to fund the budget as presented? And if you have, can you share that with us? And if you have not, is that something in the plans?

Secretary NAPOLITANO. Well, Senator Coats, we went through that analysis in working with the Office of Management and Budget (OMB) on what the President's budget request would be and finding places or things that could be put off or delayed.

For example, postponing the move to a real Department headquarters at St. Elizabeths was something that we recommended, going through kind of the analysis you just suggested. Now, if you saw where our headquarters are now and the office that I have and others have, you would know that we made a tough choice there. That means that we cannot have all our components collocated. It means that from a managerial standpoint, we still are spread out. We postponed all collocations in other cities across the country because of the associated costs of moving people, and that has a managerial impact to it as well.

So I believe the President's budget reflects the analysis that you have just suggested and that real choices have been made in it already.

#### BUDGET

Senator COATS. Well, I am sure that is what the President's budget projects and thinks, but I mean, obviously, we are going to have a congressional budget I hope. And we are certainly going to have congressional appropriations, and they may not match what the President has proposed. Every agency is going to come here and say exactly what you have said. We are cut to the bone. The President's budget is as low as we can go. The reality in this Congress is that we are going to appropriate—I believe, going to end up appropriating less than what that budget asks for.

And so it seems to me that it would be prudent for every agency to simply kind of red team your current budget and basically say if what happens probably happens, then where do we go? Will we have something that we can bring back to the Congress and present and say we do not like it, but these are the consequences, but this is what we will have to do if we come in at this number?

Secretary NAPOLITANO. We look forward to, Senator, to working with you on the budget. I just would respectfully suggest that this Department is somewhat unique. It is new. It is virtually all operations. And so when you look at this budget, it really is tied to the five priorities I identified for you in my opening statement.

Senator COATS. Well, I agree with that. I mean, along with national defense, homeland security, a couple of others are essential functions of the U.S. Government. I could not agree more. But there just are fiscal realities that we have to deal with, and I think right now the method going forward is to take a look at every area to see if we can find efficiencies.

Doing as much or more with less is something, again, that all of America has had to do in these last 2 years, and it is easier for some than others. But everyone has been forced to make those

hard decisions, and I think in this case the reality is that there will probably be some hard decisions that will have to be made.

I do not look forward to working on this together; it is not something either of us relish, but I think it is something that we are going to have to do.

Secretary NAPOLITANO. Senator, I think, first of all, we are always willing to supply information. As you go through the budget request and have questions about things, we are more than happy to work with you on that.

Senator COATS. My time is about to expire. Given the fact that we have a vote coming up and some other members may want to talk, I will wait.

Senator LANDRIEU. Thank you, Senator Coats.

Senator Cochran.

Senator COCHRAN. Madam Chairman, thank you. Congratulations on your leadership of this subcommittee.

Madam Secretary, welcome. We look forward to working closely with you to identify our budget needs and to try to respond to them in a thoughtful and expeditious manner.

One of the difficulties I know that you face is the lack of predictability about when funds are available for this program or that. I wonder if you could share with us some specific examples of what problems you might encounter if we do not move quickly to provide you certainty with respect to your budget needs.

Secretary NAPOLITANO. Well, I think from a management perspective, managing by small continuing resolutions is very difficult. It affects your ability to undertake key acquisitions. It affects your ability to hire personnel. It affects your ability to make investments in things that you kind of think will be ultimately in the budget, but those funds are not yet available. So from a management perspective, it makes a difficult management job even more difficult.

#### COAST GUARD SHIPBUILDING

Senator COCHRAN. One of the things we are proud of in our State is the fact we have a shipbuilding capability on the Mississippi gulf coast at Pascagoula, and part of the mission there is to fulfill contracts that are made with the Department that you lead for Coast Guard cutters. What is the status of our shipbuilding progress in meeting those needs, and what can we do to work more effectively with you predicting what the future is going to hold?

Secretary NAPOLITANO. Here is what we are requesting for the Coast Guard, that ultimately we have eight large NSCs. The budget between 2011 and 2012 fully funds cutter No. 5. We do not provide in the 2012 budget what is called long lead funding for No. 6. We have instead a commitment—I think it is actually in writing—by OMB that we will fund No. 6, but those funds will not be spent until fiscal year 2013. So we did not park them in fiscal year 2012. We did not think that was an efficient use of them.

So we fully expect to build out the eight cutters. In exchange for not funding lead time for No. 6 in 2012, we buy a combination of 46 smaller vessels, FRCs and so forth, that could be used in other missions for the Coast Guard and for their lay-down. And then

there is some funding in there for aircraft, but those are not made in Mississippi.

#### DISASTER RELIEF FUND

Senator COCHRAN. Are you satisfied with the request being submitted to the Congress for funding that the FEMA DRF will have money to respond to emergencies that occur? We think of the hurricanes that hit the Gulf of Mexico, the oil spill that occurred down there. We have had some really serious challenges in that part of the country. What about that disaster fund? Do we have enough money requested in here to meet your needs?

Secretary NAPOLITANO. The disaster fund request for 2012 is based on the historical practice which is to take a 5-year average of noncatastrophic disasters and roll that forward as the number and then rely on a supplemental for catastrophic disasters. So the fiscal year 2012 budget would cover that practice.

As the chair noted earlier this morning, we do have some costs that will necessitate a supplemental. We have been deobligating money. We have been repaying money into the DRF. So what the amount of that supplemental ultimately will need to be I cannot tell you right now.

Senator COCHRAN. Madam Chairman, I think I will reserve the balance of my time.

Senator LANDRIEU. Thank you, Senator.

Senator Lautenberg.

Senator LAUTENBERG. Thank you, Madam Chairman.

Madam Secretary, I talk to you now as the vice chairman of this subcommittee, and I am happy to serve in that capacity.

You have unique experience. You have been on the front lines in terms of your past service as Governor and know how important security, law enforcement is.

#### FUNDING CUTS

We face urgent threats to our homeland security. It comes from our friends in the House who want to cut funding for programs at DHS to keep us safe. While the Republicans want to make unreasonable cuts to Government, the fact of the matter is when it hits people's lives, it makes a huge difference, and their plan would slash funding for valuable Homeland Security grant programs like port security, public transportation security by 66 percent. These funds go to our States, cities, and towns. They are the front lines of protecting our homeland. Cuts to these two programs alone would mean approximately \$60 million in Homeland Security support would vanish in my State of New Jersey.

And New Jersey is home to what law enforcement has identified as the country's most at-risk 2-mile area for terrorists, the stretch between the Port of Newark and the Newark Liberty International Airport. It is a region that has contact with 12 million persons, and it is irresponsible to take vital resources away from our most threatened area.

Now, President Obama and you, Madam Secretary, recognize this, and the administration's request takes a more thoughtful approach to funding DHS. The budget recommends slight increases for urban area security initiatives, State Homeland Security grant

programs. These provide vital support to keep our residents safe. But the budget request level for funding port security and a slight decrease for rail transit and bus security accompanies the fact that the Coast Guard, one of our most valuable resources in our need to protect ourselves, also continues to be asked to do more with less. And we have got to provide the Coast Guard with the resources it needs to effectively handle its many missions.

Although I have some concerns about the request I am going to address in my questions, it will go to you in writing. We are very much out of time. We will go as far as we can right now, however.

This is not a time to cut back on our homeland security. We have seen an increased risk of homegrown terrorism, the Fort Hood massacre, the Time Square bombing attempt, and the New York City subway plot, which was uncovered by our law enforcement people. Incidents like this remind us that the threat of terrorism is as real as ever and we are doing more than skimping on public safety. Are we simply cutting resources or are we cutting the throats of the people in our society?

So, Madam Secretary, I ask how we can continue our work to make vital investments in homeland security.

We talked about the bag charges and what burdens that imposes on the screening process. I look at Newark Airport, one of the largest in the country, and there have been six security breaches at Newark Airport in the last couple of months. Now, I understand that TSA is almost 70 employees short of its allocated number for Newark Airport. What is DHS doing to fully staff Newark Airport and give transportation security officers and managers the training they need?

Secretary NAPOLITANO. Well, I will respond in writing to the specific question on Newark Airport.

[The information follows:]

In close coordination with the Federal Security Director and staff at Newark Airport (EWR), the Transportation Security Administration (TSA) has initiated a robust and multi-layered effort to address EWR staffing vacancies. EWR is currently scheduled to reach near-100 percent staffing by May 1, and, in the interim, TSA has been providing additional resources as needed. For example, TSA deployed additional supervisory training instructors to train new hires, additional AIT-certified transportation security officers (TSOs) to conduct daily operations while EWR TSOs are being trained, and additional staff resources to assist in human resources and training operations.

Following a breach, a complete review of the incident is conducted and each action is broken down in detail to ascertain the reasons behind the breach. Every TSA individual involved in the activity and their response is included in this review. TSA employees identified as not having followed standard operating procedures or whose actions are the result of inattention to duty are immediately removed from their position, and can only return to their positions if retraining and recertification for their positions is determined sufficient and is satisfactorily accomplished.

Secretary NAPOLITANO. But, Senator Lautenberg, I think that the President's budget request was designed to meet the threats as we see the threats. One of the things we ask for in there to achieve an efficiency is combining or consolidating grant programs. We have 17 grant programs. We would like to consolidate that significantly to reduce overhead to the grantees, as well as to the grantor. That was something we asked for last year. We did not achieve it, but it is a suggestion that we make to the subcommittee as one area where we could possibly achieve some savings and yet oper-

ationally make sure that we are getting money to where it is needed.

Senator LAUTENBERG. Well, that is a big stretch. Having to do more with less is something we have gotten accustomed to here in these years of difficulty. But we also have to recognize that there are some minimum resources that we have to have to assure the public that we are taking care of their safety.

The House Republicans have proposed cutting port security by two-thirds—the grants. The Port of New York/New Jersey, the largest port on the east coast, the second-largest port in the country, directly linked to what the FBI deemed the most dangerous area in America for terrorist attack, and yet we lose \$33 million in security funding under the House bill. What would be the impact on the New Jersey and New York region on our Nation's economy if there was to be a terrorist attack on one of our largest ports? It is almost unimaginable. The financial center of the world is included in that circumference, as I mentioned before, 12 million people, a large presence of chemical manufacturing in this area, very, very dangerous to the surrounding population. And what are we doing about that? How can we assure the public that they are being well protected, Madam Secretary?

Because time is precious and fleeting here, I will take an answer in writing, and I will have a couple of other questions that I will submit to you and ask for a prompt response, please.

Secretary NAPOLITANO. Senator, all I can say about the House budget for fiscal year 2011 is that it is not a good budget for security. It will have impacts on things like protecting the critical infrastructure along that mile in New Jersey through reductions in grants, through reductions in our personnel. And if that budget becomes the basis for the fiscal year 2012 budget, then I think the Congress needs to understand—and I think my job is to help it understand—that that in all likelihood will have a security impact.

Senator LAUTENBERG. Thank you.

Senator LANDRIEU. Thank you, Madam Secretary.

Senator MORAN.

Senator MORAN. Chairperson Landrieu, thank you very much for the opportunity to join you and Mr. Coats and other members of the subcommittee.

Secretary Napolitano, thank you for your testimony. I look forward to being a responsible and diligent member of this subcommittee and the Appropriations Committee, and I am honored to be here today.

#### NATIONAL BIO- AND AGRO-DEFENSE FACILITY

In the short time that I have, I wanted to highlight one of the things that is included in your budget that I am very supportive of and want to give you the chance to comment on. You mentioned in your written, as well as your verbal testimony about the National Bio- and Agro-Defense Facility (NBAF). It is my understanding that the request was initially for \$200 million, now in your budget, having been scrubbed by OMB, at \$150 million. And I would like to express my support and willingness to work with you to see that that is accomplished.

I represent a State in which we are often thought of as the Wheat State, and we are clearly that. But we are very much a livestock, particularly a cattle, State, and we have genuine concern recognized by DHS about the possibility of animal diseases. Whether they are naturally occurring, accidental, or intentional, they have a dramatic impact upon the economy of Kansas and certainly the country.

We have a very aging facility located on Plum Island that your Department, through a selection process, has concluded a site. In fact, I was there at the announcement in December 2008 about the site for this new facility. And I want to make certain that this Congress and this administration finally fulfill the next step toward building that facility for the safety and security of the American consumer and citizen in light of the risk that we face in this country.

So I just would like to have you reiterate the Department's position, your position, express to the Congress the value of this facility, and how important the timing is for its completion.

Secretary NAPOLITANO. Well, Senator Moran, first of all, the NBAF is something that we are very supportive of. In fact, I saw Governor Brownback Sunday evening and we talked about it and our support for this again.

I would note, however, for you that the House continuing resolution for fiscal year 2011—the part of our Department that is hit the hardest in that resolution is the Science and Technology Directorate. That is where NBAF is located in our budget. It is reduced by one-half in that House continuing resolution. That is also where we are doing research on new breathing apparatuses for firefighters and research with our national labs on an airport checkpoint of the future, you know, trying to design something so that people do not have to take off their shoes and limit the amount of liquid they can carry on, that sort of thing. But the NBAF is in there as well.

We are very supportive. Plum Island does not meet the Nation's needs in this area. Kansas was the winner of a very highly contested peer-reviewed competition, and we look forward to its continued construction in Kansas. But I must share with you that things are at risk based on the House budget.

Senator MORAN. I would respond, Madam Secretary, that a piece of good news in the debate on the House floor in discussing H.R. 1, the amendment was made to provide that no funding be authorized for this project, and that amendment was defeated. So I was pleased to see the support by a majority of House Members for this project.

I also would add that the State of Kansas has already committed dollars, has already expended resources, and I would guess that there is a bit of reluctance on our part to continue the funding. We have committed \$140 million toward the completion of this project, and we would have—I cannot speak for Senator Brownback, but I know that there would be reticence on the part of many in Kansas in continuing to fund this project in the absence of the Federal commitment. We are anxious for the day in which the first shovelful of dirt—we would love to have you there and join us with the shovels that begin the Federal commitment on that day.

Secretary NAPOLITANO. And, Senator, I think we share that commitment. We believe in the NBAF, and it should be in Kansas, and we need to get on with it.

Senator MORAN. I appreciate those sentiments and I thank the chairperson for allowing me to have this conversation.

#### COAST GUARD CUTS

Senator LANDRIEU. Thank you, Senator.

Madam Secretary, the DOD budget this year is being increased by \$23 billion, a 4-percent increase, and that is excluding the cost of the wars in Iraq and Afghanistan.

The Coast Guard's discretionary budget has increased less than 1 percent. The Coast Guard is 1-of-the-5 armed forces of the United States. Some of us are having difficulty understanding how it can be treated almost as a stepchild given the work that it is asked to do in direct protection of our Nation, whether it is intercepting drugs, responding to disasters, responding to catastrophic oil pollution incidents, which just occurred.

Can you shed any light as to why the sixth security cutter was deferred? I mean, I understand we have budget constraints but could you comment just about the importance of maintaining Coast Guard operations for the security of our Nation?

Secretary NAPOLITANO. Well, Senator, the sixth security cutter was not deferred in the sense of unnecessarily delayed, but the plain fact of the matter is that by the time we actually need to expend money for six, given the time it will take to finish four and five, we will be into fiscal year 2013. And our plan is rather than set aside unusable money for six in fiscal year 2012, that we would request the amount in the year we needed to expend it, which would be fiscal year 2013.

Senator LANDRIEU. Okay. Well, let us continue to focus on that.

#### GULF COAST DUMPING

Another issue that is of particular interest—and I hate to be so parochial because I do have my eyes on the whole country. But right now along the gulf coast, we are having such serious issues, you know, with the moratorium, the gulf coast spill, still recovering from Katrina and Rita, and this is the whole gulf coast from Florida to Texas.

But another issue—and it may be affecting some of the other coastal States as well—is the illegal dumping of seafood wrecking our domestic markets. We are having a terrible time in this area. Customs in my view is simply not doing enough to collect the dumping duties that importers owe to the Federal Government. Since 2005, for example, importers of shrimp from China have failed to pay more than \$58 million in dumping duties.

So, Senator Coats, when we are looking for some additional funding, we could be more efficiently collecting some of the money that China or Vietnam or others owe us, using that money to invest or support or give, if not rebates—according to WTO, that may be inappropriate—but in some way capturing those funds.

So could you comment on what is in your budget to enforce these antidumping rules and regulations on that subject?

Secretary NAPOLITANO. Well, I think it would be better if we addressed those in writing for you. I know there was some concern. I believe there is a rule on crawfish, if I am not mistaken, among other types of seafood. I would like to discuss with my component heads what the problem is, if there is a problem, and come back to you with a detailed answer.

[The information follows:]

Antidumping and countervailing duty (AD/CVD) enforcement is a priority trade issue (PTI) for Customs and Border Protection (CBP). CBP takes a concerted, systematic approach to detect and deter circumvention of the AD/CVD law, administer entries of AD/CVD merchandise, and to issue and collect bills for AD/CVD duties owed to the U.S. Government. CBP coordinates its AD/CVD enforcement activities through an intra-office AD/CVD PTI Working Group. CBP works closely with the Department of Commerce, the administering authority for AD/CVD determinations under U.S. law, and Immigration and Customs Enforcement (ICE) to enforce AD/CVD laws and regulations.

When CBP issues a bill for final AD/CVD duties, CBP makes every effort to collect all duties, taxes, and fees legally due to the Government. However, some importers, or their agents, are unable to pay the final duties. In addition, at least two sureties issuing bonds covering substantial amounts of AD/CVD duties are currently in receivership, further complicating collection. Other importers are simply unwilling to pay, or no longer exist by the time CBP issues a bill. CBP pursues collection action against importers and sureties who are simply unwilling to pay. CBP's Revenue Division in the Office of Administration initiates an administrative collections process in order to recover past-due amounts from the importers and sureties. This process may include dunning letters and the suspension of the immediate delivery process, among other steps. Ultimately, those debts for which the Revenue Division's collections process is ineffective are referred to CBP's Office of Chief Counsel.

The Office of Chief Counsel pursues collection from both the importers and sureties, after completing a legal review of the underlying debt. Further, a review is done to determine if there is a viable importer (or available surety coverage) from which the debt may be recovered. In part, this is done through dunning letters, searches of electronic databases and internal systems, and pursuing available leads. In addition, CBP can assess civil penalties pursuant to 19 U.S.C. 1592 against any party who, by fraud, gross negligence, or negligence submits a material false statement or omission on importation into the United States, including those cases in which a false statement or omission is made concerning the applicability of an antidumping duty order to a particular entry. If administrative attempts to collect the debt are unsuccessful and a viable importer and/or surety can be found, the Office of Chief Counsel drafts a complaint and refers the matter to the Department of Justice for possible litigation in the Court of International Trade. If the Office of Chief Counsel is not successful in locating a viable entity to be pursued, the matter will be referred back to the Revenue Division for appropriate action. This may include referral to ICE for further investigation. If the debt is without legal merit or no viable entity can be located to pursue further collection action, CBP may ultimately be forced to write off the debt.

CBP has taken steps to specifically improve the collection of AD/CVD duties on shrimp imports and continues to explore statutory and nonstatutory changes to enhance bonding requirements. CBP is also actively pursuing collection of the balance of the open bills against delinquent importers and sureties.

Senator LANDRIEU. Thank you.

And I want to submit for the record—then I will turn it over to Senator Coats. I think he may have another question or two. Senator Murkowski has joined us—but for the record about the DRF. I asked the staff to provide—and I am going to submit for the record—a 20-year history of emergency supplemental funding. Out of the \$128 billion that has been allocated by the Federal Government for emergency response to all sorts of disasters, \$110 billion has been appropriated through the supplemental process. So \$110 billion out of \$128 billion.

And when you look at this list, you can understand why that occurs because these sums range from a low of \$143 million budgeted

one year to \$50 billion another year. So there are wild fluctuations and very difficult to predict what is going to happen. And as Senator Coats and I were saying, these storms seem to be getting more frequent, flooding more frequent, levels of flooding higher, more aggressive kind of storms and weather patterns.

So I submit this for the record because I actually think this subcommittee is going to have to push hard to get this emergency funding in a supplemental and use the base funding of Homeland Security to manage the operations of this important function of Government. So if I can have unanimous consent to submit that to the record.

[The information follows:]

DISASTER RELIEF NONEMERGENCY/EMERGENCY HISTORY

Fiscal year	Public Law	Annual or supplemental	Amount	
			Nonemergency	Emergency
1992	102-139	Annual	\$185,000,000	
1992	102-229	Supplemental	800,000,000	\$143,000,000
1992	102-302	Supplemental		300,000,000
1992	102-368	Supplemental		2,893,000,000
1993	102-389	Annual	292,095,000	
1993	103-75	Supplemental		2,000,000,000
1994	103-124	Annual	292,000,000	
1994	103-211	Supplemental		4,709,000,000
1995	103-327	Annual	320,000,000	
1995	104-19	Supplemental		3,275,000,000
1996	104-134	Annual	222,000,000	
1996	104-19	Supplemental		3,275,000,000
1996	104-134	Annual (rescission)		(1,000,000,000)
1997	104-204	Annual	1,320,000,000	
1997	105-18	Supplemental		3,300,000,000
1998	105-65	Annual	320,000,000	
1998	105-174	Supplemental		1,600,000,000
1999	105-276	Annual	307,745,000	
1999	105-277	Supplemental		906,000,000
1999	106-31	Supplemental		900,000,000
2000	106-74	Annual	300,000,000	
2000	106-74	Supplemental		2,480,425,000
2001	106-377 (H.R. 5482)	Annual	300,000,000	1,300,000,000
2001	107-38 <sup>1</sup>	Supplemental		1,791,000,000
2002	107-73	Annual	664,000,000	1,500,000,000
2002	107-117 <sup>2</sup>	Supplemental		4,356,871,000
2002	107-206	Supplemental		2,650,700,000
2002	107-206	Supplemental		23,200,000
2003	108-7	Annual	800,000,000	
2003	108-69	Supplemental		983,600,000
2004	108-90	Annual	1,800,000,000	
2004	108-83	Supplemental		441,700,000
2004	108-106	Supplemental		500,000,000
2004	108-303	Supplemental		2,000,000,000
2005	108-334	Annual	2,042,380,000	
2005	108-324	Supplemental		6,500,000,000
2005	109-61	Supplemental		10,000,000,000
2005	109-62	Supplemental		50,000,000,000
2005	109-148	Supplemental (rescission)		(23,409,300,000)
2006	109-90	Annual	1,770,000,000	
2006	109-234	Supplemental		6,000,000,000
2007	109-295	Annual	1,500,000,000	
2007	110-28	Supplemental		3,400,000,000
2007	110-28	Supplemental		710,000,000
2008	110-161	Annual	1,400,000,000	
2008	110-116	Supplemental		2,900,000,000

## DISASTER RELIEF NONEMERGENCY/EMERGENCY HISTORY—Continued

Fiscal year	Public Law	Annual or supplemental	Amount	
			Nonemergency	Emergency
2008 .....	110-252 .....	Supplemental .....	.....	897,000,000
2008 .....	110-329 .....	Supplemental .....	.....	7,960,000,000
2009 .....	110-329 .....	Annual .....	1,400,000,000	.....
2010 .....	111-83 .....	Annual .....	1,600,000,000	.....
2010 .....	111-212 .....	Supplemental .....	.....	5,100,000,000
<b>Total</b> .....	.....	.....	17,635,220,000	110,386,196,000

<sup>1</sup> Amount provided by FEMA law is not specific by agency.

<sup>2</sup> From amounts appropriated but not originally specified in Public Law 107-38.

Senator LANDRIEU. Let me recognize Senator Coats for a second round, then Senator Murkowski, and then Senator Moran.

Senator COATS. Madam Chairman, thank you. Just one question and then I will submit some questions also for you to respond back.

Senator LANDRIEU. And then we are going to have a break in about 5 minutes to—

Secretary NAPOLITANO. I will try to keep my answers short.

Senator COATS. I will try to keep my question short.

## STATE AND LOCAL COMMUNITIES, GRANTS

Looking at the grants to States and local communities, I think the total in the budget request is \$3.8 billion, which is about 9 percent of the Department's total discretionary request. That will be in addition to \$28 billion, as I understand it, that has been appropriated since fiscal year 2004.

The question is, it is my understanding that we have not really been able to fully assess—although FEMA is undertaking something to this effect—how effective these are and particularly whether the distribution of these funds is appropriate. The problem usually arises on grants and distributions as the political animal raises its head and basically says I got to get my share.

So I am sympathetic to what Senator Lautenberg was saying relative to representing an area that is a significantly high-threat area with the consequences being very, very significant. That obviously is going to be a more significant and higher priority area than several of my rural towns or New Jersey's rural towns.

But if we keep insisting on a revenue-sharing program in which everybody gets a slice, it may be that given this fairly extraordinary amount of money that has been spent to upgrade and prepare local responders and so forth needs to be triaged in a more effective way.

Now, I say that meaning that there may be some communities in Indiana that might not get what they otherwise would have gotten in deference to the fact that we have identified some more-highly targeted, more-significant consequences if we have an attack here or in a particular area and so forth.

Could you comment on that in terms of, one, how we best assess the impact and the effectiveness of that \$28 billion that has already been spent and whether or not we need to make an effort at looking at prioritizing or triaging areas which ought to get more funds and others that should get less?

Senator LANDRIEU. Let me interrupt just 1 minute. In the spirit of bipartisanship, I am actually going to pass the gavel to Senator Coats so he can continue. I am going to go vote and in 5 minutes you all could take a recess, and then I will be right back. But you all continue.

Senator COATS [presiding]. All right.

Secretary NAPOLITANO. I am glad because this requires a longer answer I think than perhaps the buzzer would permit.

In the area of grants, one of the things we need to do as a country is—I call it a homeland security architecture that begins with small towns, cities, States, et cetera. The Federal Government cannot do it by itself. And I think the theory underlying a lot of the grants is that being the case, we need to make sure that there is a certain baseline capability throughout the country.

And then second, in the area of focusing Federal grants on the areas of highest risk, there I think there needs to be and can be and should be a dialogue with the executive branch and the legislative branch. I will share with you, Senator, that one person's rural community is another person's—subject to an ag or a bio-attack and the need to have things like the NBAF located there.

So on the issue of interoperability of emergency response equipment, rural America is the toughest problem. In urban areas, interoperability can be achieved and is being achieved because the lines are there, the towers are there, and so forth. In rural America or the area along the Southwest Border or along the Northern Border, it is some of our most difficult areas to cover just because of the lack of capital and infrastructure. So these are kind of the nuts and bolts things we are going through when we talk about awarding grants for interoperability or for this or for that.

But I think you are right to suggest that there can be a useful dialogue on how grants are done. That is why we have recommended that some of these programs be consolidated because we think that that would be a better way to manage them and so forth. So we look forward to working with the subcommittee on that.

Senator COATS. Thank you.

Senator Murkowski.

Senator MURKOWSKI. Thank you, Senator Coats.

Secretary, welcome. I apologize I was not here for the full hearing. I will make my comments quick, hopefully, and will get out of here to the vote. And I do not know whether you have to stay until we get back or not. But let me go very, very quickly.

#### TSA PAT-DOWNS

I was up in Alaska this past weekend, and all of the news was centered around one of our State House Representatives, Representative Sharon Cissna, a woman that I have served with, a woman who has undergone breast cancer and had a mastectomy. And you do not need to know her personal history, but her personal history is now part of the discussion in Alaska because she was subjected to what she felt was a very intrusive pat-down coming back from Seattle to go to work in Juneau after her medical appointments. And apparently the full-body scanners detected some scars, and apparently State Representative Cissna is not the only

individual where scars from medical procedures are picked up and the individual is subjected to what is described as a very intrusive pat-down.

She had made the determination that she was not going to put herself through this again. She had done it once. And as a consequence, this individual, in order to get back to work, drove a car, took a small airplane, went through Canada, and eventually got onto the ferry. It took her 4 days to get from Seattle to Juneau. Our State's capital is on an island in Alaska. We cannot get anywhere without flying.

I have sent a letter to the Administrator of the TSA asking him for clarification as to what the process will be for those that have had medical procedures, those that have prosthetics that go through this screening process where they are subjected to enhanced pat-downs and the intrusion on their dignity is such that they are making choices like Representative Cissna did to not fly. In my State, as you know, that is a pretty difficult decision to make.

I have not heard anything back from the Administrator about this yet, but it is an issue that as we work to protect the safety of all Americans and the safety of our skies, the safety of our Nation, there is that balancing between how we ensure for that and how we ensure for an individual's privacy and dignity.

I wanted to make sure that you were fully aware of this because this is an issue that has taken on a life beyond its own. And I do not know whether you have an answer for me today in terms of what those protocols may be, but it is something that I believe the issue will not die down until there is a better resolve than what we saw happen, at least with one particular constituent in the Seattle Airport.

Senator COATS. Madam Secretary, if I could, just in the interest of time here, I am going to pass the gavel to my colleague and let you answer her. I think by the time Senator Murkowski is done, the chairman will be back. I just got a note she is returning. So if there is a little break, we will just take a temporary recess.

Secretary NAPOLITANO. Fair enough.

Senator MURKOWSKI [presiding]. Thank you.

Secretary NAPOLITANO. I can chair the subcommittee if you want. Just kidding.

All right. First of all, Senator, we will look into this particular matter. It strikes me as a highly unique one, but we will—

Senator MURKOWSKI. I am told it is not and that is why—

Secretary NAPOLITANO. Well, we will find out.

Senator MURKOWSKI [continuing]. So I think it is important.

Secretary NAPOLITANO. We will find out—

Senator MURKOWSKI. Good.

Secretary NAPOLITANO [continuing]. Because I will share with you that this is not designed to be invasive in the sense of unnecessary or a harassment of any sort. And we want to make sure we work through this particular issue. So we will do that.

I will also share with you, however, that overall we are finding that the AIT process, which is the new technology we are using—99.9 percent of the passengers who have been through it since Thanksgiving have gone through it, no opt-outs, no anything. Peo-

ple with artificial joints, artificial hips, for example, love it because it can clearly distinguish that versus the magnetometer where they always were getting pulled aside.

The particular issue you raised—this is something that I am more than prepared to look into. We will provide you with a response. No one with a medical condition should feel like every time they have to go through the screener, they are going to get pulled aside because of their medical condition. What we want to pull aside are individuals for whom we cannot resolve an anomaly on the screen. This is our last line of protection for an aircraft. There are a lot of things that go on before you get to that point, but that is our last line. So we will get back to you on that.

[The information follows:]

#### TSA SCREENING PROCESS FOR PERSONS WHO HAVE HAD MEDICAL PROCEDURES

The Transportation Security Administration (TSA) spoke with Senator Murkowski's staff and discussed TSA's working relationships with groups like Susan G. Komen for the Cure to address issues raised by Alaska Representative Cissna for women who've undergone mastectomies and how TSA integrates their suggestions into training. Also shared were TSA's conference calls and other outreach with Representative Cissna about her experience. The following summarizes this information:

*Does scarring from a mastectomy regularly cause an advanced imaging technology (AIT) alarm?*

There are many possible factors that may generate anomalies during an AIT screening, including breast prosthetics or surgical scarring.

When an anomaly is discovered during AIT screening, the transportation security officer (TSO) must resolve the alarm using additional screening procedures. TSA's procedures do not require that passengers remove their breast prosthesis as part of the security screening process. If a pat-down is required to resolve the anomaly, it may be done in a private screening area and will be performed by an officer of the same gender. A TSA witness will be present if the pat-down is conducted in the private screening area. The passenger may have a witness of their choosing accompany them throughout the screening process regardless of whether the screening occurs in the public or a private screening area.

*What training do TSOs receive related to this issue?*

TSOs are instructed, as part of their training and standard operating procedures, to use extreme care and sensitivity when screening or performing pat-downs of sensitive or painful areas. We also urge travelers to tell TSOs about any specific issues TSOs should be aware of before such screening measures begin, including painful or sore areas, or past and current medical conditions. To ensure the greatest level of privacy possible while conveying sensitive information, TSA has also made a notification template available for passengers to discreetly provide information about their medical condition or disability to TSOs at airports. The template is available at TSA.gov and TSA has proactively shared it with a coalition of 70 advocacy groups representing a variety of segments of the population with whom TSA maintains an ongoing dialogue. A number of cancer-related groups have been a part of the coalition, including Susan G. Komen for the Cure and Cancer Treatment Centers of America. Based on input we received from groups such as these over the last year, we have augmented the training provided to our TSOs to make them better attuned to the needs of cancer survivors and those who have recently undergone cancer treatment.

Senator MURKOWSKI. And I appreciate you looking into that. The Alaska State legislature—excuse me—the House of Representatives has passed a resolution in support of Representative Cissna's effort to get some clarification to the process. I will forward all of this to you and look forward to working with you, sharing some of the information that I have raised.

## COAST GUARD ICEBREAKERS

Very quickly then a second question, and then I will submit a third for the record. This is as it relates to our Coast Guard to our ability to respond in an ever-growing Arctic. I was pleased to see that the fiscal year 2012 budget restored the funding for the operational control for our icebreaker fleet to the Coast Guard. I think that that makes sense. That is important.

But contained within that budget is the decommissioning of the *Polar Sea* in fiscal year 2011. It provides for completion for the maintenance of the *Polar Star*, but that will not be complete until 2013. So we have got a situation here where at least for the next couple years we have the *Healy* out there in the waters, but we do not have any polar class icebreakers, and it leaves us without the capacity to do any heavy icebreaking capability until then.

So the question to you is with the fact that the Coast Guard will only have one heavy icebreaker once the *Polar Sea* is down and the *Polar Star* is up, what are the Department's plans? What are the Coast Guard's plans for the future of this country's heavy icebreaking fleet? If you can give me the status of the Coast Guard's high-latitude study and when you might expect that that might be available for release to us here in the Congress.

Secretary NAPOLITANO. Indeed. First of all, my understanding is the *Healy*, which is a medium-sized cutter, will remain operational in 2011–2012. The problem is you have the *Polar Star* and the *Polar Sea*, both of which are old vessels and need to have heavy maintenance. And so you have this—it looks like a bare period in fiscal year 2012.

Our plan is during that period for the National Science Foundation to lease a heavy icebreaker to take the place—

Senator MURKOWSKI. Who do we lease from?

Secretary NAPOLITANO. There are at least two countries that we can lease from. I would prefer to give that to you in writing—or not in writing, but not in an open session. But we have identified at least two countries that we could lease from during that fiscal year 2012 period.

[The information follows:]

The National Science Foundation (NSF) has leased polar icebreakers from both Russia and Sweden in the past. NSF is continuing to negotiate their specific polar icebreaking requirements lease plans for 2012 and the details of that lease should be directed to NSF.

Secretary NAPOLITANO. Now, as you said in your question, you got the funding for operational control up there, \$39 million moved over to the Coast Guard. That is where it should go.

We also have in the fiscal year 2012 budget a sum set aside for an Arctic study. One of the things this country really needs is to really look at the Arctic and what is necessary to protect U.S. interests there. So that is in the Coast Guard budget as well.

With respect to the work—you wanted to know when the other study would be finished. Let me check with the Commandant and we will get you the date.

Senator MURKOWSKI. I appreciate that.

And I appreciate the information on what we do to fill the gap here with the heavy icebreaker. I do hope that we are not moving

in a direction where we view that as our option to lease basically commercially. I think we need to remember that we are an Arctic nation. The United States is an Arctic nation, and the fact that we have just barely one-and-a-half icebreakers, if you will, when you think about the medium and the heavy, it is a situation where we look to our ability to respond as an Arctic nation whether it is the level of shipping traffic that we are seeing going on up north, the level of exploration activity that may be at hand. We have got cruise ships going back and forth up in the Arctic right now. We are woefully unprepared, I believe, at this point in time. So I would love to discuss kind of the future of where we go and how we build this out so that we are able to respond as necessary. But again, we are behaving as an Arctic nation and assuming that international role that I think that we should as a Nation.

Secretary NAPOLITANO. I could not agree more.

Senator MURKOWSKI. Thank you, Madam Secretary.

And I guess we are at ease until Senator Landrieu comes back.

Secretary NAPOLITANO. Thank you, Senator.

Senator LANDRIEU [presiding]. Our meeting will come back to order after a brief recess, Homeland Security Subcommittee Appropriations meeting.

#### GOVERNMENT SHUTDOWN

Let me begin with just another question about the potential—and I hope we can avoid this, Madam Secretary, but the potential shutdown of the Government and what that might mean for DHS. The Government was shut down for 27 days in 1995 and 1996. The front-line personnel for Customs Service, Border Patrol, and Secret Service continued to work, but their workers were not immediately paid. I understand their support operations or administrative operations did not continue to work. So you have to question how effective their work can be without any back-office support.

But if the Government were to shut down again—and again, we are all working hard to see that that does not happen and coming to some compromise with the House on this—what would be the impacts to the Department? I am sure you have given some thought to this.

Secretary NAPOLITANO. Thank you, Madam Chair. Yes, I have in part because this Department did not exist in 1995 during the prior shut-downs, and so we have had to be looking at this afresh, anew because the Department is only 8 years old.

Thank you again, by the way, for coming to the program yesterday. It was really great to see you there.

I think you put your finger on one of the important points. The front-line personnel who are related to security would fall within the exception of the shutdown and they would stay on duty, but the back-room personnel that are necessary to fully utilize the front-line personnel would not in all likelihood. And our TSOs, our transportation security officers, our front-line personnel, tend to be at the lower end of the pay scale and tend to be ones that I would be very concerned about having to live paycheck-to-paycheck. And so you would have your front-line personnel who were working but not getting paid and being under some financial duress because of that. So we have parts of the Department that would probably

have to shut down virtually 100 percent, but the security-related part would operate, but as you say, they would not have the full backing of the Department that they would otherwise have.

Senator LANDRIEU. Thank you. I do think that is something that we need to keep in mind as we press forward on these negotiations.

#### OFFICER CORRUPTION

My next question—I only have three additional questions, and I think we can get through them in the next few minutes—is about the officer integrity, the issue of integrity in our operations. I think not only in trying to streamline where we can is important without undercutting our defense and homeland security, but also we want to have an honest and open and transparent Government, which is always so important. And of course, America is really a model in the world. We are proud of that. We are not perfect, but we are a model in that regard.

But there have been some concerns that this subcommittee has expressed, and I want to just state that with the support of this subcommittee, CBP has hired 16,000 new employees, a 37-percent increase in the last 5 years. ICE has hired more than 8,200 new personnel. This has been required to stand up this Department and meet the goals and objectives of securing our borders and enforcing our immigration laws.

This subcommittee has been concerned, however, due to the rapid hiring, that there is a potential increase for officer corruption. So toward this end, the subcommittee has provided additional resources for integrity training, investigations, conducting hearings about misconduct, background investigations. I am pleased to see your budget requests an additional \$26 million for this. This is the right thing to do. I support the funding.

But it is our understanding that some of the people in charge of this from CBP to ICE and the Inspector General are experiencing some difficulty working together. Could you comment about if you are aware of this situation? Do you agree that it is somewhat of a problem? And if so, what are you doing to correct it? Will you and the Deputy Secretary work with me on establishing clear lines of authority for these important internal investigations?

Secretary NAPOLITANO. Madam Chair, I think that it is fair to say that with that rapid increase, we need to have appropriate oversight and supervision for a number of reasons, one of which is related to officer integrity. And so we have ramped up efforts there.

I think it is also accurate to say that we have been working both with the Office of the Inspector General (OIG) and with CBP on the implementation of appropriate oversight, what does that mean, who does what when. How do we make sure that cases are resolved swiftly so that agents are not unduly impugned or taken off the line and that if and when we find an agent who has become corrupt, that we deal with that immediately and very firmly? We will not stand for corruption among our troops and we do not want that bad seed to take root in this staffing increase. So we are all very committed to that goal.

The issue is how do you operationalize that between the OIG and what the CBP does and what ICE does, and that is an issue of

which I am very aware, have been personally involved in, and we continue to work on.

Senator LANDRIEU. And do you have the money and resources you need for the polygraph and the initial checks before hiring people? Are you able to process your hirees pretty quickly, do you believe?

Secretary NAPOLITANO. The President's budget contains adequate resources for that, yes.

#### MEXICO

Senator LANDRIEU. My next question—and this is a growing concern among, I think, people in our country, and that is the escalating violence in Mexico. You alluded to, of course, we lost one of our special agents, Zapata, just recently and another was wounded. This really brought to light the fact that our agents are prohibited from carrying service weapons in their defense, which is a side issue.

But the more important issue—and that is important as well—is that 33,000 Mexican citizens have died during the Mexican Government's admirable, but very difficult campaign against drug trafficking. But what are the top one, two, or three directives that you are taking to try to contain this violence? And when we are sending agents, is it appropriate to send agents into Mexico without being able to defend themselves?

Secretary NAPOLITANO. Well, first of all, I would suggest, Madam Chair, that some of this be discussed in a classified setting and that includes how the agents are armed and under what circumstances.

I will say that the violence in Mexico is something we are very concerned about. It is one of the things that we work on very closely with Mexico. President Calderon is scheduled for a visit to the United States this week. I believe that will be something that he and President Obama discuss. And it is something that we are working with Mexico on.

Some of our priorities are to assist Mexico in any way that we can and as requested to defeat the cartels.

Second, to make sure that we have adequate resources along our Southwest Border to prevent the cartels from bringing their violence over and trying to take over areas along the Southwest Border, so preventing spillover violence.

And then third, making sure that we have adequate manpower, technology, and infrastructure along the Southwest Border as a whole so that it can be a safe and secure zone for the trade and travel that has to occur between Mexico and the United States. This is something that often gets overlooked in the discussion, but Mexico is the No. 1 or 2 trading partner of something like 23 States in the United States. There are a lot of jobs associated with that commerce with Mexico. So both countries need to work to make sure that the travel and trade that occurs can go smoothly and efficiently through the ports of entry.

Senator LANDRIEU. Thank you.

## CYBER THREAT

I think my last question will be about the cyber threat, which is something that I am not sure that the public really sees. I think they see and read about the violence in Mexico. I think they understand some of the border issues. I think they understand the challenges of immigration. I think they most certainly can understand the airline attacks and the New York incident. But cyber is something that I am not sure the public really can understand the consequences, really, of such an attack, should it occur in a more successful way because we are actually being attacked through this new method.

So my question is, President Obama said that cyber threat is one of the most serious economic and national security challenges that we face. I actually agree with that. You included safeguarding and securing cyberspace as 1 of the 5 missions. This budget request appears to respond to this alarm by requesting a robust level of funding for U.S. operations, Federal network, security network, and security deployment. These are important areas. I was pleased to see some of the upticks that you have.

As you know, there are several locations around the country that are really leaning toward actually working in conjunction with non-Federal partners. Corporations have really stepped up. The National Guard has shown an inclination to put some resources toward this.

We have created in Louisiana—in Shreveport, in Bossier Parish to be exact, in the northwest corner of Louisiana—the Cyber Innovation Center. The center has built a strong regional network among universities and colleges to leverage cybersecurity systems.

I would like to ask you for a general comment about the cyber threat and then ask you if you would join me for a trip there and to perhaps a few other locations around the country to see what some of the new initiatives are to actually stand up the technology and personnel necessary to respond to this very serious and I think underestimated threat to our country.

Secretary NAPOLITANO. Madam Chair, yes, we have increased our cyber budget. Between DHS and DOD, you really have between those two Departments 95 percent of the cybersecurity responsibilities identified by the President's cyber review. So you have seen that area of DHS expand fairly dramatically over the last 2 years. This is another area where we believe that the United States has real security interests involved. We are working with the private sector on this. We also are working with the universities on this, and we are increasing our outreach trying to identify persons who have a cyber background to come work at DHS. That is one of our key challenges is to get enough personnel who are cyber-experienced to work in the public service as opposed to the private sector. So that is underway as well.

With respect to your invitation to come to Shreveport and to do some other cyber site visits, I would be happy to do so, particularly if there is a good Louisiana meal involved.

Senator LANDRIEU. Thank you, Madam Secretary. I think we can rustle one up for you.

Secretary NAPOLITANO. There you go.

CLOSING

Senator LANDRIEU. I am going to end the meeting, but I do want to comment that there are a few other issues that our subcommittee is going to be focused on.

The TSA screener cap provision at 46,000. I do not know if that is going to be effective.

International adoptions is an important issue to me to make sure that we are doing the very best we can in customs to support the great work that our nonprofits and individual citizens are doing in that humanitarian area.

Improving the entry process for visitors to the United States I think is important, whether they are just tourists or whether they are business people traveling because of just the economy of the world, and we have just got to be a very forward-leaning service agency to support that work.

The flood maps are of great concern to myself, Senator Cochran, and other Senators up along the Mississippi River which comes under this subcommittee's jurisdiction.

So those are some questions that I will defer and submit to you in writing.

And I believe that will end our session for today. I thank you for your testimony and for your patience during the floor vote.

ADDITIONAL COMMITTEE QUESTIONS

Senator LANDRIEU. Other questions for the record should be submitted to the subcommittee staff by close of business on Thursday.

[The following questions were not asked at the hearing, but were submitted to the Department for response subsequent to the hearing.]

QUESTIONS SUBMITTED BY SENATOR MARY L. LANDRIEU

DEPARTMENTAL ACQUISITIONS

*Question.* For each of fiscal year's 2010–2012, how much funding is dedicated to major acquisitions? For each year, provide details on the classification level of each acquisition, i.e., how many are designated as level 1, level 2, or level 3 as defined by the Department of Homeland Security's (DHS) acquisition management directive? Provide a DHS major acquisition status tracking chart listing each program and milestone necessary to achieve approval for full-scale procurement.

*Answer.*

	Fiscal year 2010	Fiscal year 2011	Fiscal year 2012
Funding dedicated to major acquisitions .....	\$11,671,000,000	\$11,068,000,000	\$10,457,000,000
Level 1 .....	46 programs .....	45 programs .....	Information not yet available.
Level 2 .....	40 programs .....	37 programs .....	Information not yet available.
Level 3 .....	Not reported <sup>1</sup> .....	Not reported <sup>1</sup> .....	Information not yet available.

<sup>1</sup>In accordance with Directive 102-01 (D 102-01), non-IT level 3 programs are not reported; however, guidance will be changed April 30, 2011, to require inclusion of all level 1, 2, and 3 acquisition programs in the Next Generation Periodic Reporting System (nPRS).

The following chart lists the 82 DHS level 1 and 2 programs along with their current phase in the acquisition life cycle. Programs in phase 4 should be considered approved for "full-scale production".

The phases as defined in the D 102-01 are:

- Phase 1. Need.
- Phase 2. Analyze/Select.
- Phase 3. Obtain.
- Phase 4. Produce/Deploy/Support.

Please note that the list identifies many programs as being in multiple stages. Typically, these programs are comprised of smaller projects and these projects are

in various stages. Accordingly the list identifies such programs as being “mixed” and the lists identifies each stage the program is in.

Program-Project-Service	Phase			
	1	2	3	4
CBP—Advance Passenger Information (APIS) (P) <sup>1</sup> .....				X
CBP—Automated Commercial Environment (ACE)/International Trade Data System (ITDS) (P) .....			X	X
CBP—Automated Targeting System (ATS) Maintenance (P) .....				X
CBP—Border Patrol Facilities (P) .....			X	X
CBP—Facilities Management and Engineering Tactical Infrastructure (FM&E TI) (P) .....			X	X
CBP—Fleet Management (FMP) (P) .....				X
CBP—Land Ports of Entry Modernization (P) .....			X	X
CBP—Non-Intrusive Inspection (NII) Systems Program (P) .....			X	X
CBP—SAP (P) .....				X
CBP—Strategic Air and Marine Plan (P) .....			X	X
CBP—Tactical Communication (TAC—COM) (P) .....	X			X
CBP—TECS Modernization (P) .....			X	X
CBP—Transportation (P) .....				X
CBP—Western Hemisphere Travel Initiative (WHTI) (P) .....				X
DHS—A&O—Common Operational Picture (COP) (P) .....			X	X
DHS—A&O—Homeland Security Information Network (HSIN) (P) .....			X	X
DHS—CAO—Electronic Records Management System (ERMS) (P) .....	X			
DHS—CAO—St. Elizabeths (P) .....			X	
DHS—CFO—Transformation and Systems Consolidation (TASC) (P) .....		X		
DHS—CHCO—HR—IT (P) .....			X	X
DHS—CIO—Infrastructure Transformation Program (ITP) (P) .....			X	X
DNDO—Advanced Spectroscopic Portal (ASP) Program (P) .....			X	
FEMA—Grants Management Integrated Environment (GMIE) (P) .....		X		
FEMA—Housing Inspection Services (HIS) (P) .....			X	X
FEMA—Integrated Public Alert and Warning System (IPAWS) (P) .....	X			
FEMA—Logistics Supply Chain Management System (LSCMS) (previously TAV) (P) .....		X		
FEMA—Risk Mapping, Analysis and Planning (Risk Map) (P) .....				X
A&O—National Security System Program (NSSP) (P) .....		X		
A&O—Online Tracking Information System (OTIS) <sup>2</sup> (S) <sup>3</sup> .....			X	X
ICE—Atlas (P) .....			X	
ICE—Detention and Removal Operations (DRO) (S) .....		X		
ICE—Detention and Removal Operations Modernization (DROM) (P) .....			X	X
ICE—DRO Electronic Health Record (EHR) System (P) .....	X			
ICE—Enforcement Information Sharing (EIS) (P) .....	X			
ICE—Student and Exchange Visitor Information System (SEVIS I and II) (P) (SEVIS I=4, SEVIS II=2) .....		X		X
ICE—Tactical Communication (TAC—COM) (P) .....			X	
ICE—TECS Modernization (P) .....		X		
NPPD—Federal Protective Services (S) .....				X
NPPD—IICV (Infrastructure Information Collection Program and Visualization)—IICP (P) .....			X	X
NPPD—National Cybersecurity and Protection System (NCPS) (P) .....			X	X
NPPD—Next Generation Network (NGN) (P) .....		X	X	
NPPD—United States Visitor and Immigrant Status Indicator Technology (US-VISIT) (P) .....	X		X	X
OHA—Bio Watch Gen-3 (P) .....		X		
S&T—National Bio and Agro-Defense Facility (NBAF) (P) .....		X		
S&T—National Biodefense Analysis and Countermeasures Center (NBACC) Facility (P) .....			X	
TSA—Electronic Baggage Screening Program (EBSP) (P) .....			X	X
TSA—Field Real Estate Management (FREM) (P) .....				X
TSA—HR Access (P) .....				X
TSA—Information Technology Infrastructure Program (ITIP) (P) .....				X
TSA—National Explosives Detection Canine Team Program (K9) System (P) .....				X
TSA—Passenger Screening Program (PSP) (P) .....			X	X
TSA—Screening Partnership Program (P) .....				X
TSA—Secure Flight (P) .....			X	
TSA—Security Technology Integrated Program (STIP) (P) .....			X	X
TSA—Specialized Training (P) .....				X
TSA—Transportation Worker Identification Credentialing (TWIC) (P) .....				X
TSA—TTAC Infrastructure Modernization Program (TIM) (P) .....		X		
USCG—C4ISR (P) .....				X
USCG—CG Logistics Information Management System (CG-LIMS) (P) .....		X		
USCG—Coastal Patrol Boat (P) .....				X

Program-Project-Service	Phase			
	1	2	3	4
USCG—Core Accounting System (CAS) (P) .....				X
USCG—Fast Response Cutter (FRC) (P) .....			X	
USCG—HC—130H Conversion/Sustainment Projects (P) .....			X	
USCG—HC—130J Fleet Introduction (P) .....				X
USCG—HC—144A Maritime Patrol Aircraft (MPA) (P) .....			X	
USCG—HH—60 Conversion Projects (P) .....			X	
USCG—HH—65 Conversion/Sustainment Projects (P) .....			X	
USCG—Interagency Operations Centers (IOC) (P) .....		X		
USCG—Medium Endurance Cutter Sustainment (P) .....				X
USCG—National Security Cutter (NSC) (P) .....			X	
USCG—Nationwide Automatic Identification System (NAIS) (P) .....			X	X
USCG—Offshore Patrol Cutter (OPC) (P) .....		X		
USCG—Patrol Boats Sustainment (P) .....				X
USCG—Rescue 21 (P) .....				X
USCG—Response Boat—Medium (RB—M) (P) .....				X
USCG—Unmanned Aircraft Systems (UAS) (P) .....	X			
USCIS—Application Support Centers (ASC) (P) .....		X		
USCIS—Benefits Provision—Verification Information System (VIS) (P) .....			X	X
USCIS—Integration Document Production (IDP) (P) .....				X
USCIS—Transformation (P) .....		X		
USSS—IT Modernization (ITM) (P) .....	X			

<sup>1</sup> (P) indicates Program.  
<sup>2</sup> (S) indicates Services.  
<sup>3</sup> Per I&A, OTIS Program has been canceled.

**Question.** The request includes \$24.2 million and 150 positions to strengthen the Department’s acquisition workforce. Based on the Department’s assessment of its acquisition workforce, does the request completely fill the gap in acquisition workforce needs? What is the long-term plan to address known gaps?

**Answer.** The 150 positions are based on a survey conducted in fiscal year 2010 of the major acquisition programs and acquisition oversight offices to identify gaps in the acquisition workforce and represent the number of positions required to fill gaps to ensure successful program execution, including risk mitigation.

DHS continues our concerted recruitment efforts with the use of direct hire authority and centralized vacancy announcements. As of December 31, 2010, these efforts have resulted in a 136 percent increase in our contracting specialists. We are also graduating the first 30 Acquisition Professional Career Program participants in fiscal year 2011 who will be trained, certified contracting specialists and placed within the Department’s nine contracting activities throughout fiscal year 2011. Additionally, we have expanded the Acquisition Professional Career Program to include additional fields in program management, business cost estimating, systems engineering, life-cycle logistics, and information technology. DHS has also established new certification programs for the test and evaluation (T&E), logistics, business cost estimating, and acquisition financial management career fields, and will have new programs in place in fiscal year 2012 for systems engineers and information technology specialists.

**Question.** What is the status of the Department’s plans to develop a formal Technology Readiness Level (TRL) process? The purpose of the process is to require TRL assessments of chemical, biological, radiological, nuclear detection, and other technologies prior to appropriate acquisition decision points. Has a management directive on this initiative been finalized? If so, provide a copy to the subcommittee.

**Answer.** The Science and Technology (S&T) Directorate Office of Acquisition Support and Operations Analysis is dedicated to assisting the DHS components with their acquisition programs, including T&E master plans, systems integration and technology maturity assessments. This office is charged with engaging the components and executing S&T’s portions of Acquisition Directive 102–01 and facilitating the deployment of technology. There is no current plan to create a separate TRL Management Directive.

—DHS S&T Test and Evaluation and Standards Division/Director of Operational Test and Evaluation (DOT&E) has been closely involved with SBInet throughout the acquisition process:

- Assisted with developing an integrated T&E strategy for SBInet as codified in the DHS DOT&E’s approved T&E master plan.
- Assisted with selection of, and ultimately approved the Army Test and Evaluation Command (ATEC) as the Operational Test Agent (OTA), an agency

- with demonstrated capabilities in the T&E of command and control and surveillance systems.
- Observed SBInet user assessment testing at Playas, New Mexico. Reviewed developmental testing documentation related to T&E at the system and sub-system levels, to help ensure both the credibility of T&E results and the confidence in the understanding of system performance and overall system maturity.
- Participated in SBInet monthly program reviews.
- Member of the SBInet AoA Executive Leadership Team and Working Group.
- Participated in SBInet's operational test readiness review and Acquisition Review Board providing risk information to program executives and decision-makers.
- Approved ATECs operational test plan for SBInet Tucson One sector.
- Observed and monitored SBInet TUS1 Operational Testing (OT) and OT dry run (mid-October 2010 through mid-November 2010).
- Participated in ATEC's OT emerging results briefing on March 2, 2011. The final OT evaluation report is due early April 2011.
- Drafting DOT&E's Letter of Assessment (LOA) that assesses the adequacy of the Army's independent operational T&E results. This LOA will be submitted to the Under Secretary for Management and used to support future decisions on border technologies.
- Currently working with Customs and Border Patrol on the Land Border Integrated Fixed Tower program to ensure adequate T&E is planned, executed and reported as required by DHS directive.

#### WORKFORCE BALANCING

*Question.* What is the total number of contractor full-time equivalents (FTEs) providing services in support of DHS programs? Across departmental components, the request proposes to move resources from contract service providers to in-house staff. Provide a departmentwide chart for this effort by component for fiscal year 2011 and fiscal year 2012, including the shift in personnel from contractor to Federal FTE and associated cost savings. Since the Balanced Workforce Strategy began, how many contractor conversions has the Department realized? How will you measure the success of the Balanced Workforce Strategy?

*Answer.* After the Balanced Workforce Strategy (BWS) Departmental Working Group was formed, it reviewed information provided by the firm (LMI) that developed the algorithm and identified a math error that caused the number of contractors to be significantly overstated. The Department worked with the firm to reexamine the algorithm and assumptions. The firm informed the Department that the initial 210,000 contractor work-year equivalent estimate was overstated by 100,000 or more.

The BWS Tool, an automated survey that leads a component official through the analysis process of the Department's contracts and mission needs, is a key element of our strategy to reduce expenditures on professional services contracts in order to more effectively and efficiently achieve our mission.

Some of the results of our efforts thus far include reducing spending on professional services contracts by 11 percent, or \$420 million, from fiscal year 2009 to fiscal year 2010. The Department's fiscal year 2012 budget request includes an additional \$106 million in cuts to professional services contracts across the Department, demonstrating our commitment to better managing contracts and ensuring the appropriate mix of personnel.

Ultimately, the BWS will be considered successful if it:

- Ensures compliance with current statutes, regulations, and Government and DHS policies by documenting components' reviews of current contracts; and
- Objectively assesses the proper sourcing decisions for performing work that advances the mission of DHS.

#### SMALL BOAT STRATEGY

*Question.* The Department released its small vessel security strategy on April 28, 2008. Nearly 3 years later, an implementation plan to carry out the strategy has not been released. In response to a question for the record from the Secretary's 2010 budget hearing, the subcommittee was informed that DHS Small Vessel Security Implementation Plan was to be released in 2010. When will the implementation plan be provided to the Congress?

*Answer.* The Small Vessel Security Strategy Implementation Plan was released on March 11, 2011. The public report is available on the DHS Web site at: [http://www.dhs.gov/files/programs/gc\\_1299623119339.shtm](http://www.dhs.gov/files/programs/gc_1299623119339.shtm).

*Question.* The request includes \$11 million for an air domain awareness initiative called C2 Gap Filler. Does this program replicate existing DHS capabilities? If not, what additional benefits to DHS would this program provide if successful? The total DHS contribution to this multi-agency effort is \$16 million, but only \$11 million has been identified. The Operations Coordination budget request indicates that the \$11 million is a “one-time” cost. How will the Department pay for the remaining \$5 million? If approved, what are the additional costs in fiscal years 2013–2016?

Answer. [Follows:]

*State and Local Efforts*

DHS’s National Cyber Security Division (NCSD) collaborates with State, local, tribal, and territorial governments to share and implement sound cybersecurity policies, practices, and strategies to improve preparedness against cyber threats and attacks.

Due to the increasingly important role of State, local, tribal, and territorial governments in cybersecurity, NCSD has resources committed solely to interacting with officials at these levels. The mission of NCSD’s State, Local, Tribal, and Territorial (SLTT) Engagement program is to build partnerships with non-Federal public stakeholders, including each State’s Homeland Security Advisor, Chief Information Officer (CIO) and Chief Information Security Officer (CISO). The following provides an overview of NCSD interactions with States.

*United States Computer Emergency Readiness Team*

The United States Computer Emergency Readiness Team (US-CERT) maintains a formal relationship and works closely with mission partners, including State and local governments, on a daily basis to resolve threats, vulnerabilities, and incidents. US-CERT provides a variety of daily, weekly, monthly, and quarterly communication exchanges to maintain situational awareness and share critical information with collective cybersecurity partners. Federal and SLTT incident response personnel have access to the Government Forum of Incident Response and Security Teams (GFIRST) portal for information sharing and discussion.

US-CERT also sponsors the GFIRST National Conference, a forum that promotes cooperation among Federal agencies, State, local, tribal, and territorial governments, the private sector, and international partners across the cybersecurity spectrum, from preparedness and prevention to incident response. The conference supports the dissemination and promulgation of proactive and preventive security practices. US-CERT funding is executed toward planning, preparation, communication, and coordination of this conference and other conference expos. Specifically, \$1.55 million is directed to support requirements such as administration, logistics, and security. Additional funding (approximately \$3 million) provides support to the interactive demonstration system at the GFIRST National Conference.

US-CERT also provides support (\$1 million annually) to the Department of Commerce’s National Institute of Standards and Technology, which provides system integration and product development support for enhancement of the National Vulnerability Database and search engine. This database enables US-CERT partners, including State, local, tribal, and territorial governments, to secure government systems.

*Multi-State Information Sharing and Analysis Center*

Created in 2003, the Multi-State Information Sharing and Analysis Center (MS-ISAC) is an invaluable tool when dealing with SLTT governments. The MS-ISAC supports NCSD’s efforts to secure cyberspace by disseminating early warnings of cyber threats to SLTT governments. In addition, the MS-ISAC shares security incident information, identifies trends, and conducts other analysis for security planning. NCSD provides programmatic support (\$3.55 million for the 12-month period from August 1, 2010, to July 31, 2011) to the MS-ISAC. The fiscal year 2010 DHS appropriations act provided an additional \$3 million for DHS to fund and work with the MS-ISAC to provide managed security services (e.g., intrusion detection systems, intrusion prevention systems, firewalls) for 18 State and local governments. The MS-ISAC has selected State, county, and local governments for participation. The MS-ISAC, consistent with the objectives of NCSD, provides a common mechanism for raising the level of SLTT government cybersecurity readiness and response. It is a central resource for gathering information regarding cyber threats to critical infrastructure facilities. Other MS-ISAC programs/activities include:

—*Operation of a 24/7 Cyber Security and Analysis Center.*—The MS-ISAC runs a 24-hour watch and warning Security Operations Center (SOC) that provides real-time network monitoring, dissemination of early cyber threat warnings,

and vulnerability identification and mitigation, along with education and outreach aimed at reducing risk to the Nation's SLTT government cyber domain. The SOC shares and coordinates real-time risk information to support national cybersecurity situational awareness with DHS (NCSA and US-CERT).

The SOC performs 24/7 monitoring of the Internet and other sources, including incident reports received from members and others regarding cybersecurity threats and vulnerabilities. The SOC staff evaluates and correlates information and distributes advisories and bulletins as appropriate, including mitigation strategies and steps that can be taken to protect critical infrastructure.

—*Managed and Monitored Security Services.*—The MS-ISAC contracts with the States of Alaska, Montana, and New York, along with the Los Angeles World Airports, to provide cybersecurity monitoring and managed services. This collective view across multiple entities helps enhance situational awareness regarding cyber threats.

During 2010, the MS-ISAC reviewed more than 78 billion logs through the 24/7 operations center. Approximately 138 MS-ISAC advisories were issued.

Additionally, through funding in the fiscal year 2010 DHS appropriations act, the MS-ISAC is expanding its monitoring services with an additional 10 State governments, 7 local governments, and 1 territorial government. This expanded infrastructure will provide a representative sample of system and network activity for enhancing situational awareness of SLTT government networks across the country. It will also improve cyber incident identification and response while providing more resources for developing and implementing appropriate mitigation strategies tailored specifically to SLTT government cyber resources.

—*Participation in Cyber Security Exercises—Cyber Storm I, II, and III.*—The MS-ISAC has participated in each of the three Cyber Storm exercises, most recently Cyber Storm III in September 2010. The MS-ISAC was a full player during the Cyber Storm III exercise; its SOC was active, and it coordinated with 11 States that participated in the exercise. The MS-ISAC hosted 19 visitors from five States, the Federal Bureau of Investigation, New York State law enforcement, Homeland Security and military personnel, and observers from the University of Texas at San Antonio.

#### *National Cyber Incident Response Plan*

The President's Cybersecurity Policy Review called for "a comprehensive framework to facilitate coordinated responses by Government, the private sector, and allies to a significant cyber incident." DHS coordinated the interagency, State and local government, and private-sector working group that developed the National Cyber Incident Response Plan (NCIRP). The plan provides a framework for effective incident response capabilities and coordination among Federal agencies, State and local governments, the private sector, and international partners during significant cyber incidents. It is designed to be flexible and adaptable to allow synchronization of response activities across jurisdictional lines.

The NCIRP is undergoing final DHS review to incorporate lessons learned during the Cyber Storm III exercise. Upon conclusion of this review, DHS will send the NCIRP out to State, local, and private-sector partners (including the National Governors Association and the MS-ISAC) for review. DHS will work with State and local partners (and partners in the private sector) to align their incident response plans and procedures with the NCIRP. The MS-ISAC and National Governors Association will be key partners in this effort.

DHS has designated the MS-ISAC as the ISAC for SLTT governments and has identified the MS-ISAC as a key stakeholder in the development and implementation of the NCIRP.

#### *NCSA Cyber Security Evaluation Program*

Under the 2009 Appropriations Act, NCSA's Cyber Security Evaluation Program (CSEP) was tasked with completing a Nationwide Cyber Security Review (NCSR). The NCSR is a voluntary self-assessment of State and major urban area government Information Technology (IT) services and is designed to measure cybersecurity preparedness and resilience. Through the NCSR, CSEP examines relationships, interactions, and processes governing IT management and the ability to manage operational risk effectively. CSEP also conducts voluntary cybersecurity assessments to evaluate and enhance the implementation of key cybersecurity capacities and capabilities of Critical Infrastructure and Key Resources (CIKR) Sector members. This assessment is the Cyber Resilience Review, which is designed for each of the 18 CIKR sectors and for use within SLTT governments. Since fiscal year 2009, CSEP has completed 45 cyber resilience reviews with SLTT partners.

#### *NCSA Cyber Exercise Program*

NCSA's Cyber Exercise Program (CEP) works with Federal, State, local, international, and private sector partners to conduct regional and sector-specific exercises designed to develop and improve the capabilities of DHS and its infrastructure partners. Such exercises aid participants in preparing for, preventing, mitigating, responding to, and recovering from cyber incidents. NCSA plans, coordinates, and conducts cyber exercises to develop, evaluate, improve, and refine the capabilities of State and local partners. CEP assists State and local partners by facilitating the design of tabletop and functional exercises at the State and local levels.

DHS hosted Cyber Storm III from September 26, 2010, through October 1, 2010. The Cyber Storm exercise series is a key element of ongoing efforts to assess cyber preparedness; examine incident response processes, procedures, and information sharing mechanisms; and identify areas for improvement absent the consequences of an actual incident. Cyber Storm III included participation from 11 States.

In 2009 and 2010, NCSA, the MS-ISAC, and the Microsoft Corporation jointly sponsored the Defend the Flag Exercises to provide State government network security professionals greater technical security skills and practical experience with implementing the principles of defense-in-depth while securing Windows-based operating systems. Thirteen States participated from 2009–2010.

#### *Grants*

DHS provides grants for cybersecurity through the Federal Emergency Management Agency (FEMA), such as the Homeland Security Grant Program (HSGP), which provides States the opportunity to work with DHS to acquire cybersecurity capabilities. During the last 2 years, NCSA has worked with FEMA to modify the language in the HSGP to better clarify how funds can be used to improve cybersecurity.

#### *National Initiative for Cybersecurity Education*

DHS is engaged in the National Initiative for Cybersecurity Education (NICE), leading Track 1 (Cybersecurity Awareness), leading Track 3 (Cybersecurity Workforce Structure), and coleading Track 4 (Cybersecurity Workforce Training and Professional Development). Through NICE, DHS is reaching out across the cybersecurity community—including academia, the private sector, and Federal, State, local, tribal, and territorial partners—to integrate current efforts into a foundation of information that creates mutual understanding and partnerships across all aspects of national cybersecurity.

In fiscal year 2010, DHS facilitated the efforts of six State government CIOs to develop a State government workforce development model, based on the existing DHS-issued Essential Body of Knowledge. This State government model was presented to the MS-ISAC, which included the model in its membership-based portal and on its public Web site.

#### *Other NCSA SLTT Programs/Activities*

- National Cyber Security Awareness Month.*—To recognize the importance of cybersecurity awareness, October is designated as National Cyber Security Awareness Month. NCSA, with the help of the MS-ISAC, works with funded partners and other parties to sponsor events and activities throughout the country and disseminate Awareness Month key messages and event information to State and local partners. Due to the efforts of NCSA and MS-ISAC, in 2009 and 2010, all of the Nation's Governors signed letters officially proclaiming October as National Cyber Security Awareness Month.
- Stop. Think. Connect. Campaign.*—DHS bears primary responsibility for raising public awareness about threats to the Nation's cyber systems and networks. To that end, in October 2010, DHS launched the National Cybersecurity Awareness Campaign, Stop. Think. Connect. It is a national public-education effort to engage and empower Americans to take charge of their online safety and security. By providing Americans with easy-to-understand online safety tips and resources, the campaign is helping them establish smart habits that will lead to increased protection online. Stop. Think. Connect. fulfills a key element of President Obama's 2009 Cyberspace Policy Review, which tasked DHS to develop a public-awareness campaign to inform Americans about ways to use technology safely.
- Security Clearances for State Information Security Officers.*—NCSA, in partnership with colleagues from DHS Office of Security, initiated a plan to clear, starting at the Secret level, each State CIO and CISO, and the MS-ISAC executive committee. NCSA is confident this is an important step in sharing valuable sensitive information with State partners.

- Cyber Partner Local Access Plan.*—NCSO, in cooperation with the Office of Intelligence and Analysis, developed the Cybersecurity Partner Local Access Plan (CPLAP) to share classified cybersecurity threat information with cleared State cybersecurity officials and private-sector partners at State and major urban area fusion centers nationwide. The CPLAP enables more effective and efficient classified cybersecurity information sharing among Federal, SLTT, and private-sector partners, and supports an information-sharing model that eliminates partners' air travel to and from the Washington, DC, area to receive classified cybersecurity briefings. The CPLAP will be piloted at five fusion centers by mid-2011, with plans to expand the program to a broader audience and additional fusion centers on a regional basis by the end of 2011.
- Cyber Summits.*—In an effort to educate SLTT leaders and the public, NCSO coordinates and plans Cyber Summits. These summits, which are held regularly throughout the year and hosted across the country, focus on opportunities and vulnerabilities to promote discussion on how public and private-sector officials can best leverage technology to reduce risk. Frequent attendance and contribution by nongovernmental cyber associations, such as the MS-ISAC and National Association of State Chief Information Officers, significantly contributes to the information sharing, capacity building, and coordination efforts necessary to develop robust and effective cybersecurity capabilities on all levels. DHS identified cybersecurity as a top departmental priority, and Federal, State, and local government officials share a responsibility to promote a healthy cyber ecosystem and to encourage individuals to protect themselves and their families at home, work, and school.
- Virginia Operational Integration Cybersecurity Center of Excellence.*—NCSO is helping the Virginia Operational Integration Cyber Center of Excellence (VOICCE) create a Municipal Cyber Lab that will be used to support and train SLTT government officials to better understand cybersecurity issues. VOICCE focuses on incorporating cyber attacks into the mainstream of emergency operations at the local level and creating a virtual municipality of randomly generated Internet protocol addresses. The concept will allow for development of vital cybersecurity capabilities, processes, and procedures. The VOICCE node or laboratory will allow local governments and first responders to plug into State and Federal entities and participate in simulated cyber attacks. The lab will be both physical and virtual in structure, allowing many types of simulation and providing an effective environment to share ideas among stakeholders across the Nation. Participants will brainstorm, identify, and respond to diverse cyber attack scenarios.

This activity was required by the fiscal year 2010 Department of Homeland Security Appropriations Act.

NCSO will continue many of the programs listed above. In addition, in fiscal year 2012, NCSO will commit funding to expand the MS-ISAC's managed and monitor security services.

#### *Curricula*

The Software Assurance (SwA) curriculum project, which produced the Masters of Software Assurance (MSwA) curriculum and associated undergraduate course outlines, is a recent NCSO effort to cosponsor public-private collaboration for government, industry, and academia through its SwA forum. To facilitate implementation, the MSwA project team is offering assistance, free of charge, to educational institutions looking to launch an MSwA degree program.

Through the Software Assurance (SwA) forum, the SwA program has encouraged Federal, State, and local involvement in public-private collaboration efforts associated with the advancement of SwA resources. As part of that collaboration, the SwA curriculum project released the Masters of Software Assurance (MSwA) reference curriculum and nine-course syllabi for public use. The MSwA curriculum is recognized by the Institute of Electrical and Electronics Engineers (IEEE) Computer Society and the Association of Computing Machinery (ACM) as the first curriculum of its kind to focus on assuring the functionality, dependability, and security of software and systems. The materials are available at <http://www.cert.org/mswa/>.

More information on the SwA Curriculum Project and the MSwA is available at <https://buildsecurityin.us-cert.gov/bsi/1165-BSI.html>.

#### *Virtual Education*

The SwA forum, sponsored by NCSO's SwA program, posts Web casts of SwA tutorials and pocket guides that are publicly available for free online use, including links via virtual training environments.

One aspect under NICE track 4 is functional area 4, which concerns specialized cybersecurity operations. The scope of this effort includes those Federal civilian employees, members of the uniformed services, and contractor personnel employed by departments and agencies who are engaged in highly specialized and largely classified cybersecurity operations. Work associated with this functional area is classified, but a classified briefing to discuss the work associated with this topic can be arranged upon request.

#### HOMELAND SECURITY INFORMATION NETWORK

*Question.* Please describe the Department's efforts to consolidate DHS information portals into the Homeland Security Information Network. How many portals will migrate to HSIN in fiscal year 2011 and how many are anticipated to migrate in fiscal year 2012? What are the cost savings associated with the migrations in fiscal year 2011 and fiscal year 2012 as well as the long-term cost savings for other portals?

*Answer.* The Department plans to migrate three portals in fiscal year 2011, and seven portals in fiscal year 2012. Details on the portals to be consolidated, as well as 1-year savings and the 5-year savings by portal are provided below. We continue to evaluate other portals for migration to HSIN.

#### HSIN PORTAL CONSOLIDATION AND PROJECTED COST-SAVINGS

Portal name	Year 1 savings	Total 5-year savings	Target year
FISCAL YEAR 2011			
Fire Services Portal .....	\$200,000	\$1,000,000	Fiscal year 2011 (completed)
TSA—Exercise Information System (EXIS) .....	132,760	1,075,092	Fiscal year 2011
NPPD—Federal Protective Service (FPS) Secure Portal .....	(350,284)	2,310,491	Fiscal year 2011
FISCAL YEAR 2012			
I&A—Homeland Security—State and Local Intel Community (HS-SLIC) .....	673,368	6,428,728	Fiscal year 2012
NPPD—National Cybersecurity Protection System (NCPS) .....	1,410,103	10,941,546	Fiscal year 2012
FLETC—FLETC Partners and FLETC Registration <sup>1</sup> .....	(1,563,498)	(659,896)	Fiscal year 2012
DNDO—Joint Analysis Center Collaborative Information System (JACCIS)—Partial Consolidation .....	500,000	1,300,000	Fiscal year 2012
FEMA—Homeland Security Exercise Evaluation Program—Corrective Action Planning System (HSEEP—CAPS) .....	2,148,402	5,713,724	Fiscal year 2012
NPPD—Technical Resource for Incident Prevention (TRIPwire) ....	(1,575,548)	2,125,952	Fiscal year 2012
USCG—HomePort Portal .....	(680,232)	12,412,802	Fiscal year 2012
<b>Totals .....</b>	<b>895,072</b>	<b>42,648,440</b>	

<sup>1</sup> Pending verification of FLETC portals budget figures.

#### FINANCIAL SYSTEMS CONSOLIDATION

*Question.* Please provide an update on the Department's efforts to implement the recommendations made in the July 2010 Inspector General's report on the transformation and systems consolidation effort.

*Answer.* Through extensive efforts with the Chief Financial Officer, Chief Procurement Officer, Chief Information Officer, Chief Administrative Officer, and DHS components over the past year, we have made significant progress in DHS's integrated financial acquisition strategy.

The Department has clearly defined and documented its strategy, plan, and concept of operations in the Transformation and Systems Consolidation (TASC) program management documentation. To help ensure the success of the program, the Department formulated a number of cross-functional oversight and management mechanisms for TASC, including the TASC Executive Steering Committee which is chaired by the Undersecretary for Management, that serves as the governing board regarding strategy, policy, funding, and risks for the TASC program.

The TASC procurement strategy was a single-award indefinite delivery/indefinite quantity (IDIQ) contract allowing multiple contract types for task orders (firm fixed price, time and materials, cost plus award fee, and cost plus fixed fee).

On November 19, 2010, DHS issued a contract for the TASC program. However, on March 9, 2011, DHS received the decision from the Government Accountability

Office (GAO) that while two protests to the TASC contract had been dismissed, one had been upheld. In light of GAO ruling a stop work order was issued for the TASC IDIQ contract and for the first task order on that contract. We are currently assessing GAO's findings and recommendations to determine the appropriate way forward.

#### ICEBREAKING ACQUISITIONS ANALYSIS

*Question.* The funding request for the icebreaking acquisition analysis will not be considered until the Polar High Latitude Study is submitted to the subcommittee. Please provide a summary of the "numerous existing and ongoing studies" referenced in the budget request. How will this study be different than those studies? What is the \$5 million request based on? How will the funding be used? Why has the High Latitude Study, which was funded in the fiscal year 2009 budget request, been delayed? When will it be submitted to the subcommittee?

*Answer.* The most recent of the studies referenced in the budget justification was completed in 2007 at the request of the Coast Guard by the National Academy of Sciences sponsored by the National Research Council. This study's objective was to assess the Coast Guard's polar icebreaker roles and future needs. Additionally, DHS's Office of Inspector General recently completed an analysis to assess the Coast Guard's polar icebreaking missions.

This polar icebreaking analysis will differ from those studies by taking a broader look at polar icebreaking requirements across all Federal agencies, and by taking a deeper look at operational alternatives to determine the best method to deliver the required capability. The closest model for this effort is the Polar Icebreaker Requirements Report prepared for the President in 1990. Fiscal year 2012 funding will support an interagency working group to define Terms of Reference and the approach to be used for the preacquisition analysis of 21st century icebreaking capabilities. The working group will be under the direction of the Under Secretary for Management.

The \$5 million request for the Icebreaker Acquisition Analysis is based on historical costs of analyses with similar size and scope.

The results of the High Latitude Study have been compiled by the Coast Guard and their summary report is currently in the final stages of review and will be provided to the subcommittee in the near future.

*Question.* Included in the amount appropriated in fiscal year 2010 for Polar Icebreaker Sustainment was funding for the Coast Guard to begin a business case analysis for either a new heavy polar icebreaker class or a major service life extension project for exiting polar icebreakers. What is the status of this effort?

*Answer.* Coast Guard-specific business case analysis directed in the fiscal year 2010 appropriation is in final review. The President's fiscal year 2012 budget request includes funding for the completion of a Government-wide analysis for future icebreaking requirements in the polar regions. Acquisition of 21st century icebreaking capabilities will be based on these final requirements.

#### OFFICER INTEGRITY

*Question.* Since fiscal year 2006, with the support of this subcommittee, Customs and Border Protection (CBP) has hired 16,000 new employees—a 37 percent increase. Immigration and Customs Enforcement (ICE) has hired more than 8,200 new personnel—a 31 percent increase. This subcommittee has been concerned that due to the rapid hiring at CBP and ICE, there is a potential for increased opportunities for officer corruption. Toward that end, for the past 3 years, this subcommittee has provided additional resources for integrity training, investigations of misconduct allegations, and background investigations. I am pleased to see that your budget requests an additional \$26 million for CBP to address these efforts and meet the legislative mandate of the Anti-Border Corruption Act of 2010.

This is the right thing to do and I support this funding. However, I understand that CBP, ICE, and the Inspector General are experiencing difficulties working together on workforce integrity because of an apparent lack of clear lines of authority regarding which departmental entity is to conduct differing types of investigations and when. There have been reports that a Border Patrol agent was charged with harboring illegal aliens but because the DHS Inspector General chose not to participate in a specific Border Corruption Task Force (BCTF), the investigation into the alleged activity was impeded.

The American taxpayer's trust in the integrity of Federal law enforcement officers is too important to be subject to stovepipes and petty bureaucratic behavior in Washington. In your response to my question during the hearing, you indicated that this was a priority for your Department and that you and the Deputy Secretary

would commit to work with me on establishing clear lines of authority for integrity investigations.

What specific steps have been taken in this regard to date and what further actions can your Department take to improve this process? Please provide a schedule for this review and a date by which you or the Deputy Secretary will report back to the subcommittee on the recommendations to improve the process. What additional funds beyond the \$26 million requested in the fiscal year 2012 request are required for full implementation of the Anti-Border Corruption Act?

Answer. We are fully committed to fighting corruption and maintaining the integrity of our workforce across the Department. The President's fiscal year 2012 budget request provides sufficient funding for workforce integrity in support of the Anti-Border Corruption Act (Public Law 111-376). The request includes a \$26 million enhancement for CBP to enhance its polygraph program and ensure timely background and periodic reinvestigations as mandated by the Anti-Border Corruption Act of 2010 while maintaining all other aspects of CBP's integrity programs, including oversight of CBP operations, personnel, and facilities. Resources will also be used to improve the Office of Internal Affairs' ability to detect and deter insider and cyber threats, including the growing threats posed by Foreign Intelligence Services, terrorists, and foreign criminal organizations. Additionally, the base budget requests for CBP and ICE include \$142 million and \$94 million, respectively, to support anticorruption activities.

DHS and our components have taken several actions to ensure that all parts of the Department are working together effectively to fight corruption.

First, in 2004, CBP and ICE created the Joint Intake Center (JIC), which was designed to serve as the central clearinghouse for receiving, documenting, and processing all allegations of misconduct involving ICE and CBP employees and to ensure that the Office of the Inspector General (OIG) receives appropriate and timely notification through the Joint Integrity Case Management System (JICMS).

Second, I have directed CBP and ICE to adhere to the DHS Management directive, which requires CBP and ICE to promptly advise the OIG regarding allegations of employee misconduct. CBP leadership has taken prompt action to ensure strong cooperation between CBP's Office of Internal Affairs (CBP IA) and OIG. In October 2009 and July 2010, CBP IA issued guidance to all CBP IA special agents-in-charge requiring that detailed information regarding any allegation of wrongdoing on the part of a CBP employee be entered into JICMS on the same day or the day after receiving the information. The guidance extends specifically to CBP IA agents serving on BCTFs.

Third, this past January, CBP and ICE entered into a memorandum of understanding (MOU) establishing a program whereby CBP would augment ICE investigations of criminal misconduct by CBP employees through the detail of CBP IA agents to ICE's Office of Professional Responsibility. Since the MOU became effective on January 1, 2011, CBP has detailed 24 special agents to ICE OPR. Pursuant to the MOU, CBP IA has begun working collaboratively with ICE OPR on 160 potential criminal cases targeting CBP personnel.

The Department will continue to work closely with its components and OIG to ensure allegations of fraud, waste, and abuse, as well as allegations of corruption within the DHS workforce, are addressed in an effective and timely manner. We will continually review our processes for ensuring officer integrity, and make any adjustments to those processes as necessary.

#### REAL ID ACT COMPLIANCE

*Question.* This subcommittee has committed significant resources to make driver's licenses and identification cards more secure. This security measure was recommended by the 9/11 Commission and is required through the REAL ID Act. Of the \$190 million appropriated to FEMA for REAL ID-related grants to date, approximately \$161.2 million has been obligated to individual States for security improvements to individual State credentials and licensing processes and \$28.8 million to information sharing and verification capability improvements. Of the \$60 million appropriated to USCIS, approximately \$6.3 million has been obligated by USCIS to immigration status verification projects and \$28.5 million has been obligated to FEMA to supplement existing FEMA grants for information sharing and verification capability improvements. On March 7, 2011, the date for final compliance with the REAL ID Act was changed from May 11, 2011, to January 15, 2013, through a Federal Register notice. The change was made citing the difficulty States are still having meeting all of the statutory requirements. The notice also recognizes significant progress has been made by States in some areas.

Please provide a copy of the notice for the record.

How many States are currently in compliance with the act, how many are expected to be in compliance this fiscal year, and how many are estimated to be in compliance in fiscal year 2012?

Please outline why the Nation is safer because of the investments and progress made to date and detail how the fiscal year 2012 budget request continues the progress of this effort. Will the Department resubmit PASS ID?

Answer. [The final rule is available at <http://www.gpo.gov/fdsys/pkg/FR-2011-03-07/pdf/2011-5002.pdf> (Federal Register/Monday, March 7, 2011/Vol. 76/No. 44/pgs 12269–12271/Rules and Regulations).]

To address concerns raised by the States over various aspects of REAL ID, DHS supported PASS ID legislation introduced in the last Congress. PASS ID would have made a number of changes to the REAL ID Act to facilitate State compliance. Since this bill was not approved by the Congress we have made considerable progress in implementing REAL ID.

To date, five States have submitted for DHS review, full-compliance certification packages. Additionally, a number of States are making progress in meeting the requirements of the REAL ID Act. A majority of States have self-certified that they either already or plan to: verify lawful status using the Systematic Alien Verification for Entitlements (SAVE) system; conduct background checks and fraudulent document training for employees; incorporate safeguards to improve the physical security of driver's license production facilities; and implement technology linking DMV employees to the credentials they issue. Moreover, by the end of 2011, nearly all of the reporting States will have implemented additional security enhancements related to DMV employees, physical security, technology, and card security. By implementing these security enhancements, States can more effectively mitigate fraud associated with State-issued credentials, and make it more difficult for individuals to obtain identity documents they are not entitled to.

#### REAL ID STATUS OF STATES AS OF MARCH 29, 2011<sup>1</sup>

States that have submitted full compliance certification packages to DHS (5).	Maryland, Tennessee, Connecticut, South Dakota, Delaware.
States issuing materially compliant documents with gold star (4) (Self-certified).	Alabama, Florida, Indiana, Utah.
States that are materially compliant but not issuing compliant gold star documents (7) (Self-certified).	Arkansas, District of Columbia, Iowa, Kansas, Kentucky, Mississippi, New Jersey.
States committed to meet material compliance but need additional time (12).	Colorado, Hawaii, Illinois, Nebraska, Ohio, Puerto Rico, Rhode Island, Texas, Virginia, West Virginia, Wisconsin, Wyoming.
States with comparable EDL programs (4) .....	New York (issues EDL), Michigan (issues EDL), Vermont (issues EDL), <i>Washington (issues EDL)</i> .
States committed to meet 15 of 18 benchmarks (12) ....	<i>Arizona</i> , California, Georgia, <i>Minnesota</i> , <i>Missouri</i> , <i>Nevada</i> , <i>New Hampshire</i> , North Carolina, North Dakota, Pennsylvania, <i>South Carolina</i> , Virgin Islands.
States that have indicated they will not meet four or more benchmarks within the next 12 months (12).	<i>Alaska</i> , American Samoa, Guam, <i>Idaho</i> , <i>Louisiana</i> , <i>Maine</i> , Massachusetts, <i>Montana</i> , New Mexico, <i>Oklahoma</i> , <i>Oregon</i> , Northern Marianas.

<sup>1</sup>This information was compiled from documentation submitted by the States in response to DHS requirement to submit Material Compliance benchmark data or Full Compliance Certification information. All of the information is self-reported by the States so all conclusions based on this information may not accurately reflect a State's actual progress in complying with the requirements of the REAL ID regulation.

NOTE.—*Italic* text denotes States with legislation preventing REAL ID compliance.

States may use funds provided through the State Homeland Security Grants Program to continue to improve the security of their driver's license program.

#### COORDINATION OF FEDERAL CHEMICAL SECURITY EFFORTS

**Question.** The Senate Report (111–31) accompanying the fiscal year 2010 Department of Homeland Security Appropriations Act (Public Law 111–83) directed the Department to report quarterly on its efforts to coordinate chemical security across departments. The fourth quarter report received on March 4, 2011, outlines several memorandums of agreements, regulatory reviews, and regulatory amendments that are under development. Please provide a specific timeline for each of these efforts and identify any obstacles to meeting the timelines expeditiously. In particular, please update the subcommittee on efforts to establish standardized risk assess-

ments for facilities under the Maritime Transportation Security Act and the Chemical Facilities Anti-Terrorism Standards.

Answer. [Follows:]

*Infrastructure Protection/Coast Guard Coordination*

The National Protection and Programs Directorate's (NPPD) Office of Infrastructure Protection (IP) and the Coast Guard continue to work toward harmonization of the Chemical Facility Anti-Terrorism Standards (CFATS) and Maritime Transportation Security Act (MTSA) regulatory programs under the auspices of the chartered CFATS-MTSA Harmonization Working Group. In November 2010, senior leadership from NPPD and the Coast Guard signed the charter. As stated in the activities detailed in the Fourth Quarter Report to Congress, the CFATS-MTSA Working Group continued "the development of a full regulatory review of the security regimes established under MTSA and CFATS."

In November 2010, the Working Group presented a comprehensive regulatory review to NPPD Under Secretary Rand Beers and Rear Admiral (RADM) Brian Salerno, the Coast Guard Deputy Commandant for Operations. This review was designed to inform leadership regarding options for seeking consistency of security across all high-risk chemical facilities. The findings of this review have been approved by NPPD/IP and Coast Guard leadership; NPPD/IP's Infrastructure Security Compliance Division (ISCD) and the Coast Guard are currently working to further a number of initiatives both independently and through the Working Group and designated subgroups. Also noted in the Fourth Quarter Report to Congress, NPPD and the Coast Guard are working toward the "Refinement of a [memorandum of agreement (MOA)] to enable data sharing and sharing of risk methodologies between ISCD's Chemical Security Assessment Tool and the Coast Guard's Maritime Security Risk Analysis Model . . ." Consistent with the findings and recommendations of the Working Group, NPPD and the Coast Guard are establishing a Risk and Information Sharing Sub-Group designed to complete development of the referenced MOA, which will relate to the exchange of specific risk information and an assessment of the approaches to risk management currently employed by ISCD and the Coast Guard for their respective programs. Execution of the MOA is expected by summer 2011.

In order to help DHS develop a more comprehensive picture of security issues at the Nation's chemical facilities, and to help DHS evaluate whether any regulatory gaps exist that may pose an unacceptable security risk, the Department has begun the process, with close cooperation between NPPD and the Coast Guard, for determining whether and how to require MTSA-covered facilities that possess CFATS chemicals of interest to complete and submit CFATS Top-Screens.

*DHS/Federal Bureau of Investigation Coordination.*—With regard to the Department's efforts to coordinate with the Federal Bureau of Investigation (FBI), NPPD is developing an operational-level MOA with the FBI specific to chemical security and related national security issues. As noted in the Fourth Quarterly Report to Congress, "This MOA will establish proactive guidelines that build upon our current working relationships and allow for additional interagency activities (such as information sharing on high-risk chemical facilities and field component interaction) and will resolve any potential jurisdictional issues proactively." As the MOA is developed, NPPD/IP and the FBI are also leveraging a formal agreement, entered into between the Department's Office of Intelligence and Analysis and the FBI in September 2010, regarding the development of joint intelligence products (such as intelligence bulletins). NPPD/IP and the FBI are currently leveraging this agreement in relation to products jointly developed for chemical security-related issues.

*DHS/Nuclear Regulatory Commission Coordination*

As stated in the Fourth Quarterly Report to Congress, "At the staff level, DHS and the [Nuclear Regulatory Commission (NRC)] finalized and submitted to DHS and NRC leadership for review and execution a jointly developed draft MOU designed to help define the types of facilities that are wholly or partially exempt from CFATS due to NRC-regulatory authority, as well as processes for identifying those facilities." NPPD Under Secretary Rand Beers formally endorsed the DHS-NRC MOU in August 2010, and the MOU is currently with NRC senior leadership for final review and execution.

OFFICE OF THE INSPECTOR GENERAL

*Question.* In January 2011, a San Diego-area Border Patrol agent, Marcos Manzano was arrested for harboring illegal immigrants. One of OIG's missions is to investigate allegations of criminal, civil, and administrative misconduct involving DHS employees, and to work with the U.S. Attorneys, other law enforcement agen-

cies, and investigate activities of DHS Internal Affairs offices to ensure violators are prosecuted, fined, and/or civil action is taken. In this particular case, the FBI BCTF had the lead on the investigation, but reports show that the DHS OIG was not involved due to the fact that the OIG has not signed on to the BCTF MOU.

Why isn't the DHS OIG part of the BCTF?

Answer. Despite the lack of any formal written agreement, DHS OIG has always tried to participate fully with the BCTF. Since its beginning in 2003, DHS OIG has worked cooperatively with the FBI and other law enforcement agencies on border corruption matters involving DHS employees without any formal written agreement. In March 2010, DHS OIG assigned a Deputy Assistant Inspector General for Investigations to act as a liaison to the FBI's National BCTF in an effort to achieve full participation in all of the FBI BCTF's investigations. In addition, this Deputy Assistant Inspector General was tasked with negotiating an MOU that reflects the OIG's statutory responsibilities with respect to:

- Investigating allegations of criminal misconduct against DHS employees and
- Providing oversight of the internal affairs offices within DHS, while ensuring the representation of departmental interests in the course of these investigations.

In May 2010, the FBI in San Diego presented the OIG with an MOU that contained provisions that place significant restrictions on the OIG's independence, and were therefore unacceptable. We worked locally and at FBI headquarters to resolve differences and craft language to which all parties could agree. In November 2010, we proposed alternative language for the local BCTF MOU that both recognized the significance of border corruption offenses committed by DHS employees and respected the legislated authorities that define and govern roles and responsibilities of the member agencies that include the FBI, CBP Internal Affairs (IA), CBP Office of Field Operations (OPO), Border Patrol, and Transportation Security Administration (TSA) Office of Investigations.

Our proposal was rejected by the FBI because the FBI failed to recognize that DHS has a system of tiered authority with respect to the investigation of allegations of criminal misconduct against DHS employees and that, within that system of tiered authority, OIG has primacy. Moreover, we were asked to remove the agent we had assigned to the San Diego task force because we had not signed the version of the MOU that was unilaterally drafted by the FBI. We honored the FBI's request and removed our agent on November 12, 2010. Since that time, several significant border corruption cases that DHS OIG has presented to the U.S. Attorney's Office (USAO) in San Diego have been declined because the investigations were not conducted by the local BCTF.

The OIG has been prevented from participating in the FBI BCTF in San Diego because of the insistence that we sign an agreement we consider to be fundamentally flawed, and in conflict with our legislated mandate as the primary authority within DHS for investigating allegations that DHS employees have committed criminal misconduct. This authority is clearly specified in the Inspector General Act of 1978, as amended, and further articulated in the Secretary of Homeland Security's Management Directive (MD) 0810.1.

We have continued to negotiate with the USAO in San Diego to reach accord on an MOU that will preserve the OIG's independence and authority, but otherwise satisfies the general terms of the BCTF MOU. OIG continues to open and aggressively investigate all allegations relating to the corruption of DHS employees or the compromise of systems related to the security of our borders and transportation networks.

*Question.* Why hasn't the OIG signed the MOU? Is there something in the MOU that is counter to the Inspector General Act or DHS Management Directive?

Answer. The BCTF MOU places serious limitations on the independence of the OIG. First it requires that all allegations of DHS employee corruption, without exception, be referred to the BCTF. Second, it fails to address the authority within DHS to investigate allegations of criminal misconduct by DHS employees and the role of the OIG in oversight of DHS component internal affairs offices.

Inspectors General play a critical role in assuring transparent, honest, effective, and accountable government. Both the personal and organizational independence of OIG investigators is essential to maintaining the public trust in not only the work of the OIG, but also in the DHS workforce as a whole. The American public wants to know that Government employees are held accountable for their misconduct by an independent fact finder, such as the OIG.

The Inspector General Act of 1978, as amended, and the Homeland Security Act of 2002, as amended, establish a clear line of authority for investigating allegations of criminal misconduct by DHS employees. The statutes vest primary criminal investigative authority for employee misconduct with DHS OIG. Within DHS, Man-

agement Directive 0810.1 outlines the roles of the various offices of internal affairs with respect to support for the OIG, including investigation of noncriminal misconduct allegations.

In contrast, the BCTF MOU specifies that each participating DHS agency is an equal partner that shares overall responsibility for policy, operation, and direction of the BCTF; coordination of investigations; and for providing management and oversight of the BCTF. The San Diego BCTF includes the field operational elements of CBP and Border Patrol, in addition to CBP internal affairs and TSA's internal affairs. In fact, in the investigation of Border Patrol Agent Manzano, the FBI assigned a Border Patrol agent member of the BCTF to work as the co-case agent along with the FBI.

This shared management responsibility between DHS OIG and internal affairs units (and operational units) of other DHS components usurps the OIG's statutory responsibility for supervising, leading, and coordinating criminal investigations of DHS employees and interferes with our oversight responsibility with respect to component internal affairs units. Many aspects of the MOU interfere with the OIG's ability to investigate cases independently of the DHS component members of the BCTFs.

With respect to information sharing, the OIG and FBI have a mutual responsibility under the Attorney General's Guidelines for Offices of Inspector General with Statutory Law Enforcement Authority to promptly notify one another upon initiation of any criminal investigation, a responsibility the OIG meets in a timely way. Within DHS, all allegations of criminal misconduct by employees must be referred to OIG. The MOU would require DHS participating agencies to provide the same information directly to the FBI. This duplication in reporting is not an efficient use of DHS or FBI resources, and opens the door for dual parallel investigations.

The MOU contains a provision under which the Executive Board, which is comprised of representatives of all participating agencies (in this case DHS components), who vote on whether or not the OIG could investigate an allegation unilaterally. Allowing DHS components to vote on whether and how the OIG pursues an investigation is contrary to the concept of statutory independence, and would result in the erosion of public confidence in any outcome.

*Question.* Describe the OIG's leadership role as it relates to the internal affairs division of each of the Department's agencies.

*Answer.* DHS OIG has strong working relationships with most offices of internal affairs within DHS. We communicate daily on allegations and ongoing cases, and routinely work collaboratively. DHS OIG has an established inspection process for reviewing the work of the internal affairs units at least once every 3 years. The inspections review compliance with investigative standards, personnel training and qualifications, and investigative case files in order to ensure that the work of the internal affairs units reflects the quality expected by DHS senior leadership, the Congress, and the public. Each inspection results in a written report and if recommendations are made for corrective actions or improvements, OIG follows up to confirm that the recommendations in fact have been implemented.

An OIG agent is assigned as a desk officer to each component internal affairs office and reviews allegations referred to OIG by that internal affairs office. OIG refers allegations that are purely administrative in nature back to the component, who then takes lead on the investigation. In certain instances of sensitive or significant matters, we exercise active oversight of a case referred back to the component and review the findings. DHS OIG also recently initiated a program to review case management statistics from each of the internal affairs units in order to reconcile OIG's case management records with those of the components, to track trends and patterns in allegations, and to ensure that components take appropriate action when misconduct is found.

*Question.* Should all internal affairs personnel work for the DHS OIG?

*Answer.* When the DHS was initially organized, it was done so on the basis of realignment of existing governmental resources. The premise was that the DHS would streamline operations by eliminating redundancies while increasing communication, information sharing, transparency, and accountability. Since that time, the component elements have inappropriately stratified operations by devoting personnel and resources that compete with, rather than compliment, the OIG. Although the internal affairs offices have an important mission to conduct noncriminal misconduct inquiries, pre-employment screening of applicants, and background investigations of employees and provide integrity and security briefings that help employees recognize corruption signs and dangers, transferring some number of experienced criminal investigators from the internal affairs offices to DHS OIG would allow OIG to more effectively address its workload growth resulting from increases in DHS component workforces. It is our belief that a realignment of these resources

by transfer of the positions to the OIG would be responsible stewardship. Alternatively, funding for increased OIG staffing that reflects the growth within the DHS workforce is needed.

The Department was also founded with intent to forsake jurisdictional rivalries in favor of operational efficiency. Just as DHS presents one face at the border, the Homeland Security Act mandates one face when dealing with criminal allegations against departmental employees. The OIG, which has primary authority to investigate those criminal misconduct allegations, should be the single point of contact with regard to those allegations.

One of the most important factors in detecting, deterring, and discouraging corruption is employee awareness of where and how to report and their comfort in doing so. Centralizing complaint intake in the OIG, as a separate office from a complainant's agency of employment, would provide DHS employees with increased assurance that their information will be treated confidentially and acted upon professionally; eliminate redundancies in the reporting of allegations; and ensure the timely reporting of employee complaints to the OIG hotline would more effectively direct resources to combat corruption and would promote better intelligence, trend analysis, and prioritization of investigative leads.

The OIG continues to work the vast majority of allegations of the most serious criminal misconduct and corruption, and has accounted for an overwhelming majority of all arrests and convictions of DHS employees since 2003. We believe that DHS's criminal investigative resources should be deployed accordingly.

#### CBP—CONTAINER SECURITY

*Question.* The 9/11 Act requires 100 percent of U.S.-bound maritime cargo to be scanned before departing to our ports. In testimony before the Congress last year, CBP Commissioner Bersin stated that only 4 percent to 5 percent of cargo is currently scanned. The act allows the Secretary to waive this 2012 requirement in a 2-year increment if conditions indicate this requirement cannot be met, and you have indicated that you will do so. However, even before you have officially waived these requirements, the budget request for fiscal year 2012—and the realities in this fiscal year—show significant reductions to the international cargo screening programs. Funds have been eliminated for Secure Freight pilots in all places except Pakistan and CBP has closed or is ceasing operations at many of the 58 Container Security Initiative (CSI) ports. In fiscal year 2009, there were 167 CBP officials located overseas at CSI ports. By the end of fiscal year 2010—and continuing today—the number of individuals has dropped to 86.

With overseas personnel for this effort essentially cut in one-half, how does this increase cargo security at the same time it appears that no real steps are being taken to meet a legislative mandate that the Department has known has been coming since September 2006—more than 4 years ago?

Much of this scanning will be handled domestically by the targeting center. However, the 2012 budget includes \$7.5 million to fund the implementation of two pilots to test the 100-percent scanning mandate. In fact, one of the proposed pilots appears to replicate the Secure Freight Initiative model used in Pakistan in a different, high-threat corridor—likely on the Arabian Peninsula.

What new information does the Department believe it can obtain by repeating the same project in a different location? How will this information be used to determine the best steps to meet the scanning requirement? What developments in scanning technology might lead DHS to decide to implement the overseas scanning requirement called for in the 9/11 Act?

*Answer.* Presently, and as required by the SAFE Port Act, DHS and other Federal partners are working collaboratively with the National Security Staff to develop a national-level strategy that will provide a unified vision that the U.S. Government sees for global supply chain security across air, land, and sea modes of transportation, which will also address the necessary level of cargo scanned to provide effective detection and deterrence. The administration anticipates completing this strategy development effort in 2011 and DHS remains confident that it will include guidance and additional details on how DHS, other Departments, and agencies will address the 100 percent cargo scanning provision.

Throughout this process, we will remain mindful of our need to properly balance security concerns with facilitating the flow of commerce. The President's fiscal year 2012 budget requests funding for CBP to conduct a cargo screening pilot to assess alternatives to the 100 percent maritime cargo scanning, enabling CBP to test alternatives to extend the zone of security beyond our physical borders, strengthen global supply chain security, and enhance CBP's multi-layered security strategy. CBP is in a unique position to work toward deterring malicious actors from exploiting the

system, protecting infrastructure and embedding resilience in the system to aid in recovering from disruptions by virtue of having access to vast amounts of historical and transactional data from all modes of cargo shipments. This data includes the parties involved, trade routes and other information which can be used in assessing risk. Coupled with this is CBP's expertise in risk targeting that has been developed over the past decade. The proposed Supply Chain Security Pilot would include next-generation targeting to employ predictive models to assess threats and detect anomalies in the supply chain; and the utilization of tools and technologies that are currently not in use at the National Targeting Center. For example, analysts will be provided analytic tools that allow them to perform link analysis, commodity analysis, and entity resolution, along with visualization tools to represent vessel movements, geo-location of addresses, and social network diagrams.

CBP's multi-layered security strategy seeks to identify high-risk cargo as early as possible in the supply chain. The Trade Act of 2002 and its implementing regulations require industry to submit electronic manifest data to CBP 24 hours prior to the cargo being laden on a vessel destined for the United States. CBP's predeparture manifest data was enhanced further with the implementation of the Importer Security Filing and Additional Carrier requirements, commonly known as "10+2," which requires importers to provide specific information on their cargo prior to arrival in the United States. CBP also utilizes the Automated Targeting System (ATS) to screen advanced manifest data and assist CBP officers in identifying high-risk cargo. Upon screening, CBP can issue "Do Not Load" messages for shipments deemed high-risk until the risk can be mitigated or resolved.

Through the CSI, CBP works to identify and inspect high-risk cargo before it is laden on a vessel destined for the United States. As a result of new and improved technology and increased international partnerships, CBP is now able to conduct a greater portion of the CSI targeting from the National Targeting Center-Cargo (NTC-C)—increasing efficiency and reducing cost. As a result, in early fiscal year 2009, CSI began reducing the number of CBP officers deployed to foreign seaports. While there has been decrease in the staffing of CSI officers abroad, CSI has increased the staffing level at the NTC-C to support targeting functions in overseas ports. The decrease in the CSI staffing at foreign locations has not compromised the CSI mission because CBP has been able to accomplish the CSI mission more efficiently and in a more cost-effective manner through the increased staffing and resources at the NTC-C. The fiscal year 2012 budget continues to fund CSI at the same level.

CBP and DHS are committed to ensuring the security of the international supply chain and will work to support the global supply chain security strategy utilizing a risk-based, multi-layered approach across all modes of transit.

#### AIR CARGO SCREENING

*Question.* What specific steps is the Department taking to improve the screening of articles entering the United States via air? Is the Department taking steps to have shipping manifest requirements for air cargo more closely match the current ones for seaborne cargo? Can CBP ensure that all cargo information requiring a shippers' export declaration is provided to CBP within a reasonable security timeframe? If so, what is that timeframe? Does CBP currently have the ability to enforce a no-load decision or require additional screening for any U.S.-bound air cargo?

*Answer.* Today, 100 percent of high-risk cargo on international flights bound for the United States is prohibited from being transported on passenger aircraft and goes through enhanced security procedures before being shipped on all cargo aircraft. DHS and TSA recently announced a proposed deadline of December 31, 2011, for industry to screen 100 percent of air cargo on international inbound passenger aircraft—2 years earlier than previously anticipated.

DHS is also working closely with industry and international partners to expedite the receipt of advanced cargo data for international flights to the United States prior to departure in order to identify and screen items based on risk and current intelligence before they are airborne. In December 2010, CBP, TSA, and the air cargo industry launched a new joint technology pilot project to enhance the sharing of electronic shipping information to improve the identification of high-risk shipments.

Further, in January, I announced a new partnership with the World Customs Organization to enlist other nations, international bodies, and the private sector in increasing the security of the global supply chain—outlining a series of new initiatives to make the system stronger, smarter and more resilient.

CBP exercises the same border authority over exports and imports and has the authority to inspect and detain goods and order their redelivery from any person,

such as the carrier, in possession of the goods. CBP is currently collaborating with TSA to utilize their regulatory authority to have high-risk shipments screened prior to being laden at last port of departure.

*Question.* The Department has been working with industry to develop a process for receiving air cargo manifest information prior to departure. What is the status of this effort? When will the system be operational? What resources are required by CBP and TSA to develop and operate this system? Are funds requested in the fiscal year 2012 budget for this effort?

*Answer.* DHS is working closely with industry and international partners to expedite the receipt of advanced cargo data for international flights to the United States prior to departure in order to identify and screen items based on risk and current intelligence before they are airborne. In December 2010, CBP, TSA, and the air cargo industry launched a new joint technology pilot project (the Air Cargo Advance Screening Pilot) to enhance the sharing of electronic shipping information to improve the identification of high-risk shipments.

CBP and TSA have made significant progress on this pilot and expect to have the first phase—which focuses on the express consignment environment—fully operational in the late spring 2011. The passenger phase of the pilot is tentatively scheduled for implementation in early summer 2011.

CBP and TSA estimate that the total costs for the development and maintenance of the Air Cargo Advance Screening system and staffing through fiscal year 2012 will be approximately \$20 million. Funding is included within the CBP salaries and expenses appropriation, specifically in the Inspections, Trade and Travel, and Trusted Traveler Program PPAs, in the fiscal year 2012 budget request.

#### IMPACT OF CUSTOMS ENFORCEMENT ON THE SEAFOOD INDUSTRY

*Question.* When foreign producers send dumped or unfairly subsidized goods into our country, vigorous enforcement of our trade laws is the only way that American businesses can compete on a level playing field.

In Louisiana and the gulf region, the domestic shrimp industry is fighting a tough battle against unfairly dumped shrimp imports, and they won antidumping orders against shrimp from six countries in 2005.

Unfortunately, Customs is simply not doing enough to collect the dumping duties that importers owe to the Federal Government. Since 2005, for example, importers of shrimp from China have failed to pay more than \$58 million in dumping duties, some of which is supposed to be redistributed to injured shrimp producers here in the United States. Continued failure to collect these duties is fiscally irresponsible, and it further threatens a vulnerable gulf seafood industry that is struggling to recover from the impact of four major hurricanes and a devastating oil spill.

How can Customs improve its performance to ensure that our laws are fully enforced and that importers are held accountable for all of the duties they owe? Could we enforce duty payment requirements on individuals, rather than companies that often go bankrupt? Will you work with me to increase transparency so that domestic producers can track the enforcement actions Customs is undertaking against importers and the results of those actions?

*Answer.* Antidumping/countervailing duty (AD/CVD) enforcement is a priority trade issue (PTI) for CBP. CBP takes a concerted, systematic approach to detect and deter circumvention of the AD/CVD law, administer entries of AD/CVD merchandise, and to issue and collect bills for AD/CVD duties owed to the U.S. Government. CBP coordinates its AD/CVD enforcement activities through an intra-office AD/CVD PTI Working Group. CBP works closely with the Department of Commerce (DOC), the administering authority for AD/CVD determinations under U.S. law, and ICE to enforce AD/CVD laws and regulations.

When CBP issues a bill for final AD/CVD duties, CBP makes every effort to collect all duties, taxes and fees legally due to the Government. However, some importers, or their agents, are unable to pay the final duties. In addition, at least two sureties issuing bonds covering substantial amounts of AD/CVD duties are currently in receivership, further complicating collection. Other importers are simply unwilling to pay, or no longer exist by the time CBP issues a bill. CBP pursues collection action against importers and sureties who are simply unwilling to pay. CBP's Revenue Division in the Office of Administration initiates an administrative collections process in order to recover past-due amounts from the importers and sureties. This process may include dunning letters and the suspension of the immediate delivery process, among other steps. Ultimately, those debts for which the Revenue Division's collections process is ineffective are referred to CBP's Office of Chief Counsel.

The Office of Chief Counsel pursues collection from both the importers and sureties, after completing a legal review of the underlying debt. Further, a review is

done to determine if there is a viable importer (or available surety coverage) from which the debt may be recovered. In part, this is done through dunning letters, searches of electronic databases and internal systems, and pursuing available leads. In addition, CBP can assess civil penalties pursuant to 19 U.S.C. 1592 against any party who, by fraud, gross negligence, or negligence submits a material false statement or omission on importation into the United States, including those cases in which a false statement or omission is made concerning the applicability of an antidumping duty order to a particular entry. If administrative attempts to collect the debt are unsuccessful and a viable importer and/or surety can be found, the Office of Chief Counsel drafts a complaint and refers the matter to the Department of Justice for possible litigation in the Court of International Trade. If the Office of Chief Counsel is not successful in locating a viable entity to be pursued, the matter will be referred back to the Revenue Division for appropriate action. This may include referral to ICE for further investigation. If the debt is without legal merit or no viable entity can be located to pursue further collection action, CBP may ultimately be forced to write off the debt.

CBP has taken steps to specifically improve the collection of AD/CVD duties on shrimp imports and continues to explore statutory and nonstatutory changes to enhance bonding requirements. CBP is also actively pursuing collection of the balance of the open bills against delinquent importers and sureties.

#### ANTIDUMPING AUTHORITIES

*Question.* Please detail the legal process for antidumping activities (claims, investigations, collections, etc.) under the specific jurisdiction of CBP from beginning of the process to final resolution.

What parts of this process are not under the control or jurisdiction of CBP? What roles do other U.S. agencies or departments play in this process and at what intervals? How long can the duty collection process take once a determination is made that a shipper has “dumped” goods adversely affecting a U.S. producer? What legal impediments, if any, prevent CBP from being able to use a portion of the fines it collects to cover the costs of increased investigations? Are all antidumping fines collected distributed to dumped-upon U.S. producers and/or companies?

Under current law, the U.S. Government assesses antidumping fines against a particular company or corporation. What prevents our Government from going after the individual owner(s) of the company or corporation? If there is a legal prohibition in doing so, what specific law prohibits it?

Answer. [Follows:]

#### *Legal Process for Antidumping Activities*

Once DOC makes an affirmative determination in an Antidumping or Countervailing Duty (AD/CVD) investigation, it issues instructions to CBP specifically identifying the covered product and requiring the applicable AD/CVD duty rates for each foreign producer. An importer must indicate that its entry is covered by an antidumping duty or countervailing duty order on its entry forms and deposit the applicable cash deposit. Because the United States has a retrospective system for determining antidumping and countervailing duties, the liquidation of these entries is suspended until DOC reaches a final decision of the rate of antidumping or countervailing duty. Thus, the amount deposited at the time of entry is only an estimate of what duties may ultimately be owed.

Once DOC sends CBP liquidation instructions indicating the final rate of duty that is owed on these entries, CBP liquidates them in accordance with those instructions. If additional duties are owed, the importer must pay them at that time, with interest. Conversely, if the rate of duty decreased, the importer would receive a refund with any applicable interest. CBP’s role in this process is purely ministerial as CBP implements the instructions received from DOC.

An importer who disagrees with the imposition of antidumping or countervailing duties may file a protest with CBP that concerns a decision that was made by CBP at the time of entry (not the underlying determination by DOC). Such a protest must be filed with the port within 180 days of liquidation.

If the protest includes a request for further review that satisfies 19 CFR 174.24, CBP headquarters reviews the protest and issues a binding decision. If the port improperly denied the request for further review, the protestant may seek to have the denial set aside. Alternatively, if a protest is denied, the protestant may file suit in the Court of International Trade, which is the U.S. Court with subject matter jurisdiction over these matters.

If the protestant does not seek judicial review of a denied protest (or if no protest was filed), CBP’s Revenue Division in the Office of Administration initiates an administrative collections process in order to recover past-due amounts from the im-

porters and sureties. This process may include dunning letters and the suspension of immediate delivery process, among other steps. Ultimately, those debts for which the Revenue Division's collections process is ineffective are referred to CBP's Office of Chief Counsel.

The Office of Chief Counsel pursues collection from both the importers and sureties, after completing a legal review of the underlying debt. Further, a review is done to determine if there is a viable importer (or available surety coverage) from which the debt may be recovered. In part, this is done through dunning letters, searches of electronic databases and internal systems, and pursuing available leads. If administrative attempts to collect the debt are unsuccessful and a viable importer and/or surety can be found, the Office of Chief Counsel drafts a complaint and refers the matter to the Department of Justice for possible litigation in the Court of International Trade. If the Office of Chief Counsel is not successful in locating a viable entity to be pursued, the matter will be referred back to the Revenue Division for appropriate action. This may include referral to ICE for further investigation.

*Parts of the Process Not Under the Control or Jurisdiction of CBP*

CBP's role in administering the antidumping duty and countervailing duty orders is purely ministerial. DOC establishes which products are covered by the orders and what the applicable duty rates are for foreign producers and U.S. importers. CBP is in charge of the collection of the cash deposits, reviewing entries to ensure that importers are properly reporting their goods as subject to an order and paying the correct rate of duty, and liquidating those entries and assessing the final duty rate that is owed for those entries. CBP does not, however, liquidate any entry subject to an antidumping duty or countervailing duty order until it receives specific instructions from DOC indicating that it is appropriate to do so.

*Roles Other U.S. Agencies Play*

DOC, the AD/CVD administering authority under U.S. law, and the U.S. International Trade Commission are responsible for investigating petitions alleging that goods being imported into the United States are dumped or subsidized. DOC determines at what rate the goods are being dumped or subsidized and the International Trade Commission determines whether the U.S. industry has been injured or whether there is threat of injury resulting from the importation of these dumped or subsidized goods. If both agencies make affirmative preliminary determinations, DOC issues instructions to CBP specifically identifying the covered product and the applicable required duty rates for each foreign producer. After both agencies make affirmative final determinations, DOC publishes an antidumping duty order and/or countervailing duty order in the Federal Register. Thereafter, DOC may conduct annual administrative reviews to determine the actual rate of dumping or subsidization of the previous year's entries.

Every 5 years, DOC and the International Trade Commission conduct sunset reviews of AD/CVD orders to determine if a case should be continued or revoked, and DOC instructs CBP accordingly if a case is revoked. DOC also has other ad hoc proceedings that may result in instructions to CBP to begin or stop collecting AD/CVD duties on specified subcategories of merchandise or specific companies.

ICE investigates criminal violations of AD/CVD laws. CBP works closely with ICE and regularly refers suspected criminal violations involving AD/CVD circumvention and fraud to ICE for investigation. In addition, CBP can assess civil penalties pursuant to 19 U.S.C. 1592 against any party who, by fraud, gross negligence, or negligence, submits or aids and abets another in submitting a material false statement or omission on importation into the United States, including those cases in which a false statement or omission is made concerning the applicability of an antidumping duty order to a particular entry.

*Steps in the Process Once a Determination Is Made*

As soon as DOC instructs CBP to collect estimated AD/CVD duties for a commodity from a specified country, CBP will collect these estimated duties upon entries of the merchandise into the United States. CBP will then hold these entries in suspension until DOC instructs CBP to collect the final amount of duties due on these entries. CBP often does not receive these final liquidation instructions from DOC for several years after the original entry of merchandise. CBP then works to take timely action to apply the liquidation instructions and bill the importers for the final AD/CVD duties due. Importers may legally protest the liquidation of an entry and delay paying a bill until the protest is decided. If a protest is denied, the protestant may file suit in the Court of International Trade.

### *Fines as a Funding Source*

Generally speaking, fines must be deposited in the Treasury as miscellaneous receipts pursuant to 31 U.S.C. 3302(b). Absent statutory authority, CBP's use of these funds to cover the costs of investigations would constitute an improper augmentation of CBP's appropriations. Where goods are seized and forfeited for AD related violations, those proceeds from the sale of forfeited goods are deposited in the Treasury Forfeiture Fund and available for reimbursing costs of the investigations, among other uses.

### *Distribution of Fines*

The "Continued Dumping and Subsidy Offset Act of 2000" was enacted on October 28, 2000, as part of the "Agriculture, Rural Development, Food and Drug Administration, and Related Agencies Appropriations Act". The act was repealed by section 7601(a) of the "Deficit Reduction Act of 2005", but remains in place for AD/CVD duties collected on entries made before October 1, 2007.

Money collected on an entry filed before October 1, 2007, will continue to be subject to the distribution procedures under former section 1675c. The duty on an entry is not available for distribution until the entry is liquidated pursuant to the direction of DOC and the duty is collected and deposited into the special account; therefore, the distribution process will continue until all entries made before October 1, 2007 are liquidated and the duties are collected. As a result of the statutory constraints in the assessment of antidumping and countervailing duties, the distribution process will continue for an undetermined period; however, the amount of money available for distribution can be expected to diminish over time.

### *Enforcement on Individuals Rather Than Companies*

The law makes it difficult to impose personal liability. While there is no express legal prohibition against taking collection action against individuals involved with corporate importers that incur dumping duty debts, most individuals involved with such debtor corporations are in other countries outside the jurisdiction of the United States, as is their valuable real and personal property.

However, CBP does have the authority to assess civil penalties against individual owners of particular companies or corporations. Pursuant to 19 U.S.C. 1592, CBP is authorized to assess penalties and recover lost duties (including antidumping duties) against any party who, by fraud, gross negligence, or negligence, enters or introduces, or attempts to enter or introduce, any merchandise into the commerce of the United States by means of a false statement or omission, or aids or abets another person to do so. See 19 U.S.C. 1592(a)-(d). CBP may exercise this authority in cases in which a false statement or omission is made on an entry involving merchandise subject to an antidumping duty order.

## IMPROVED ANTIDUMPING REVENUE COLLECTIONS

*Question.* In March 2008, GAO reported that, as of September 2007, CBP has been unable to collect more than \$600 million owed in antidumping and countervailing duties imposed to remedy injurious unfair foreign trade practices. These include duties imposed on products exported to the United States at unfairly low prices (i.e., dumped) and duties on products exported to the United States that were subsidized by foreign governments. In addition to the substantial amount of lost revenue, the uncollected duties cause concern that the U.S. Government has not fully remedied the unfair trade practices.

Since 2005, GAO has reported several times on the U.S. Government's inability to collect substantial amounts of antidumping and countervailing duties and, in 2008, proposed a variety of options for improving the system for collecting these duties. Two key components of the antidumping and countervailing duty system have received particular attention. One is its retrospective nature, which means that—though importers pay estimated duties at the time of importation—final duties are not assessed until after products enter the country. Another component is the "new shipper" review process that allows new manufacturers or exporters to petition for their own separate antidumping and countervailing duty rate. Despite other efforts by the Congress and CBP, these components of the system have not been addressed and the collection of antidumping and countervailing duties remains a problem.

The March 2008, GAO report identified several options for the Congress to consider for improving the collection of antidumping and countervailing duties. And by adjusting features of the antidumping or countervailing duty system that create the risk that companies can evade paying duties, the Congress could further protect Government revenue, while also minimizing incentives for companies to pursue unfair trade practices. These options included eliminating the retrospective component

of the U.S. antidumping and countervailing duty system and adjusting requirements for new shipper reviews.

What specific laws does CBP recommend should be changed or amended to enhance CBP's antidumping investigations and increase antidumping collections? Can CBP take administrative actions to improve antidumping collections in the absence of legislation? In the absence of changes in legislative authorities to existing laws and practices, can CBP do more to collect and distribute antidumping receipts to injured U.S. businesses if it was provided with additional resources? If so, what resources would be required and what more could be achieved?

Answer. CBP has a longstanding administrative collection process that employs all of the authority available to CBP. CBP makes every effort to collect all duties, taxes and fees legally due to the Government.

In appendix V of the March 2008, GAO report, DHS commented that of the options identified by GAO to improve the collection of AD/CVD duties, the first option CBP preferred for addressing uncollected AD/CVD duties would be for the U.S. Congress to change U.S. law to eliminate the retrospective component of the U.S. AD/CVD system and make the U.S. AD/CVD system prospective. DHS noted that a prospective AD/CVD system would alleviate the collection issues faced by CBP since the amount of duty assessed at entry would be the final amount owed. This would also substantially alleviate the administrative burden on CBP resources associated with a retrospective system, and allow CBP resources to more fully focus on AD/CVD enforcement issues, such as circumvention of the AD/CVD law. In this appendix to the March 2008, GAO report, DHS also commented that the majority of the other options identified by GAO to improve the collection of AD/CVD duties would perpetuate and exacerbate the shortcomings of the U.S. retrospective system.

#### JONES ACT ENFORCEMENT

*Question.* CBP is charged with enforcing our Nation's cabotage laws, including the Jones Act, which requires that any goods transported by water between two coastwise points in the United States must be carried on ships that are built in America and crewed by Americans. This law promotes our economic and national security by ensuring the existence of a robust merchant marine fleet.

The Outer Continental Shelf Lands Act of 1974 extended Jones Act requirements to offshore points within the exclusive economic zone of the United States. It is therefore imperative that CBP have both the resources and the authorities it needs to enforce the Jones Act offshore, particularly in the Gulf of Mexico, where more than 25 percent of America's domestic energy production occurs.

Does CBP have the resources, authorities, and information it needs to investigate alleged Jones Act violations offshore? How is CBP partnering with the Offshore Supply Vessel (OSV) industry, which supports offshore energy facilities and operations, to carry out its enforcement mission?

Answer. Yes, CBP has the resources, authorities, and information needed to take appropriate action for alleged Jones Act violations committed offshore.

#### AIR AND MARINE

*Question.* What are the operational impacts on performing CBP's mission of the CBP plan to retire 18 single-engine, fixed wing aircraft in fiscal year 2011?

Answer. CBP is scheduled to retire 16 single-engine, fixed wing aircraft, 15 PA-18s and 1 C-172 in fiscal year-2011. The decision to retire these aircraft was based on their advanced age and the desire to operate more efficient, effective, and capably equipped aircraft. The PA-18 and C-172 have limited capability to fly low-level missions over hazardous terrain during the day and virtually no capability for operational missions at night. Recently purchased light enforcement helicopters (AS-350) are equipped with sophisticated sensors and are considerably better suited to perform the variety of required law enforcement missions supported by OAM.

#### WHEN WILL WE KNOW THE BORDER IS SECURE?

*Question.* Debates have raged in the Congress and around the country over how secure our border is—especially our border with Mexico. Many people assert that they will not support immigration reform until they are confident the borders are “secure”. I look forward to visiting the border this spring to see what has been accomplished and to listen to the men and women who work to secure the border about what more needs to be done.

But there appears to be no consensus on what constitutes a secure border. As I understand it, the Border Patrol for years has used metrics such as “effective control” or “less monitored” in defining border security. Approximately 657 miles of fencing and vehicle barriers have been constructed along the Southwest Border to

date. And as of June 30, 2010, the Border Patrol determined that 774 miles of that border were under “effective control”.

In testimony earlier this year, you stated “the term ‘operational control’ is a very narrow term of art, and it does not reflect the infrastructure and technology and all the other things that happen at the border”. I would assume that 657 miles of fencing would certainly contribute to control of the border.

Are you modifying the metrics used to define “border control”? Do you believe our borders are secure? Which agency or entity determines where, how much, and what kind of tactical infrastructure is required to obtain control of our borders? What is the required number of miles of fencing to be constructed mandated by the Secure Fence Act, as amended?

Answer. The “Operational Control” measure did not accurately represent the Border Patrol’s significant investments in personnel, technology, and resources or the efforts of other DHS components who are engaged in border security such as ICE and the Coast Guard. The Border Patrol is currently taking steps to replace this outdated measure with performance metrics that more accurately depict the state of border security.

This administration has made unprecedented investments in border security and on every metric that measures progress, we’re heading in the right direction. Apprehensions are down and seizures—across the board—are up.

The types, amount and location of tactical infrastructure are determined through a combination of the operational assessment made by Border Patrol agents conducting daily operations in the field, available funding, and an overall determination of current operational priorities.

To date, DHS/CBP has constructed a total of 649 miles out of nearly 652 miles required by the Congress. The fence mileage language of the Secure Fence Act, as amended, is currently the subject of pending litigation (*United States v. The State of Arizona*; United States District Court, District of Arizona; Case No. 10-cv-01413).

#### BORDER PATROL AGENTS

*Question.* Your budget request supports funding to sustain the 21,370 Border Patrol agents which CBP intends to hire by the end of this fiscal year. This number reflects the additional 1,000 agents the Congress funded as part of the Fiscal Year 2010 Emergency Border Security Supplemental Appropriations Act enacted last August. No new agents, however, are requested in the President’s budget.

Are 21,370 Border Patrol agents the right number of agents needed to protect our borders? What happens when the 1,200 National Guardsmen and women currently assisting our border agencies along the Southwest Border leave as planned this summer?

Answer. The fiscal year 2012 budget request supports 21,370 Border Patrol agents and 21,186 CBP officers—the largest deployment of law enforcement officers to the front line in the agency’s history. The request annualizes positions supported by the fiscal year 2010 Southwest Border supplemental, including 1,000 new Border Patrol agents and 250 new CBP officers. Additional funding is provided to support 300 more CBP officers and canine assets at ports of entry. The request also supports the mobile response surge teams created with the supplemental funding to respond rapidly to emergent situations without depleting Border Patrol staffing from other locations. The 1,200 National Guard deployed to the Southwest Border have been contributing additional capabilities and capacity to assist law enforcement agencies including providing intelligence, surveillance, reconnaissance, and counternarcotics enforcement support as CBP hires and deploys the 1,000 BP agents included in the Southwest Border supplemental.

#### IMPROVING THE ENTRY PROCESS FOR VISITORS TO THE UNITED STATES

*Question.* In your statement, you say the second Homeland Security mission is to secure the Nation’s borders “to prevent illegal activity while facilitating lawful travel and trade.” We want to welcome visitors to the United States, but I frequently hear from constituents who travel internationally that the entry process coming into this country is lengthy and daunting. It often takes hours for passengers to be processed once arriving at an airport. There are long lines, not all lanes are open and staffed, and the information provided to arriving passengers is often confusing. I understand that your Department has initiated a few programs to try and address some of these symptoms, such as the Model Ports of Entry program and the Global Entry Program.

Your budget proposes funding to add more than 300 new CBP officers to staff newly opened or expanded land border ports. What is being done to make the entry process for visitors and U.S. citizens more welcoming without degrading security?

Please explain how these existing programs, and others, have reduced wait times and made the process more welcoming for travelers. How much money has been directed to these improved entry programs for each of fiscal years 2008–2011, and how much is requested for these and other programs for 2012?

The Department has implemented a number of the recommendations proposed by the Secure Borders and Open Doors Advisory Committee (SBODAC)—such as the International Registered Traveler program and those programs listed above. In an October, 28, 2008, letter to now former Secretaries of State and Homeland Security, Rice and Chertoff, respectively, the SBODAC urged that additional actions recommended in the Committee’s January 2008 report also be implemented.

Has the Department implemented any additional recommendations of that Committee since 2008? If so, please describe them. If not, please explain why it has not?

One of the frequent complaints made by visitors to the United States, especially in the air environment, concerns the way they are treated by CBP officers upon arrival at the airport. The visitors are often tired and there may be language barriers, but unfortunately what makes the media reports is that the CBP officers are brusque and treat the visitor as if he or she is guilty while performing the entry inspection. Understanding that the CBP officers’ primary duty is security and ensuring that the individual before them is eligible for entry into the country, the officer is also the first impression the traveler has of America and Americans.

Please describe the training CBPOs are provided regarding “welcoming” visitors as they are being processed. Are aspects of courtesy and customer service, in addition to security, stressed as part of their training? Are they instructed to greet the visitor with a statement such as “Welcome to the United States” as the traveler approaches the inspection kiosk? If not, are there reasons why the officer should not be provided such instruction?

Answer. [Follows:]

#### *Programs To Welcome Travelers*

CBP developed the Model Ports Initiative in partnership with industry stakeholders, launching the pilot program in 2007 at Washington/Dulles and Houston International Airports. The program expanded to 18 additional model ports in 2008, including Atlanta, Boston, Dallas/Fort Worth, Chicago, Detroit, Fort Lauderdale, Honolulu, Las Vegas, Los Angeles, Miami, Newark, New York (JFK), Orlando, Philadelphia, Sanford (FL), San Juan, San Francisco, and Seattle airports.

The Model Ports Initiative is the key component of efforts to strengthen border security through advanced technologies and procedures while providing a more welcoming experience, reduced wait times and better customer service. CBP has increased staffing and professional training at ports of entry, installed new bilingual signage, updated the travel section of its public Web site and introduced a variety of trusted traveler programs, such as Global Entry, to expedite entry into the country.

The Passenger Service Manager (PSM) program continues to be an important focus of the Model Ports Initiative to welcome travelers, provide appropriate assistance, and explain CBP procedures in order to minimize wait times.

All Model Ports signage have been completed and delivered. These signs inform travelers of the CBP mission, pledge to treat people with respect and provide clear directions to travelers to minimize delays.

The audio and video displays which run the updated “Welcome to the United States” video, and a 1-minute Global Entry promotional video, have been installed at all locations. These videos provide a welcome experience to arriving travelers, inform them of CBP procedures to reduce delays and burdens for legitimate travelers, and promote the Global Entry program to reduce wait times. Global Entry, one of CBP’s trusted traveler programs designed to expedite clearance of preapproved, low-risk, recurrently vetted air travelers entering the United States, is available at all 20 model ports. This program utilizes automated kiosks that scan members’ fingerprints to bypass the regular passport control queues (unless chosen for a selective or random secondary referral).

In order to make meaningful and responsive changes to the arrivals processes where practical, and apply resources where needed, CBP is conducting a traveler satisfaction survey in the spring of 2011 to benchmark passenger satisfaction at the 20 model ports of entry.

Working with the Department of State, CBP improved the diplomatic arrival processes and has ensured that every model airport and terminal has dedicated diplomatic processing lanes to welcome and expedite the entry of foreign dignitaries and diplomats. This represents at least 36 dedicated passport primary lanes at the Nation’s airports.

As part of the emergency border security appropriations in fiscal year 2008 CBP received \$40 million for the Model Ports of Entry program, which included 235 additional CBP officers, and funding for overtime, video equipment, and services at the model ports. CBP spent \$22,900,000 to hire the additional staff, \$2.1 million for training, \$8.5 million for equipment and \$6.5 million for overtime at the model ports. Excluding the continuing resources used to maintain the additional CBP officers, CBP spent approximately \$692,000 for Model Ports program in fiscal year 2009 and an additional \$250,000 in fiscal year 2010. For fiscal year 2011 and fiscal year 2012 there is an annualization in the base for the position costs as well as \$1.3 million for nonpersonnel costs for Model Ports.

For Global Entry, CBP spent approximately \$800,000 in fiscal year 2009 and \$1.7 million in fiscal year 2010, including for kiosks, IT, and video. In addition, CBP spent \$2.1 million for fiscal year 2008–2009 for fingerprinting applicants for all Trusted Traveler programs. The cost for fingerprinting for Trusted Traveler programs was \$4.1 million in fiscal year 2010, and CBP anticipates it will cost approximately \$5 million in fiscal year 2011 and fiscal year 2012. Although CBP recovers a portion of the costs in the fees for this program, it does not recover the full amount.

In November 2009, CBP issued a Notice of Proposed Rulemaking that established an application fee for participants in the Global Entry program. This fee was authorized to recover the full cost of processing an application. The chart below shows the collections from Global Entry applicants in fiscal year 2009 and fiscal year 2010 and projected revenues in fiscal year 2011 and fiscal year 2012.

- Fiscal year 2009 actual: \$1,993,546.
- Fiscal year 2010 actual: \$4,989,847.
- Fiscal year 2011 (estimate): \$5,099,624.
- Fiscal year 2012 (estimate): \$5,201,616.

#### *Secure Border and Open Doors Advisory Committee*

The Secure Border and Open Doors Advisory Committee (SBODAC) was an ad hoc subcommittee of the Homeland Security Advisory Council (HSAC), an advisory body to the Secretary of Homeland Security that was established under the provisions of the Federal Advisory Committee Act (5 U.S.C. Appendix). The SBODAC prepared and provided reports to the HSAC on important issues that affect our country's ability to attract and treat visitors in a secure and welcoming manner, completing its work on December 1, 2008. The HSAC recommended, and DHS is continuing to implement, recommendations from the HSAC's final report, including:

##### *Visa Policy and Processing*

—The Departments of Homeland Security and State should fix a longstanding obstacle to reliable business traveler entry from Canada by increasing visa training for CBP officers and establishing an optional pretravel approval process for qualified Canadian business visa applicants.

*Status.*—The NEXUS program allows prescreened travelers expedited processing by United States (CBP) and Canadian (Canada Border Services Agency) officials at dedicated processing lanes at designated Northern Border ports of entry, at NEXUS kiosks at Canadian preclearance airports, and at marine reporting locations. Individuals approved to participate in NEXUS receive an identification card.

—The Departments of Homeland Security and State should continue to improve the reliability, responsiveness, and integration of processes to ensure that visa-related errors in the consular and port-of-entry systems are corrected in a timely and effective manner.

*Status.*—DHS has a strong relationship with the Department of State and the two agencies continue to work together to improve the systems that transmit and receive visa data. Errors in transmission are quickly detected and resolved through interagency technical working groups.

##### *Ports of Entry*

—*Airports.*—DHS should establish a pilot program for International Registered Travelers as soon as possible and promptly expand the program to the top 20 international airports.

*Status.*—CBP has established and currently operates such an international trusted traveler pilot program: Global Entry. Global Entry began operations on June 6, 2008 at 3 airports, and has since been expanded by CBP to the top 20 U.S. airports. Additionally, CBP has implemented arrangements with the Governments of the Netherlands and Mexico to expand eligibility for Global Entry to qualified citizens of those countries who meet program requirements, as well

provided access to Global Entry benefits to Canadians who are members of the NEXUS trusted traveler program.

CBP has enrolled more than 120,000 participants, as well as 390,000 persons able to use Global Entry as members of NEXUS and 89,000 as members of Secure Electronic Network for Travelers Rapid Inspection (SENTRI).

DHS conducted a statistical analysis of wait times for Global Entry pilot participants, which indicated that Global Entry reduces a passenger's wait time by up to 70 percent—or an estimated 7 minutes on average. Wait time is defined as the time interval between the arrival of the aircraft (the block time) and the processing of the passenger by a CBP officer at the primary booth, less the walk time.

—*Airports.*—DHS and State should accelerate and expand the Model Ports program and fully include TSA to eliminate redundant rescreening of baggage and passengers.

*Status.*—CBP continues to expand the Model Ports program, which provides a more welcoming arrival experience at the 20 top U.S. airports for international arrival. Since the SBODAC report was issued, the Model Ports program has launched and expanded several initiatives. Improved signage communicates clear, accessible instructions to incoming passengers as they enter the CBP area. A new, improved airport wait-time monitoring system gives the traveling public better information on expected wait times upon arriving at the airport. CBP has deployed additional officers at the Model Ports, as well as provided enhanced professionalism training as part of the officer academy and field refresher training curricula. CBP has deployed Passenger Service Managers to greet travelers and serve as a point of contact at the airport to deal with passenger complaints and concerns. CBP has completed deployment of audio and video equipment that displays a welcome video donated by Walt Disney Parks and Resorts called “Welcome: Portraits of America” and a CBP instructional video called “Welcome to the United States: Simple as 1, 2, 3.” CBP continues to collaborate with its partners in the private sector, municipalities, and the Federal Government to improve the entire arrivals process, including making the queuing area more welcoming, improving wait-times and baggage delivery and being available to address travelers’ questions and concerns.

—*Airports.*—DHS should continue to improve security performance while reducing the average amount of time CBP officers spend with each traveler to less than pre-September 11 levels and staff ports of entry sufficiently to complete primary inspection of foreign passengers in less than 30 minutes by December 2009.

*Status.*—CBP is committed to processing incoming travelers as efficiently as possible consistent with meeting the Nation's security needs. In the first quarter of fiscal year 2011, the vast majority of air passengers admitted into the United States experienced wait times of less than 30 minutes at the CBP inspection area.

—*Land Borders.*—CBP should increase the effectiveness of NEXUS, SENTRI, and FAST trusted traveler programs.

*Status.*—Our NEXUS, Secure Electronic Network for Travelers Rapid Inspection (SENTRI), and Fast and Secure Trade (FAST) trusted traveler programs are very effective, and enrollment has been growing. CBP has increased effectiveness by harmonizing enrollment infrastructure, as well as expanding membership benefits. All programs use the Global Enrollment System, as well as harmonized requirements for enrollment data, vetting, and disqualifying offenses. TSA now recognizes trusted traveler identity documents at domestic airport checkpoints. NEXUS and SENTRI members can automatically use Global Entry kiosks, where available, when entering the United States by air.

—*Land Borders.*—The Departments should implement the Western Hemisphere Travel Initiative (WHTI) and US-VISIT on the land border without degrading the travel experience.

*Status.*—DHS implemented WHTI at the land ports of entry in June 2009. Compliance with document requirements is high, and many individuals (almost 9 million so far) are obtaining documents enhanced by radio frequency identification (RFID) technology that increases the efficiency of the inspection process. This technology allows law enforcement queries 60 percent faster than relying on manual entry and 20 percent faster than “swiping” the document's machine readable zone. New license plate readers have been installed, reducing erroneous reads and saving 10 million manual corrections per year. WHTI also supports lane flow optimization that can adapt to traffic patterns and port needs, is installing new signage to help travelers advance more smoothly, and is instituting “ready lanes” used by travelers with RFID-enabled documents to further facilitate border crossing.

Implementation of WHTI has made travel more secure by limiting the number of documents that can be presented at the port of entry and allowing CBP to conduct law enforcement queries on an increased number of higher risk travelers.

—DHS should assess its traveler screening programs within 9 months to share and harmonize best practices and technology among agencies.

*Status.*—DHS continually reviews its traveler screening programs to ensure that the business processes and underlying systems support the mission needs and to pursue harmonization. In July 2006, DHS established the Screening Coordination Office (SCO) in the Office of Policy to identify and promote best practices and ensure a coordinated approach to investments in screening programs.

#### *Training*

CBP officers receive extensive training on professionalism and cultural diversity awareness, including appropriately greeting travelers, to ensure they interact with the traveling public with courtesy and respect. This begins as soon as new hires enter on duty and continues throughout their career. Incumbent officers and supervisory officers are reminded of these core values through Web-based training, classroom training, and musters to ensure personnel treat travelers with dignity and respect. Professionalism is also a performance evaluation measure for the officer position. Officers are instructed through training and musters to be courteous to the traveler, emphasizing establishment of rapport as a key interview and observation techniques tools for the detection of admissibility, counter-terrorism, and/or smuggling issues.

#### OVERTIME PAY REFORM

*Question.* The budget includes a placeholder for a legislative proposal to reform overtime pay for CBP. This is an authorization issue which must first be addressed by the appropriate authorizing committees.

Please provide a copy of the legislative proposal. Please provide copies of any formal requests to the authorizing committees to take action on this proposal. What is the long-term impact on agents of implementing this proposal? Will implementation of this proposal have cascading effects on future pay costs for agents or other CBP or DHS personnel in the out-years and have any impacts been considering in formulating this proposal? What cuts to the budget, if any, would you propose be made if overtime pay reform is not enacted?

*Answer.* The administration continues to work to develop the legislative proposal referenced in the President's budget request for fiscal year 2012 regarding CBP's personnel system. The reforms being proposed eliminate redundancies and other inefficiencies that resulted from merging three different workforces from three different legacy agencies and make it easier for CBP employees to take positions across the agency, ensuring that CBP makes the most efficient use of taxpayer dollars. DHS will provide the legislative proposal as soon as it is finalized.

#### BORDER PATROL CONSTRUCTION

*Question.* Are any funds requested in the budget for construction of new Border Patrol facilities, including checkpoints?

*Answer.* Fiscal year 2012 budget does not include resources for the construction of new facilities.

#### ADVANCED TRAINING CENTER

*Question.* How much is requested in the President's budget for training activities and training operations at the Advanced Training Center (ATC) in fiscal year 2012? Also, what is the staffing target for the ATC?

*Answer.* The fiscal year 2012 projected programmatic expenses for the ATC total \$47,663,341, which includes salaries and benefits and other programmatic expenses. The fiscal year 2012 staffing target is 157 positions.

#### AIR AND MARINE

*Question.* What specific types of aircraft and in what quantities are proposed to be procured by this budget request? Will all of the previously funded unmanned aircraft systems (UASs) be fully outfitted with prior year funds and the funds requested in this budget? If not, what additional funds are required to make these systems fully operational?

*Answer.* The fiscal year 2012 proposed budget provides funding for two P-3 replacement wing sets in continuation of the P-3 Service Life Extension Program, six AS-350 light enforcement helicopters, and to induct two UH60 Black Hawk heli-

copters in the A to L model conversion program. The two replacement wing sets funded in the fiscal year 2012 budget will complete the acquisition objective for 14 new sets for the 16 P-3 aircraft in the OAM fleet.

In addition, funds provided in the fiscal year 2010 Southwest Border supplemental are being used to acquire two additional UASs. The fiscal year 2012 budget request includes \$4 million to complete this acquisition. The first of the two Predator B UASs purchased with the supplemental funding should be delivered in October 2011.

#### ICE—VIOLENCE IN MEXICO

*Question.* The tragic and senseless murder of ICE Special Agent Zapata and the wounding of his partner Special Agent Avila on February 15, brought to light the fact that our agents are prohibited from carrying service weapons for their own defense. More than 33,400 Mexican citizens have died during the Mexican Government's admirable campaign against the drug trafficking organizations. It is our Government's policy to assist the Mexicans in this effort. But as we put United States personnel in Mexico to help that government, our people can become targets.

Why are our special agents and other personnel not allowed to carry weapons to protect themselves? Is this prohibition limited to ICE personnel, all Homeland Security personnel, or does it apply to all American Government law enforcement working with Mexican authorities in that country? I want to ensure that the same rules apply to all U.S. law enforcement. Do ICE special agents receive hazardous duty pay during their assignment in Mexico, the way that other United States law enforcement do when working in war zones such as Iraq and Afghanistan? Are special agents permitted to turn down overseas assignments such as these if they fear for their personal safety? What has been the special agent force reaction to serving in Mexico since the Zapata killing? Media reports claim that the Bureau of Alcohol, Tobacco, Firearms and Explosives (ATF) estimates that 90 percent of the guns seized by the Mexican Government are eventually found to have been purchased in the United States. Is this a valid statistic? Does this represent all guns seized by the Mexican Government, or only the portion of seized guns United States officials are given access to? Are guns used by the drug cartels found to come from countries other than the United States? If so, from which countries are these guns coming?

*Answer.* Sadly, the tragedy you mention involving two special agents assigned to ICE's attaché office in Mexico City is a stark reminder of the dangers confronted and the sacrifices made every day by our Nation's law enforcement officers. Special Agent Jaime J. Zapata lost his life and Special Agent Victor Avila, Jr. was critically injured in service of our country. While these remain ongoing investigations, Mexican authorities have apprehended some of the individuals involved in the murder of ICE Agent Jaime Zapata. We will continue to assist the ongoing Mexican investigation with every resource at our disposal and to ensure that all those responsible for these murders face justice. In coordination with the Departments of State and Justice, we have announced a reward of up to \$5 million for information leading to the arrest and/or conviction of additional individuals responsible for the murder of Special Agent Jaime Zapata and the attempted murder of Special Agent Victor Avila. In addition, the FBI, in conjunction with ICE, has established a 24-hour tip line based in the United States to process the information.

It is our understanding that, in general, the Department of State (DOS), through the Chief of Mission (Ambassador), determines whether U.S. law enforcement officers may carry firearms overseas and under what conditions, in accordance with 22 U.S.C. 3927 and host country laws and agreements, and that the Chief of Mission's authority would apply to all American law enforcement personnel.

While DOS is the authority on specific questions regarding their policy for hazardous duty pay in war zones, ICE personnel do receive the same hardship pay as other United States civilian personnel in Mexico. However, ICE personnel only receive danger pay in certain locations in Mexico (Tijuana, Ciudad Juarez, and Monterrey). Location based danger pay varies among the United States law enforcement agencies with personnel in Mexico due to the statutory authority for danger pay allowance, which is set forth in 5 U.S.C. 5928. Currently, there are locations in Mexico, specifically Mexico City and Hermosillo, where Drug Enforcement Administration (DEA) and the Federal Bureau of Investigation (FBI) personnel receive danger pay and ICE personnel do not. The following table shows the current rates established by DOS of hardship pay and danger pay received by personnel assigned to Mexico:

Location	Post (hardship) differential percent of basic compensation	Danger pay percent of basic compensation
Ciudad Juarez, Chihuahua, Mexico .....	10	20
Mexico City, D.F., Mexico .....	15	.....
Tijuana, Mexico .....	5	15
Hermosillo, Mexico .....	15	.....
Monterrey, Mexico .....	5	20

All ICE overseas positions are considered voluntary. ICE posts announcements to advertise overseas positions and interested personnel respond to the announcements and undergo the necessary application procedures. Applicants may withdraw from the selection process at any time.

In response to Special Agent Zapata's murder, ICE has sent 29 special agents, 1 criminal research specialist, 2 victim/witness counselors, and 2 technical enforcement officers on temporary duty assignments to Mexico City and Monterrey to directly assist the FBI and the Government of Mexico in the investigation. ICE personnel in Mexico also implemented rigorous security measures designed to protect ICE employees and their families. Additionally, ICE met with other Federal, State, and local law enforcement agencies in the United States to coordinate a domestic investigative and law enforcement response against the organization believed to be responsible for the attack, and its criminal associates.

In regard to the ATF statistic, we respectfully defer to the ATF.

#### REMOVAL STATISTICS

*Question.* Some have called the administration's claim of achieving a "record" number of deportations for fiscal year 2010 inflated, citing findings from the Center for Investigative Reporting. Those findings allege that ICE included 19,000 immigrants who departed the previous year, and 6,500 from a Mexican repatriation program that ran 5 weeks longer than it had previously. They also claim that nearly 65,000 of the deportations were voluntary and that the agency pushed the voluntary-departure option in deportation figures just long enough to make its annual goal for removals.

Are these allegations accurate? Please provide the statistics for each of these categories for fiscal years 2008–2010. Also, please provide the metrics used by the administration to measure increased rates of removal for the same 3 fiscal years.

*Answer.* In fiscal year 2010, ICE set a record for overall removals of illegal aliens, with more than 392,000 removals nationwide. One-half of those removed—more than 195,000—were convicted criminals. The fiscal year 2010 statistics represent increases of more than 23,000 removals overall and 81,000 criminal removals compared to fiscal year 2008—a more than 70 percent increase in removal of criminal aliens from the previous administration.

When compared to fiscal year 2009, ICE returned 6,527 more aliens through fiscal year 2010's Mexican Interior Repatriation Program (MIRP). Since 2008, MIRP statistics have been included in ICE's overall removal numbers. MIRP is a seasonal program designed to run during the summer months; however, the actual dates of the program fluctuate each year dependent upon completion of annual negotiations between DHS and the Government of Mexico, and the identification of requisite funding.

Please see the charts below which address statistics for removal categories in fiscal year 2008 through fiscal year 2010 and metrics used by the administration to measure increased rates of removal for fiscal year 2008 through fiscal year 2010.

	Fiscal year 2008	Fiscal year 2009	Fiscal year 2010
<b>BREAKDOWN OF TOTAL ICE REMOVALS/RETURNS</b>			
Actual Fiscal Year Removals/Returns .....	\$369,221	\$387,790	\$373,440
Case Closure Lag <sup>1</sup> .....	( <sup>2</sup> )	2,044	19,422
<b>Total ICE Removals/Returns .....</b>	<b>369,221</b>	<b>389,834</b>	<b>392,862</b>

**HISTORICAL STATISTICS FOR VOLUNTARY RETURNS AND THE MEXICAN INTERIOR REPATRIATION PROGRAM**  
 (Voluntary returns and Mexican repatriation program removals/returns are a subset of the actual fiscal year removals/returns included in the previous chart.)

Voluntary Returns .....	84,466	70,211	64,876
Mexican Interior Repatriation Program Removals/Returns .....	18,464	10,560	23,384

<sup>1</sup> Fiscal years 2008–2010 data is historical and remains static. Fiscal year 2010 data is as of October 5, 2010.  
<sup>2</sup> Fiscal year data lag/case closure lag is defined as the physical removal of an alien that occurs in a given fiscal year but the information is not recorded in EARM nor is the case closed in EARM during that fiscal year. Because the data in EARM is locked at the end of each fiscal year, the removal is recorded for the month the case was closed but reported in the following fiscal year removals.  
<sup>2</sup> Not available.

**SECURE COMMUNITIES**

*Question.* There is confusion as to whether ICE considers local participation in Secure Communities mandatory. What is your policy? If it is not mandatory, on what basis do you assert that all communities will be enrolled by 2013?

*Answer.* There has been confusion as to what is meant by “opting out” in the context of Secure Communities and whether “opting out” is possible. Once a State signs an agreement with ICE to implement Secure Communities, it is mandatory that all fingerprints collected by law enforcement agencies in that State and submitted to the FBI be shared with ICE. Once Secure Communities is activated in a jurisdiction, the fingerprints that jurisdiction submits to the Department of Justice’s biometric system to check for criminal history records are automatically sent to DHS’s biometric system to check against its immigration and law enforcement records. The U.S. Government has determined that a jurisdiction cannot choose to have the fingerprints it submits to the Federal Government processed only for criminal history checks. Nor can a jurisdiction demand that the identifications that result from DHS’s processing of the fingerprints be withheld from local ICE field offices in that jurisdiction. The ICE local field office, and not the State or local law enforcement agency, determines what immigration enforcement action, if any, is appropriate.

A jurisdiction may, however, choose not to receive the identifications that result from processing the fingerprints through DHS’s biometric system. A jurisdiction’s decision not to receive this information does not affect whether the local ICE field office in that jurisdiction will or will not take enforcement action based on those identifications. In that sense, jurisdictions may “opt out” of receiving the results of Secure Communities biometrics checks.

**DETENTION REFORM**

*Question.* The Department has made impressive gains in detaining and removing criminal aliens who pose a danger to people lawfully present in the United States. I understand your budget request provides sufficient funds to maintain the mandated level of 33,400 detention beds. And the request also includes an increase of \$6.5 million for the alternatives to detention program to expand the number of individuals who need to be monitored but not necessarily held in custody prior to resolution of their immigration status. But while the administration has claimed it is pursuing detention reform, your budget for this activity is essentially flat.

How can you achieve improvements in meeting your third mission goal—enforcing and administering our immigration laws—if your budget request remains flat for a third year in a row? How does the administration define “detention reform” and what specific programs, changes, and other activities does the administration are directed to implement detention reform? What specific increases in the ICE budget does the administration count as meeting the planned detention reforms?

*Answer.* The fiscal year 2012 budget request includes the resources necessary to meet ICE detention and removal goals, including detention reform. In order to make the most efficient use of taxpayer resources, ICE is seeking efficiencies in detention and removal through targeted efforts that allow ICE to use its resources as effi-

ciently and effectively as possible. These efficiencies include the suspension of detention operations at costly facilities, converting contractors to Federal staff where this will improve service and cut costs, and reducing the average length of stay to allow more detainees to be removed using the same number of beds.

Detention reforms facilitate the detention of individual aliens in settings commensurate with factors such as threat to the community, criminal history, risk of flight, immigration status, stage in the removal process, and medical and mental health. ICE has made substantial progress in a number of critical areas, including access to family and legal visitation, consolidation of facilities, aligning bed space with apprehensions, reducing transfers, improving medical delivery, reducing costs, and developing safe and secure civil detention principles. The following reflect accomplishments and continuing work on detention reform:

- Established an Office of Detention Policy and Planning (ODPP) to plan and design a detention system better tailored to ICE's needs and reforms.
- Consolidated the number of facilities at which ICE detains individuals from 341 to 270 based on state-of-the-art forecasting tools.
- Developed a procurement plan to ensure that future bed space is aligned with apprehensions, thus limiting the need for transfers and ensuring detainees remain closer to their families and attorneys.
- Launched the online detainee locator system, a public, easy to use Internet-based tool designed to assist family members, attorneys and other interested parties in locating detained aliens in ICE custody.
- Hired and trained 42 full-time equivalent (FTE) detention service managers to monitor conditions at detention facilities, which house 85 percent of the detained population.
- Improved medical services by simplifying the process for the delivery and auditing of authorized healthcare treatments.
- Initiated the creation of a new civil detention facility in Karnes County, Texas, through an intergovernmental service agreement, incorporating new civil detention principles.
- Opened two new facilities in Orange County, California, to reduce the number, costs, and deportation delays associated with detainee transfers.
- Formed two advisory groups of local and national organizations that are stakeholders in the immigration detention system to provide feedback and input to the ICE Director.
- Established an ICE Office of Detention Oversight (ODO) within the Office of Professional Responsibility (OPR). ODO has regional offices to ensure agents and personnel have more ready access to facilities to conduct routine and random inspections more frequently.
- Evaluated and initiated procurements for securing new detention bed space where it is needed most.
- Designed and tested a new detainee intake risk assessment process to provide transparency and uniformity in the detention and classification processes to ensure the prioritization of detention resources.
- Drafted a policy to reduce out-of-region transfers of detainees who have community ties or attorneys of record.
- Drafted revised performance-based national detention standards, in collaboration with members of the Assistant Secretary's Detention Advisory Group, which detail guidelines for the custody and care of ICE detainees.

ICE is committed to instituting detention reform in a fiscally responsible manner that represents the most efficient use of taxpayer resources.

#### WORKSITE ENFORCEMENT

*Question.* The administration claims that significant strides have been taken in the past 2 years to increase worksite enforcement efforts. These have focused almost exclusively on the so-called I-9 (employment form) document inspections. While it is important to target and take punitive legal action against unscrupulous employers who knowingly hire illegal aliens, this is largely a paper-based enforcement process. In many cases, the employers claim innocence and fire the undocumented workers. But as one employer commented to the media during the recent investigations of a national fast food company's hiring practices, "The illegal workers just go down the street and get a job at the next food place." In order to ensure that enforcement serves as a deterrent, the administration must also take action against the illegal workers as well as those who seek to knowingly employ them.

Please describe the I-9 process. For the record, please describe the difference between a criminal and administrative arrest in the context of worksite enforcement. How many of each occurred in fiscal years 2006–2010, and how many are estimated

to occur in fiscal years 2011 and 2012? How many employers received jail time/sentences as a result of these actions in each of these fiscal years? How many workers were removed or otherwise left the country as a result of these actions in each of these fiscal years (estimates, if necessary). How much in fines was collected as a result of these actions in each of these fiscal years? For fiscal year 2010, the Congress directed ICE to achieve a level of worksite enforcement effort of \$134 million. Is it ICE's intention to meet this goal in fiscal year 2011 as well? Please describe how the agents achieve this level of effort?

Answer. [Follows:]

#### *Form I-9 Inspection Overview*

Section 274A(b) of the Immigration and Nationality Act (INA), codified in 8 U.S.C. 1324a (b), requires employers to verify the identity and employment eligibility of all individuals hired in the United States after November 6, 1986. 8 C.F.R. 274a.2 designates the Employment Eligibility Verification Form I-9 (Form I-9) as the means of documenting this verification. Employers are required by law to maintain for inspection original Forms I-9 for all current employees. In the case of former employees, retention of Forms I-9 are required for a period of at least 3 years from the date of hire or 1 year after the employee is no longer employed, whichever is longer.

The administrative inspection process is initiated by the service of a Notice of Inspection (NOI) upon an employer resulting in the facilitation of Forms I-9 to ICE officials. ICE typically will allow the employer 3 business days to present the Forms I-9. Often, ICE will request the employer provide supporting documentation, which may include a copy of the payroll, list of current employees, Articles of Incorporation, and business licenses.

ICE agents or auditors then conduct an inspection of the Forms I-9 for compliance. When technical or procedural violations are found, an employer is given 10 business days to make corrections. An employer may receive a monetary fine for all substantive and uncorrected technical violations.

Employers determined to have knowingly hired or continued to employ unauthorized workers will be required to cease the unlawful activity, may be fined, and may be prosecuted criminally. Additionally, an employer found to have knowingly hired or continued to employ unauthorized workers may be subject to debarment by ICE, meaning that the employer will be prevented from participating in future Federal contracts and from receiving other Government benefits. Monetary penalties for knowingly hire and continuing to employ violations range from \$375 to \$16,000 per violation, with repeat offenders receiving penalties at the higher end. Penalties for substantive violations, including the failure to produce a Form I-9, range from \$110 to \$1,100 per violation. In determining penalty amounts, ICE considers five factors:

- the size of the business;
- good faith effort to comply;
- seriousness of violation;
- whether the violation involved unauthorized workers, and
- history of previous violations.

ICE will notify the audited party, in writing, of the results of the inspection once completed.

In instances where a Notice of Intent to Fine (NIF) is served, charging documents will be provided specifying the violations committed by the employer. The employer has the opportunity to either negotiate a settlement with ICE or request a hearing before the Office of the Chief Administrative Hearing Officer (OCAHO) within 30 days of receipt of the NIF. If the employer takes no action after receiving a NIF, ICE will issue a Final Order. If a hearing is requested, OCAHO assigns the case to an Administrative Law Judge (ALJ), and sends all parties a copy of a Notice of Hearing and Government's complaint, thus setting the adjudicative process in motion.

The Notice of Hearing spells out the procedural requirements for answering the complaint and the potential consequences of failure to file a timely response. Many OCAHO cases never reach the evidentiary hearing stage because the parties either reach a settlement, subject to the approval of the ALJ, or the ALJ reaches a decision on the merits through dispositive prehearing rulings. Employers determined to have knowingly hire or continuing to employ violations shall be required to cease the unlawful activity and may be fined.

#### *Employer Arrests*

ICE tracks criminal arrests of employers (inclusive of managers, supervisors, and owners) for worksite enforcement related crimes:

- Fiscal year 2010 = 196 criminally arrested.
- Fiscal year 2009 = 114 criminally arrested.

- Fiscal year 2008 = 135 criminally arrested.
- Fiscal year 2007 = 92 criminally arrested.
- Fiscal year 2006 = 110 criminally arrested.

In fiscal year 2010, ICE's Office of Homeland Security Investigations (HSI) arrested 196 employers for worksite related crimes. As of February 8, 2011:

- 42 were sentenced to prison. Sentences ranged from time served to 42 months.
- NOTE.—125 cases are still pending a disposition.

DHS defers to the Department of Justice to answer jail time/sentences prior to fiscal year 2010, as criminal sentencing falls under the auspices of the U.S. Attorneys' Offices and ICE did not track sentencing of worksite enforcement violators prior to fiscal year 2010.

#### *Removals*

ICE does not track the specific number of illegal aliens removed as a result of being identified during a worksite enforcement operations. Due to the complexity of analyzing the data—hand tabulation and manually crosschecking against several unique law enforcement databases—identifying the removals that resulted from worksite enforcement actions is not available to be included in this response.

#### *Fines Collected*

Civil fines resulting from Form I-9 inspections (the final judgment is referred to as a Final Order).

- Fiscal year 2010 = 237 Final Orders \$6,956,026.
- Fiscal year 2009 = 52 Final Orders \$1,033,291.
- Fiscal year 2008 = 18 Final Orders \$675,209.
- Fiscal year 2007 = 2 Final Orders \$26,560.
- Fiscal year 2006 = 0.

Criminal investigations worked in coordination with the Department of Justice, (worksite judicial fines, forfeitures, or restitutions).

- Fiscal year 2010 = \$36,611,320.
- Fiscal year 2009 = \$32,578,945.
- Fiscal year 2008 = \$21,978,917.
- Fiscal year 2007 = \$31,426,443.
- Fiscal year 2006 = \$233,044.

#### *Worksite Enforcement*

Since January 2009, ICE has audited more than 4,600 employers suspected of hiring illegal labor, debarred more than 315 companies and individuals, and imposed approximately \$59 million in financial sanctions—more than the total amount of audits and debarments than during the entire previous administration.

ICE expended \$127,436,000 for worksite enforcement related investigations in fiscal year 2010. ICE is projecting for fiscal year 2011 it will expend approximately \$135.2 million. ICE has communicated to the field that worksite enforcement is a high investigative priority for fiscal year 2011.

#### TSA SCREENER CAP

*Question.* The House passed a continuing resolution for fiscal year 2011 includes a provision that would limit the number of TSA screeners at 46,000 FTE screeners. The budget request for fiscal year 2012 includes 48,537 FTE screeners, not including managers. How would this cap limit TSA's ability to provide security at airports? Explain how advances in technology have allowed screener resources to be used more efficiently. Please quantify how screeners have been reassigned to other security duties as a result of these efficiency gains.

*Answer.* The continuing resolution for fiscal year 2011 contains a provision limiting the number of FTEs and does not include part-time personnel. Since TSA employs a substantial number of part-time personnel, its fiscal year 2012 budget request for additional transportation security officers (TSOs) to staff advanced imaging technology (AIT) machines will not be affected. Future growth of full-time personnel may be limited because of the cap, thus restricting TSA's options to reduce attrition and improve the workforce.

Advances in technology most often result in improved effectiveness of the TSOs more so than improved efficiency. One area that TSA has seen improvements in effectiveness and efficiency is the installation of inline baggage screening systems. Inline explosive detection systems are the main technology used in the checked baggage screening process. This equipment automates what was previously a manually intensive baggage inspection, allowing faster bag throughput (up to 300 percent) and improved threat detection capabilities. These savings have been used to fund other security initiatives and have been considered in the budget request.

The below reflects examples of other security initiatives that efficiency savings have been applied as of fiscal year 2010:

	Total budgeted FTE	Self-funded FTE	Percent of FTE self-funded
Travel Document Checker .....	2,001	1,086	54
Target Random Security Plays .....	1,654	904	55
Behavior Detection Officers .....	2,986	2,326	78
Bomb Appraisal Officers .....	352	297	84
Total .....	6,993	4,613	66

#### AUTOMATED TARGET RECOGNITION

*Question.* TSA has a delicate balance to maintain when it comes to security and maintaining the privacy of passengers. According to TSA, AIT units being deployed to airports across the country are the most effective passenger screening technology currently available because they can detect metallic and nonmetallic threats. However, the images these machines produce of the human body are revealing. TSA is testing a software upgrade to the AIT machines, called Automated Target Recognition (ATR), that would do away with the more revealing image and replace it with a generic outline of a person. How is this testing progressing and when do you expect this software to be deployed to airports? TSA's budget request includes funding for 275 additional AIT units in fiscal year 2012 for a total of 1,275. What percentage of passengers will be screened by AIT if the request is funded?

*Answer.* ATR is currently being tested at Las Vegas McCarran International Airport (LAS), Ronald Reagan National Airport (DCA), and Hartsfield-Jackson Atlanta International Airport (ATL). This testing allows TSA to ensure the new software continues to provide a high level of security, while further enhancing privacy protections. By the end of fiscal year 2012, TSA estimates that 1,275 AITs will be deployed.

#### BAGGAGE FEES

*Question.* In recent years, airlines began to charge fees for services that did not previously exist, such as charges for checked baggage. As a result of the new checked baggage fees, more passengers are opting to carry their bags onboard the aircraft causing a strain on security operations at airport checkpoints.

When you testified before the subcommittee, you mentioned that the cost of additional staffing and equipment required to handle the increase in carry-on bags is approximately \$260 million annually. I asked if you thought the airlines should help defray the additional security costs associated with their baggage fees. You responded by saying passenger security fees needed to be adjusted upward. What is your position on whether the airlines should help defray the additional security costs associated with their baggage fees? Without adding more staff and equipment to handle the increase in carry-on bags, will wait times increase because of the baggage fees?

*Answer.* TSA agrees that increased aviation security costs should not be paid solely by air travelers. When TSA was created, the Congress authorized the establishment of two separate security fees to fund the Federal aviation security costs. One fee was to be paid by air passengers and the other paid by air carriers.

The September 11th Security Fee (Passenger Fee), to be paid by air passengers, was authorized by the Congress to not exceed \$2.50 per enplanement. The revenue generated from this security fee was intended to offset the Federal cost for passenger and property screening. To the extent that revenue derived from the Passenger Fee was not sufficient to cover the Federal cost of passenger and property screening, the Congress authorized the collection of a second security fee to be paid by air carriers.

The Aviation Security Infrastructure Fee (Carrier Fee) was authorized in an amount not to exceed the costs air carriers incurred for passenger and property screening in calendar year 2000. That exact cost total, which TSA originally estimated at \$750 million, has been the subject of much debate and multiple legal proceedings. After an April 2005 GAO review of the costs in question, TSA established the overall cap of the Carrier Fee at \$448 million. The Congress then made this TSA determination subject to judicial review. TSA is still working through the United States Court of Appeals for the District of Columbia Circuit to achieve a

final resolution of the overall Air Carrier Fee industry cap that currently stands at \$420 million.

With respect to adjusting the Air Carrier Fee, it is clear that the aviation security enhancements implemented by the TSA since 2001 have made commercial air travel safer for passengers, air carriers and the United States in general. Further, TSA has seen a notable change in carryon baggage volume—increasing checkpoint requirements and processing times—since baggage fees were introduced by air carriers. Under TSA's current staffing model, wait times will likely increase and remain above historical levels that were achieved prior to airline baggage fees. This air carrier action could result in growing passenger wait times and larger concentrations of passengers waiting at checkpoint. To sustain passenger throughput, TSA would need to divert resources from other important security layers or add new personnel to open lanes faster and keep them open longer. TSA has taken some steps to assist in managing wait times. TSA estimates it would cost approximately \$260 million in additional resources to support passenger throughput rates and not detract from other security programs.

#### DHS FEE PROPOSALS

*Question.* The President's budget proposes that the Appropriations Committee increase aviation security fees on airline passengers by \$590 million and border inspection fees by \$110 million. Both of these are legislative matters under the jurisdiction of other committees.

Your entire \$459 million proposed increase for TSA and \$55 million of your CBP budget are predicated on our approving these requests.

If the House fails to include these fee increases in their bill, our entire bill would be out of order on the Senate floor if we approved them. The border inspection fee could result in our bill being blue-slipped in the House.

This is a high-risk strategy to support needed security improvements, such as additional AIT machines at our airports and improved passenger and cargo inspections on our borders.

What specific steps are you taking to get the House and Senate authorizing committees to request that the House and Senate appropriations subcommittees to approve these legislative proposals?

If the authorizing committees object to our approving these changes in law, will you modify your budget requests to either provide more funding or identify proposed cuts?

Please submit for the record the letters written to the committees of jurisdiction requesting the legislative changes for these requests.

*Answer.* The President's budget request includes closely related fiscal and policy matters for the Congress's consideration, and the Department looks forward to working with the Congress to provide funding to meet these important security needs.

I fully appreciate the constraints of the current fiscal environment, and it is precisely because of the current economic situation that nothing should be left off the table to fund the Department's critical frontline operations. While airlines have increased fees across the board—from checked baggage and extra leg room to refreshments, we have never adjusted how we fund security measures to protect the traveling public.

Despite the Congress's original intent that the Security Fee covers nearly all costs related to passenger and property screening, the fee currently offsets less than one-third of the total cost of aviation security. At the same time, costs of security have continued to increase. In 2000, it cost less than \$1 to screen each passenger. In fiscal year 2010, the average cost for TSA to screen a passenger and baggage has increased to nearly \$9, in part to airline imposed checked baggage fees that have resulted in TSA screening 56 million additional carry-on bags at airport checkpoints annually.

As such, I have personally discussed with members of congressional authorizing committees the request to permit DHS to increase the Security Fee, and the Department will continue this outreach. The Department will also continue to engage members of the authorizing committees on all legislative provisions necessary to support the budget request to ensure passage of stand alone legislation or to help secure support for provisions which may be carried in appropriations measures, whichever occurs first.

With regard to the proposed CBP fee change, the country exemptions currently in place for Mexico, Canada, and the Caribbean cost the Government \$110 million annually in user fees that would otherwise be collected for customs inspections at the border. While travelers from other countries are subject to this fee, the costs

of processing the travelers coming from Mexico, Canada, and the Caribbean are subsidized by United States taxpayers. CBP's budget assumes elimination of these exemptions by the third quarter of fiscal year 2012, equating to \$55 million in fiscal year 2012 (half-year cost).

#### AVIATION SECURITY CAPITAL FUND

*Question.* The request includes a legislative proposal to alter the manner in which offsetting collections from the Aviation Security Capital Fund are allocated. Has the Department made a request to the subcommittee with jurisdiction over this matter? If so, please submit the request for the record. The language states that the funds "may be distributed in any manner deemed necessary to ensure aviation security." Would any of these funds be used for purposes other than checked baggage security? Please be more specific on how the funds would be distributed to support aviation security in fiscal year 2012. What is the impact of not receiving this language adjustment in fiscal year 2012?

*Answer.* The Department's request for this legislative proposal to provide the Department with the required flexibility to sustain current security measures and adapt to emerging threats was transmitted to each committee with oversight of DHS along with the fiscal year 2012 President's budget request. Due to the importance of this proposal, I have had discussions with members of the authorizing committees and representatives of the Department's Office of the Chief Financial Officer have briefed committee staff on the request to permit the Department to increase the Security Fee. We will continue to engage members of the authorizing committees on all legislative provisions necessary to support the budget request as long as necessary to ensure passage of stand alone legislation or to help secure support for provisions which may be carried in appropriations measures, whichever occurs first.

The current law requires that the first \$250 million derived from passenger and air carrier security fees in each of the fiscal years 2004 through 2028 be deposited in an Aviation Security Capital Fund (ASCF) to be available for grants to airport sponsors for airport security improvement projects such as facility modifications. The language currently does not allow for the procurement and installation of EDS equipment for the security improvement projects. The legislative proposal included in the fiscal year 2012 budget request would permit approximately \$125 million of the ASCF to support the recapitalization and deployment of state-of-the-art EDS for checked baggage to efficiently screen baggage for explosives, reducing the number of rescans and physical bag searches. The remaining \$125 million would be used for airport facility modification projects. The current notional plan is summarized in the following table:

#### BREAKDOWN OF PLANNED ACSF OBLIGATIONS<sup>1</sup>

[Dollars in millions]

Projects/equipment	Amount
Medium Speed EDS Purchase .....	94
Medium Speed EDS Installation .....	31
Facility Modifications .....	125
<b>Total .....</b>	<b>250</b>

<sup>1</sup> Numbers based on notional plans as of February 9, 2011, and are subject to change.

By 2013, nearly one-half of the 2,000 EDS units deployed nationwide will have exceeded their planned 10-year service life. Limiting TSA's ability to purchase and install equipment as needed could increase the risk of equipment failure and lead to increased delays at airports due to the need to rescan baggage and conduct physical bag searches.

#### EXPLOSIVES DETECTION SYSTEMS

*Question.* The request states that of the 2,000 explosives detection system units currently deployed nationwide, almost one-half will have reached the end of their useful life of 10 years by 2013. How much of the \$273 million discretionary request for explosives detection systems would be used for this purpose in fiscal year 2012. How many machines would be replaced? If the legislative proposal to adjust the manner in which offsetting collections from the Aviation Security Capital Fund are allocated is approved, how much of the \$250 million would be used for this purpose in fiscal year 2012. How many machines would be replaced?

Answer. Of the \$273 million in discretionary funding requested in fiscal year 2012, TSA would use \$14 million to replace 26 reduced size explosives detection system (EDS) units that have reached the end of their useful life. With approval of the Aviation Security Capital Fund (ASCF) legislative proposal, TSA would use \$125 million of the \$250 million fund to replace the 63 medium-speed EDS units that have reached the end of their useful life.

The remaining \$259 million of the EDS discretionary funds would be used for the following manner:

- \$130 million for the purchase and installation equipment for facility modifications that have already been executed or plan to be executed in fiscal year 2012.
- \$129 million for technology and engineering initiatives and program operations and management (PO&M) support, which includes \$40 million for testing and engineering support; \$24 million for program support to include warehouse leasing and TSIF operations; \$18 million to support cargo and surface; and \$19 million for Federal personnel compensation and benefits.

If the legislative proposal is not adopted TSA's recapitalization of equipment would be delayed.

*Question.* The budget request indicates that 55 of the top 85 airports had optimal checked baggage screening systems throughout the entire airport and another 22 have optimal screening systems in some part of the airport. With the \$523 million in discretionary and mandatory funds requested in 2012, how will these figures change? When does TSA estimate having optimal systems at all 85 airports? What are the main drivers preventing completion of systems at the remaining airports?

Answer. Given that more than two-thirds of the explosives detection systems (EDS) in the field will reach the end of their useful life in the next 5 years, TSA has shifted its priorities from completing optimal systems to the recapitalization of the aging EDS fleet. The \$523 million in fiscal year 2012 funding and prior year carryover funds will primarily be used to accommodate airport growth, recapitalization and/or optimization of existing equipment at multiple airports. Optimal systems are expected to be completed at two additional category X and I airports with fiscal year 2012 and prior year funds.

#### BEHAVIOR DETECTION OFFICERS

*Question.* The request includes funding for an additional 350 Behavior Detection Officers (BDOs). GAO released a critical report on this program in 2010. Please explain the steps TSA has taken to address the concerns raised by GAO.

Answer. TSA's BDOs are an important layer of aviation security. Screening Passengers by Observation Techniques (SPOT) builds on and is based on other established, successful behavioral analysis programs that have been employed by law enforcement and security personnel both in the United States and around the world. DHS's S&T Directorate led a comprehensive study to validate the validity of TSA's SPOT Referral Report. Data collection was completed by TSA in late 2010 and provided to the American Institutes for Research for analysis and reporting. The validation study report is undergoing final review and S&T testified before the House Science, Space, and Technology Committee, Subcommittee on Investigations and Oversight on this topic on April 6. Preliminary briefings on the validation study data indicated that SPOT identifies high-risk travelers at a significantly higher rate than random selection.

Additionally, TSA's risk analysis of SPOT indicates that the program can be effective in multiple threat scenarios and expanding the SPOT program increases TSA's ability to adapt to evolving threats. S&T completed a preliminary study on suicide bomber indicators in July 2009 that illustrates overlap between some operationally reported suicide bomber indicators and certain TSA SPOT behaviors. As such, SPOT represents the best practices from defense, intelligence, and law enforcement organizations.

TSA also began piloting SPOT refresher training for BDOs in March 2011 and plans to deploy this training to all BDOs during fiscal year 2011 and fiscal year 2012.

#### SCREENING PROCEDURES

*Question.* The Administrator has said publicly that he intends to introduce new screening measures this year that would be different than the "one-size-fits-all" approach. Does the fiscal year 2012 budget request account for these changes? Please explain in more detail how this new screening process will work and the schedule to implement it.

Answer. TSA will introduce new risk-based screening procedures and enhance current technology for passenger screening as it continually evolves its layered ap-

proach to transportation security. TSA is exploring the possibility of piloting these concepts later this year. The fiscal year 2012 budget request will not require adjustment to incorporate additional risk-based screening principles.

#### CHECKPOINT SECURITY

*Question.* TSA is in the process of updated its checkpoint security strategic plan. What is the timeline for its completion?

*Answer.* TSA anticipates completing the updated Passenger Screening Program Strategic Plan by summer 2011.

#### CIVIL RIGHTS AND CIVIL LIBERTIES

*Question.* What is the funding level and associated staffing for TSA's Office for Civil Rights and Civil Liberties? Describe TSA's coordination with the Department's Office for Civil Rights and Civil Liberties? How many civil rights and civil liberties investigations did TSA conduct in 2010? How many of those investigations were conducted jointly with the Department Office for Civil Rights and Civil Liberties? What training standards must a TSO meet with regard to civil rights and civil liberties?

*Answer.* The fiscal year 2011 budget includes \$8.7 million total funding for TSA's Office of Civil Rights and Civil Liberties (OCRL) which demonstrates our commitment to ensuring the traveling public's civil rights and civil liberties are protected throughout the screening process. The TSA OCRL coordinates closely with DHS CRCL to address concerns and complaints of the traveling public through meetings with community groups, employee training, policy reviews, and investigations into traveler complaints. In fiscal year 2010, TSA conducted 217 internal investigations and 42 external investigations. There were no investigations conducted jointly in fiscal year 2010 by the Department and TSA. To date in fiscal year 2011, there are four joint investigations open. TSOs must complete training annually focusing on cultural awareness, civil rights and civil liberties. Additionally, No FEAR Act Training must be completed within 90 days of entering service. This training is required pursuant to the Notification and Federal Employee Antidiscrimination and Retaliation Act of 2002 and provides an overview of Federal antidiscrimination and whistleblower protection laws. This training regimen is repeated every 2 years.

#### TSA INTERNAL AFFAIRS

*Question.* How many people are in TSA's Internal Affairs Office? Is TSA adding new positions in fiscal year 2011? Are any new positions requested in the President's budget for fiscal year 2012? Is TSA creating an Office of Professional Responsibility? What role will this office serve? How is TSA funding this effort and how many people will staff the office?

*Answer.* TSA currently has 130 personnel that conduct internal investigations in the Office of Inspection (OOI). Under the proposed fiscal year 2011 continuing resolution, no new positions will be funded and there are no new positions requested for the OOI in the fiscal year 2012 President's budget.

TSA established the Office of Professional Responsibility (OPR) in the fall of 2010 to provide greater consistency in misconduct penalty determinations and a more expeditious and standardized adjudication process. Through a combination of adjudication and oversight, OPR ensures that discipline is appropriate and fair for all TSA employees, regardless of the assignment or seniority of the employee involved.

In addition, to promote consistency, TSA is transferring to OPR from the Disciplinary Review Board (DRB) the responsibility for resolving TSO's appeals of adverse actions, including suspensions of 15 days or greater, removal, or reduction in pay band or basic rate of pay. This will preserve the rights of TSOs to appeal actions taken by management while enabling OPR to ensure that discipline is consistent across the board, from senior-level officials to TSOs.

TSA is funding OPR from within existing sources. OPR has 15 positions that are being filled through a combination of vacancy announcements and internal detail opportunities. OPR is also absorbing four positions from the Disciplinary Review Board, for a total of 19 OPR positions.

#### SURFACE TRANSPORTATION

*Question.* How much of TSA's surface transportation appropriation is dedicated to each surface transportation mode for fiscal year 2011 compared to the fiscal year 2012 estimate?

*Answer.* Under the funding that is currently available, the TSA surface transportation appropriation is dedicated to each surface mode in the following ways:

—28 percent to surface inspectors and program oversight;

- 25 percent to visible intermodal prevention and response teams;
- 13 percent to freight rail and pipeline;
- 12 percent to ports (maritime) and intermodal security;
- 11 percent to highway and motor carrier;
- 8 percent to mass transit; and
- 3 percent to other services.

The fiscal year 2012 President's budget request includes \$134.7 million to support TSA's surface transportation efforts and also includes \$300 million for the Transit Security Grant Program (TSGP) to support State and local surface transportation efforts. TSA will allocate the funding to each surface transportation mode based on current security efforts to reduce risk once the funds have been appropriated.

*Question.* How much of TSA's budget in fiscal year 2010 and fiscal year 2011 was dedicated to mass transit enhanced screening? Where the pilots successful? Does TSA have plans to continue the pilots? Does the fiscal year 2012 budget include funding for this purpose?

*Answer.* In fiscal year 2010, the Congress provided TSA \$25 million for partial year funding to stand-up an additional 15 visible intermodal prevention and response (VIPR) teams for dedicated surface transportation operations. This was in addition to TSA's 10 multimodal VIPR teams already operational. During fiscal year 2010, approximately 51 percent of TSA's VIPR resources were spent conducting operations in the surface modes of transportation, which equates to approximately \$22 million. The primary objective of VIPR operations is to prevent acts of terrorism through the exercise of random, unpredictable security asset deployments in all modes of transportation and this may include mass transit enhanced screening.

In fiscal year 2010, TSA entered into an agreement with New York City to conduct pilot or proof of concept operations with New York City law enforcement for mass transit screening. This effort involved approximately 35 TSA TSOs teamed with New York City law enforcement officers operating in shifts with approximately 3 TSOs. This proof of concept was successful in terms of demonstrating the ability to work together in teams and build expertise in the environment to allow for improved security in response to specific threats requiring surge operations or in response operations. TSA has no plans to continue or expand this proof of concept.

Such efforts will continue to be supported by other TSA surface transportation initiatives, including the additional VIPR teams and funding available through the TSGP, which supports local efforts to conduct enhanced screening. Such physical screening can be conducted as necessary by applicable State, local, or private personnel with equipment available through the TSGP (e.g., explosives trace detection equipment).

The fiscal year 2012 budget request seeks funding for 12 new multi-modal VIPR teams. With these additional teams, the VIPR program anticipates an increase in tempo for a total number of 11,500 operations to be conducted annually beginning with fiscal year 2013. These operations would be conducted throughout the transportation sector to deter potential terrorist acts.

#### FEDERAL AIR MARSHALS

*Question.* Please provide the most recent definitions of high-risk flight categories for flights covered by Federal Air Marshals (FAMs). Are these definitions being revised, and if so, how will the changes impact the deployment of FAMs.

On March 8, 2011, the Department submitted a report on Federal Air Marshals (FAMS) long-term staffing levels in response to a fiscal year 2010 congressional requirement in the joint explanatory statement accompanying the fiscal year 2010 DHS Appropriations Act. The report failed to address the congressional requirements for a long-term staffing plan and pointed to an assessment TSA will undertake to review FAMS risk-level definitions in order to inform an assessment of the long-term staffing needs of the FAMS. When will this assessment be completed? The results of this assessment and associated staffing impacts are to be supplied to the subcommittee expeditiously.

*Answer.* The TSA has commenced a review of FAMS risk-level definitions, which will be provided to the subcommittee upon its completion. The review will inform any decisions pertaining to the long-term staffing levels needed in the future.

#### COAST GUARD—ADMINISTRATIVE SAVINGS

*Question.* The fiscal year 2012 request for the Coast Guard's operating budget includes a reduction of \$83.5 million as part of the Department's Administrative Savings Initiative. When you read the fine print, the Coast Guard's budget states that these cuts "do not come without impact to readiness and operations." The Coast Guard is already facing readiness challenges and operational shortfalls. How are

these cuts prudent? Can you provide more specifics on how these cuts will impact readiness and operations?

Answer. The Coast Guard's fiscal year 2012 budget leverages savings generated through management efficiencies and offsets to prioritize frontline operations and investments in vital recapitalization projects. The Coast Guard will not reduce front-line operations to achieve these savings. The fiscal year 2012 budget request addresses the long-term recapitalization needs of the Coast Guard and expands its operational capacity by funding 50,682 military and civilian positions, including additional personnel focused on strengthening Marine Safety inspections and investigations as well as a new Incident Management Assistance Team, which will be deployed rapidly to support large-scale emergencies.

#### IMPACT OF 2010 COAST GUARD SURGE OPERATIONS

*Question.* In 2010, the Coast Guard's operational budget was stretched with two significant surge operations, the Haiti earthquake and Deepwater Horizon oil spill. Given the size of these surge operations, what was the impact on spending for other priorities? What was deferred or eliminated to pay for these response efforts?

Answer. The Coast Guard allocates its multi-mission assets to the Nation's highest order needs. In the cases of the operational responses to the Haiti earthquake and Deepwater Horizon oil spill, assets were diverted from other lower priority mission assignments at the time to provide the initial search and rescue response and long-term mission support for the disasters.

The Supplemental Appropriations Act, 2010 (Public Law 111-212) provided \$50 million in operating expenses for the Coast Guard related to expenses for disaster response activities for the Haiti earthquake. The funding provided relief to the Coast Guard for operating and personnel costs expended for the response.

For the BP Deepwater Horizon oil spill, the Coast Guard's direct costs, including supplies purchased for the spill, contractors hired, travel orders, and reservist pay and benefits were reimbursed from the Oil Spill Liability Trust Fund (OSLTF) Emergency Fund and the Fund recovered those costs from the Responsible Party. Consistent with the Coast Guard's multi-mission responsibilities, costs to operate assets diverted from regular operations to the oil spill response were funded by regular appropriations. Due to the unusually long engagement period for response, regular maintenance for some assets was deferred, which could result in higher maintenance costs.

#### COAST GUARD ASSET DECOMMISSIONINGS

*Question.* Provide a chart of all assets proposed to be decommissioned in the fiscal year 2012 budget, including the name and location of each asset and timeline for decommissioning.

Answer. The chart below depicts Coast Guard assets proposed for decommissioning in fiscal year 2012 President's budget.

Asset type	Vessel name	Homeport	Decommissioning date
179-ft patrol coastal (WPC) <sup>1</sup> .....	USCGC <i>Shamal</i> .....	Pascagoula, Mississippi.	WPCs will be returned to the United States Navy no later than October 1, 2011.
	USCGC <i>Tornado</i>		
	USCGC <i>Zephyr</i>		
378-ft high endurance cutter (WHEC) <sup>2</sup> .	To be determined ....	To be determined ....	To be determined.

<sup>1</sup> Three vessels are being decommissioned per a signed memorandum of agreement with the Navy in January 2007.

<sup>2</sup> The Coast Guard is conducting an updated engineering assessment on the 10 remaining WHECs (2 decommissioned in fiscal year 2011) to determine which WHEC will be decommissioned in fiscal year 2012. Factors being considered include operational capabilities and effectiveness of the current fleet and existing structural and engineering conditions of the ships.

#### POLAR ICEBREAKERS

*Question.* The budget request includes \$39 million for operations and maintenance of the Coast Guard's polar icebreaking fleet. The Commandant of the Coast Guard has expressed concern that he doesn't have the resources to respond to a major emergency in the Arctic. He has publicly stated that funding is needed to repair or replace its two heavy icebreakers that are currently out of service. But the Coast Guard's budget indicates that one of the Coast Guard's two heavy polar icebreakers, the *Polar Sea*, will be decommissioned in fiscal year 2011. The other heavy polar icebreaker, the *Polar Star*, is not scheduled to be reactivated until 2013. Why is the Department planning to decommission the *Polar Sea* when long-term requirements for the polar regions have not been determined? If an emergency occurs in the Arctic, is the Coast Guard prepared to respond? What other response capabilities exist?

Has the Coast Guard considered leasing polar icebreakers to meet mission requirements?

Answer. Based on current Federal requirements, maintaining and operating one icebreaker (U.S. Coast Guard cutter (USCGC) *Healy*) will allow the Coast Guard to meet current operational requirements in the Arctic. Based on the rising costs to maintain the polar icebreakers, which have exceeded their life expectancy, the current condition of USCGC *Polar Sea* and her limited remaining service life, leveraging resources to reactivate USCGC *Polar Star* as a backup is the proper course of action until long-term requirements decisions are made and capabilities are acquired. The fiscal year 2012 budget includes \$5 million for an analysis of Government-wide icebreaking requirements in the polar regions.

#### DEPLOYABLE SECURITY TEAMS

*Question.* Section 804 of the Fiscal Year 2010 Coast Guard Authorization Act requires no less than two enhanced deployable security teams. The Coast Guard currently has one maritime security response team located in Portsmouth, Virginia. What are the Coast Guard's plans to comply with section 804? Has a second location been determined?

Answer. The Coast Guard has not determined a location for a second enhanced team.

#### CANINE TEAMS

*Question.* What is the Coast Guard doing to comply with section 805 of the 2010 Coast Guard Authorization Act regarding canine teams? How many certified canine teams does the Coast Guard currently have and where are they located? Does the Coast Guard have plans to increase capacity in fiscal year 2012? If so, what locations will receive additional canine teams?

Answer. There are currently 12 canine teams certified for duty in the Coast Guard. The Coast Guard has programmed for 14 canine teams that are located in pairs at seven locations:

- MSST Seattle, Washington.
- MSST San Francisco, California.
- MSST Los Angeles, California.
- MSST Galveston, Texas.
- MSST King's Bay, Georgia.
- MSRT Chesapeake, Virginia.
- MSST New York, New York.

Maritime Safety and Security Teams (MSSTs) San Francisco and King's Bay currently have one of their two teams certified. Expected completion of training and certification for the remaining two teams is early calendar year 2012. The Coast Guard does not have plans to increase canine capacity beyond these levels in fiscal year 2012.

#### MARINE ENVIRONMENTAL PROTECTION

*Question.* Please provide more details on the Coast Guard's investment in the National Center of Expertise. How much of the \$11.5 million increase for Marine Environmental Protection is dedicated for this purpose? How is the funding for the National Center of Expertise allocated in the request, to what organization, and where?

Answer. The fiscal year 2012 budget request includes funding to establish the National Incident Management Assist Team (IMAT). Although the National IMAT could be a core component of a future MER National Center of Expertise (NCOE), as a stand-alone unit, the National IMAT will also significantly enhance the Coast Guard's ability to respond to complex, large-scale events in the maritime domain. Specifically, the IMAT investment provides dedicated, trained, and experienced personnel to directly respond to oil and hazardous substance spill incidents, and to support the Coast Guard Federal On Scene Coordinators during such incidents. They will also provide planning, training, and exercise support across the Coast Guard. Through establishment of the IMAT, the Coast Guard will improve standardization and proficiency in MER across the Coast Guard and its partners.

The fiscal year 2012 cost of the IMAT enhancement is approximately \$5.5 million. Of that, approximately \$3 million will be budgeted to cover personnel expenses associated with 33 full-time positions, and \$2.5 million will be budgeted for operations and maintenance.

## PORT SECURITY TRAINING

*Question.* Describe the process for complying with section 821 of the Coast Guard Authorization Act regarding port security training and certification.

*Answer.* The Coast Guard plans to implement the training provisions discussed in section 821 via the rulemaking process, pending DHS's review and approval to the Updates to Title 33 Code of Federal Regulations Subchapter H—Maritime Security Notice of Proposed Rulemaking (NPRM). The NPRM is scheduled for publication in calendar year 2011. Once published, the Final Rule, along with clarifying guidance from the Coast Guard, will be the basis for third party providers' course development and Quality Standards System review and acceptance on behalf of the Coast Guard.

## COAST GUARD ACQUISITIONS

*Question.* The budget request includes a significant increase for shore facilities improvements when compared to previous requests. The Coast Guard estimates that the current backlog of shore facility infrastructure improvements is \$600 million. Is the entire request associated with this backlog?

*Answer.* \$94.5 million of this request is to support shore facility infrastructure modifications and construction associated with the delivery of new cutters, boats, and aircraft. The remaining \$99,200,000 of the \$193.7 million request for shore facilities, plus the \$20 million requested for military family housing, help address the backlog in the prioritized Shore Facility Requirements List.

*Question.* The budget proposes to eliminate the Integrated Deepwater Construct. Is there a plan for tracking the Coast Guard's ongoing acquisition costs in relation to the original Deepwater baseline? If so, what assets will be included in the baseline?

*Answer.* The fiscal year 2012 President's budget proposes the elimination and disaggregation of the Integrated Deepwater System (IDS) subappropriation from the Coast Guard's Acquisition, Construction and Improvement (AC&I) appropriation. The restructuring of this appropriation better enables the service to justify and meet a sustainable, stable, and continuous recapitalization program while effectively managing cost, schedule, and performance of individual asset-based acquisitions. Enacting this proposal will further enhance acquisition management and accountability by aligning the appropriations structure with how the projects are managed. This initiative improves transparency and accountability by establishing a stronger linkage between appropriations and specific asset acquisition projects, and will better enable the Coast Guard, DHS headquarters, and the Congress to monitor cost, schedule and performance of individual projects. Finally, disaggregation of the IDS subappropriation will improve the efficiency and effectiveness of cross-cutting functions, such as systems integration, testing, and performance monitoring, enabling uniformity across all acquisition projects. The Coast Guard will retain its ability to track to the Deepwater baseline in aggregate.

*Question.* What is the rationale for changing funding availability for all Acquisition, Construction and Improvements appropriations to 5 years?

*Answer.* The Integrated Deepwater System (IDS) appropriation (which included "deepwater" vessels, aircraft and other equipment), was available for 5 years. The proposal to disaggregate the IDS subappropriation in fiscal year 2012 is intended to standardize funds availability for each of the individual vessel, aircraft, other and shore subappropriations, which will ensure consistency in funds availability across the entire portfolio of projects, and enhance the Coast Guard's ability to maintain project cost, schedule and performance goals.

Specifically, the Coast Guard has increased its use of fixed-price contracts for major acquisitions, moving away from cost-reimbursement contracts. This change in strategy decreases overall risk to the Government, but requires the Coast Guard to set aside funds for antecedent liability (a requirement that does not exist for cost-reimbursement contracts). GAO's Redbook cites that fixed-price contract antecedent liabilities shall be funded by the appropriation that funded the original transaction, to cover within-scope changes associated with the original contract. The amount of unobligated funding (set aside for antecedent liability) can be adjusted and reallocated over time as the contract nears completion, provided that the funds are used within the scope of the project and Congressional intent. The net effect is to avoid the need for additional future appropriations by minimizing expired, unused funds. Moreover, given the complexity of many of the Coast Guard's vessel, shore, aircraft and electronics systems acquisitions, 5-year availability is particularly beneficial considering the time it takes to design, contract, and deliver these assets.

*Question.* Has the Coast Guard spent any of the \$45 million anticipated for the offshore patrol cutter (OPC) in fiscal year 2011? Is it premature to fund another \$25

million in fiscal year 2012 if none of the fiscal year 2011 money has been obligated? Is the Coast Guard on track to release the request for proposal for the preliminary contract and design in fiscal year 2011?

*Answer.* The offshore patrol cutter (OPC) is a critical aspect of the Coast Guard's long-term recapitalization plan. Of the funding made available to the OPC project to date under the current series of continuing resolutions, \$1 million has been obligated. The majority of the fiscal year 2011 funding, approximately \$36 million, will support preliminary and contract designs; the remaining funding will support project management activities, acquisition studies and life-cycle cost analysis still planned in fiscal year 2011. The fiscal year 2012 budget request of \$25 million will support the award of Preliminary and Contract Design contracts to three industry teams in fiscal year 2012. The Coast Guard plans to release a draft Request for Proposal in fiscal year 2011.

*Question.* Will DHS' requirement for the Coast Guard to conduct a verification study of the OPC requirements affect the timeframe for the request for proposal?

*Answer.* No, the project has proceeded in parallel with the verification study of OPC requirements.

*Question.* Based on the fiscal year 2012 Capital Improvement Plan (CIP), the cost of the OPC is \$640 million in fiscal year 2015 and \$760 million in fiscal year 2016. Provide a breakdown of the OPC costs in those budget estimates? Why is the second OPC planned to cost \$120 million more than the lead ship?

*Answer.* The program amounts shown in the fiscal year 2012–2016 Capital Investment Plan for the OPC are planning estimates. These planning estimates may change as DHS completes the fiscal year HSP.

*Question.* In the fiscal year 2011 CIP, the Coast Guard estimated the national security cutter's (NSC) completion date as 2016. In this year's CIP, the Coast Guard is estimating a completion date of 2018. What are the main drivers behind this 2-year delay? To what extent is the decision to not request long-lead time materials (LLTM) for NSC No. 6 in fiscal year 2012 contributing to this delay? Would there be cost savings if LLTM were funded in fiscal year 2012? If so, provide the estimated savings.

*Answer.* The project completion dates shown in the fiscal year 2012–2016 CIP are estimated for planning purposes, based on best available data at the time of budget preparation. The NSC schedule is derived from the Deepwater Implementation Plan Review Report to Congress, dated May 13, 2010, which contains a more recent assessment of NSC delivery schedules, considering actual appropriations and acquisition status to the date of the report. One factor in the delay in the NSC acquisition was the transition from a cost-plus contract to a fixed-price construct. The Coast Guard spent nearly a year negotiating the production contract for NSC No. 4, which was awarded in November 2010. As a result of this negotiation and successful transition to a fixed-price construct, the Coast Guard believes it is now in a position in which future costs are more predictable than they have ever been, which is in the best interests of the program and of taxpayers.

The funding associated with NSC No. 6 is not required until fiscal year 2013.

*Question.* At the hearing, you made reference to a letter from the Office of Management and Budget (OMB) that committed funding for NSC No. 6. Please provide the letter for the record.

*Answer.* In accordance with the requirements of Public Law 111–83, the Coast Guard submits a future-years capital investment plan at the time that the President's budget is submitted. This plan, the fiscal year 2012–2016 CIP, was included in the fiscal year 2012 Coast Guard Congressional Justification within the Acquisition, Construction and Improvements (AC&I) appropriation request. The CIP projects planned AC&I funding levels from fiscal year 2012 through fiscal year 2016 for the program of record for each AC&I program, including the NSC program. These estimates are in accordance with the latest DHS-approved Acquisition Program Baseline. As noted in the CIP footnotes, fiscal year 2013–2016 funding levels are subject to change based upon adjustment to out-year fiscal guidance and finalization of the fiscal year 2012–2016 Future Year Homeland Security Program.

*Question.* Based on the fiscal year 2012–2016 CIP, the Coast Guard is planning the budget for NSC to be \$775 million in fiscal year 2013, \$795 million in fiscal year 2014, and \$853 million in fiscal year 2015. Provide a breakdown of the NSC costs in those budget estimates? Why are NSC costs becoming more expensive for each cutter in the outyears?

*Answer.* The program amounts shown in the fiscal year 2012–2016 Capital Investment Plan are planning estimates and subject to change as DHS completes the fiscal year HSP. The following table shows the estimated costs used as the basis for NSC projections:

(Dollars in millions)

NSC cost categories	Fiscal year 2013	Fiscal year 2014	Fiscal year 2015	
	NSC No. 6	NSC No. 7	NSC No. 8	NSC No. 1/No. 2
Long-lead time materials (LLTM) .....	114	119	124	.....
Production contract .....	578	587	598	.....
Production (noncontract) and post delivery activities .....	83	89	93	.....
Structural enhancement (NSC No. 1 and No. 2 only) .....	.....	.....	.....	38
<b>Total .....</b>	<b>775</b>	<b>795</b>	<b>815</b>	<b>38</b>

Assuming the new fixed-price construct, the budget estimates for NSCs No. 6–8 are estimated as the production cost for NSC No. 4 adjusted for inflation. NSC No. 7 and No. 8 costs are projected to continue to increase due to labor and material inflation and increases in projected overhead rates.

*Question.* The budget proposes to fund production of both the NSC and OPC in fiscal year 2015. Is this a realistic request given the current fiscal environment?

*Answer.* DHS is committed to recapitalizing the Coast Guard's cutter fleet as quickly as possible through the acquisition of NSC and OPC and fast response cutters (FRCs).

*Question.* The original plan for the NSC included ship-based UAS to expand the NSC's coverage capabilities. The Coast Guard's Capital Investment Plan for fiscal years 2012–2016 includes no UAS funding. Has the Coast Guard abandoned this effort? What over the horizon search capabilities does the NSC provide over that of a WHEC without UAS? The Coast Guard expected to complete the UAS "Need Phase" (Acquisition Decision Event-1) in fiscal year 2011. What is the status of this effort and, if completed, what were the conclusions from this event?

*Answer.* DHS and the Coast Guard remain committed to employing both land and cutter-based UAS to meet mission requirements. The Coast Guard is in the preacquisition need phase of the UAS acquisition, which works to define the problem through a mission needs statement and the development of a Concept of Operations. In addition, the Coast Guard is currently leveraging prior-year Research, Development, Test, and Evaluation funding to continue UAS technology demonstration. Further, within the Federal Government, the Coast Guard has established formal partnerships with CBP to collaborate with their maritime Predator UAS (Guardian) program and the Navy's UAS program offices to collaborate on the Fire Scout program.

An NSC without a UAS, relying solely on its organic detection equipment and manned aircraft patrols, has a far greater surveillance area than that of a high endurance cutter (WHEC). The NSC has the following organic surveillance capabilities that exceed those of the WHEC:

- Ability to operate with a HH–60 enabling greater cutter-based surveillance range and on scene time.
- Ability to deploy and operate with two HH–65 aircraft instead of one from a WHEC.
- Two over-the-horizon (OTH) small boats instead of one from a WHEC.
- Three-dimensional capable air search radar instead of WHEC's two dimensional air search radar.
- Sensitive compartmentalized intelligence facility (SCIF) to improve sensor and intelligence analysis and fusion.
- Enhanced electronics surveillance measures (ESM).

*Question.* Compare the availability of the national security cutters (*Bertholf*/*Waesche*) to the 12 WHECs in terms of days away from homeport (DAFHP).

*Answer.* The operational target for the WHEC fleet is 185 DAFHP annually per cutter. In fiscal year 2010, the WHEC fleet achieved 137 DAFHP primarily as a result of casualties to hull and mechanical systems.

There is not yet substantive DAFHP data for USCGC *Bertholf* and USCGC *Waesche*. In fiscal year 2010, both assets spent time in planned inport availabilities for Secure Compartmentalized Intelligence Facility installations and Ready for Operations preparations. The Coast Guard will have operational availability data for USCGC *Bertholf* after it completes its first full year of operations in fiscal year 2011 for which it is programmed to achieve 185 DAFHP.

*Question.* In fiscal year 2010, because of delays in the planned delivery of national security cutters, the Congress provided \$4 million for the Coast Guard to conduct a preacquisition survey and design to determine the requirements for a maintenance effectiveness project for the Coast Guard's legacy high endurance cutters. What is

the status of this effort and has any of the \$4 million been obligated? What is the timeline for completing this effort?

Answer. A total of \$468,819 has been obligated through March 10, 2011. This funding will be used to adequately assess current WHEC material condition, assess requirements of a potential future sustainment project and inform decisions pertaining to the WHEC decommissioning sequence, and evaluate cutter safety conditions. The Coast Guard anticipates it will take approximately 2 years to complete this effort.

*Question.* The fiscal year 2012 budget includes \$129.5 million for two maritime patrol aircraft (MPA) airframes and five mission system pallets (MSPs) and spares. Does the Coast Guard plan to buy these pallets through the ICGS contract, use another contracting source, or build them in-house? What is the cost difference for each option?

Answer. The Coast Guard contract with Integrated Coast Guard Systems expired in January 2011 and no additional MSPs will be procured using that contract vehicle. The Coast Guard does not currently possess sufficient in-house processes and capabilities to be able to produce MSPs “in-house” by 2012. Therefore, acquiring MSPs through a commercial source is the preferred option.

*Question.* The fiscal year 2012 CIP indicates a 5-year delay in completing procurement of the MPAs when compared to the fiscal year 2011 CIP. What is the cause of this delay?

Answer. The project completion dates for the MPA shown in the fiscal year 2012–2016 CIP are estimated for planning purposes, based on best available data at the time of budget preparation. The MPA schedule is derived from the Deepwater Implementation Plan Review Report to Congress, dated May 13, 2010, which contains a more recent assessment of MPA delivery schedules.

*Question.* The request includes funding for five MPA mission pallets. What is the cost savings from purchasing multiple mission pallets in fiscal year 2012?

Answer. Ordering five MSPs instead of two is estimated to reduce the MSP unit price by as much as 30–35 percent based upon previous negotiations.

*Question.* Does purchasing six FRCs in fiscal year 2012 maximize the contract? What is the cost savings by maximizing the contract in fiscal year 2012?

Answer. Yes, procuring six FRCs in fiscal year 2012 maximizes the contract. The average cost savings per hull is approximately \$5 million including production costs, economic price adjustments associated with spare parts, antecedent liabilities and other scalable program costs (e.g., project management, testing, certification, etc.).

UNITED STATES SECRET SERVICE—PRESIDENTIAL CAMPAIGNS

*Question.* Provide the number of candidates and number of protection days for Presidential campaigns going back to 1996, including costs.

Answer. [Follows:]

Campaign (fiscal year)	Protection days	Candidates/ nominees	Spouses/adult children	Cost <sup>1</sup>
2008 .....	1,115	5	6	\$70,304,000
2004 .....	454	3	2	38,686,000
2000 .....	452	4	3	27,787,000
1996 .....	364	4	2	16,459,000

<sup>1</sup> Presidential campaign costs do not reflect the “labor shift” of existing base resources from investigative programs to support the protection demands of the campaign.

ASIA-PACIFIC ECONOMIC COOPERATION SUMMIT COSTS

*Question.* Provide detail on how much funding is needed in fiscal year 2011 for the Asia-Pacific Economic Cooperation (APEC) Summit in Honolulu, Hawaii.

Answer. Total estimated cost that the U.S. Secret Service (USSS) will incur in fiscal year 2011 for the Asia-Pacific Economic Cooperation (APEC) Summit is \$5.4 million. These cost include airfare, vehicle rental, housing, and per diem cost of personnel who have been temporarily reassigned (TDY) to Honolulu, Hawaii since October 2010 to prepare for this National Special Security Event (NSSE). Additionally, these costs include the rental/build-out cost of the Multi-Agency Communications Center (MACC), the Coordinating Center and Credentialing Center.

The USSS will not be able to utilize the Presidential Assistance Act and therefore will not have access to military aircraft to transport vehicles, critical protective equipment and IT assets to this location. We will have to contract with a commercial vendor to transport these critical assets and ensure that they are available.

## INFORMATION INTEGRATION AND TRANSFORMATION PROGRAM

*Question.* Provide a detailed crosswalk of the original modernization plan (schedule and budget) for the Information Integration and Transformation Program versus where we are with the program at current funding levels. Please detail any modernization funds that have been redirected for other purposes, including the amount and why they were redirected.

*Answer.* [The response is For Official Use Only and Procurement Sensitive—See FAR 3.104 and the answer will be submitted under a separate cover.]

## OPERATIONAL MISSION SUPPORT

*Question.* Please prioritize your Operational Mission Support requests (\$65 million).

*Answer.* Here is a list of the highest-priority operational mission support requirements. Each of these protective counter measures addresses a specific vulnerability or known threat that requires mitigation in order to provide a safe environment for the President and other national leaders. The protective counter measures are used individually and in combination to address specific types of threats, creating a high level of interdependence between the proposed systems. The counter measures provide enhanced security surveillance capabilities and defenses to known threats for the President at the White House and while traveling throughout the world. These assets will provide not only enhanced situational awareness capabilities, but also will enable notification systems to share critical information and activate emergency response protocols. They are listed below:

- Enhanced explosive detection systems, \$8,683,000 (51 positions).
- Enhanced chemical, biological, and radiological detection systems, \$4,626,000 (3 positions).
- White House physical protection upgrades, \$12,826,000 (3 positions).
- Enhanced White House camera system, \$6,375,000 (1 position).
- Development of next generation Presidential limousine, \$10,226,000 (3 positions).
- Presidential audio countermeasures, \$2,451,000 (2 positions).
- Cyber protection activities, \$12,775,000 (1 position).
- National master plan studies, \$1,375,000 (1 position).
- Protective systems and weapons testing program, \$6,477,000 (5 positions).

## ANTICOUNTERFEIT OPERATIONS IN COLOMBIA AND PERU

*Question.* Please describe current anticounterfeit operations in Colombia and Peru. Has counterfeiting in Colombia decreased since the inception of USSS cooperative presence with the Colombian Government? Is opening an overseas office in Peru under consideration?

*Answer.* [Follows:]

*Colombia.*—The USSS Bogota Resident Office currently oversees the Vetted Anti-Counterfeit Force (VACF) composed of approximately 50 Colombian law enforcement officers divided among 8 offices in Bogota, Pereira, Cali, and Medellin. In addition, two Colombian district attorneys are exclusively working United States currency counterfeiting cases in conjunction with the VACF and USSS.

While overall statistics indicate steady attempts at counterfeit production within Colombia, the combined efforts of the USSS and Colombian VACF have been able to greatly reduce or interdict the export to, and subsequent passing of counterfeit within, the United States. Passing activity has decreased 81 percent since the inception of the USSS/Colombian cooperative anticounterfeiting effort.

*Peru.*—The Peru Counterfeit Task Force (PCTF) was formed in March 2009 and is currently working directly with the Peru National Police (PNP). The task force is composed of two agents on 2-week TDY assignment rotations. The USSS also started the process of selecting Peru National Police (PNP) officers with the goal of making a vetted anticounterfeit unit that closely mirrors the Colombian model. To date, PCTF efforts have led to the arrests of 50 suspects, the suppression of 22 counterfeit plant operations, and the seizure of more than \$36 million in counterfeit currency.

On February 15, 2011, DHS approved the National Security Decision Directive (NSDD) 38 related to the opening of the Lima, Peru office. On March 7, 2011, the NSDD 38 was officially submitted to the U.S. State Department. At this time, the USSS is awaiting review and approval from the U.S. State Department.

## STATE AND LOCAL CYBER ACTIVITY

*Question.* President Obama has said, “the cyber threat is one of the most serious economic and national security challenges we face”. Secretary Napolitano, you included safeguarding and securing cyberspace as 1 of the 5 missions defined in the Quadrennial Homeland Security Review.

The fiscal year 2012 budget request appears to respond to this alarm by requesting a robust level of funding for US-CERT operations; Federal network security; and network security deployment. These are important areas to invest in and I take this request seriously. I was especially pleased to see that there is a \$9 million increase for outreach, education, and training activities. Many State, local, and private sector entities are struggling with and finding solutions to the same issues the Federal Government faces. Sharing solutions and expertise is imperative to our defense.

Please describe each cyber program underway that includes State and local efforts in fiscal year 2010, fiscal year 2011, and proposed programs for fiscal year 2012.

Further, what is the current status of cybersecurity and systems assurance curricula; and what capacity does DHS currently have to provide virtual education for specialized and classified education requirements?

*Answer.* DHS’s National Cyber Security Division (NCSA) collaborates with State, local, tribal, and territorial governments to share and implement sound cybersecurity policies, practices, and strategies to improve preparedness against cyber threats and attacks.

Due to the increasingly important role of State, local, tribal, and territorial governments in cybersecurity, NCSA has resources committed solely to interacting with officials at these levels. The mission of NCSA’s State, Local, Tribal, and Territorial (SLTT) Engagement program is to build partnerships with non-Federal public stakeholders, including each State’s Homeland Security Advisor, Chief Information Officer (CIO) and Chief Information Security Officer (CISO). The following provides an overview of NCSA interactions with States.

*United States Computer Emergency Readiness Team*

The United States Computer Emergency Readiness Team (US-CERT) maintains a formal relationship and works closely with mission partners, including State and local governments, on a daily basis to resolve threats, vulnerabilities, and incidents. US-CERT provides a variety of daily, weekly, monthly, and quarterly communication exchanges to maintain situational awareness and share critical information with collective cybersecurity partners. Federal and SLTT incident response personnel have access to the Government Forum of Incident Response and Security Teams (GFIRST) portal for information sharing and discussion.

US-CERT also sponsors the GFIRST National Conference, a forum that promotes cooperation among Federal agencies, State, local, tribal, and territorial governments, the private sector, and international partners across the cybersecurity spectrum, from preparedness and prevention to incident response. The conference supports the dissemination and promulgation of proactive and preventive security practices. US-CERT funding is executed toward planning, preparation, communication, and coordination of this conference and other conference expos. Specifically, \$1.55 million is directed to support requirements such as administration, logistics, and security. Additional funding (approximately \$3 million) provides support to the interactive demonstration system at the GFIRST National Conference.

US-CERT also provides support (\$1 million annually) to the Department of Commerce’s National Institute of Standards and Technology, which provides system integration and product development support for enhancement of the National Vulnerability Database and search engine. This database enables US-CERT partners, including State, local, tribal, and territorial governments, to secure government systems.

*Multi-State Information Sharing and Analysis Center*

Created in 2003, the Multi-State Information Sharing and Analysis Center (MS-ISAC) is an invaluable tool when dealing with SLTT governments. The MS-ISAC supports NCSA’s efforts to secure cyberspace by disseminating early warnings of cyber threats to SLTT governments. In addition, the MS-ISAC shares security incident information, identifies trends, and conducts other analysis for security planning. NCSA provides programmatic support (\$3.55 million for the 12-month period from August 1, 2010, to July 31, 2011) to the MS-ISAC. The fiscal year 2010 DHS Appropriations Act provided an additional \$3 million for DHS to fund and work with the MS-ISAC to provide managed security services (e.g., intrusion detection systems, intrusion prevention systems firewalls) for 18 State and local governments. The MS-ISAC has selected State, county, and local governments for participation. The MS-ISAC, consistent with the objectives of NCSA, provides a common mecha-

nism for raising the level of SLTT government cybersecurity readiness and response. It is a central resource for gathering information regarding cyber threats to critical infrastructure facilities. Other MS-ISAC programs/activities include:

*Operation of a 24/7 Cyber Security and Analysis Center*

The MS-ISAC runs a 24-hour watch and warning Security Operations Center (SOC) that provides real-time network monitoring, dissemination of early cyber threat warnings, and vulnerability identification and mitigation, along with education and outreach aimed at reducing risk to the Nation's SLTT government cyber domain. The SOC shares and coordinates real-time risk information to support national cybersecurity situational awareness with DHS (NCSA and US-CERT).

The SOC performs 24/7 monitoring of the Internet and other sources, including incident reports received from members and others regarding cybersecurity threats and vulnerabilities. The SOC staff evaluates and correlates information and distributes advisories and bulletins as appropriate, including mitigation strategies and steps that can be taken to protect critical infrastructure.

*Managed and Monitored Security Services*

The MS-ISAC contracts with the States of Alaska, Montana, and New York, along with the Los Angeles World Airports, to provide cybersecurity monitoring and managed services. This collective view across multiple entities helps enhance situational awareness regarding cyber threats.

During 2010, the MS-ISAC reviewed more than 78 billion logs through the 24/7 operations center. Approximately 138 MS-ISAC advisories were issued.

Additionally, through funding in the fiscal year 2010 DHS Appropriations Act, the MS-ISAC is expanding its monitoring services with an additional 10 State governments, 7 local governments, and 1 territorial government. This expanded infrastructure will provide a representative sample of system and network activity for enhancing situational awareness of SLTT government networks across the country. It will also improve cyber incident identification and response while providing more resources for developing and implementing appropriate mitigation strategies tailored specifically to SLTT government cyber resources.

*Participation in Cyber Security Exercises—Cyber Storm I, II, and III*

The MS-ISAC has participated in each of the three Cyber Storm exercises, most recently Cyber Storm III in September 2010. The MS-ISAC was a full player during the Cyber Storm III exercise; its SOC was active, and it coordinated with 11 States that participated in the exercise. The MS-ISAC hosted 19 visitors from five States, the Federal Bureau of Investigation, New York State law enforcement, Homeland Security and military personnel, and observers from the University of Texas at San Antonio.

*National Cyber Incident Response Plan*

The President's Cybersecurity Policy Review called for "a comprehensive framework to facilitate coordinated responses by Government, the private sector, and allies to a significant cyber incident." DHS coordinated the interagency, State and local government, and private-sector working group that developed the National Cyber Incident Response Plan (NCIRP). The Plan provides a framework for effective incident response capabilities and coordination among Federal agencies, State and local governments, the private sector, and international partners during significant cyber incidents. It is designed to be flexible and adaptable to allow synchronization of response activities across jurisdictional lines.

The NCIRP is undergoing final DHS review to incorporate lessons learned during the Cyber Storm III exercise. Upon conclusion of this review, DHS will send the NCIRP out to State, local and private-sector partners (including the National Governors Association and the MS-ISAC) for review. DHS will work with State and local partners (and partners in the private sector) to align their incident response plans and procedures with the NCIRP. The MS-ISAC and National Governors Association will be key partners in this effort.

DHS has designated the MS-ISAC as the ISAC for SLTT governments and has identified the MS-ISAC as a key stakeholder in the development and implementation of the NCIRP.

*NCSA Cyber Security Evaluation Program*

Under the 2009 appropriations act, NCSA's Cyber Security Evaluation Program (CSEP) was tasked with completing a Nationwide Cyber Security Review (NCSR). The NCSR is a voluntary self-assessment of State and major urban area government information technology (IT) services and is designed to measure cybersecurity preparedness and resilience. Through the NCSR, CSEP examines relationships,

interactions, and processes governing IT management and the ability to manage operational risk effectively. CSEP also conducts voluntary cybersecurity assessments to evaluate and enhance the implementation of key cybersecurity capacities and capabilities of critical infrastructure and key resources (CIKR) sector members. This assessment is the Cyber Resilience Review, which is designed for each of the 18 CIKR sectors and for use within SLTT governments. Since fiscal year 2009, CSEP has completed 45 cyber resilience reviews with SLTT partners.

#### *NCSA Cyber Exercise Program*

NCSA's Cyber Exercise Program (CEP) works with Federal, State, local, international, and private sector partners to conduct regional and sector-specific exercises designed to develop and improve the capabilities of DHS and its infrastructure partners. Such exercises aid participants in preparing for, preventing, mitigating, responding to, and recovering from cyber incidents. NCSA plans, coordinates, and conducts cyber exercises to develop, evaluate, improve, and refine the capabilities of State and local partners. CEP assists State and local partners by facilitating the design of tabletop and functional exercises at the State and local levels.

DHS hosted Cyber Storm III from September 26 through October 1, 2010. The Cyber Storm exercise series is a key element of ongoing efforts to assess cyber preparedness; examine incident response processes, procedures, and information sharing mechanisms; and identify areas for improvement absent the consequences of an actual incident. Cyber Storm III included participation from 11 States.

In 2009 and 2010, NCSA, the MS-ISAC, and the Microsoft Corporation jointly sponsored the Defend the Flag Exercises to provide State government network security professionals greater technical security skills and practical experience with implementing the principles of defense-in-depth while securing Windows-based operating systems. Thirteen States participated from 2009–2010.

#### *Grants*

DHS provides grants for cybersecurity through the Federal Emergency Management Agency (FEMA), such as the Homeland Security Grant Program (HSGP), which provides States the opportunity to work with DHS to acquire cybersecurity capabilities. During the last 2 years, NCSA has worked with FEMA to modify the language in the HSGP to better clarify how funds can be used to improve cybersecurity.

#### *National Initiative for Cybersecurity Education*

DHS is engaged in the National Initiative for Cybersecurity Education (NICE), leading Track 1 (Cybersecurity Awareness), leading Track 3 (Cybersecurity Workforce Structure), and coleading Track 4 (Cybersecurity Workforce Training and Professional Development). Through NICE, DHS is reaching out across the cybersecurity community—including academia, the private sector, and Federal, State, local, tribal, and territorial partners—to integrate current efforts into a foundation of information that creates mutual understanding and partnerships across all aspects of national cybersecurity.

In fiscal year 2010, DHS facilitated the efforts of six State government CIOs to develop a State government workforce development model, based on the existing DHS-issued Essential Body of Knowledge. This State government model was presented to the MS-ISAC, which included the model in its membership-based portal and on its public Web site.

#### *Other NCSA SLTT Programs/Activities*

##### *National Cyber Security Awareness Month*

To recognize the importance of cybersecurity awareness, October is designated as National Cyber Security Awareness Month. NCSA, with the help of the MS-ISAC, works with funded partners and other parties to sponsor events and activities throughout the country and disseminate Awareness Month key messages and event information to State and local partners. Due to the efforts of NCSA and MS ISAC, in 2009 and 2010, all of the Nation's governors signed letters officially proclaiming October as National Cyber Security Awareness Month.

##### *Stop. Think. Connect. Campaign*

DHS bears primary responsibility for raising public awareness about threats to the Nation's cyber systems and networks. To that end, in October 2010, DHS launched the National Cybersecurity Awareness Campaign, Stop. Think. Connect. It is a national public-education effort to engage and empower Americans to take charge of their online safety and security. By providing Americans with easy-to-understand online safety tips and resources, the campaign is helping them establish smart habits that will lead to increased protection online. Stop. Think. Connect. ful-

fills a key element of President Obama's 2009 Cyberspace Policy Review, which tasked DHS to develop a public-awareness campaign to inform Americans about ways to use technology safely.

*Security Clearances for State Information Security Officers*

NCSO, in partnership with colleagues from DHS Office of Security, initiated a plan to clear, starting at the Secret level, each State CIO and CISO, and the MS-ISAC executive committee. NCSO is confident this is an important step in sharing valuable sensitive information with State partners.

*Cyber Partner Local Access Plan*

NCSO, in cooperation with the Office of Intelligence and Analysis, developed the Cybersecurity Partner Local Access Plan (CPLAP) to share classified cybersecurity threat information with cleared State cybersecurity officials and private-sector partners at State and major urban area fusion centers nationwide. The CPLAP enables more effective and efficient classified cybersecurity information sharing among Federal, SLTT, and private-sector partners, and supports an information-sharing model that eliminates partners' air travel to and from the Washington, DC, area to receive classified cybersecurity briefings. The CPLAP will be piloted at five fusion centers by mid-2011, with plans to expand the program to a broader audience and additional fusion centers on a regional basis by the end of 2011.

*Cyber Summits*

In an effort to educate SLTT leaders and the public, NCSO coordinates and plans Cyber Summits. These summits, which are held regularly throughout the year and hosted across the country, focus on opportunities and vulnerabilities to promote discussion on how public and private-sector officials can best leverage technology to reduce risk. Frequent attendance and contribution by nongovernmental cyber associations, such as the MS-ISAC and National Association of State Chief Information Officers, significantly contributes to the information sharing, capacity building, and coordination efforts necessary to develop robust and effective cybersecurity capabilities on all levels. DHS identified cybersecurity as a top departmental priority, and Federal, State, and local government officials share a responsibility to promote a healthy cyber ecosystem and to encourage individuals to protect themselves and their families at home, work, and school.

*Virginia Operational Integration Cybersecurity Center of Excellence*

NCSO is helping the Virginia Operational Integration Cyber Center of Excellence (VOICCE) create a Municipal Cyber Lab that will be used to support and train SLTT government officials to better understand cybersecurity issues. VOICCE focuses on incorporating cyber attacks into the mainstream of emergency operations at the local level and creating a virtual municipality of randomly generated Internet protocol addresses. The concept will allow for development of vital cybersecurity capabilities, processes, and procedures. The VOICCE node or laboratory will allow local governments and first responders to plug into State and Federal entities and participate in simulated cyber attacks. The lab will be both physical and virtual in structure, allowing many types of simulation and providing an effective environment to share ideas among stakeholders across the Nation. Participants will brainstorm, identify, and respond to diverse cyber attack scenarios.

This activity was required by the fiscal year 2010 DHS Appropriations Act.

NCSO will continue many of the programs listed above. In addition, in fiscal year 2012, NCSO will commit funding to expand the MS-ISAC's managed and monitor security services.

*Curricula*

The Software Assurance (SwA) curriculum project, which produced the Masters of Software Assurance (MSwA) curriculum and associated undergraduate course outlines, is a recent NCSO effort to cosponsor public-private collaboration for government, industry, and academia through its SwA Forum. To facilitate implementation, the MSwA project team is offering assistance, free of charge, to educational institutions looking to launch an MSwA degree program.

Through the Software Assurance (SwA) forum, the SwA program has encouraged Federal, State, and local involvement in public-private collaboration efforts associated with the advancement of SwA resources. As part of that collaboration, the SwA curriculum project released the Masters of Software Assurance (MSwA) reference curriculum and nine-course syllabi for public use. The MSwA curriculum is recognized by the Institute of Electrical and Electronics Engineers (IEEE) Computer Society and the Association of Computing Machinery (ACM) as the first curriculum of

its kind to focus on assuring the functionality, dependability, and security of software and systems. The materials are available at <http://www.cert.org/mswa/>.

More information on the SwA curriculum project and the MSwA is available at <https://buildsecurityin.us-cert.gov/bsi/1165-BSI.html>.

#### *Virtual Education*

The SwA Forum, sponsored by NCSA's SwA Program, posts Web casts of SwA tutorials and pocket guides that are publicly available for free online use, including links via virtual training environments.

One aspect under NICE Track 4 is Functional Area 4, which concerns Specialized Cybersecurity Operations. The scope of this effort includes those Federal civilian employees, members of the uniformed services, and contractor personnel employed by departments and agencies who are engaged in highly specialized and largely classified cybersecurity operations. Work associated with this functional area is classified, but a classified briefing to discuss the work associated with this topic can be arranged upon request.

#### RISK ASSESSMENT PROCESS FOR INFORMED DECISION MAKING

*Question.* NPPD began development of the Risk Assessment Process for Informed Decision Making (RAPID) to aid the Department in making policy and budgetary decisions based on risk. Which DHS components (or other entities) have used RAPID to date? What impact did it have on operations? What proposals in the fiscal year 2012 budget used RAPID as the foundation for the request? What is the next phase for RAPID and when will it be used departmentwide?

Answer. [Follows:]

#### *Components That Have Used RAPID to Date*

The Risk Assessment Process for Informed Decision Making (RAPID) is the Federal Government's first quantitative, multi-mission, multi-hazards assessment of homeland security risk. RAPID assesses the risk of various types of terrorism, natural disasters, and transnational crimes in terms of annualized expected fatalities and economic losses. The goal of RAPID is to provide information about these homeland security risks and the extent to which DHS programs and activities contribute to the reduction of these risks to support DHS leadership decisionmaking during the annual planning, programming, budgeting and execution (PPBE) process cycle and supporting processes.

To date, RAPID analysis has supported the planning phase of the annual DHS PPBE cycle through the development of the Office of Policy's Integrated Planning Guidance by highlighting key risks and providing qualitative analysis of possible risk-mitigation strategies. In addition, RAPID analysis has proven helpful in facilitating more robust evaluation of alternatives within the Program Review Board issue teams.

In addition to supporting the departmentwide PPBE process, RAPID has supported a number of DHS components in prioritizing their activities, as described below.

#### *Coast Guard Ports, Waterways, and Coastal Security Program*

The Coast Guard's ports, waterways, and coastal security (PWCS) risk-based performance module has been developed to:

- Assess risk in the PWCS mission;
- Evaluate Coast Guard performance within the mission; and
- Evaluate the effectiveness of Coast Guard planning, programming, and budgeting recommendations in terms of risk reduction.

To achieve those objectives, the model considers a wide array of maritime terrorism scenarios. The risk data for the vast majority of scenarios comes directly from the Coast Guard's Maritime Security Risk Analysis Model; however, the risk of transferring terrorists and weapons of mass destruction (WMDs) through the maritime domain is currently outside of the model's scope.

To establish the risk associated with these scenarios, the Coast Guard/PWCS team requested RAPID data from the National Protection and Programs Directorate's (NPPD) Office of Risk Management and Analysis (RMA) related to the following:

- Frequency estimates from RAPID's structured elicitation of the intelligence community in the following areas:
  - Maritime-related WMD transfers, both through ports of entry and between ports of entry;
  - Maritime-related terrorist transfers, both through ports of entry and between ports of entry;

- Maritime-related direct attacks; and
- Maritime-related direct exploitation attacks.
- Casualty and economic consequence estimates for a variety of WMD attacks.

*DHS Office of Policy's Office of Strategic Plans*

The Office of Strategic Plans within the Department's Office of Policy requested information and analysis related to:

- The overall flows of four types of drugs that malefactors are attempting to introduce into the United States;
- Estimates of drugs seized based on the reported sources; and
- How these reported estimates compare with RAPID estimates.

In response to this request, RMA provided overall drug-flow estimates, as well as drug-seizure estimates from both RAPID and other reported sources.

*Immigration and Customs Enforcement Homeland Security Investigations*

In response to the GAO report, "Better Management Practices Could Enhance DHS's Ability to Allocate Investigative Resources" (GAO-06-462T), the Immigration and Customs Enforcement (ICE) Homeland Security Investigations has been seeking a way to use risk management to inform its resource allocation decisions (i.e., analyze its primary enforcement areas and allocate its resources according to the likelihood of potential consequences to the United States). As a result, ICE developed a strategic risk assessment whose methodology was peer-reviewed at multiple stages by RMA, and RMA provided RAPID analysis for use in this assessment. Specifically, RMA provided RAPID analysis of residual drug-flow estimates, consequences as a result of foreign-produced drugs, and consequences due to illegal migration. ICE used the RAPID data to augment and validate its own estimates.

*CBP Agro/Bio-Terror Countermeasures*

RMA has been asked by CBP's Agro/Bio-Terror Countermeasures (ABTC) to provide bioterrorism/agroterrorism risk information to inform its targeting processes. Specifically, ABTC is interested in using RAPID in the following areas:

- Assist in improved use of targeting resources by either:
  - Using existing RAPID risk results tailored to provide information regarding risk by "mode and point of entry" for biological material to inform ABTC's decisions regarding the allocation of its resources among air, land, and sea border crossings; or
  - Building a new "risk factor" category into ABTC's existing targeting rulesets that includes RAPID "mode and point of entry" risk data; and
- Help design probabilistic red-team scenarios to test targeting and response procedures.

*Impact on Operations*

As noted in the Secretary's policy statement on Integrated Risk Management signed in May 2010, DHS uses risk information and analysis:

" . . . to inform decisionmaking, striving to better understand risks and capabilities to manage them, while remaining flexible to changing risks. Homeland security risks are inherently uncertain, and risk analysis will not always yield precise answers. The Department uses risk information and analysis to make its assumptions more transparent, encourage creative thinking, and provide defensible decisions, made with the best available tools and information, for the best achievable outcomes."

Using risk analysis to inform decisions, particularly operational ones, is a complicated process that involves making difficult tradeoffs among often highly uncertain risk reduction benefits, costs, the unique risk tolerance of the decisionmaker, logistical constraints, and policy priorities. Terrorism risk analysis in particular involves a great deal of uncertainty that affects our ability to estimate the range of potential benefits of different alternatives.

*Fiscal Year 2012 Proposals That Used RAPID as the Foundation for the Request*

During the fiscal year 2012 budget build, RAPID was not completed in time to serve as the foundation for any specific budget requests. It is expected in the future, however, that RAPID will reach a sufficient level of maturity to be leveraged more broadly and will increasingly provide greater input into the budgeting process.

*Next Phase for RAPID*

Following the execution of RAPID 2010, NPPD/RMA conducted a formal lessons-learned process to prioritize enhancements to future iterations of the assessment. This process led to a formal confirmation of strategic requirements and reinforced the focus for RAPID in 2011–2012 to better understand customer needs and the de-

cision environment. Initial RAPID 2010 analysis provides a baseline view of homeland security risk and risk reduction across the Department's mission-oriented programs, portfolios, and activities. In 2011, RMA plans to invest most of its effort in improving model and data quality, bringing all RAPID analysis in house so that it can be conducted by Federal staff on Federal computing equipment, and conducting tailored analysis to support the fiscal year 2013–2017 budget build, including support to NPPD's budget request, study of the effectiveness of chemical, biological, radiological, and nuclear countermeasures, and more effective allocation of aviation security and air domain awareness resources.

#### PROGRESS IN INTEROPERABILITY

*Question.* The 10th anniversary of the terrorist attacks on September 11, 2001, is only 6 months away. The failure of communications during that incident has been cited in the 9/11 Commission report and has been the subject of many recommendations for improvement. During Hurricane Katrina, we once again witnessed a failure in communications during a catastrophe. The Federal Government and DHS have devoted significant resources to solving the interoperable communications problem; more than \$4.5 billion in Federal homeland security grants alone. State and local governments have contributed an untold amount. Progress has been made; however, interoperable emergency communications remain inadequate.

The emergence of broadband services provides emergency responders with new opportunities to improve communications. Despite this potential, public safety officials face several challenges in integrating new technologies and proving their reliability. What progress has been made since September 11, 2001, to improve emergency communications and what challenges lie ahead? Does the National Emergency Communications Plan need to be updated for emerging technologies and services? What is the plan to develop and disseminate training and best practices on governance, standard operating procedures, equipment purchases, and related issues for emerging technologies and services and to deliver technical assistance to public safety agencies on broadband technologies?

Answer. [Follows:]

#### *Progress Made Since September 11, 2001*

Improving communications for the Nation's emergency responders has been a top priority for DHS. Since its establishment, DHS has worked with its partners at the Federal, State, local, tribal, and territorial levels to build and sustain the communications capabilities that public safety personnel require at all times to coordinate response and recovery operations effectively. Creation of the Office of Emergency Communications (OEC) within the National Protection and Programs Directorate in 2007 and its subsequent release of the National Emergency Communications Plan (NECP) have been key drivers of progress in this mission. To date, the Department has achieved 78 of the 92 milestones in the NECP, or 85 percent.

The Office for Interoperability and Compatibility (OIC) within the S&T Directorate was created in 2004 to strengthen and integrate interoperable communications. Working closely with the emergency response community, OIC developed foundational tools, methodologies, and standards to strengthen interoperability. For example, OIC improved command-level interoperability capabilities in 10 high-threat urban areas through the RapidCom initiative. OIC also supported RapidCom 2 which accelerated the completion of Tactical Interoperability Communications Plans in the largest 75 urban/metropolitan areas across the Nation. A scorecard was developed to help all levels of government measure their current state of interoperability and lay the foundation for establishing accountability for future progress. Additionally, OIC launched two regional communications interoperability pilots in Nevada and Kentucky which resulted in guidance documents on governance, funding, and procurement that now serve as tools for States and territories in support of their statewide planning efforts.

Prior to the creation of OEC and release of the NECP, emergency response agencies often pursued disparate emergency communications activities and lacked coordinated solutions and protocols. Few plans existed at the State level to guide activities within or across States and with Federal efforts, and inter-agency coordination at the Federal level was not as effective as it needed to be. In addition, Federal grant programs supported the acquisition of communications equipment—but without common governance and statewide plans in place, individual communities often made equipment investments without coordinating with their neighboring communities or regions.

To address these and other interoperability challenges, OEC developed the NECP in coordination with more than 150 representatives from all major emergency response organizations across the country, including the SAFECOM Executive Com-

mittee/Emergency Response Council, Federal departments and agencies through the Emergency Communications Preparedness Center (ECPC), and private-sector and nongovernmental organizations. The NECP set out a clear strategy for building capabilities in key areas identified by public safety as needed for improving emergency communications and has since greatly influenced planning, governance, operating procedures, and training for responders nationwide.

*Indicators of Emergency Communications Progress*

NPPD/OEC's efforts to coordinate with stakeholders from the Federal, State, local, tribal, and territorial responder communities and the private sector to improve interoperable emergency communications capabilities have resulted in:

—*Enhanced Statewide Coordination.*—The creation of 56 statewide communication interoperability plans (SCIPs) and 44 statewide interoperability coordinators (SWICs) is improving coordination of emergency communications activities and investments throughout all 56 States and territories. All 56 States and territories have identified a point of contact for statewide interoperability coordination, and 44 States and territories have full-time SWIC or equivalent positions. These important leadership roles and planning mechanisms are critical for the continued funding, accountability, and execution of emergency communications activities at the State, local, tribal, and territorial levels.

—*Common Plans and Procedures.*—The creation and increased use of standardized plans, protocols, and procedures is driving improved command, control, and communications among emergency response agencies in the field. NPPD/OEC and the Federal Emergency Management Agency (FEMA) have worked with more than 140 jurisdictions to develop Tactical Interoperable Communications Plans (TICPs) that document formalized interoperability governance groups, standardized policies and procedures, and emergency communications equipment inventories. DHS continues to work with stakeholders to update, implement, and develop new TICPs as part of the NECP. In addition, more than 30 States are implementing plain-language protocols to simplify and standardize the language used to share information and communicate during an emergency.

—*Targeted Technical Assistance.*—As part of the NECP, NPPD/OEC has implemented a technical assistance strategy to ensure that all States and territories can request and receive emergency communications assistance while also focusing support on the States and urban areas most in need. This technical support provides improvements in all areas of emergency communications, including the development of governance structures, tactical and strategic planning, and a variety of engineering services. Since 2008, the 56 States and territories have requested more than 750 individual technical assistance services from NPPD/OEC. These services support the priorities in each State or territory's SCIP and the objectives of the NECP.

The 2011 Technical Assistance Catalog has 13 new or updated offerings to provide support to States across the entire Interoperability Continuum, one of which is focused on the planning for and incorporation of 700MHz Wireless Broadband technologies into the Public Safety community. In addition, NPPD/OEC is conducting at least five focused Technical Assistance engagements with jurisdictions granted waivers by the Federal Communications Commission for conditional use of currently allocated 700 MHz spectrum to help them migrate to the new 700MHz Long-Term Evolution network and share best practices with the Nation. Last, NPPD/OEC facilitates a weekly call with the Public Safety Spectrum Trust Operator Advisory Committee, a group comprising all the jurisdictions receiving such FCC waivers, to encourage information sharing and collaboration.

—*Increased Training Opportunities.*—To improve emergency responders' capabilities in this area, OEC's communications unit leader (COML) training program has resulted in the training of more than 3,500 responders, technicians, and planners to lead communications during incidents across the Nation, including local floods, blizzards, and wildfires. Effective training and exercise programs can increase emergency responders' proficiency with equipment and help them coordinate roles and responsibilities more effectively during an event. Trained COMLs also contributed to recovery efforts outside of the United States, such as the response to the 2010 earthquake in Haiti.

—*Improved Governance and Coordination.*—Building on the success of governance and coordination mechanisms such as the SAFECOM Executive Committee/Emergency Response Council, NPPD/OEC has worked with Federal, State, local, tribal, and territorial agencies to stand up formal decisionmaking structures that increase coordination, information sharing, and oversight of interoperability:

- Statewide Interoperability Governing Bodies now exist in every State and territory and include representatives from all levels of government to coordinate and support statewide interoperability. In addition, many States have created regional interoperability committees to provide insight into the statewide strategy from an operational perspective.
- NPPD/OEC established the National Council of Statewide Interoperability Coordinators to serve as a governing body for SWICs. The council meets twice a year to share best practices, lessons learned, successes, and challenges related to SCIP implementation.
- DHS established Regional Emergency Communications Coordination Working Groups and placed individual regional coordinators from FEMA, NPPD/OEC, and the National Communications System in each of the 10 FEMA regions to coordinate interstate emergency communications efforts.
- The Emergency Communications Preparedness Center represents the Federal Government's broad role in emergency communications, including regulation, policy, operations, and grants. The ECPC, which comprises members from 14 Federal departments and agencies, is driving more effective coordination of grants, technical assistance, and planning activities for emergency communications.

*NECP Goals Performance Measurement.*—The NECP goals serve as performance benchmarks for assessing public safety agencies' progress toward achieving a baseline-level of interoperable emergency communications. OEC is measuring them through a process that engages Federal, State, local, tribal, and territorial emergency responders. The three NECP goals are as follows:

*Goal 1.*—By the end of 2010, 90 percent of all high-risk urban areas designated within the Urban Areas Security Initiative (UASI) can demonstrate response-level emergency communications within 1 hour for routine events involving multiple jurisdictions and agencies.

*Goal 2.*—By the end of 2011, 75 percent of non-UASI jurisdictions can demonstrate response-level emergency communications within 1 hour for routine events involving multiple jurisdictions and agencies.

*Goal 3.*—By the end of 2013, 75 percent of all jurisdictions can demonstrate response-level emergency communications within 3 hours of a significant event, as outlined in the department's national planning scenarios.

- To evaluate NECP goal 1, NPPD/OEC conducted an assessment of response-level emergency communications among public safety agencies during a planned event held in each UASI region. Based on the interoperable communications capabilities documented at each event, all 60 UASI regions were able to demonstrate response level communications, achieving NECP goal 1. The goal 1 assessments also identified areas for continued improvement. NPPD/OEC will use the results of the goal assessments—including goal 2, scheduled for completion in 2011 and goal 3, scheduled for completion in 2013—to better target resources, such as training and planning, for improving interoperable emergency communications nationwide.

#### *Updating the National Emergency Communications Plan*

NPPD/OEC is leading efforts to update the NECP to address the integration of broadband with traditional Land Mobile Radio (LMR) technologies. OEC is coordinating with Federal, State, local, tribal, and territorial agencies, major public-safety organizations, and the private sector to develop a strategy for incorporating new technology, such as broadband, while maintaining the mission-critical voice-over LMR that responders use every day to save lives. The NECP update will focus on key issues that must be addressed, such as partnerships, planning, user requirements, standards, research and development, and funding.

#### *Acceleration of Standards and Technology Developments*

OIC has worked to provide stakeholders (local, State, and Federal), with the optimal mix of standards, tools, technologies, methodologies, and guidance to enable improved communications interoperability at all levels. For example, OIC facilitates the development of Emergency Data Exchange Language (EDXL) standards through a practitioner-driven approach. These standards enable the emergency response community to share data seamlessly and securely during an incident. Once standardized, any technology vendor or organization can easily develop EDXL-based applications and products to facilitate information exchange across disparate public safety systems across local, tribal, State, Federal, and nongovernmental emergency response and management disciplines. The EDXL family of standards is developed through input from the OIC-Sponsored Practitioner Steering Group (PSG) and Standards Working Group (SWG). The PSG and SWG represent multiple dis-

ciplines, ensuring that the requirements reflect an all-hazards perspective. The standards are then vetted by an international standards development organization. The EDXL project is a public-private partnership established to create an information sharing capability between disparate emergency response software applications, systems, and devices.

An example of the Department's promotion of voice standards is OIC's Project 25 Compliance Assessment Program (P25 CAP), which established a process for ensuring that emergency communications equipment complies with P25 standards and is capable of interoperating across manufacturers. P25 standards make it possible for radios to interoperate regardless of manufacturer, enabling emergency responders to communicate. Currently, P25 CAP has 12 participating manufacturers, representing more than 80 percent of the land mobile radio market. The program, a partnership between DHS S&T and the National Institute of Standards and Technology, provides local, State, and Federal emergency responders with an independent and transparent process to formally assess communications equipment against a select group of requirements within the suite of P25 standards. The results from this testing are published on FEMA's Responder Knowledge Base Web site. The P25 CAP will allow emergency responders to purchase and use P25-compliant products.

Recognizing the emergency response community's need for standards-based, Internet protocol-enabled backbones that improve mission-critical information sharing and allows for the interconnection of Voice over Internet Protocol (VoIP) based networks with neighboring agencies, OIC established a Public Safety VoIP Working Group. This Working Group, consisting of public safety practitioners, industry representatives, and Federal partners, created the Bridging System Interface (BSI) core profile. The BSI allows emergency response agencies to seamlessly connect radio systems over an IP network—regardless of the manufacturer. Thirteen manufacturers voluntarily adopted the BSI platform and others have committed to doing so in their next product cycle. Ultimately, the BSI core profile provides emergency response agencies with a reduction in cost for system design and installation.

The introduction of Multi-Band Radio (MBR) technology to the emergency response community offers an opportunity to improve interoperability across agencies, disciplines, and jurisdictions by providing the capability to communicate on all public safety radio bands. OIC's MBR technology project evaluates, tests, demonstrates, and pilots MBR technology to ensure that equipment meets the mission requirements identified by the emergency response community. Finally, compiling the data and user feedback from the T&E phases, OIC will produce a detailed procurement guide that will assist emergency response agencies in the identification of equipment functionality offered by various manufacturers that meets their radio communication interoperability requirements. DHS believes that their efforts with this project will continue to stimulate the marketplace and encourage additional manufacturers to research, develop, design, and manufacture similar technology.

OIC also developed a Technology Roadmap for Interoperable Communications to provide stakeholders with a strategy to incorporate new and emerging technologies into existing communications capabilities.

#### *Broadband*

DHS is deeply involved in coordinating public-safety broadband efforts at the Federal, State, local, tribal, and territorial levels. NPPD/OEC is helping to set the broad policy framework for public-safety broadband networks and ensuring that it aligns with existing emergency communications policy. NPPD/OEC is offering technical assistance to the jurisdictions that received FCC waivers to allow early deployment of broadband public safety facilities and other early adopters of broadband solutions to ensure that their activities remain aligned with the vision of a nationally interoperable network. NPPD/OEC is also developing guidance documents geared toward elected officials, SWICs, and UASI/regional coordinators within a State to provide an overview of broadband technology, guidance on interoperability planning for broadband, best practices from the waiver jurisdictions, and regional governance considerations. NPPD/OEC is also coordinating Federal broadband efforts to develop requirements and influence standards associated with potential Federal user participation in the National Public Safety Broadband Network.

#### PRIVATE SECTOR COORDINATION AND INFORMATION SHARING

*Question.* NPPD has various methods for coordinating and sharing information with the private sector related to critical infrastructure. The fiscal year 2012 budget proposal indicates that NPPD will streamline the process. Please provide a list of each coordination group (i.e., national infrastructure protection plan management, critical infrastructure key resources coordination, sector-specific agency management); their authority or reason for creation (law, regulation, Presidential directive,

department initiative); how often each group meets; and what each produces or accomplishes. Please describe in detail how the fiscal year 2012 budget will streamline the current process and how it will be coordinated with the private sector coordination office in FEMA.

Answer. The following chart lists each coordination group, authority, engagement frequency, products/accomplishments, and membership. In addition, the Partnerships project has tracked the following growth in the use of the National Infrastructure Protection Plan (NIPP) partnership structures:

	Fiscal year 2008	Fiscal year 2009	Fiscal year 2010
Partnership member institutions .....	492	643	861
Partnership councils and working groups .....	57	78	79
Individual meeting participants .....	1,530	1,723	2,197
Council and working group meetings .....	258	475	628

**CRITICAL INFRASTRUCTURE COORDINATION GROUPS**

Organization	Authority	Engagement frequency	Products and accomplishments	Membership
Education, training and outreach awareness working group.	National Infrastructure Protection Plan (NIPP).	Meets three times per year .....	Information sharing with sector-specific agencies (SSAs) on education, training and outreach activities.	DHS and SSAs
IP-SSA biweekly coordination call .....	Department initiative supporting HSPD-7, NIPP.	Occurs every other Thursday .....	Regular communication and coordination mechanism between IP and the SSAs to discuss ongoing initiatives and issues.	SSA representatives
Risk Management Enhancement Initiative Working Group.	Department initiative supporting HSPD-7, NIPP.	Monthly .....	Supports the development of the improved NAR/SARs/metrics, the new Critical Infrastructure Risk Management Plan (CIRMP), and the National Risk Profile (NRP).	SSA representatives
North American Electric Reliability Corp (NERC) Pilot Program.	Supports NIPP and HSPD-7 reporting requirements.	Ad hoc .....	Provides insight into measuring and evaluating resilience within the electric industry.	DHS, NERC
Sector Annual Report/National Annual Report (SAR/NAR) technical assistance sessions (for each sector-specific agency).	Supports NIPP and HSPD-7 reporting requirements.	Annually .....	Meetings are conducted at the beginning of the SAR/NAR reporting cycle in order to discuss sector writing, development, and metrics guidance as it applies.	DHS, SSA representatives
SLITGCC and RCCC technical assistance sessions.	Supports NIPP and HSPD-7 reporting requirements.	Annually .....	Meetings are conducted to discuss SLIT writing, development, and metrics guidance.	DHS, SLITGCC, RCCC representatives
Federal Senior Leadership Council meetings.	HSPD-7, NIPP .....	Quarterly .....	Cross-sector coordination .....	SSA leadership or their representatives
CNR Cross-Sector Council meetings .....	HSPD-7, NIPP .....	Quarterly .....	Cross-sector coordination .....	SCC leadership
Agriculture and food sector .....	HSPD-7, NIPP .....	Each quarterly at minimum .....	Various sector products (annual report, sector roadmaps, etc.).	SCC: Trade Associations and Owner/Operators GCC: government representatives
GCC meetings	HSPD-7, NIPP .....	Each quarterly at minimum .....	Various sector products (annual report, sector roadmaps, etc.).	SCC: trade associations and owner/operators GCC: government representatives
Joint SCC, GCC CIPAC	HSPD-7, NIPP .....	Each quarterly at minimum .....	Various sector products (annual report, sector roadmaps, etc.).	SCC: trade associations and owner/operators GCC: government representatives

Chemical sector SCC meetings GCC meetings Joint SCC, GCC CIPAC	HSPD-7, NIPP	Each quarterly at minimum	Various sector products (annual report, sector roadmaps, etc.).	SCC: trade associations and owner/operators GCC: government representatives
Commercial facilities sector SCC meetings GCC meetings Joint SCC, GCC CIPAC	HSPD-7, NIPP	Each quarterly at minimum	Various sector products (annual report, sector roadmaps, etc.).	SCC: trade associations and owner/operators GCC: government representatives
Communications sector SCC meetings GCC meetings Joint SCC, GCC CIPAC	HSPD-7, NIPP	Each quarterly at minimum	Various sector products (annual report, sector roadmaps, etc.).	SCC: trade associations and owner/operators GCC: government representatives
Critical Manufacturing sector SCC meetings GCC meetings Joint SCC, GCC CIPAC	HSPD-7, NIPP	Each quarterly at minimum	Various sector products (annual report, sector roadmaps, etc.).	SCC: trade associations and owner/operators GCC: government representatives
Dam, Locks, and Levees sector SCC meetings GCC meetings Joint SCC, GCC CIPAC	HSPD-7, NIPP	Each quarterly at minimum	Various sector products (annual report, sector roadmaps, etc.).	SCC: trade associations and owner/operators GCC: government representatives
Defense Industrial Base sector SCC meetings GCC meetings Joint SCC, GCC CIPAC	HSPD-7, NIPP	Each quarterly at minimum	Various sector products (annual report, sector roadmaps, etc.).	SCC: trade associations and owner/operators GCC: government representatives
Emergency Services sector SCC meetings GCC meetings Joint SCC, GCC CIPAC	HSPD-7, NIPP	Each quarterly at minimum	Various sector products (annual report, sector roadmaps, etc.).	SCC: trade associations and owner/operators GCC: government representatives
Energy sector SCC meetings GCC meetings Joint SCC, GCC CIPAC	HSPD-7, NIPP	Each quarterly at minimum	Various sector products (annual report, sector roadmaps, etc.).	SCC: trade associations and owner/operators GCC: government representatives
Healthcare and Public Health sector SCC meetings GCC meetings Joint SCC, GCC CIPAC	HSPD-7, NIPP	Each quarterly at minimum	Various sector products (annual report, sector roadmaps, etc.).	SCC: trade associations and owner/operators GCC: government representatives
Information Technology sector SCC meetings GCC meetings Joint SCC, GCC CIPAC	HSPD-7, NIPP	Each quarterly at minimum	Various sector products (annual report, sector roadmaps, etc.).	SCC: trade associations and owner/operators GCC: government representatives

**CRITICAL INFRASTRUCTURE COORDINATION GROUPS—Continued**

Organization	Authority	Engagement frequency	Products and accomplishments	Membership
Nuclear Reactors, Materials, and Waste sector. SCC meetings GCC meetings Joint SCC, GCC CIPAC	HSPD-7, NIPP	Each quarterly at minimum	Various sector products (annual report, sector roadmaps, etc.).	SCC: trade associations and owner/operators GCC: government representatives
Postal and shipping sector SCC meetings GCC meetings Joint SCC, GCC CIPAC	HSPD-7, NIPP	Each quarterly at minimum	Various sector products (annual report, sector roadmaps, etc.).	SCC: trade associations and owner/operators GCC: government representatives
Transportation systems sector SCC meetings (sub-SCCs for aviation, maritime, rail, highway and motor carrier)	HSPD-7, NIPP	Each quarterly at minimum	Various sector products (annual report, sector roadmaps, etc.).	SCC: trade associations and owner/operators GCC: government representatives
GCC meetings Joint SCC, GCC CIPAC	HSPD-7, NIPP	Each quarterly at minimum	Various sector products (annual report, sector roadmaps, etc.).	SCC: trade associations and owner/operators GCC: government representatives
Water sector SCC meetings GCC meetings Joint SCC, GCC CIPAC	HSPD-7, NIPP	Each quarterly at minimum	Various sector products (annual report, sector roadmaps, etc.).	SCC: trade associations and owner/operators GCC: government representatives
National monuments and icons sector GCC.	HSPD-7, NIPP	Each quarterly at minimum	Various sector products (annual report, sector roadmaps, etc.).	Government representatives
Government facilities sector GCC	HSPD-7, NIPP	Each quarterly at minimum	Various sector products (annual report, sector roadmaps, etc.).	Government representatives
State, local, tribal, and territorial government coordinating council meetings. Regional Consortium Coordinating Council meetings.	NIPP, NIPP NIPP, NIPP	Biannual Ad hoc	Various products (annual report, etc.) Various products (annual report, etc.)	Representatives from State, local, tribal, and territorial governments Members of regional consortiums with missions related to critical infrastructure protection and resilience
National Council of Information Sharing and Analysis Centers (NCI) meetings. National Infrastructure Advisory Council (NIAC) meetings.	NIPP NIAC Charter (Presidential)	Monthly Quarterly	19 reports since inception	Information Sharing and Analysis Centers Critical infrastructure stakeholders

Regarding the fiscal year 2012 budget, information sharing and coordination activities for the National Protection and Programs Directorate's Office of Infrastructure Protection (IP) planned for fiscal year 2012 are designed to improve the effectiveness and coordination of the councils and expand the participation in information-sharing activities by critical infrastructure stakeholders. One key aspect is enhancing the critical infrastructure information sharing environment and the use of the Homeland Security Information Network-Critical Sectors.

NPPD/IP routinely coordinates with the Federal Emergency Management Agency's Private Sector Division and others, especially related to training and education activities that are appropriate for the full private-sector community. In addition, NPPD/IP, in coordination with DHS's Private Sector Office and the Office of Intelligence and Analysis, began a private-sector information-sharing improvement initiative in the spring of 2010. The initiative focuses on adopting a "One DHS" private-sector information-sharing approach and seeks to:

- Enhance strategic communications coordination;
- Strengthen regionally focused information-sharing efforts; and
- Enhance information sharing and accountability.

Through this initiative, DHS will work to increase coordination with interagency private-sector information-sharing efforts, evaluate and enhance existing processes and methods of information sharing with critical infrastructure owners and operators, and improve cross-sector information visibility and collaboration within the Critical Infrastructure Key Resources Information Sharing Environment. All DHS components with private-sector information-sharing activities are participating in this initiative.

#### FEDERAL PROTECTIVE SERVICE WORKFORCE ANALYSIS

*Question.* Recent events demonstrate that Federal employees are at greater risk. The Federal Protective Service (FPS) is charged with protecting employees on Federal property from those who threaten harm to the workforce. Yet, FPS has struggled with providing optimal service. Balancing its workforce needs against risk is critical to ensuring FPS evolves into a premier agency. Senate Report 111-222, accompanying the Department of Homeland Security Appropriations Act, 2011 directs the National Protection and Programs Directorate to provide a workforce staffing model to the subcommittee and to GAO within 45 days. To date, the staffing model as not been provided. Please provide a copy of the staffing model to the subcommittee and to GAO.

*Answer.* The National Protection and Programs Directorate prepared a Federal Protective Service staffing plan which is currently being finalized.

#### US-VISIT—CARRYOVER BALANCES

*Question.* A portion of the fiscal year 2012 budget request assumes that a significant level of carryover balances of prior year funds will be available to hire staff and perform other activities.

What impact will there be on US-VISIT if the assumed carryover balances are not available for these intended purposes? What changes to the program or to US-VISIT operations will have to be made?

*Answer.* In this fiscally constrained environment, some difficult choices had to be made—one of which was to use the \$25.642 million as an offset to provide funding for other departmental priorities. Looking toward fiscal year 2012, a realignment of funds will be necessary in order to enhance the collection and use of biographic exit data and the review of potential overstay records—both of which will increase our current capabilities and lay a strong foundation for other exit measures in the future. The President's budget proposes the realignment of \$24.358 million in carryover balance in order to hire temporary staff to eliminate the existing overstay backlog, as a prerequisite for any future biometric exit capability. If the carryover balances were not available for this purpose, US-VISIT will not be able to clear the existing backlog.

#### FEMA—DISASTER RELIEF

*Question.* The Disaster Relief Fund (DRF) provides financial support for both response and recovery in States that are overwhelmed by the devastation of a disaster. For fiscal year 2011, we are facing a \$1.6 billion gap in the DRF. If the President does not request and the Congress does not approve supplemental funding, the account will run out of money in June, just as we are entering the hurricane season. For fiscal year 2012, the problem is even worse because we are facing a \$3 billion gap between the President's request and the known costs of past disasters. These shortfalls are specifically the result of past major disasters, such as Hurricanes

Katrina, Rita, Gustav, and Ike, the Midwest floods of 2008, and the Tennessee floods of 2010.

In fiscal year 2010, there was a similar shortfall. FEMA had to stop providing assistance for rebuilding and recovery projects to ensure it had enough for immediate needs for disaster response to new events. For 5 months, recovery projects all over the Nation stopped. In this economy it was not welcome news. Plus, the delays only make the projects more expensive.

Unfortunately, history is repeating itself.

Please provide a report with quarterly estimates of funding requirements for the DRF for the current fiscal year, fiscal year 2012, and fiscal year 2013. The report should include an estimate for the costs of all previously designated disasters by quarter; the cost of future disasters based on a 5-year average, excluding catastrophic disasters, by quarter; and a projected date on which the DRF will reach a balance of \$500 million.

When will the President submit an emergency supplemental request for the known shortfalls?

In lieu of a supplemental request, the House responded to this shortfall by cutting \$1.6 billion out of the base Homeland Security budget in H.R. 1. They cut the Coast Guard. They cut FEMA. They cut grants to State and local first responders and emergency managers. Do you believe the House approach to funding the shortfall is the right approach?

If we do not receive an emergency supplemental request, what specific cuts will the President propose below his requests for fiscal year 2011 and fiscal year 2012 to pay for this shortfall? Or is it your policy that FEMA should do what it did last year and simply stop making recovery payments?

Answer. The \$1.8 billion requested for the DRF, per standard annual practice, reflects the 5-year rolling average of historical obligations for noncatastrophic events (those less than \$500 million in estimated obligations), less estimated recoveries for fiscal year 2012. This methodology is one that the administration has proposed in its fiscal year 2010 and fiscal year 2011 budgets and represents the best use of available information in developing the DRF request. We also have a robust strategy in place to deobligate funds from past contracts and projects that are now complete and where we did not spend all the money originally obligated. Based on our experience in actively managing the unliquidated contract obligations in fiscal year 2010, we are taking the same approach for Individual Assistance and Public Assistance grants in fiscal year 2011, and anticipate that our projected recoveries may be higher than previously estimated. Regardless, we are committed to working with the Congress to ensure that the DRF remains solvent through fiscal year 2011 and fiscal year 2012.

#### PROPOSED CUTS TO FEMA

*Question.* I am very pleased to see that you have taken a hard look at the budget and found places to save on administrative cost such as travel and supplies. While I encourage you to continue to find ways to create efficiencies, I am concerned that some areas go beyond efficiencies and become deep cuts that inhibit performance.

The fiscal year 2012 budget proposes a \$68 million cut to FEMA's Management and Administration account (including all transfers). No other component in the Department was subjected to such a significant cut to its base operations. This proposal looks like the beginning of a trend of previous cycles that FEMA has been through. In tough budget times and when major disaster responses are a distance memory—at least for some inside the beltway—we trim back our readiness efforts.

The budget proposal cites cuts to facility improvements, information systems, and communications systems. Deferred maintenance of facilities, turns into deferred maintenance of programs, turns into deferred capabilities. Unfortunately, this has not worked well in the past.

In fact, there are a series of reports that show a disturbing cycle of building up an emergency management capacity after a failed disaster response, letting the capacity wither away when there hasn't been a major event for awhile, and then building the capacity back up again after another failed response.

For example, in 1983, a GAO report found that FEMA suffered from a variety of management and program problems. Ten years later and after the devastation of Hurricane Andrew, the National Academy of Public Administration—citing the 1983 GAO report—found many of the same problems. Twelve years after Hurricane Andrew, a myriad of reports found that the very same problems crippled the response to Hurricane Katrina.

Immediately after each of these disasters, FEMA improved only to devolve again within a 10-year period. This is a costly way to do business.

This subcommittee has done its part to ensure the resources FEMA needs to rebuild itself once again have been provided since Hurricane Katrina. Since 2005, FEMA's workforce has been increased by 50 percent to 4,700 strong. Catastrophic planning is more integrated among the levels of government. Shelter facility data is better managed between the public and private sectors. The disaster contract acquisition process is now proactive, not reactive.

But we have to maintain these improvements. And we still have serious work to do—FEMA is not done rebuilding itself. The national disaster recovery framework has not been completed; an effective risk and preparedness assessment system is not in place; FEMA information systems are not sufficient; and the human resources study is not complete.

While not all of these are big expenses, each effort requires a strong FEMA base. I am afraid this budget marks the beginning of letting FEMA wither on the vine again—just as it did before Hurricane Katrina.

Please provide a complete breakdown of the cuts by FEMA component, an explanation of the impact, and a distinction between which cuts are onetime costs from fiscal year 2010 and which cuts will delay programs and by how long. Why are you satisfied that FEMA can sustain such cuts and not only maintain its recent improvements but also keep pace with evolving risks?

Answer. The fiscal year 2012 President's budget provides the resources required to support the Agency's ability to fulfill its emergency management mission. In light of the current fiscal climate and through pursuit of identified efficiencies, FEMA cut administrative costs and professional services contracts by streamlining current business processes, harnessing the use of innovative technologies, and eliminating nonmission-critical spending in order to preserve essential operational activities.

For example, the proposed decrease of \$1.6 million in fiscal year 2012 to FEMA's Office of the Chief Component Human Capital Officer (OCCHCO) programs in the Management and Administration (M&A) account will not adversely affect the regional offices' abilities to handle the expected workloads with regard to hazard mitigation or grants management activities, nor does the decrease directly affect any staffing levels in the agency.

Specifically, \$900,000 of the decrease represents the elimination of funding for the Building Engagement, Strengths, and Talent (BEST) contract. FEMA found that the data garnered from the BEST surveys and analysis is available from other agency workforce development data sources.

The balance of the budget cuts are split equally between the following three areas:

- Finding general operational efficiencies within less costly general operational requirements, such as enhanced use of video teleconferencing vs. travel expenditures;
- Leveraging training cost savings by deconflicting separate but similar agency training offered in the separate FEMA Qualification System training programs; and
- By shifting contract support costs, which directly support the disaster workforce, to the DRF appropriation.

The proposed funding in the fiscal year 2012 budget request supports robust oversight of emergency management operations; national-level exercises to test FEMA's ability to respond to a catastrophic cyber attack; the development of catastrophic plans focused on response to biological events and earthquakes; and emergency preparedness, coordination, and planning at the local level.

The following chart provides the requested information. Unless otherwise noted, all cuts are reoccurring.

FISCAL YEAR 2012 MANAGEMENT AND ADMINISTRATION REDUCTIONS

[In thousands of dollars]

Directorate/office	Fiscal year 2011 to fiscal year 2012 reductions	Impact statement
Office of Response and Recovery (ORR)—Front Office: Disaster Management Support Environment (DMSE).	(2,690)	FEMA will move as much of the activity as possible to other sources of funding, leveraging the assistance of DHS S&T, and sharing the burden across applicable appropriations.
Response:		
Travel .....	(2,645)	While mission-critical travel will not be affected, this cut will reduce general and conference attendance by leveraging Web conferencing and other technology tools.
Contracts .....	(5,562)	In-source several Directorate-wide contracts and convert onsite contractor support positions to FTEs.
Recovery:		
Travel .....	(812)	Eliminate nonmission-critical travel; maximize use of conference calls and Web-based training and meetings.
Contracts .....	(6,578)	Reduce selected projects funding through efficiencies.
Equipment .....	(454)	\$453,800 reductions to Quality Assurance Recording System (QARS) because procurement is complete.
Salary .....	(2,437)	Reduce overtime and level of awards, specifically funding for merit promotions and regional overtime.
Logistics:		
Contracts .....	(2,360)	No anticipated impact due to significant progress made in enhancing logistics capability.
Salary .....	(1,626)	Institute systemwide salary cap, limiting overtime, awards, etc.
Mitigation:		
Contracts .....	(2,524)	While this will not impact operations, this cut will reduce research, assessment, technology, and support contracts.
Grants/cooperative agreements ....	(826)	Reduce dam safety and earthquake assistance funding.
Salary .....	(1,624)	Institute systemwide salary cap, limiting overtime, awards, etc.
National continuity programs:		
Travel .....	(760)	Reduce general and conference travel.
Contracts .....	(13,740)	Nonrecur funding for one-time costs for IPAWS and classified program; reduce program support to discussion-based exercises.
Office of the Administrator:		
Travel .....	(1,816)	Reduce general and conference travel by leveraging Web conferencing and other technology tools to continue outreach activities and sustain training with State and local partners.
Contracts .....	(2,046)	Reduce program support contract and professional services, specifically for OCFO by leveraging existing in-house capabilities.
Equipment .....	(596)	Reduce nonmission-critical equipment purchases.
Salary .....	(236)	Institute system wide salary cap, limiting overtime, awards, etc.
Mission Support Bureau:		
Facilities enhancement .....	(23,300)	Nonrecur one-time increase.
Business systems investment .....	(5,000)	Reduce investment—operate in maintenance mode.
Contractual in-sourcing .....	(7,503)	Convert contracts to permanent positions/in-source.
Travel .....	(1,428)	Reduce general and conference travel by leveraging Web conferencing and other technology tools to continue outreach activities and sustain training with State and local partners.

## FISCAL YEAR 2012 MANAGEMENT AND ADMINISTRATION REDUCTIONS—Continued

[In thousands of dollars]

Directorate/office	Fiscal year 2011 to fiscal year 2012 reductions	Impact statement
Contracts .....	(5,808)	Reduce program office support and contract services by leveraging existing in-house capabilities. Reduce non mission-critical equipment purchases; institute telecommunications efficiencies.
Equipment .....	(4,106)	
Office of National Capital Region Coordination:		
Contracts .....	(1,200)	Nonrecur funding for the completion of knowledge management system (a la Wikipedia) for risk and reduce contracts.
Salary .....	(302)	Institute system-wide salary cap, limiting overtime, awards, etc.

NOTE.—Annual national level exercises may be funded differently depending upon the exercise. Integrated Public Alert and Warning System (IPAWS) retrofitting would be delayed.

## FEMA STAFFING

*Question.* What method is used to calculate FEMA full-time equivalent (FTE) usage? Does it vary from the simple calculation of number of hours worked divided by an FTE? Is there a unique calculation for FTE usage funded from disaster relief?

*Answer.* FEMA FTE usage is based upon actuals (for fiscal year 2010) and projections (for fiscal year 2011 and 2012) of hours worked divided by the number of hours for one FTE. There is no unique calculation for FTE usage funded from the DRF.

## CATEGORIES OF EXPENDITURE FOR GRANT PROGRAMS

*Question.* For the State Homeland Security Grant Program, the Urban Area Security Initiative (UASI), the Port Security Grant Program, and the Public Transportation Security Assistance Program please provide the amount spent in each capability category such as communications; planning; chemical, biological, radiological, nuclear, and explosives (CBRNE) detection; intelligence and information sharing; and volunteer management and donations for fiscal years 2005–2009.

*Answer.* The State Homeland Security Program (SHSP), UASI, Transit Security Grant Program (TSGP), TSGP Supplemental, and TSGP ferry grant funding are comprised of 38 principal capabilities that provided more than \$6.5 billion in funding from fiscal year 2006–2009.

The table below provides the information requested to the extent possible under the Grant Reporting Tool:

## SELECT GRANT PROGRAMS TARGET CAPABILITY FUNDING REPORT

Capabilities <sup>1</sup>	Fiscal year 2006–2009 Funding amount
Animal disease emergency support .....	\$20,743,442.08
CBRNE detection .....	386,704,474.13
Citizen evacuation and shelter-in-place .....	31,075,070.88
Communications .....	1,367,698,117.53
Community preparedness and participation .....	185,274,333.67
Counter-terror investigation and law enforcement .....	304,083,757.85
Critical infrastructure protection .....	1,116,113,358.21
Critical resource logistics and distribution .....	75,601,714.40
Economic and community recovery .....	10,568,637.65
Emergency operations center management .....	191,436,101.57
Emergency public information and warning .....	41,524,731.18
Emergency public safety and security .....	248,819,560.09
Emergency triage and pre-hospital treatment .....	25,344,823.98
Environmental health .....	1,764,190.73
Epidemiological surveillance and investigation .....	11,453,350.84
Explosive device response operations .....	138,614,977.97
Fatality management .....	13,842,672.26
Fire incident response support .....	133,775,284.91

SELECT GRANT PROGRAMS TARGET CAPABILITY FUNDING REPORT—Continued

Capabilities <sup>1</sup>	Fiscal year 2006–2009 Funding amount
Food and agriculture safety and defense .....	18,742,044.82
Information gathering and recognition of indicators and warnings .....	68,173,961.12
Intelligence analysis and production .....	98,482,865.34
Intelligence and information sharing and dissemination .....	282,124,151.92
Isolation and quarantine .....	3,479,732.45
Laboratory testing .....	4,893,098.88
Mass care (sheltering, feeding, and related services) .....	46,925,998.01
Mass prophylaxis .....	28,444,288.70
Medical supplies management and distribution .....	25,236,254.98
Medical surge .....	92,422,098.42
Onsite incident management .....	169,964,547.36
Planning .....	898,629,834.82
Responder safety and health .....	54,272,195.33
Restoration of lifelines .....	6,585,975.25
Risk management .....	33,036,019.11
Search and rescue (land-based) .....	70,162,612.74
Structural damage assessment .....	1,039,802.34
Volunteer management and donations .....	4,143,404.68
Weapons of mass destruction and hazardous materials response and decontamination .....	307,023,005.21
Grand total .....	6,518,220,491.41

<sup>1</sup>This table includes FEMA SHSP and UASI.

GRANTS TO STATE AND LOCAL GOVERNMENTS FOR FIRST RESPONDERS

*Question.* In this Nation we have set up a system whereby, the smallest level of government is responsible for responding to a disaster until it is overwhelmed and then it must work with other communities, States, the private sector, and the Federal Government depending on the size of the disaster. No doubt, State and local first responders will be the first on the scene during an incident. When there is a catastrophic event, the whole Nation will have to respond. Because of this, few disagree that each level of government has to contribute resources to prepare for, respond to, mitigate against, and recover from such events. However, many disagree on how much should be contributed and from what entity. This disagreement has been further highlighted as resources at all levels become more limited. Each year the President's budget is submitted with the same proposal purporting to streamline grant programs. Each time that proposal has been rejected due to a lack of understanding of how it will actually be implemented, its inconsistency with the underlying authorization law, and concerns from stakeholders. Further, the Department has yet to submit a metric to demonstrate how the grants are best targeted to needed capabilities. Since our emergency management environment is continually evolving, the issue of Federal grants to support State and local preparedness is also dynamic. For this reason, the report accompanying the Department of Homeland Security Appropriations Act, 2010 created a preparedness task force which made specific recommendations related to funding grants and measuring their performance. Further, the specific authorized funding levels for many of the grant programs authorized in the 9/11 Act will end in fiscal year 2012. The next step is for the executive branch to provide leadership for an innovative approach to grant programs that can be supported by stakeholders. Yet there is very little evidence that a commitment to this effort is real by FEMA or the Department. Secretary Napolitano, this issue is not only one of citizen safety and security but it is also an economic imperative to make the Nation more resilient through better preparedness and more efficient recovery.

Will the Department propose legislation to reform the grant programs?

What innovative approaches can you introduce which will also be supported by stakeholders, to ensure our State and local partners in homeland security and emergency management are sustaining the right capabilities for our known and anticipated risks?

Who specifically in your agency is responsible to lead the issue of preparedness and Federal grants and what products will you require of them in fiscal year 2011 and fiscal year 2012 to ensure policy and requested funds are meeting the Nation's needs? What timeframe will you hold them to on these products?

Answer. In its last two budgets, the administration has proposed consolidating grant programs where activities are allowable under multiple grants. Specifically, the fiscal year 2011 and 2012 budgets propose to consolidate a number of individual grant programs (including driver's license security/REAL ID, interoperable emergency communications, emergency operations centers, and buses) and make them part of larger/broader grant programs such as UASI and SHSP. This consolidation will reduce the number of separate grant programs, which provides the Secretary flexibility to direct funding to the most urgent priorities and reduces the number of applications a State will need to submit and that FEMA will need to process.

FEMA agrees with recommendation No. 14 in the Local, State, Tribal, and Federal Preparedness Task Force's report to the Congress, which calls for "Threat and Hazard Identification and Risk Assessment (THIRA) processes at all levels of government to establish a foundation to justify preparedness improvements." The detailed recommendation came directly from the stakeholder community.

FEMA's Deputy Administrator for Protection and National Preparedness (PNP), Timothy Manning, is responsible for the Agency's preparedness and Federal grant responsibilities. Within FEMA/PNP, the Grant Programs Directorate (GPD) is responsible for the administration of preparedness grants; and the National Preparedness Directorate (NPD) is responsible for preparedness activities, including individual and community preparedness, planning guidance, technical assistance, training, exercises, preparedness doctrine and policy, and preparedness assessments.

FEMA has taken the recommendations from the Local, State, Tribal, and Federal Preparedness Task Force report into consideration while working to improve coordination and consolidation of FEMA's grant programs, including coordinating inter-agency grant programs and more closely linking capability assessments to grant activities. FEMA has also contracted with the National Association of Public Administration (NAPA) to conduct a study to develop a core set of performance measures that can be used to track performance of the SHSP and UASI grants.

#### NATIONAL DOMESTIC PREPAREDNESS CONSORTIUM

*Question.* The President's budget request proposes deep cuts, 56 percent, to first responder training through the National Domestic Preparedness Consortium (NDPC). It proposes to cut funding for four members of the NDPC who train emergency personnel from all over the country to respond to weapons of mass destruction, including chemical, biological, radiological, nuclear, and explosives attacks. Further, it completely eliminates funding for two members: one that provides training for response to natural disasters and one that provides training specific to transit related incidents. I do not understand these cuts, especially when the NDPC uses a cost-effective model that sends instructors to the community receiving training when possible reducing the travel, accommodations, and backfill expenses of first responders. What is the Department's justification for cutting funding to this highly regarded training for first responders? Further, in light of the fact that the United States was struck by more than 106 natural disasters last year and there have been more than 1,300 attacks, killing or injuring more than 18,000 people worldwide on trains and subways over the last 7 years worldwide why is training funding eliminated for natural disaster response training and transit response training when these are clearly known risks?

Answer. The fiscal year 2012 President's budget is consistent with the fiscal year 2010 and fiscal year 2011 proposals, and the resources requested are sufficient to meet training needs. The two recipients whose funding was eliminated represent congressional earmarks. In addition, States are assuming increased responsibility for awareness level, refresher, and sustainment training, allowing our institutional partners to focus resources on more advanced, specialized training consistent with their respective expertise. Further, States are permitted to support hazard-specific training efforts with SHSP and UASI grant programs funds, both subject to proposed fiscal year 2012 increases overall.

#### URBAN AREA SECURITY INITIATIVE

*Question.* The House fiscal year 2011 continuing resolution includes a provision that limits the number of UASI grant recipients to 25. Some argue that the list should be even shorter and only support the cities in the top tier of risk. The 9/11 Act requires the FEMA Administrator to complete an annual risk assessment of the 100 most populous urban areas and to determine grant awards based on that risk review. Last year 64 urban areas received funding based on your risk assessment.

What specifically led you to determine that risk is more widespread than some others believe? What is your position on the House amendment to reduce the num-

ber of urban areas from 64 to 25? How will the House amendment impact how risk is addressed in the Nation?

Answer. Historically, al Qaeda has focused on prominent political, economic, and infrastructure targets to produce mass casualties, visually dramatic destruction, significant economic aftershocks, and fear among the population. The UASI program was authorized and implemented to reduce the vulnerabilities of our key metropolitan areas to these types of terrorist threats. While mostly outside the scope of the UASI program, recent events suggest a trend in which terrorists seek to conduct smaller, more achievable attacks against easily accessible targets. Within the past year, attempted attacks and plots in the United States progressed to an advanced stage largely because of these groups' ability to use operatives that have access to and familiarity with the United States as well as their use of new and varied attack patterns.

DHS and FEMA leadership have awarded grants to UASI-eligible cities using an allocation methodology that was a continuation of prior approaches to awarding these types of grants. To determine the UASI-eligible cities, DHS and FEMA apply a risk formula that incorporates threat, vulnerability, and consequence. The administration is committed to working with the Congress, as it seeks to improve upon current risk-informed approaches.

The fiscal year 2011 Homeland Security full-year appropriations bill did not limit the number of eligible UASI cities to 25. As directed in section 101 of the 9/11 Act, which amends title XX, sections 2003 and 2007 of the Homeland Security Act, FEMA will continue to assess on an annual basis the relative risk of the 100 most populous metropolitan statistical areas.

#### EMERGENCY FOOD AND SHELTER PROGRAM

*Question.* I understand the Emergency Food and Shelter Program uses a very specific formula to distribute funding based on unemployment data and poverty figures. While there are signs that the economy is improving, the recovery has not yet reached those who are the hurting the most the unemployed and the poor. What economic data was used as the basis for the proposed reduction to \$100 million?

Answer. The fiscal year 2012 President's budget for the Emergency Food and Shelter (EFS) Program at the \$100 million level is consistent with the level requested in the President's budget for fiscal year 2010 and fiscal year 2011.

FEMA awards the total funds appropriated by the Congress to the National Board for the EFS Program, as required by the McKinney-Vento Homeless Assistance Act. The National Board then allocates the funding to approximately 2,500 local jurisdictions in all States and territories using a formula based on the latest 12-month statistical data on national unemployment and poverty provided by the Bureau of Labor Statistics.

#### NATIONAL FLOOD INSURANCE PROGRAM AND FLOOD MAPS

*Question.* Annual flood losses in the United States total more than \$2.4 billion. More than 5.5 million people currently hold flood insurance policies in more than 20,500 communities across the United States.

The Nation's flood maps, managed by FEMA, help us assess the risk a community faces and determine how to insure against that risk. Unfortunately, the process used to develop these maps is cumbersome and lacks an ability to apply common sense solutions to a community's unique factors. I understand that we have to insure against floods, but in this day and time, it also has to be affordable.

Recognizing that the Congress, through the Banking Committee which has jurisdiction over this matter, is considering significant reform to the National Flood Insurance Program, FEMA began a critical review of the program. The review is projected to be completed as late as June 2012. I just don't think people can wait that long for reform. The National Committee on Levee Safety, which was established by the Congress and includes representatives from FEMA and the Corps of Engineers, issued recommendations for reforms back in January 2009. Some have called for stopping the mapping process altogether and others want to move forward but include measures that improve local capacity and map accuracy. Twenty-seven Senators, including myself, and 49 House Members, wrote to you last month to express concerns about the program and to propose specific reforms.

Are you satisfied that the Nation is moving as quickly as possible on this matter? What can be done to expedite the executive branch's proposal for reform?

Answer. Currently, FEMA is executing the National Flood Insurance Program (NFIP) Reform work plan, and is evaluating changes to the program. This process was designed to engage program stakeholders from a variety of perspectives, and

to date has included hundreds of stakeholders in a series of public meetings and generated thousands of public comments on reform possibilities.

The original NFIP reform work plan envisioned an 18-month process, to ensure thorough and transparent engagement with a wide variety of program stakeholders. Based on feedback from the Congress, FEMA has accelerated this schedule, and hopes to report findings before the end of this 18 months timeframe. This will allow for consideration of program reforms by decisionmakers prior to the expiration of the current NFIP authorization in September 2011.

FLOOD HAZARD MAP RISK ANALYSIS AND MODERNIZATION

*Question.* To date, \$1.65 billion has been provided to digitize flood maps, and in many cases, improve the data used to create maps. How many maps, by State, still need to have significantly improved engineering data/validated data added to the maps? Please provide a comparison of the number of maps that will be produced if the budget request of \$103 million is provided for Flood Hazard Map Risk Analysis (FHMRA) compared to the fiscal year 2010 level.

*Answer.* FEMA tracks the flood hazard inventory by stream and coastal miles. Our total modernized inventory is comprised of about 900,000 miles. The national need stands at 59 percent of stream miles (currently 41-percent valid). This means about 530,000 miles of the inventory needs updating to reach 100 percent valid. The goal in the Risk Mapping, Assessment, and Planning (Risk MAP) Multi-Year Plan was to reach 80 percent valid. This equates to 350,000 miles. As a percentage of the modernized map inventory of about 100,000 maps, about 59,000 maps need updating to reach 100 percent, 39,000 maps need updating to reach 80 percent valid.

At the fiscal year 2010 funding level, FEMA would begin updating 9,000–12,000 maps. Under the proposed funding level for fiscal year 2012, FEMA estimates 6,000 to 8,400 maps less per year will be produced. FEMA will adapt its project sequencing process in an aim to keep pace with the eroding reliability of the flood hazard analyses and maps.

The data presented below is from a data collection done on January 28, 2011, and shows the percentage of miles by State that are currently invalid. This information is improving regularly. The national need stands at 59 percent of stream miles (currently 41-percent valid).

FEMA NATIONAL FLOOD HAZARD INVENTORY

[Percentage of stream and coastal miles by State currently needing updates]

State	Percentage of miles needing significantly improved engineering data/ validated data
Alabama	42
Alaska	( <sup>1</sup> )
Arizona	99
Arkansas	69
California	93
Colorado	70
Connecticut	98
District of Columbia	12
Delaware	58
Florida	88
Georgia	39
Hawaii	99
Idaho	99
Illinois	93
Indiana	85
Iowa	13
Kansas	30
Kentucky	14
Louisiana	86
Maine	99
Maryland	37
Massachusetts	98
Michigan	30
Minnesota	37
Mississippi	51

FEMA NATIONAL FLOOD HAZARD INVENTORY—Continued  
 [Percentage of stream and coastal miles by State currently needing updates]

State	Percentage of miles needing significantly improved engineering data/ validated data
Missouri .....	47
Montana .....	81
Nebraska .....	10
Nevada .....	92
New Hampshire .....	96
New Jersey .....	73
New Mexico .....	43
New York .....	38
North Carolina .....	57
North Dakota .....	72
Ohio .....	39
Oklahoma .....	60
Oregon .....	95
Pennsylvania .....	38
Rhode Island .....	98
South Carolina .....	37
South Dakota .....	92
Tennessee .....	23
Texas .....	83
Utah .....	94
Vermont .....	94
Virginia .....	79
Washington .....	95
West Virginia .....	75
Wisconsin .....	83
Wyoming .....	99

<sup>1</sup> Not yet available.

CITIZENSHIP AND IMMIGRATION SERVICES—INTERNATIONAL ADOPTIONS—HAITI

*Question.* The Help HAITI Act, which was enacted in December 2010, responded to the need for the families of the 1,400 Haitian orphans who were granted humanitarian parole in the aftermath of the January, 2010, earthquake, to immediately apply to adjust the immigration status from parolee to legal permanent resident. Prior to the enactment of the Help HAITI Act, these orphans, upon finalizing their adoptions by American families in U.S. State courts, would have had to wait for 2 or more years to adjust their immigration status to legal permanent resident. During this 2-year period, these vulnerable children would have remained in limbo, leaving them with fewer legal protections, potentially ineligible for critical resources, and at risk of being returned to Haiti.

Several Members, including myself, sent you a letter asking for the swift implementation of the Help HAITI law, to ensure that families are able to move toward naturalization as soon as possible. You responded to our letter on February 7, 2011, and noted that many of the suggestions we had made to streamline the process for the adoptive families have already been implemented by the Department. I appreciate what has been done to date in this regard.

Can you please identify the specific steps you have taken toward the implementation of the Help HAITI Act? Are there additional steps that the Congress needs to take legislatively to assist these families with these adoptions?

As you know, I am deeply concerned about how the Congress can work with your Department—and other Departments involved in the international adoption process—to safely and efficiently improve this process so that adoptive parents can be joined with children eligible for adoption. I hope you will commit to working with me on this issue.

*Answer.* The following is a timeline of steps U.S. Citizenship and Immigration Services (USCIS) took to implement this law:

—Sent a letter to each of the parents/sponsors of paroled Haitian children to advise them of the passage of the act. The letter also informed them that addi-

- tional information would be sent to them and that the USCIS Web site would be updated with information about filing under the act. (12/16/2010)
- Implemented an interim policy for implementation of the act. (12/21/2010)
- USCIS Web site announcement posted about the act's implementation. (1/3/2011)
- Filing instructions posted on the USCIS Web site. (1/4/2011)
- A follow-up letter was sent out to the parents/sponsors of paroled Haitian children with instructions on how to apply under the act. (1/5/2011)
- Teleconference held for families of paroled Haitian children and other external stakeholders. (2/9/2011)
- USCIS systems updated to produce the Green Cards reflecting the newly established class of admission code HH-6. (2/27/2011)

Through March 14, 2011, approximately 30 individuals had filed applications to adjust status under the act. The act established a cap of 1,400 through December 9, 2013. USCIS is closely monitoring the number of applicants and approvals. USCIS will contact at a later date the parents/sponsors of the children that have not yet filed to remind them of the act.

As the provisions of the act will permit all children authorized parole under the Special Humanitarian Parole Program to obtain lawful permanent status in the United States, the Department does not believe additional steps or legislation is needed.

#### INTERNATIONAL ADOPTIONS—CAMBODIA AND NEPAL

*Question.* USCIS has played a central role in the processing of orphan visas for the nearly approximately 200,000 children adopted by United States citizens over the last decade. I know that this role is not one that is taken lightly and appreciate the work that you and your Department have done to make the adoption of children from other countries both efficient and ethical. That being said, I remain concerned that USCIS has felt there was no alternative in at least two countries, almost 10 years ago in Cambodia and most recently in Nepal, than to suspend orphan visa processing altogether. To me, suspending adoptions in response to allegations of fraud is like shutting down the international banking system because of a bank robbery. We need to find a better more targeted way of using the law to preventing abuse and then actively prosecuting those who abuse the law.

Please provide the subcommittee with examples of ways we might work together to provide the Department with alternative measures to protect children, their birth families, and their potential adoptive families?

*Answer.* The Department believes that the best way to respond to concerns about abuse in the intercountry adoption context is through implementing better safeguards and protections in the process. I share your concerns about the total suspension adoption processing in certain countries. Where possible, the better approach is to identify and seek to address specific problems in adoption programs without suspending them completely. The Hague Adoption Convention, which entered into force for the United States in 2008, implements procedures for intercountry adoption processing that include many important safeguards helping guarantee the transparency and integrity of the adoptions process.

The Department supports a U.S. Government approach of working proactively with countries of origin that have not yet signed or ratified the Hague Adoption Convention to assist them in developing the appropriate child welfare infrastructure needed for Hague implementation. In the meantime, DHS also supports making changes to U.S. non-Hague adoption immigration processing policy and procedures that include some of the protections of Hague policy and processing, particularly those that enhance transparency and integrity in intercountry adoption.

In August 2010, the Department of State (DOS) identified a serious concern in the processing of adoption cases from Nepal involving children presented as abandoned—namely that the documentation provided by the Nepali police validating the abandonments of the children was unreliable and not credible. DOS and USCIS conducted a joint investigation which resulted in the suspension of processing of new abandonment cases for Nepali children. Since then, DOS and USCIS have been processing the 64 abandonment cases that were already in progress as of the suspension date, all but 6 of which have required detailed Requests for Additional Evidence because the initial documentation provided with the adoption petitions failed to establish that the children could be defined as orphans under U.S. law. This suspension affected only abandonment cases in Nepal, and the program remains open for cases involving relinquished children. The processing of the 64 abandonment cases is ongoing.

The Department will continue to look for ways to strengthen international adoption policies and operational practices to the benefit of children and families, and looks forward to working with closely with the Subcommittee on this issue.

## E-VERIFY

*Question.* What activities did funds provided to E-Verify for Monitoring and Compliance support in fiscal year 2010? What metrics are in place to track the success of the Monitoring and Compliance division in ensuring employer compliance with system rules?

What steps can a worker currently take to challenge an erroneous final nonconfirmation? Are there any forms of redress, reconsideration, or protections in place for workers who lose their job as a result of an erroneous final nonconfirmation? What is the estimated cost of making E-Verify mandatory nationally?

A recent GAO report called USCIS's prior cost estimate "minimally credible". What steps are being taken to further improve the accuracy of cost assessments? What fiscal impact would making E-Verify mandatory have on small businesses?

Bloomberg Government reported that if E-Verify had been mandatory for all employers in 2010, it would have cost businesses \$2.7-\$2.6 billion of which would have been borne by the small businesses that drive our economy. Does USCIS concur in that estimate? If not, please explain why?

Answer. In fiscal year 2010, the E-Verify Monitoring and Compliance (M&C) program continued to expand in terms of capacity, compliance and initiatives to enhance the integrity of the E-Verify system. Hiring and recruitment were underway for an additional 44 M&C staff. As of the beginning of March 2011, 13 were on board and 20 are in clearance. To increase M&C staff's capacity to process more cases, an enhancement was made to the Compliance Tracking and Management System, which helped to streamline processing and decrease manual data entry. System requirements for an enhanced data analytics tool were completed in fiscal year 2010 in anticipation of fiscal year 2011 procurement, allowing more detailed and full analysis of employer behavior. In terms of compliance activities, M&C contacted approximately 15,000 employers related to noncompliance.

M&C also started tracking additional employer actions. These actions include monitoring for:

- Duplicate Social Security numbers (two reports);
- Verifying employees hired before November 7, 1986 (employers must complete the Form I-9 before using E-Verify, and employers may not use the Form I-9 for employees hired before November 7, 1986);
- Nonuse of E-Verify;
- Terminating employees following a Tentative Nonconfirmation (TNC);
- Verifying an employee more than 3 days after he or she was hired; and
- Verifying existing employees.

M&C also executed a memorandum of understanding (MOU) related to sharing of information and monitoring employer actions referred to it by the Department of Justice Civil Rights Division's Office of Special Counsel for Immigration-Related Unfair Employment Practices.

More than 45,000 employers who have signed new agreements with E-Verify have been vetted through Dun & Bradstreet to ensure that companies enrolling in E-Verify are legal and active corporate entities. This further strengthens the integrity of the system by verifying the legitimacy of employers using the system. USCIS plans to ensure all of the 250,000 employers are vetted in the coming year.

E-Verify system enhancements have also included new closure codes to be used by employers to ensure resources are devoted to cases that may point to possible misuse of the system. For example, this change helps M&C analysts have more insight as to whether an employee run through E-Verify was terminated as a result of an E-Verify finding or if they quit voluntarily.

An important enhancement to E-Verify was the addition of passport data and photos as part of our continuing efforts to address identity fraud and employee use of falsified documents.

Regarding metrics, M&C monitors employers who were subject to compliance action. Fiscal year 2010 data indicate that 90 percent of employers corrected past processes and are now in compliance with E-Verify program rules and policies for which they received compliance assistance.

USCIS is committed to ensuring that workers who receive a final nonconfirmation in error are treated equitably. Even if an employee receives a final nonconfirmation, the employer may retain the employee provided that it notifies DHS. Section c.6 of the E-Verify MOU signed by the employer states, "The employer must notify DHS if it continues to employ any employee after receiving a final nonconfirmation, and

is subject to a civil penalty between \$550 and \$1,100 for each failure to notify DHS of continued employment following a final nonconfirmation.” The employer may notify DHS by selecting the following option when closing out the case in the E-Verify system:

—The employee continues to work for the employer after receiving a final nonconfirmation result. E-Verify cannot verify that this employee is authorized to work in the United States. The employee had contested the tentative nonconfirmation, but was unable to resolve it. The employer chooses to exercise its legal right to allow the employee to continue to work.

Employees who believe that they received a final nonconfirmation in error have called either the E-Verify employee hotline or the Office of Special Counsel (OSC) for Unfair Immigration-Related Employment Practices. USCIS and OSC have a coordinated process for intervening on the employees’ behalf. Both telephone numbers are found on employee tentative nonconfirmation notices and referral letters.

E-Verify staff will assist the small number of employees who receive a final nonconfirmation in error and intervene on their behalf. Specifically, USCIS and OSC have helped employees return to their jobs after they were terminated for receiving a final nonconfirmation by contacting their employers and explaining to them that the final nonconfirmation was issued in error. In a minority of overturned final nonconfirmation cases, OSC was also able to get back pay for employees in addition to getting them reinstated.

To help employees avoid the adverse consequences associated with erroneous final nonconfirmations, USCIS will begin a phased deployment of Self Check in March, 2011. Self Check provides individuals with the ability to confirm their own employment eligibility status. For those individuals who will be working for an E-Verify employer, Self Check will enable them to identify any potential data mismatches before employment begins and the employer runs an E-Verify check. E-Verify Self Check is not for employer use. Employers may not require workers to use Self Check or show Self Check results.

The estimated cost of making E-Verify mandatory would depend on the details of legislation making the system mandatory, fully considering all relevant factors and cost drivers.

The recent GAO findings were based solely on cost estimates related to the Verification Information System’s (VIS—the IT system that supports E-Verify) Life Cycle Cost Estimates (LCCE). Significant revisions have been made since the review by GAO. In addition to performing sensitivity and risk analyses of the data, an independent reviewer (i.e., the MITRE Corporation) analyzed the revisions to determine whether the new estimates possessed the four characteristics identified by GAO as being reliable cost estimates:

—*Comprehensive*.—According to MITRE’s analysis, the current version of the estimate now breaks each enhancement project into smaller elements using the phases of the Systems Engineering Life Cycle (SELC) as a model. The estimate now incorporates historical cost data, but still does not include some external program costs for activities such as Operation and Maintenance (O&M) and security costs which are funded by the USCIS Office of Information Technology (OIT). There is ongoing effort related to this evaluation to include these costs.

—*Well Documented*.—Methods used to develop the estimate are now clearly documented and presented in a manner as to be recreated by someone unfamiliar with the estimate. The current version of the estimate now contains an accompanying workbook detailing the data and calculations used in deriving all estimates and a risk register was created that identifies specific program risks.

—*Accurate*.—The current LCCE has been updated to reflect programmatic changes as of the second quarter of fiscal year 2011, including actual Social Security Administration (SSA) cost projections.

—*Credible*.—The estimate now contains both sensitivity and risk analysis sections consistent with best practices outlined by GAO. The MITRE review also found that an underestimation of the cost risk. This issue has been addressed and a more realistic method of correlation estimation has been used.

Regarding the fiscal impact on small businesses of making E-Verify mandatory, at this time, USCIS does not have data and analysis that would specify the potential impact. USCIS will consider conducting analysis on this matter in the future.

#### FEDERAL LAW ENFORCEMENT TRAINING CENTER

*Question.* At the February 17, 2011, Homeland Security and Governmental Affairs hearing, the Secretary said the Federal Law Enforcement Training Center (FLETC) recently piloted a test curriculum on homegrown violent extremism with participation from local police and sheriff departments. Please provide more information

about this pilot program. How will this change or expand FLETC's current missions and curricula focus? What is the plan to continue pilot testing, rolling out the program? Who will the training focus on? State and local? Rural, urban, Federal law enforcement?

Answer. In February 2010, I tasked the Homeland Security Advisory Council (HSAC) to work with State and local law enforcement as well as relevant community groups to develop recommendations on how the Department can better support community-based efforts to combat violent extremism domestically. To this end, HSAC established a Countering Violent Extremism (CVE) working group consisting of law enforcement, community leaders, State and local government officials, youth leaders, academic leaders, and other subject-matter experts to provide a series of recommendations.

In response to these recommendations, DHS has been working with Federal partners as well as State and local law enforcement organizations to develop guidance for the development of CVE training.

A proof of concept session, based on the newly drafted curriculum guidance, was hosted at FLETC in Glynco, Georgia from February 8–10 and included State, local, and tribal law enforcement officials from around the country. Participants received preexisting FLETC CVE related training, after which they discussed the training and provided feedback. A training needs assessment was conducted during the session to identify the appropriate scope and direction of the CVE training. Findings were compared against nationally recognized and emergent best practices for similar topics. The participants identified four crucial topical areas:

- Community-oriented policing;
- Cultural awareness;
- Information sharing, including suspicious activity reporting and intelligence-related information processes; and
- Civil rights and privacy.

In addition, the participants identified the need for at least two versions of the CVE training: an executive level course, targeting command level law enforcement leadership; and a line officers course, targeting patrol officers and investigators.

As a result of the curriculum development session, the FLETC will develop the Countering Violent Extremism Training Program (CVETP), in collaboration with State and local police stakeholders and subject matter experts. The training will focus on State, local, and tribal law enforcement officers who serve in urban and/or rural environments. In addition, CVE training will be incorporated into existing training programs for Federal officers and agents conducted at the FLETC.

Next steps in rolling out the program include the Design Phase, which involves a Curriculum Development Conference (CDC) to finalize training topics, write performance objectives and outline the training schedule; the Development Phase, which will encompass resource identification, lesson plan and training materials development, and determination of instructional methodologies; and the pilot program, which will test the validity of the established CVETP goals and objectives. Delivery of the pilot program is expected within 120 days following the CDC.

Following delivery of the pilot program, the CVETP will begin the Evaluation Phase to determine program content and criterion validity. Participant feedback will be collected, instructors will be evaluated, and any adjustments to the curriculum identified as a result of the delivery of the pilot will be incorporated into the CVETP prior to full implementation. Using a combination of delivery mechanisms, 400–600 students are expected to be trained during fiscal year 2011 and 2,400–3,600 in fiscal year 2012. By fiscal year 2013, instructor-led content will be converted to a digital format to allow interactive delivery using an electronic learning portal. As a result, an unlimited number of law enforcement students can potentially be trained using available technologies.

#### SCIENCE AND TECHNOLOGY—LABORATORY FACILITIES

*Question.* Provide the distribution of the \$276.5 million request for laboratory facilities, by facility and purpose.

Answer. The table below provides the distribution of the \$276.5 million request for laboratory facilities, by facility and purpose.

[In thousands of dollars]

	Fiscal year 2012 President's budget request
Construction:	
Infrastructure upgrades <sup>1</sup> .....	18.2
National Bio and Agro-Defense Facility (NBAF) .....	150.0
Operations:	
Chemical Security Analysis Center (CSAC) .....	0.8
National Urban Security Technology Laboratory (NUSTL) .....	2.3
Plum Island Animal Disease Center (PIADC) .....	40.8
Transportation Security Laboratory (TSL) .....	13.4
National Biodefense and Analysis and Countermeasures Center (NBACC) .....	30.9
Laboratory salaries and benefits .....	20.1
<b>Total</b> .....	<b>276.5</b>

<sup>1</sup> In fiscal year 2012, S&T plans infrastructure upgrades at TSL.

#### AVIATION SECURITY RESEARCH—AUTOMATED TARGET RECOGNITION

*Question.* Provide an assessment by the S&T Directorate of the Automated Target Resolution (ATR) technology that is being tested as a software upgrade to advanced imaging technology units? Based on S&T's assessment of this technology, will it be ready for deployment in fiscal year 2011? What is the schedule for certification?

*Answer.* The S&T Directorate's Automated Target Recognition (ATR) project develops advanced software capabilities for AIT units to detect explosives and concealed weapons. This project also will introduce new standalone or adjunct imaging technologies, such as computed tomography, to continue the improvement of detection performance and the detection of novel explosives. This is critical to improve detection, lower false alarm rates, and reduce privacy concerns. S&T is currently evaluating advanced threat recognition software to guide further enhancements to reach full-scale development and deployment.

One millimeter-wave based ATR system recently completed qualification testing at the DHS Transportation Security Laboratory. Based on these results, the TSA granted authority to pilot the system for passenger screening purposes at three aviation checkpoint test sites (Hartsfield-Jackson Atlanta International Airport, Ronald Reagan Washington National Airport, and Las Vegas-McCarran International Airport). S&T has approved the system's T&E master plan addendum and the operational test plan. TSA has concluded operational testing and evaluation and the results are currently being compiled and reviewed. The final operational test report is scheduled for May 2011. Once all reports are received, S&T will complete a letter of assessment for the testing.

#### DNDO—RADIATION PORTAL MONITOR PROGRAM

*Question.* Provide a status update of Radiation Portal Monitor (RPM) requirements by vector including total RPMs required by vector, systems deployed, and the percentage completed. Indicate gaps where solutions do not exist. The request includes \$37.4 million for RPM acquisitions. How will this money, in addition to unobligated balances, reduce the gap in RPMs necessary at each vector? Provide a plan for RPM unobligated balances and the \$37.4 million requested for fiscal year 2012. Distinguish between current generation and ASP deployments. How is the Helium-3 shortage impacting this program? Has a solution been identified?

*Answer.* The response to this question is designated as For Official Use Only. The Department will submit the response under separate cover.

#### HUMAN PORTABLE RADIATION DETECTION SYSTEMS

*Question.* For Human Portable Radiation Detection Systems (HPRDS), provide a chart showing the notional fiscal year 2012 acquisition plan by technology, the quantity, and by DHS component. What is the total number of HPRDS needed by each component?

*Answer.* The chart below provides the notional fiscal year 2012 acquisition plan by technology, the quantity, and by DHS component.

Fiscal year 2012	Cost	Quantity	Total (in millions of dollars)
CBP:			
(LaBr) next generation handhelds .....	\$30,000	340	\$10.0
(HPGe) next generation advanced handheld (upgrade) .....	100,000	2	0.20
USCG:			
(LaBr) next generation handhelds .....	30,000	100	3.00
Personal radiation detectors .....	2,800	700	1.94
DNDO:			
TSA-VIPR Procurement: <sup>1</sup>			
Recapitalization .....			1.00
MDDP Procurement:			
Radio-Isotope Identification Devices (RIID) handhelds .....	23,000	51	1.17
Personal radiation detectors .....	2,800	72	0.20
Backpacks .....	34,000	33	1.12
Communication equipment .....			0.37
<sup>3</sup> He Procurement .....			1.00
<b>Total .....</b>			<b>20.00</b>

<sup>1</sup> Equipment replacement is due to damage. If substantive damage does not occur, new next gen handhelds will be procured.

Based on present requests, the following is the estimated number of HPRDS needed by component and type of equipment for fiscal year 2011–2017:

	Fiscal year 2011–2017
CBP:	
Next generation advanced handhelds .....	20
Next generation advanced handheld (upgrades) .....	2
Next generation handhelds .....	3,200
Personal radiation detectors .....	4,400
HPT <sup>1</sup> .....	150
TSA:	
Backpacks .....	80
Next generation handhelds .....	160
Personal radiation detectors .....	300
HPT <sup>1</sup> .....	150
USCG:	
Next generation advanced handheld (upgrades) .....	8
Next generation handhelds .....	1,000
Personal radiation detectors .....	4,000
Backpacks .....	250
HPT <sup>1</sup> .....	1,600
DNDO (MDDP): Upgrade equipment (number of teams)	3

<sup>1</sup> NOTE.—*Human Portable Tripwire (HPT)*—The current-generation of human portable systems is predominantly composed of personal radiation detectors (PRDs). The tripwire role is intended to increase the opportunity and likelihood of detecting radiological and nuclear materials (rad/nuc) through constant, nondeliberate rad/nuc scans. HPT detection systems used to perform passive monitoring should be considered standard operational equipment capable of being worn by operators at all times. These systems should also be easy to use and cost-effective so they can be easily deployed to a large number of operators, increasing the opportunity for detection. These units will likely occur between fiscal year 2011–2017, subsequent to the completion of HPT development efforts.

SMALL BOAT STAND-OFF DETECTION SYSTEM/ON-DOCK RAIL PROGRAM

*Question.* According to the request, the Domestic Nuclear Detection Office (DNDO) will complete an Alternatives of Analysis (AoA) for the Small Boat Stand-Off Detection system and the On-Dock Rail (ODR) program in fiscal year 2011. When will the AoA be completed? If completed, provide a summary of the AoA findings.

*Answer.* The Small Vessel Stand-Off Detection (SVSD) AoA is scheduled for completion in December 2011. Due to funding delays associated with the continuing resolutions for fiscal year 2011, this project was delayed by 3 months.

As described in DNDO’s CJ, the ODR AoA is planned for completion in fiscal year 2012 and is currently scheduled to be completed on March 2012.

RADIATION DETECTION STRADDLE CARRIER

*Question.* According to the request, DNDO will complete an Operational Assessment of a Radiation Detection Straddle Carrier at the Port of Tacoma, Washington

in fiscal year 2011. Has this assessment been completed? What did DNDO conclude from this assessment?

Answer. DNDO is poised to begin this assessment immediately, pending settlement of final support details with operational users. Once begun, the assessment will last about 6 weeks. DNDO will provide the results of this assessment when completed.

#### RADIATION DETECTION FOR AIR CARGO AND CHECKED BAGGAGE

*Question.* Describe the work DNDO is conducting with TSA or on behalf of TSA to detect illicit nuclear material in air cargo and baggage.

Answer. In close collaboration with the DHS S&T Directorate's Transportation Security Laboratory, DNDO is evaluating whether computed tomography (CT) x ray systems, currently deployed throughout aviation pathways to detect explosives, can also be used to detect radiological and nuclear (rad/nuc) materials in baggage and small cargo. The program will begin with a baseline system evaluation to determine the basic technical feasibility of supporting our rad/nuc mission. The initial tests, currently underway, will focus on determining if the existing, certified CT systems may be able to be leveraged to also detect rad/nuc materials and test objects of interest. Following analysis of test data and determination of feasibility, DNDO, S&T, and TSA will discuss options for potential next steps.

#### RESEARCH AND DEVELOPMENT PROJECT SUMMARIES

*Question.* For each individual project funded under DNDO's Research, Development, and Operations appropriation, submit quad charts that include a project description, the technology readiness level, planned demos and deliverables, and a timeline for transition.

Answer. Research and development project summaries follow.

#### DNDO—SYSTEMS ENGINEERING PROGRAM

##### *Program Description/Objectives*

*Program Description.*—This program provides assistance to maintain the high quality and consistency of the application of systems engineering principles across the multiple DNDO programs, and in implementing both the DHS acquisition directive 102-1 and DNDO's solutions development process. This includes program management, financial administration, customer service and quality assurance tasks, as well as an on-site liaison to facilitate customer service and coordination for the Systems Engineering Support Program contract.

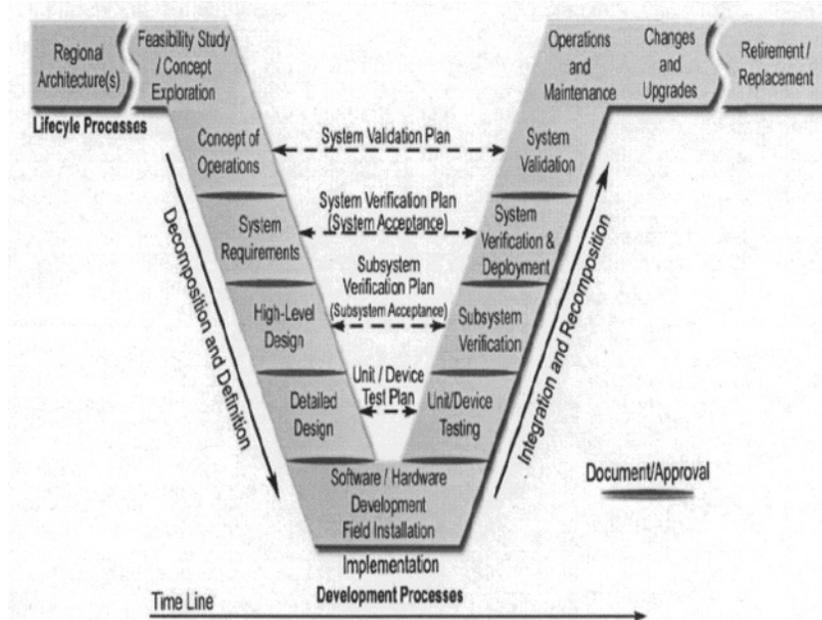
##### *Objectives:*

- Institutionalize a systems engineering mindset across DNDO programs and mission areas.
- Assist DNDO program managers and mission area managers in compliance with systems engineering requirements found in DHS Acquisition Directive 102-01.
- Provide engineering support for Aviation Ports of Entry (APOEs).

##### *Fiscal Year 2012 Planned Accomplishments/Milestones*

##### *Key Deliverables:*

- Leadership and administration will satisfy the commitments of the systems engineering support contract.
- Development of alternatives analysis and operational requirements document for limited deployment of existing technologies to APOEs.
- Conduct analysis of alternatives, characterization testing, and modeling and simulation activities for development of systems for other APOE operational environments.



*RD&O—Systems Engineering and Architecture PPA.*—Systems engineering program, \$5,400,000.

*Technology Readiness Level.*—N/A—Not a systems development effort.

*Timeline for Transition.*—N/A—Not a systems development effort.

*GND Alignment:*

—GND performance goals 2.1, 2.2, 3.1, 3.2, 4.1, 4.2, 5.1, 5.2, 5.3, and 9.3.

—This task supports all GND detection development and deployment goals.

#### DNDO—RAD/NUC DETECTION STANDARDS

##### *Program Description*

*Program Description.*—Support for the development and maintenance of domestic and international consensus standards as well as Government-unique standards for rad/nuc detection systems. DNDO was directed by the Safe Port Act of 2006 to collaborate with NIST and develop Technical Capability Standards (TCS) for nonintrusive imaging and radiation detection equipment to be published by the Secretary of Homeland Security as Government-unique standards. TCS focus on the capability to detect special nuclear material. DNDO and NIST lead an inter-agency standards working group that aims to produce a suite of TCS for various detection systems.

##### *Objectives:*

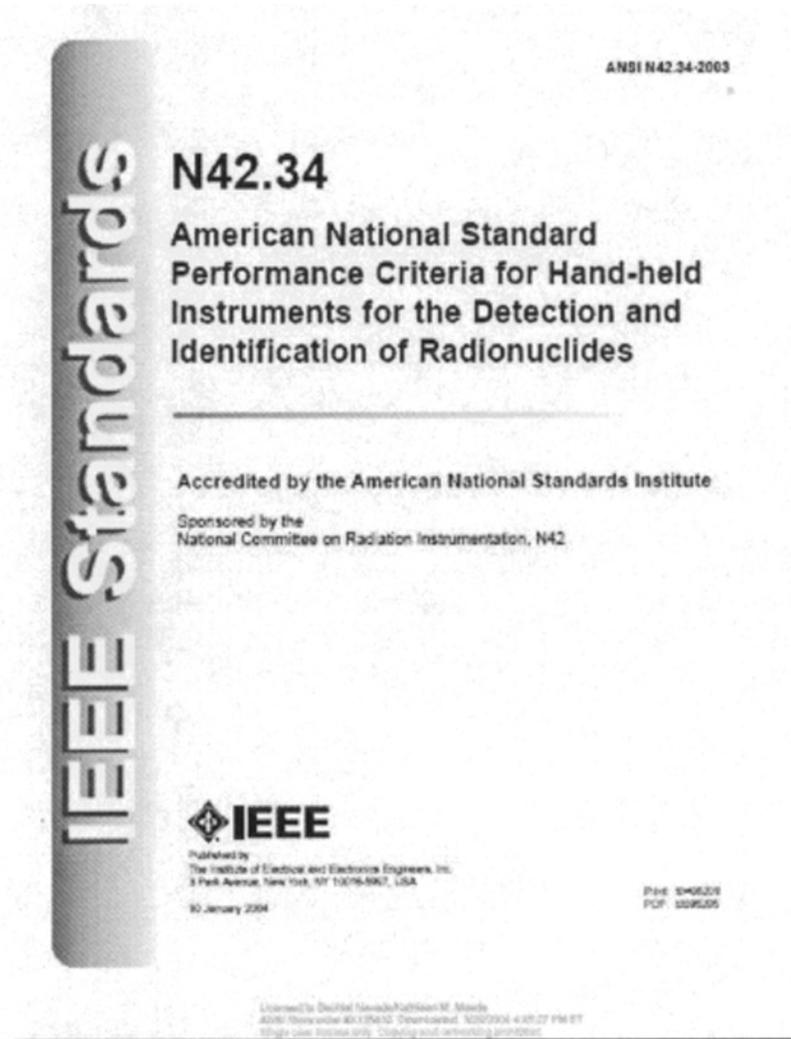
- Aid U.S. Government leadership in the development of national and international standards relating to rad/nuc detection.
- Develop Government-unique TCS for nonintrusive imaging and rad/nuc detection systems.
- Develop and maintain national consensus standards for rad/nuc detection systems.

##### *Fiscal Year 2012 Planned Accomplishments / Milestones*

*Key Deliverables.*—Guidance on required rad/nuc detection capability for users and development programs. Informed by classified threat information not available to entire consensus standard community.

##### *Schedule Goals:*

- Develop and revise rad/nuc consensus standards as appropriate.
- Draft two technical capability standards annually until all required standards are published (estimate approximately 12 needed).
- Goal is to complete each TCS in 2 years.



*RD&O—Systems Engineering and Architecture PPA.*—Rad/Nuc detection standards, \$1,840,000.

*Technology Readiness Level.*—N/A—Not a systems development effort.

*Timeline for Transition.*—N/A—Not a systems development effort.

*GNDA Alignment.*—GNDA performance goals 1.3, 3.1, 3.2, 4.1, 4.2, 5.1, 5.2, and 9.3.

DNDO—INFORMATION SHARING, MISSION CRITICAL MESSAGING

*Program Description/Objectives*

*Program Description.*—The DNDO Information Sharing Program establishes and maintains the necessary enterprise and data architectures that enable programs in DNDO, DHS, and our Federal, State, local, and commercial partners to effectively share rad/nuc information for the purpose of preventing terrorism and enhancing National Security. Mission Critical Messaging (MCM) will connect Federal, State, local, and tribal radiological and nuclear detection systems to share information for

the purpose of increasing the effectiveness of counter terrorism capabilities and facilitate the development of a rad/nuc information-sharing environment. MCM will leverage existing information sharing standards, commercially available technology, and DNDO's Joint Analysis Center Collaborative Information System (JACCIS) to connect elements of the GNDA together to share situational awareness and enable a managed coordinated response.

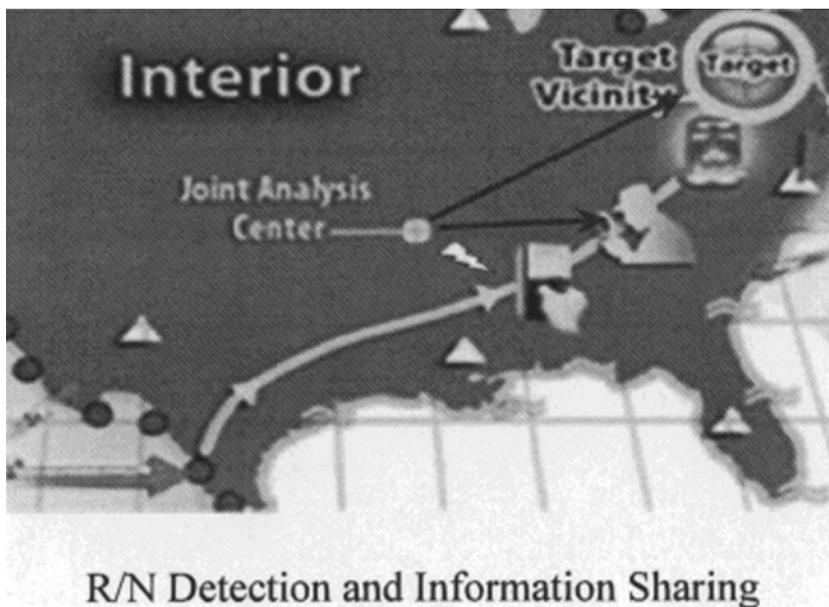
*Fiscal Year 2012 Planned Accomplishments/Milestones*

*Key Deliverables:*

- Create and update cost-effective, compliant enterprise architecture, data management, and systems engineering artifacts.
- Update and maintain the National Information Exchange Model (NIEM) chemical, biological, radiological, and nuclear domain, in conjunction with the domain co-steward.
- Update and maintain Information Exchange Package Documentation (IEPD) N.25 standard for rad/nuc information exchange.
- Stand-up the Mission Critical Messaging Project: Plan, analyze, and develop the project approach.
- Establish a test interface between the DNDO Joint Analysis Center (JAC) and at least one Federal, State, local or tribal entity.

*Objectives:*

- Provide architecture guidance and support to the DNDO programs that support GNDA definition and implementation.
- Improve rad/nuc threat situational awareness among Federal, State, local, and tribal partners.
- Enhance system interoperability to enable faster mission-critical integration.



*RD&O—Systems Engineering and Architecture PPA.*—Information sharing, MCM, \$5,160,000.

*Technology Readiness Level.*—TRL will be assessed as part of SDP stage 2a.

*Timeline for Transition.*—Stage 2a scheduled for fiscal year 2012.

*GNDA Alignment.*—GNDA performance goals 4.2, 5.2, 6.3, 7.1, and 7.2.

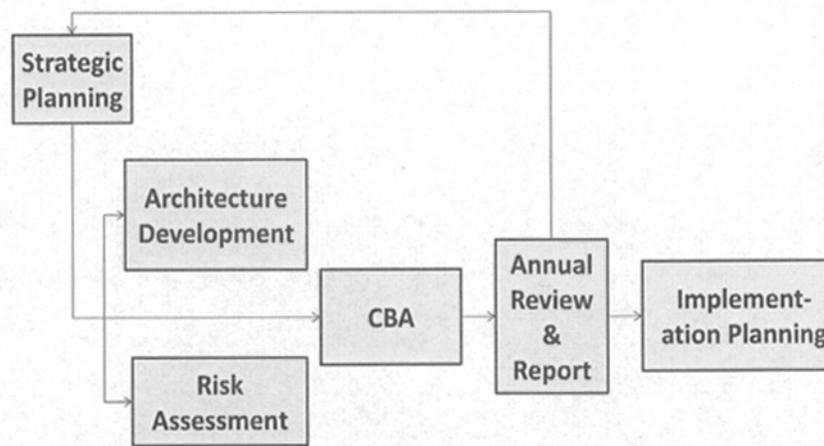
DNDO—GNDA DEVELOPMENT: ANNUAL PLANNING, MODELING, AND ANALYSIS

*Program Description/Objectives*

*Program Description.*—Strategic planning and evolving risk evaluations contribute to an a Joint Inter-agency Annual Review and Annual Report on the GNDA that provides:

- Status of current detection architecture capabilities.

- Strategic direction for further GNDA enhancements.
- Objectives.*—The strategic planning, modeling and risk analyses are intended to:
  - Reduce the technical and programmatic risk of new efforts.
  - Enhance the integration and interoperability of new efforts within the GNDA.
- Fiscal Year 2012 Planned Accomplishments/Milestones:*
  - Annual GNDA development study plan.
  - Update GNDA “baseline” architecture.
  - Implement Capabilities-Based Assessment (CBA) process:
    - Study plan;
    - Inter-agency working group meetings; and
    - Gaps and solutions.
  - Risk-based architecture gaps and solutions prioritization.
  - Joint Annual Review and Annual Report.
  - Update GNDA strategic plan as required.



*RD&O—Systems Engineering and Architecture PPA.*—Annual planning, modeling, and analysis, \$5,100,000.

*Technology Readiness Level.*—N/A—Not a systems development effort.

*Timeline for Transition.*—N/A—Not a systems development effort.

*GNDA Alignment.*—GNDA performance goals 1 through 10.

#### DNDO—GNDA DEVELOPMENT: INTERNATIONAL DOMAIN

##### *Program Description/Objectives*

*Program Description.*—The goal of the international layer is to improve the ability to detect nuclear and other radioactive materials by increasing the national and regional-level detection capability efforts and encouraging the development and implementation of PRND capabilities in other countries. Emphasis is placed on detection efforts in all pathways (air, land, maritime, commercial, and private transportation). International engagement fosters national-level detection architectures in other countries/regions that compliment and reinforce the detection capabilities of the United States.

##### *Objectives:*

- Foster bilateral and multilateral relationships to enhance national and regional-level architecture development and PRND capabilities.
- Build on U.S. Government and international assistance efforts to create a multi-layered rad/nuc detection capability.
- Leverage international engagement efforts to further enhance the domestic implementation of more robust rad/nuc detection architectures that contribute to an expanded GNDA.

##### *Fiscal Year 2012 Planned Accomplishments/Milestones:*

- Conduct two “Global Initiative to Combat Nuclear Terrorism Implementation Workshops” to follow on Model Guidelines Document (MGD) development and implementation.
- Conduct one regional GNDA workshop.
- Conduct three regional architectural analyses.

—Continue bilateral and multilateral engagements with key foreign partners on nuclear detection architectures, to include the International Atomic Energy Agency, and Global Initiative to Combat Nuclear Terrorism and other partners.

#### *International GNDA Studies*

Work on international geographical architectural analyses to recommend improvements in our national or regional-level detection capacity in foreign countries is expanding.

International engagements are prioritized and conducted in both bilateral and multilateral fora through agreements and arrangements (e.g., S&T Agreements, UNSCR 1540, GICNT) and with existing institutions (e.g., IAEA, World Customs Organization, Interpol, International Civil Aviation Organization, International Maritime Organization, etc) as a means to bolster the GNDA.

*RD&O—Systems Engineering and Architecture PPA.*—GNDA development—international, \$3,530,000.

*Technology Readiness Level.*—N/A—Not a systems development effort.

*Timeline for Transition.*—N/A—Not a systems development effort.

*GNDA Alignment.*—GNDA performance goals 1.1, 1.2, 1.3, and 1.4.

#### DNDO—GNDA DEVELOPMENT: LAND BORDER DOMAIN

##### *Program Description/Objectives*

*Program Description.*—DNDO develops time-phased strategies and plans for improving the probability of preventing and deterring rad/nuc attacks through the land border pathway. In general, studies will be commissioned to identify and characterize trade-offs, risks, and costs before deciding on specific implementation paths. DNDO works with our front-line end-user components to assess and implement solutions to mitigate these threats.

##### *Objectives:*

- Continue to support analyses of detection strategies between the Ports of Entry (POEs) and remaining vulnerabilities at POEs.
- Continue to support modeling and risk assessments focused on characterizing the threat and identifying opportunities for detection and interdiction at the border.

##### *Fiscal Year 2012 Planned Accomplishments/Milestones*

###### *Land Border GNDA Requirements Development Studies:*

- Complete the Land Border Optimum POE Strategy study.
- Document gaps and priorities based on the Land Border Optimum POE Strategy study and the Probability of Encounter study.

###### *Land Border Pathways:*

- Develop supporting documentation (e.g., mission needs statement) for at least one concept, including giving consideration to those concepts for which analysis plans were developed in fiscal year 2011.
- Develop a final report describing radiation detector types, operational procedures, and policy provisions that might be suitable for improving the land border elements of the GNDA.

##### *Land Border GNDA Studies*

The Land Border Pathways is an iterative program that leverages existing and emerging technologies and findings from laboratory and field evaluations against capability gaps and mission requirements generated from studies and direct input from user representatives.

*Objective.*—Continue to support the CBP Office of Border Patrol (OBP) with improvements to its rad/nuc detection capabilities, both in developing the next generation of detectors as well as procuring detectors for OBP, as funds are available.

*RD&O—Systems Engineering and Architecture PPA.*—GNDA development—Land border pathways, \$3,330,000.

*Technology Readiness Level.*—N/A—Not a systems development effort.

*Timeline for Transition.*—N/A—Not a systems development effort.

*GNDA Alignment.*—GNDA performance goals 2 and 3.

#### DNDO—GNDA DEVELOPMENT: AVIATION DOMAIN

##### *Program Description/Objectives*

*Program Description.*—This effort determines the bounding requirements for critical Aviation mission area projects to optimize mobility, agility, and adversary cost; to develop holistic airport solutions; and to address International General Aviation (IGA) and domestic general aviation scanning.

*Objectives:*

- Examine the intersection of International Commercial Aviation (ICA) Pax/Bag, ICA Air Cargo, and IGA pathways, including the commonality of systems and processes that can be leveraged and shared.
- Reduce long-term burdens of system acquisition, maintenance, and operation by seeking cumulative benefits gained from enhanced efficiencies across national and global operations.

*Fiscal Year 2012 Planned Accomplishments/Milestones:*

- Begin regional, cross-border aircraft vulnerability mitigation analysis of Northern Border and Caribbean aviation traffic.
- Assess feasibility of developing software that will assist operations centers in detecting flight anomalies that pose direct-to-target threats.
- Begin development of IGA security gap solutions (for inbound IGA).
- Complete DHS-AMD-102-1 activities to document capability gaps for domestic APOEs, and document solution options.



*RD&O—Systems Engineering and Architecture PPA.*—GNDA development—Aviation domain, \$2,470,000.

*Technology Readiness Level.*—N/A—Not a systems development effort.

*Timeline for Transition.*—N/A—Not a systems development effort.

*GNDA Alignment.*—GNDA performance goals 2.1, 2.2, and 5.1.

DNDO—GNDA DEVELOPMENT: MARITIME DOMAIN

*Program Description/Objectives*

*Maritime GNDA Requirements Development Program Description.*—Conduct architectural studies and Capability-Based Assessments (CBAs) to ascertain gaps and define the interagency PRND capabilities needed to strengthen maritime pathways against rad/nuc threats (materials, weapons, and conveyances) and formulate recommendations to mitigate waterway/seaport vulnerabilities to achieve the maximum risk reduction within the constraints of the available budget.

*Objectives:*

- Determine gaps and vulnerabilities.
- Formulate recommendations and plans to deny entry of unauthorized rad/nuc materials and weapons into the United States at seaports, waterways, and between POEs.
- Develop a well-coordinated network to integrate the GNDA with the national plan to achieve maritime domain awareness (MDA) and understand inter-relationships within the multi-layered structure of GNDA.

*Fiscal Year 2012 Planned Accomplishments/Milestones:*

- Continue MDA CBAs that design and integrate maritime PRND data and information into the MDA enterprise-wide network; recommend options that improve small vessel surveillance, detection, analysis, and awareness of incidents and activities.
- Initiate CBA of the cruise line industry (cruise ships and terminal operations).
- Continue maritime modeling and operations analysis framework that integrates a wide range of threats and countermeasures; conduct tradeoff studies to support future planning decisions; and integrate estimates of detection/interdiction probabilities and consequences of attack.

*Maritime Capability Development Program Description.*—This program builds on lessons learned from the West Coast Maritime Pilot (WCMP) to develop or enhance State, local, and tribal PRND capabilities. Programmatic support includes CONOPS and SOP development, training program assistance, exercise and drill support, and assistance with equipment selection decisions.

*Objectives:*

- Assist Federal, State, local, and tribal government stakeholders and area maritime security committees on operational protocols, training, and exercises that support small vessel PRND capabilities.
- Assess geographic port configurations to maximize interdiction.
- Improve scanning of small maritime craft by planning to increase detection systems for maritime forces.
- Increase port security grant requests for PRND programs.

*RD&O—Systems Engineering and Architecture PPA.*—GNDA development—Maritime domain, maritime PA, \$3,350,000.

*Technology Readiness Level.*—N/A—Not a systems development effort.

*Timeline for Transition.*—N/A—Not a systems development effort.

*GNDA Alignment.*—GNDA performance goals 2 through 10.

DNDO—GNDA DEVELOPMENT: INTERIOR DOMAIN

*Program Description/Objectives*

*Program Description.*—Guided by the GNDA, DNDO supports the assessment and mitigation of threats in the land borders, aviation, maritime and interior mission areas through the development of specific architecture studies, CONOPS analyses, detector modeling studies, and enterprise architecture support that are specific to each mission area. These studies typically focus on specific programs and directly support DNDO pilot and Research and Development (R&D) initiatives. These preliminary studies are intended to reduce the technical and programmatic risk of new efforts and enhance their integration and interoperability with the overall GNDA.

*Objectives:*

- Determine gaps and vulnerabilities and formulate recommendations and plans to mitigate them.
- Develop a well-defined and carefully coordinated network of interrelationships by studying the multi-layered structure of the rad/nuc detection architecture.

*Fiscal Year 2012 Planned Accomplishments/Milestones:*

- Conduct three foundational analyses on the application of PRND capabilities, including whether or where to employ 100 percent or randomized screening concepts at strategic locations. Three studies related to the domestic layer are expected to be completed by the end of fiscal year 2012.
- Continue work on detection modeling, data fusion, and analysis to enhance detection capabilities in support of various fixed and mobile operational detection programs and in the support of “surge” operations.

*Interior Studies:*

- DNDO will focus efforts to develop capabilities to detect threats with limited or imperfect intelligence.
- These capabilities rely on the multiple State and local law enforcement agencies that are available to perform rad/nuc detection operations using mobile and human-portable sensors.
- U.S. Government surge efforts will require interactions with relevant State and local and Federal agency activities to develop coordinated architectures and CONOPs.
- Foundational architecture analyses will be performed to identify and prioritize PRND capabilities and deployment and search strategies based on the effectiveness of each.

*RD&O—Systems Engineering and Architecture PPA.*—GNDA development—Interior domain, \$1,680,000.

*Technology Readiness Level.*—N/A—Not a systems development effort.

*Timeline for Transition.*—N/A—Not a systems development effort.

*GNDA Alignment.*—GNDA performance goals 2 through 10.

DNDO—STATE AND LOCAL INITIATIVES RAD/NUC CHALLENGE

*Program Description / Objective*

*Program Description.*—The SAFE Port Act charges DNDO with enhancing and coordinating the nuclear detection efforts of Federal, State, and local officials in order to ensure a managed, coordinated adjudication of rad/nuc threats.

DNDO is promoting an opportunity to emphasize the rad/nuc detection capabilities and operations at the State, local, and tribal levels through a competition among the PRND community, with industry demonstrations and information exchange forums.

*Objective.*—Measurably advance the operational expertise and technical capabilities of those assets that would be involved in coordinated surge or intelligence informed deployments.

*Fiscal Year 2012 Planned Accomplishments / Milestones*

*Competition Rodeo.*—Creates productive, spirited competition among individuals and teams at all levels of the PRND community.

*Information Exchange Forum.*—Scheduled activities including workshops, briefings, panel meetings, and the presentation of case studies and other papers sponsored by members of the PRND community who wish to share their lessons learned, ideas, and insights.

*System / Capability Expo.*—Includes exhibit booths, system, and CONOPS demonstrations, hands-on experiences, and showcases.

*Projected Outcomes:*

- Sharing of successes and lessons learned.
- Shaping independent research and development programs by exposing industry and academia to the Government's needs and upcoming opportunities.
- Encouraging a dialog between the equipment development community and State, local, and tribal law enforcement and first responders involved in PRND.
- Fostering more effective community-wide competition and advancement by establishing a greater awareness of the current state-of-the-art technology and CONOPS.

*RD&O—Systems Development PPA.*—Rad/Nuc challenge, \$2,630,000.

*Technology Readiness Level.*—N/A—Not a systems development effort.

*Timeline for Transition.*—N/A—Not a systems development effort.

*GNDA Alignment.*—GNDA performance goals 4 and 7.

DNDO—HUMAN PORTABLE TRIPWIRE

*Program Description / Objective*

*Program Description.*—Investigates the technology around small, wearable systems that provide passive monitoring capability to increase the likelihood of detecting rad/nuc material through constant, nondeliberate rad/nuc scans. The human portable tripwire (HPT) detection system should be considered standard operating equipment capable of being worn by key operators at all times, cost-effective and deployed to a large number of operators to increase the opportunity for detection.

The proposed HPT concept has improved performance and added capabilities over commercial off-the-shelf (COTS) personal radiation detectors currently used by law enforcement in the field. Additionally, it will have capabilities such as isotope identification and data communication. The device will also have the capability of “wired” and “wireless” interface to networks, laptops, satellite phones, and other devices as required. HPT will build on lessons learned from the Intelligent Personnel Radiation Locator Advanced Technology Demonstration, in addition to many other support COTS technologies such as handheld data processor devices, communications and data transfer.

*Fiscal Year 2012 Planned Accomplishments / Milestones:*

- Initiate the development of an HPT system designed to meet user requirements.
- Conduct data collection efforts against special nuclear material (SNM) to improve algorithm performance of HPT systems.
- Conduct an Early Operational Assessment of the HPT system in a simulated operational environment.

*Objectives.*—Develop a low-cost approach to increase passive, nondeliberate detection, and provide spectroscopic identification and data transfer.



*RD&O—Systems Development PPA.*—HPT, \$9,060,000.

*Technology Readiness Level:*

—Basic Technology Readiness Level (TRL) is 9.

—Application to this mission is at TRL 4.

*Timeline for Transition.*—Transition to full-scale development, TRL 7, is funding dependant, but considered feasible by 2014.

*GND A Alignment.*—GND A performance goals 2.1, 2.2, 5.1, 6.1, and 6.3.

#### DNDO—CARGO IMAGING FOR SHIELDED NUCLEAR THREATS

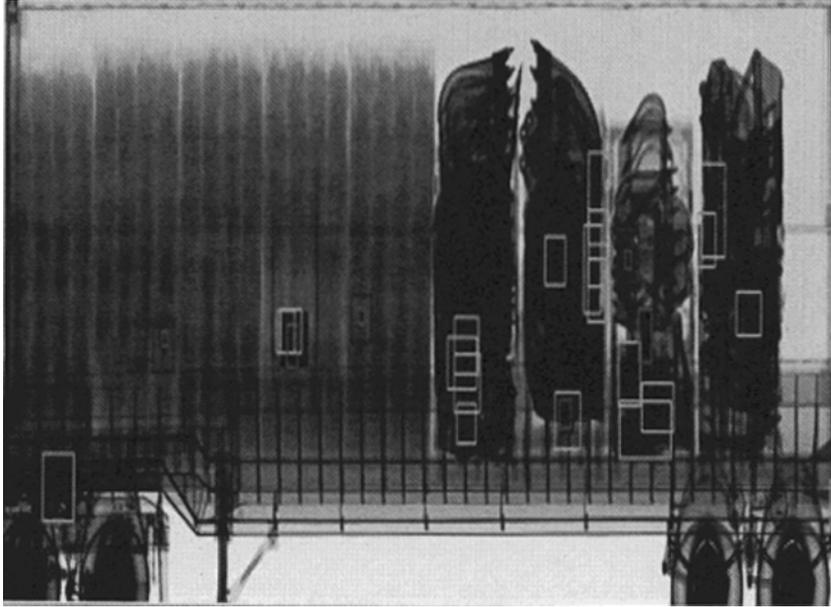
##### *Program Description / Objective*

*Program Description.*—Program will evaluate and develop as appropriate non-intrusive inspection radiography capability that can identify and discriminate special nuclear materials and shielded material contained in full-size trucks, cargo containers, and rail cars. In doing so, cargo imaging for shielded nuclear threats (CISNT) will leverage the findings from past and current Transformational Applied Research programs. This program was initiated as the Advanced Cargo Imaging program and included in the President's budget request for fiscal year 2011. The name change reflects the objectives of the program.

*Objective.*—To develop a capability to identify shielded nuclear material in cargo to act as a companion capability with passive radiation portal monitors.

*Fiscal Year 2012 Planned Accomplishments / Milestones:*

- Refine operational requirements and perform an Analysis of Alternatives (AoA).
- Begin the technology demonstration and characterization (TD&C) process for a selected set of systems; collect data to characterize the operational environment; and determine the limits of technical approach.
- Complete draft AoA for CISNT.
- Continue to evaluate competing alternatives.
- Develop an operational requirements document leveraging lessons learned from previous related programs and TD&C.



*RD&O—Systems Development PPA.*—CISNT, \$13,470,000.

*Technology Readiness Level:*

—Basic TRL is 9.

—Application to this mission is at TRL 6.

*Timeline for Transition.*—Transition to full-scale development, TRL 7, is funding dependant, but considered feasible by 2013.

*GNDAs Alignment.*—GNDAs performance goals 2.1, 2.2, 6.1, and 6.3.

#### DNDO—LONG-RANGE RADIATION DETECTION

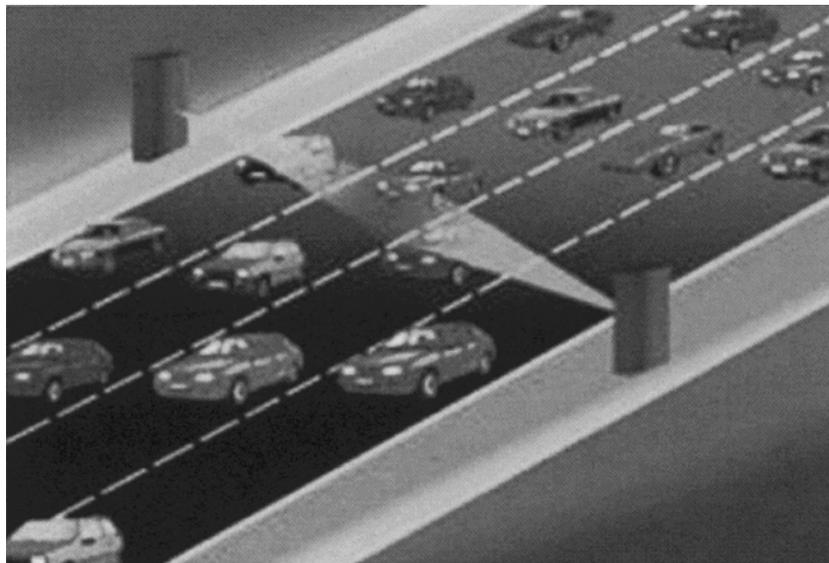
##### *Program Description/Objective*

*Program Description.*—Determine if a passive long-range rad/nuc detection system should be developed and fielded, building upon technologies demonstrated by Stand-Off Radiation Detection System and Roadside Tracker. To avoid redundancies with preexisting programs, long-range radiation detection (LRRD) is focused on Interior needs and stakeholders.

*Objective.*—Provide detectors with better sensitivity, and with ability to identify and localize sources.

##### *Fiscal Year 2012 Planned Accomplishments/Milestones:*

- Develop operational requirements document.
- Develop concepts of operations.
- Develop integrated logistics support plan.
- Develop the acquisition program baseline.
- Develop the LRRD T&E master plan.
- Finalize LRRD limited use experiment final report.



*RD&O—Systems Development PPA.*—LRRD, \$5,480,000.  
*Technology Readiness Level.*—TRL will be assessed as part of stage 2a.  
*Timeline for Transition.*—Stage 2a scheduled for fiscal year 2012.  
*GND Alignment.*—GND performance goals 4.1 and 5.1.

DNDO—INTERNATIONAL RAIL PROGRAM

*Program Description/Objective*

*Program Description.*—International Rail is referenced in Public Law 110–28 and Public Law 110–53. Previous efforts characterized the rail operating environment, identified user needs, conducted stream of commerce data collection efforts at a lower volume POE site, and conducted evaluations of architecture alternatives. Current efforts are focused on an additional stream of commerce characterization, Acquisition Management Directive 102–01 documentation development, and detector testing.

*Objective.*—Develop implementable solution to detect and identify illicit rad/nuc materials entering the United States via freight rail cargo through the 31 POEs identified in the Trade Act of 2002.

*Fiscal Year 2012 Planned Accomplishments/Milestones:*

- Complete an analysis of alternatives for the Rail Cargo Scanning project for International Rail.
- Continue implementation of any cooperative project(s) identified as working in concert with Second Line of Defense.
- Document—in concert with CBP—lessons learned from operational experiences with rad/nuc detection system(s) utilizing passive and active detection at rail crossings.
- Document the performance of candidate international rail systems.



*RD&O—Systems Development PPA.*—International rail, \$3,120,000.

*Technology Readiness Level.*—No specific technology has been identified for this mission; TRL is undetermined.

*Timeline for Transition.*—Identification of appropriate technology and its transition to full-scale development, TRL 7, is projected to occur by 2015.

*GND Alignment.*—GND performance goals 2.1, 2.2, and 9.3.

#### DNDO—ON-DOCK RAIL PROGRAM

##### *Program Description/Objective*

*Program Description.*—The On-Dock Rail (ODR) program analyzes alternative solutions for scanning the 2 percent of intermodal cargo containers arriving in the United States via ship that are directly transferred to rail cars at the ports. These containers are currently being scanned by mobile radiation portal monitors, which involves a time-consuming process of unstacking and restacking the containers. The other 98 percent of ship cargo is transferred directly to trucks which are subsequently scanned at the exit gates by radiation portal monitors.

*Objective.*—To develop a capability to effectively and efficiently scan containerized cargo that is transferred directly from ship to rail at sea ports of entry, without an adverse impact to the flow of commerce.

##### *Fiscal Year 2012 Planned Accomplishments/Milestones:*

- Collect straddle portal prototype stream-of-commerce data.
- Complete alternatives analysis.
- Perform the system engineering review.
- Transition from requirements and alternatives analysis to solution development.



*RD&O—Systems Development PPA.*—ODR, \$10,280,000.

*Technology Readiness Level:*

—Basic TRL is 7.

—Application to this mission is TRL 7.

*Timeline for Transition.*—Transition to full-scale development is projected to occur in 2012.

*GND A Alignment.*—GND A performance goals 2.1, 2.2, 6.1, and 6.3.

DNDO—SMALL VESSEL STAND-OFF DETECTION PROGRAM

*Program Description/ Objectives*

*Program Description.*—Seeks to develop and field a capability to provide standoff boat-to-boat, aerial, and fixed-site rad/nuc detection systems in U.S. port areas and maritime regions. This program will address the need of Federal, State, and local maritime officers to conduct PRND screening missions against the small vessel threat without the need to board each encountered vessel.

*Objectives:*

—Initially develop a capability for scanning small vessels from maritime law enforcement vessels on the water.

—Follow-on projects will address aerial and land-based deployment of sensors to complement the boat-to-boat system.

*Fiscal Year 2012 Planned Accomplishments/ Milestones:*

—Complete Acquisition Management Directive (AMD) 102–01 activities to receive milestone 2B approval for boat-to-boat systems. Systems delivered to the Coast Guard and CBP Office of Air and Marine for operational evaluation.

—Complete AMD 102–01 activities to receive milestone 1 approval for aerial-mounted systems.



*RD&O—Systems Development PPA.*—SVSD, \$6,610,000.

*Technology Readiness Level.*—TRL will be assessed as part of stage 2a.

*Timeline for Transition.*—Stage 2a scheduled for fiscal year 2014.

*GND Alignment.*—GND performance goals 3.2 and 5.1.

DNDO—NON-HELIUM-3 NEUTRON DETECTION ALTERNATIVES PROGRAM

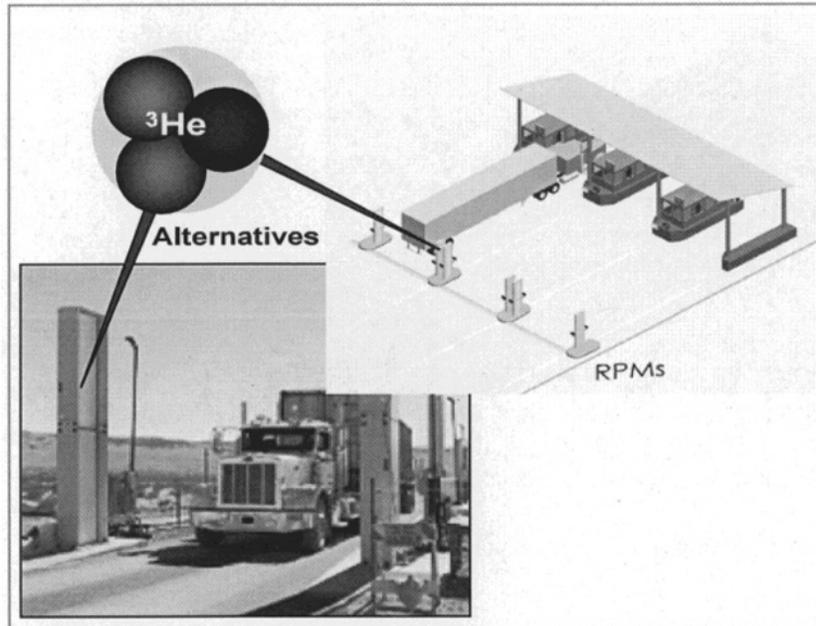
*Program Description/Objective*

*Program Description.*—Addresses the impact of the shortage of Helium-3 ( $^3\text{He}$ ) upon the cost and availability of rad/nuc detection systems. Current efforts are focused on the Neutron Detector Replacement Project (NDRP), qualifying near-term technologies as suitable to replace  $^3\text{He}$  for Neutron Detection Modules (NDM) in various applications, including Radiation Portal Monitor Systems (RPMS) and back-pack systems.

*Objective.*—To develop cost-effective alternatives to  $^3\text{He}$  for broad-based neutron detection applications.

*Fiscal Year 2012 Planned Accomplishments/Milestones:*

- Conduct market research and release a request for information (RFI) on back-pack systems under development for commercial application using non- $^3\text{He}$ -based neutron detectors.
- Conduct testing of products responding to the RFI and release results of tests to vendors to accelerate non- $^3\text{He}$  based neutron detection technology for back-pack systems.



*RD&O—Systems Development PPA.*—Neutron detector replacement, \$5,180,000.  
*Technology Readiness Level.*—Several TRL 6 and 7 approaches are available.  
*Timeline for Transition.*—Transition of selected approaches to full-scale development is funding dependant.  
*GND A Alignment.*—GND A performance goals 2.1, 3.1, 5.1, and 6.1.

DNDO—AVIATION MULTI-PATHWAY SCANNING INTEGRATION

*Program Description / Objective*

*Program Description.*—The first component of the program is the holistic airport deployments effort, which examines international air cargo (IAC) and international general aviation (IGA) pathways at domestic air POEs. The second component involves evaluating the feasibility of using computed tomography (CT) and advanced technology (AT) x ray systems, currently deployed throughout aviation pathways to detect explosives, to detect rad/nuc materials in baggage and small cargo.

*Objective.*—Identify options for the aviation pathway to leverage existing capabilities, and to improve deterrence against aviation threats.

*Fiscal Year 2012 Planned Accomplishments / Milestones:*

- Complete analysis for the deployment of RPMs to a limited number of APOEs for targeted air cargo scanning.
- Initiate Analysis of Alternatives (AoA) process for APOEs, addressing the full scope of APOE operations.
- Initiate modeling/simulation activities to support AoA process.
- Initiate characterization testing of detection systems to support AoA process and modeling/simulation activities.
- Pending feasibility results of baseline CT/AT tests, continue partnering with S&T and TSA on path forward.



*RD&O—Systems Development PPA.*—Aviation multi-pathway scanning integration, \$9,660,000.

*Technology Readiness Level.*—TRL will be assessed as part of stage 2a.

*Timeline for Transition.*—Stage 2a scheduled after fiscal year 2016.

*GND Alignment.*—GND performance goals 1.2, 2.1, 2.2, 3.1, 4.1, 5.1, and 9.3.

#### DNDO—ALGORITHM IMPROVEMENT

##### *Program Description / Objectives*

*Program Description.*—Improves overall mission performance of algorithms employed in rad/nuc detection and reporting systems. The current effort focuses on developing, deploying and maintaining the DHS isotope ID reach-back analysis tool, which enables field agents to quickly and easily engage on-call scientific experts to identify isotopes that cannot be identified on location. Current efforts also include energy windowing and injection studies. Future efforts are planned to drive the creation of more robust algorithms by challenging industry partners to identify specific isotopes against known spectra and have the ability to score their performance.

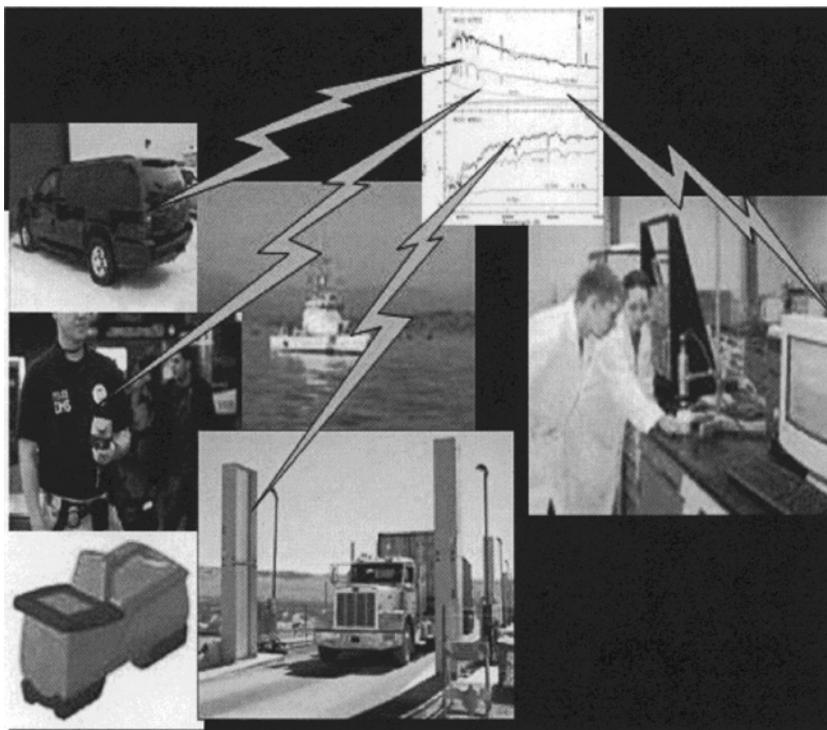
##### *Objectives:*

—To cost effectively ensure that rad/nuc detection algorithms are improved to remain current with emerging technologies and concepts of operations.

—Provide an infrastructure that makes gamma spectra benchmarks available to develop new (or upgrade) isotope identification algorithms while allowing the Government to score algorithms objectively.

*Fiscal Year 2012 Planned Accomplishments/Milestones*

- Define benchmarks to measure algorithm performance.
- With high-purity Germanium (HPGe) and Sodium Iodide (NaI) detectors, collect and validate source spectra for open and closed benchmark data sets to develop new algorithms and score existing ones.
- Promulgate benchmarks throughout Government, assess existing algorithms, and target improvements.
- Define algorithm replay tool interface requirements, reference electronic packages, isotopes of interest, and algorithm scoring criteria.



*RD&O—Systems Development PPA.*—Algorithm improvement, \$4,200,000.

*Technology Readiness Level.*—Basic TRL is 9.

*Timeline for Transition.*—Initial solutions are deployed. Spiral advancements continue.

*GND Alignment.*—GND performance goals 2.1, 3.1, 5.1, and 6.1.

DNDO—T&E OPERATIONS

*Program Description/ Objectives*

*Program Description.*—Provide operational capabilities needed to plan and execute the DNDO T&E program. Capability includes working with subject matter experts from national laboratories to ensure scientifically defensible test designs and engineering support to plan and execute tests, including formal test milestone reviews, oversight of field test activities, and analysis support to evaluate performance and write test high-quality reports.

*Objectives:*

- Develop timely and credible T&E campaigns in support of internal and external (international, Federal, State, local, and other entities) customers' rad/nuc detection requirements.

—Develop repeatable, evolutionary, and controlled processes for planning and conducting tests.

*Fiscal Year 2012 Planned Accomplishments/Milestones*

- Maintain the expertise and resources necessary to plan and execute up to 15 individual test campaigns.
- Document formal test milestone reviews.
- Issue test reports within 90 days of completion of data validation.



*RD&O—Assessments PPA.*—T&E operations, \$8,390,000.

*Technology Readiness Level.*—N/A—Not a systems development effort.

*Timeline for Transition.*—N/A—Not a systems development effort.

*GND Alignment.*—GND performance goal 9.3 (also supports 3.1, 3.2, and 5.1).

DNDO—T&E INFRASTRUCTURE

*Program Description/Objectives*

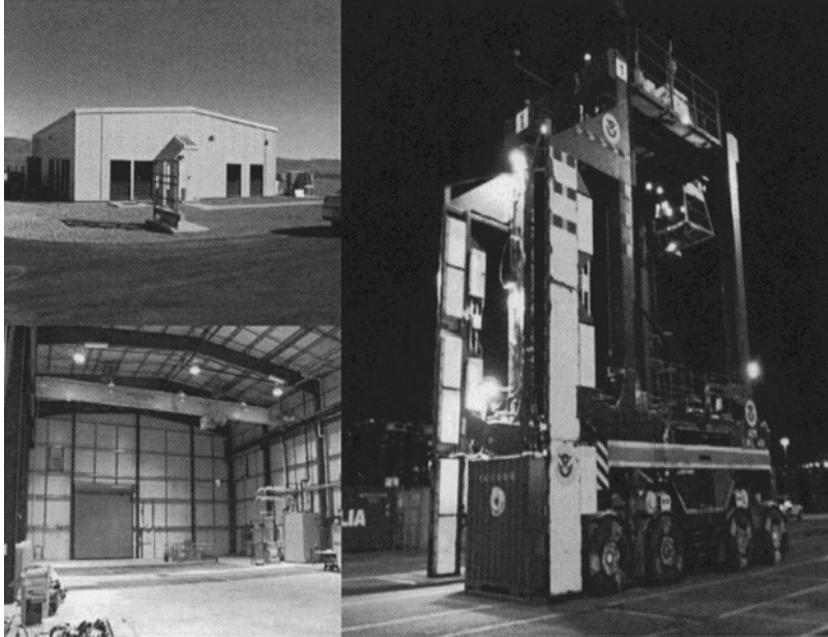
*Program Description.*—Provide development, operation, and maintenance of the infrastructure required to execute DNDO T&E efforts including facilities, technical support staff, test equipment, data collection technology, and design and fabrication of SNM test objects. DNDO test facilities include the Rad/Nuc Countermeasures Test and Evaluation Complex (RNCTEC) at the Nevada National Security Site (N2S2), the Rail Test Center (RTC) at the Port of Tacoma, and other limited-term infrastructure needs at test locations across the national laboratory complex.

*Objectives:*

- Establish and develop an integrated T&E infrastructure of facilities, equipment, test objects, processes, and personnel to meet U.S. Government rad/nuc T&E needs.
- Engage the multi-agency rad/nuc community for future test instrumentation and infrastructure needs.
- Design and fabricate appropriate SNM and radiological sources and materials for realistic threat-based testing.

*Fiscal Year 2012 Planned Accomplishments/Milestones:*

- O&M of RNCTEC and RTC.
- Continue physical security upgrades, including procurement and deployment of sensors, vehicle barriers, and perimeter fencing to RNCTEC to reduce costs for force protection in preparation for testing activities using category I and II SNM sources.
- Complete fabrication SNM test sources:
  - Two additional sizes (No. 3 and No. 4) of HEU spheres;
  - Two reactor grade Pu sealed sources; and
  - Four additional sizes of weapons grade Pu sealed sources.



*RD&O—Assessments PPA.*—T&E infrastructure, \$9,500,000.  
*Technology Readiness Level.*—N/A—Not a systems development effort.  
*Timeline for Transition.*—N/A—Not a systems development effort.  
*GND A Alignment.*—GND A performance goal 9.3.

DNDO—T&E DATA MANAGEMENT AND ALGORITHM TEST BED

*Program Description / Objectives*

*Program Description.*—Provides for the collection, analysis, reporting, and archiving of test data collected during DNDO test campaigns, as well as the collection of similar test reports by other agencies. Includes maintaining and enhancing two data management systems: Archive and Retrieval Management System (ARMS) and Report Analysis and Archive System (RAAS).

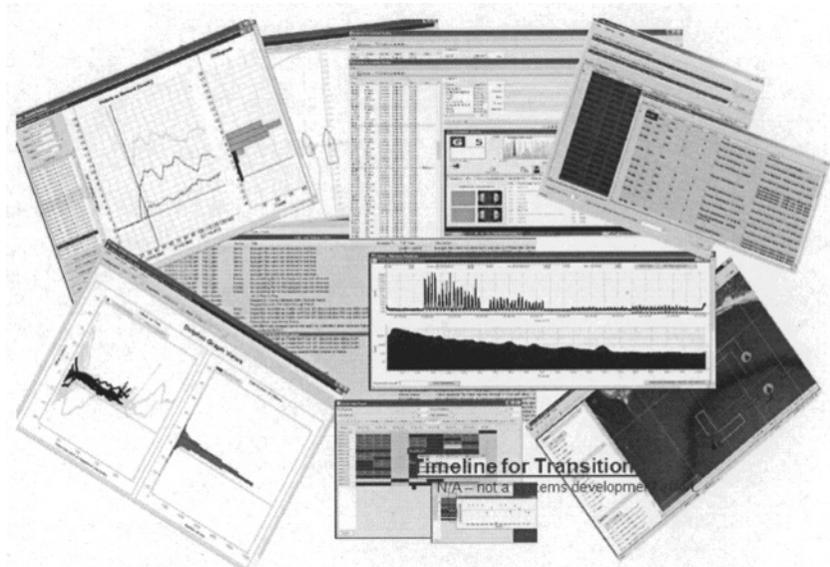
The Algorithm Test Bed (ATB) provides the capability to evaluate the baseline performance of detector algorithms, and compare new and existing detector algorithms against standardized sets of both modeled and measured threats in a virtual environment.

*Objectives:*

- Develop an independent and peer-reviewed framework for evaluating performance of detection and identification algorithms for all handheld, mobile, and fixed systems against realistic operational threats.
- Develop, operate and maintain the ARMS and the RAAS.

*Fiscal Year 2012 Planned Accomplishments / Milestones:*

- Continue to perform ATB studies that allow programs to make informed program-wide decisions for increased performance and deployment of detection systems.
- Accept spectroscopic algorithms from developers and assess using the generic algorithm test bed.
- Review, evaluate, and add 150 radiation and radiograph reports to expand the content of RAAS.
- Continue information sharing of test data, analysis, studies, and tools to expand the content and capabilities of ARMS across the DNDO user community and with peer organizations.



*RD&O—Assessments PPA.*—T&E data management and algorithm test bed, \$4,200,000.

*Technology Readiness Level.*—N/A—Not a systems development effort.

*Timeline for Transition.*—N/A—Not a systems development effort.

*GND Alignment.*—GND performance goals 3.1, 3.2, 5.1, and 9.3.

#### DNDO—T&E-DIRECTED TEST

##### *Program Description/ Objectives*

*Program Description.*—Planning and execution of test campaigns to characterize currently available equipment in operationally relevant environments and CONOPS to inform State and local entities in the development of effective Preventive Radiological/Nuclear Detection (PRND) programs at the State, local, and tribal level.

##### *Objectives:*

- Provide comprehensive performance data on rad/nuc detection systems, based on operationally relevant threats and scenarios, to State, local, and tribal users.
- Provide opportunities for State, local, and tribal users to learn from hands-on operation of rad/nuc detections systems against actual SNM threat sources in operationally relevant conditions and scenarios.

##### *Fiscal Year 2012 Planned Accomplishments/ Milestones:*

- Complete test and final report for Gryphon test campaign to inform Federal, State, and local operational entities of the performance of aerial detection systems.
- Complete testing and produce joint European Union/United States Illicit Trafficking Radiological Assessment Program (ITRAP) + 10 report.
- Initiate the next directed test dependent on highest priority determined in fiscal year 2011.



*RD&O—Assessments PPA.*—T&E-directed test, \$4,810,000.  
*Technology Readiness Level.*—N/A—Not a systems development effort.  
*Timeline for Transition.*—N/A—Not a systems development effort.  
*GND Alignment.*—GND performance goals 4.1 and 9.3.

DNDO—GRADUATED RAD/NUC DETECTOR EVALUATION AND REPORTING (GRADER<sup>SM</sup>)

*Program Description / Objectives*

*Program Description.*—Provide a vendor-driven framework to independently test commercially available radiation detection and identification products against standards to help Federal, State, and local stakeholders make informed PRND equipment procurements.

*Objectives:*

- Standardize instrument testing and test results reporting to assure valid comparisons.
- Inform State, local, and tribal entities on performance of COTS systems in making FEMA grant purchases of rad/nuc detection systems.
- Encourage vendors to develop better radiation detection and identification products.

*Fiscal Year 2012 Planned Accomplishments / Milestones:*

- Initiate Phase II of GRaDER and begin testing against Technical Capability Standards.
- Continue Phase I of the GRaDER program for manufacturer-financed testing of COTS rad/nuc detection systems by National Voluntary Laboratory Accredited Program accredited laboratories.
- Maintain the GRaDER Evaluated Equipment List on the FEMA Responder Knowledge Base.
- Begin implementing the GRaDER postmarket surveillance program to verify continued compliance for previously tested COTS instruments.

*RD&O—Assessments PPA.*—GRaDER, \$820,000.  
*Technology Readiness Level.*—N/A—Not a systems development effort.  
*Timeline for Transition.*—N/A—Not a systems development effort.  
*GND Alignment.*—GND performance goals 4.1 and 9.3.

## DNDO—PRND PILOT PROGRAMS

*Program Description / Objectives*

*Program Description.*—Provide a defensible and repeatable framework to evaluate operational utility of mature rad/nuc detection technology in new operational environments. Assists users to establish venue specific CONOPs and procedures, command and control, and technical reachback protocols. Provides an initial set of appropriate rad/nuc detection systems to establish an initial operating capability.

*Objectives.*—Develop and execute a repeatable and defensible pilot program that provides technical and operational assessments resulting in the transition of new and improved operational capabilities for preventative rad/nuc detection to Federal, State, local, and tribal users.

*Fiscal Year 2012 Planned Accomplishments / Milestones.*—In coordination with stakeholders, conduct a series of exercises including drills, functional exercises, and full-scale exercises to train, test and evaluate CONOPS. Training and equipment deployed during the pilot will be provided to the stakeholders.



*RD&O—Assessments PPA.*—PRND pilot programs, \$3,930,000.

*Technology Readiness Level.*—N/A—Not a systems development effort.

*Timeline for Transition.*—N/A—Not a systems development effort.

*GND Alignment.*—GND performance goals 2.1, 3.1, 4.1, 5.1, and 9.3.

## DNDO—RED TEAM AND NET ASSESSMENTS

*Program Description / Objective*

*Red Team Program Description.*—Conducts adversarial-based assessments from an outside perspective without using any “inside” information of current or planned capabilities. Executes overt and covert tests to intentionally introduce radioactive sources against known defenses to assess the performance of fielded technology, training, and protocols.

*Net Assessments Program Description.*—Assesses the effectiveness of planned and deployed elements of the GND and supporting programs.

*Objective.*—Identify vulnerabilities and best practices in deployed PRND systems and DNDO programs to include technologies, procedures, training, and communication pathways.

*Fiscal Year 2012 Planned Accomplishments / Milestones*

*Fiscal Year 2012 Focus.*—Under IAW Director DNDO Guidance, RTNA will work to increase support to State and local PRND programs.



*RD&O—Assessments PPA.*—RTNA, \$11,460,000.

*Technology Readiness Level.*—N/A—Not a systems development effort.

*Timeline for Transition.*—N/A—Not a systems development effort.

*GND Alignment.*—GND performance goals 2.1, 3.1, 3.2, 4.1, 7.3, and 9.2.

DNDO—JOINT ANALYSIS CENTER

*Program Description/Objective*

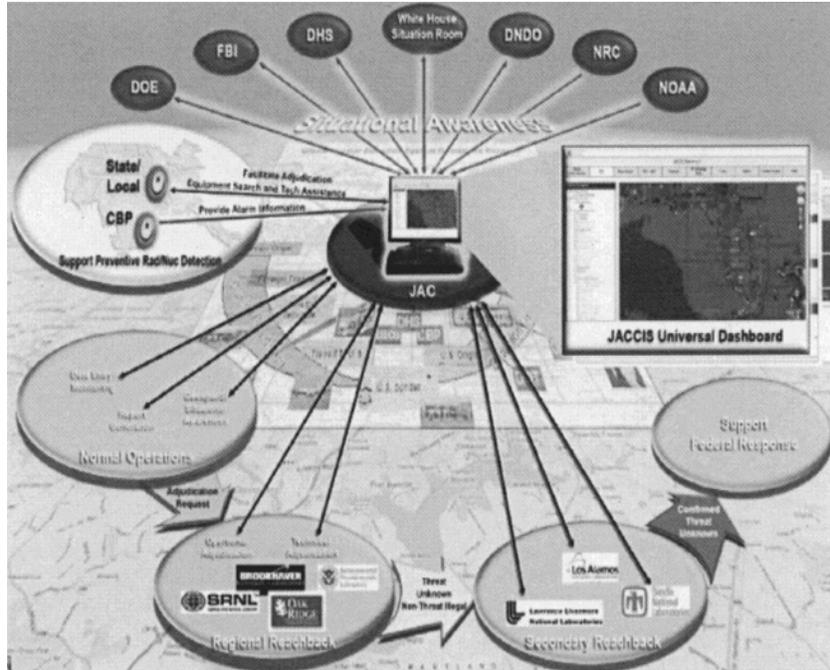
*Program Description.*—Interagency coordination mechanism and central monitoring point for the Global Nuclear Detection Architecture, maintains situational awareness for the GND—to include status of radiological and nuclear (rad/nuc) detection assets, visibility into the status of rad/nuc alarms, and awareness of rad/nuc-related incidents and events.

*Secondary Reachback (SRB).*—Accurate and actionable assessments of illicit nuclear trafficking events and trends, the credibility of nuclear threat communications and other nuclear terrorism indicators. The project serves DNDO's entire community of interest and also provides deep dive on topics of interest for internal use.

*Objective.*—To provide integrated and centralized alarm adjudication, data collection, and information-sharing services.

*Fiscal Year 2012 Planned Accomplishments/Milestones:*

- Sustained capability.
- Service metrics (as applicable).
- Responsiveness to adjudication, responsiveness to RFI, proactive event situational awareness, rapid situational awareness of given incidents.
- Support the radiation detection community with rapid spectral data analysis and reports.
- Prepare up to 10 technical reports that inform PRND community on detector performance, detection phenomena trends, triggers that may indicate threat material is present and operational aspects of detector performance.



*RD&O—Operations Support PPA.*—JAC Ops, NAP, and SRB, \$15,850,000.  
*Technology Readiness Level.*—This is an analytical capability in place, TRL 8.  
*Timeline for Transition.*—Sustained capability.  
*GND A Alignment.*—GND A performance goals 4.1, 4.2, 5.2, 6.1, 6.2, 6.3, 6.4, 7.1, 7.2, 10.1, 10.2, and 10.3.

DNDO—JOINT ANALYSIS CENTER COLLABORATIVE INFORMATION SYSTEM

*Program Description/Objectives*

*Program Description.*—To maintain threat-space awareness and execute the operational analysis and reporting function of the Global Nuclear Detection Architecture.

*Goals.*—Analyze, process, and synthesize information collected through all detection mechanisms and related intelligence.

*Objectives:*

- Assist State, local, and tribal governments in analyzing and reporting on any unauthorized nuclear and radiological materials in their jurisdictions.
- Process and synthesize information collected through detection mechanisms.
- Receive information from, and disseminate information to relevant authorities.

*Fiscal Year 2012 Planned Accomplishments/Milestones:*

- Complete development.
- Testing (OT).
- System migration (SPAWAR to DC2).
- Test bed migration to DC-2.

Key performance parameters	Baseline	
	Threshold	Objective
#1 Simultaneous users .....	15 users .....	75 users
#2 Number of Detector Systems Connected .....	1 .....	2
#3 Number of Situation Awareness Display Systems Connected ....	1 .....	2
#4 Mean Time Between Operational Failure (MTBF) (Minimum of 1 year of monitoring to verify threshold. To be annually assessed.)	4,000 hours (approximately 5.6 months).	20,000 hours (approximately 2.3 years)

Key performance parameters	Baseline	
	Threshold	Objective
#5 Operational Availability .....	99% .....	99.9%

*RD&O—Operations support PPA.—JACCIS, \$5,030,000.*

*Technology Readiness Level:*

—All COTs software, DHS Technology Reference Model (TRM) approved TRL8.

—Basic TRL is 8.

*Timeline for Transition:*

—JACCIS program delivered to user in second quarter fiscal year 2011.

—IOC—fiscal year 2011 third quarter.

—Formal operational testing is planned for first quarter fiscal year 2012.

*GNDAs Alignment:*

—GNDAs performance objectives 1, 2, 3, and 4.

—GNDAs performance goals 4.1, 4.2, 5.2, 7.1, 7.2, and 8.1.

DNDO—PRND TRAINING AND EXERCISES PROGRAM

*Program Description/Objectives*

*Program Description.*—The Training and Exercises Program develops and implements rad/nuc training and exercise execution for Federal, State, and local law enforcement and public safety professionals to increase PRND operational capabilities.

*Objectives.*—The program's main objectives are:

—Increase operational capabilities for Federal, State, and local users.

—Develop and exercise protocols and standards for effective use of radiation detection equipment and associated alarm resolution and reporting processes.

—Develop training curricula for emerging detection technologies.

—Foster organic capabilities by assisting Federal, State, and local agencies in institutionalizing training courses in their academies.

—Support national security special events, DHS special events, and elevated threat conditions, as required.

*Fiscal Year 2012 Planned Accomplishments/Milestones:*

—Computer-based training (CBT) for PRD and RIIDs in July 11.

—Complete curricula for mobile systems (PRDs, RIIDs, backpacks, vehicle model) and fixed systems by end of calendar year 2012.

—Annually:

—Directly and indirectly train 5,000 participants in rad/nuc detection operations.

—Assist States in establishing PRND exercise programs.

—Participate in the Federal national level exercise.

—Provide domestic State and local exercise support as requested.



*RD&O—Operations Support PPA.*—PRND training and exercises, \$8,100,000.

*Technology Readiness Level.*—These are current services, TRL 8.

*Timeline for Transition.*—Services currently in-place, improving and expanding over time.

*GND Alignment.*—GND performance objectives 1, 2, 3, and 4.

#### DNDO—INTERIOR CAPABILITY DEVELOPMENT

##### *Program Description/Objectives*

*Program Description.*—The Interior Capability Development (ICD) program utilizes various levels of engagement and program assistance to develop PRND capability among State, local, and tribal jurisdictions. Our goal is to provide program assistance and engagements that work with all other jurisdictions.

The SLSWG supports the development of DNDO programs and products and serves as the principle collaboration opportunity for members of the PRND community to share best practices and lessons learned.

*Objectives.*—To catalyze and increase PRND capability nationwide, thereby increasing probability of encountering and detecting rad/nuc materials.

*Fiscal Year 2012 Planned Accomplishments/Milestones.*—The National Capitol Region is on the verge of purchasing approximately \$3.5 million worth of PRND equipment using HSPG funds and standing up a regional data sharing network for alarm adjudication and tracking. Through facilitated workshops, subject matter expertise, and lessons learned from other programs across the Nation, DNDO is enabling the NCR to execute a program that meets the specific jurisdictional needs that is also interoperable with other Federal, State, and local PRND programs.



*RD&O—Operations Support PPA.*—Interior capability development, \$5,120,000.

*Technology Readiness Level.*—This is a current program development service.

*Timeline for Transition.*—Currently engage in ICD activities in Florida, Georgia, South Carolina, Virginia, North Carolina, Tennessee, Kentucky, Texas, Arizona, New Mexico, California, and Washington, and reaching out to other States and cities interested in developing PRND capabilities.

*GND Alignment.*—GND performance objectives 4.1, 4.2, and 7.1.

#### DNDO—MOBILE DETECTION DEPLOYMENT PROGRAM

##### *Program Description / Objectives*

*Program Description.*—In conjunction with DOE/Radiological Assistance Program (RAP), provide Mobile Detection Deployment Program (MDDP) assets as a national nuclear detection “surge” capability to provide increased security in periods of heightened alert or if specific threats are identified. There are currently five MDDP response systems collocated with DOE RAP teams.

*Objectives.*—To develop specialized capabilities to augment State and local operations, and to foster and develop comprehensive, integrated, and regional approaches to PRND programs, including surge and intelligence informed events.

*Fiscal Year 2012 Planned Accomplishments/Milestones.*—Upgrade three small MDDP systems and add additional equipment. Additional funds requested to upgrade RIIDS as part of fiscal year 2012 State and local options.

##### *Relevant R&D Programs:*

- Human-portable systems (including tripwire).
- Long-Range Radiation Detection program.
- PRND target capability and NIMS resource typing.
- <sup>3</sup>He alternative development.



*RD&O—Operations Support PPA.*—MDDP (sustainment), \$2,740,000.

*Technology Readiness Level.*—MDDP is a current operational support capability, TRL 8.

*Timeline for Transition.*—Five MDDUs will be operational and stationed across the Nation by the end of fiscal year 2011.

*GND Alignment.*—GND performance objectives 5.1 and 5.2.

DNDO—NATIONAL TECHNICAL NUCLEAR FORENSICS CENTER—TECHNOLOGY  
ADVANCEMENT

*Program Description/Objectives*

*Program Description.*—National Technical Nuclear Forensics Center (NTNFC) leads the development of the U.S. Government capability to rapidly, accurately, and credibly identify the origin and history of rad/nuc materials obtained or intercepted before a detonation.

*Objectives.*—Our focus:

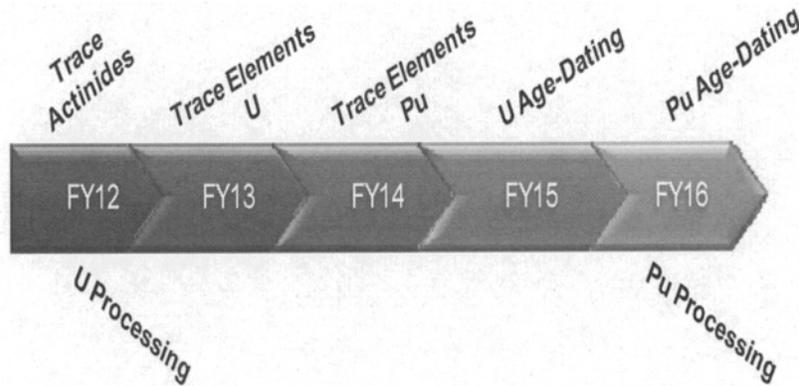
- Advancing and validating lab analysis methods.
- Identifying discriminating signatures.
- Creating foundational standard reference materials.
- Developing tools to interpret and link lab measurements.
- Developing predictive models.

FISCAL YEAR 2012 PLANNED ACCOMPLISHMENTS/MILESTONES

- Develop standard reference materials that will aid in the validation of analytical methodologies, including the standard for trace actinides in bulk SNM.
- Continue development of benchmark analytical methodologies for determining trace actinides in bulk SNM.
- Continue to develop and validate predictive models and techniques to improve understanding of how lab-scale uranium processing capability for signature development and modeling purposes becomes operational.

*GND Alignment.*—GND performance goals—Aligns to national strategic 5-year plan for improving the nuclear forensics attribution capabilities of the United States (signed by the President April 30, 2010).

## Methodology Benchmarking



Lab-scale Capability for  
Signature Development & Modeling

*RD&O—NTNFC PPA*

- Technology advancement, \$14,670,000.
- Operational readiness, \$4,360,000. (Not a systems development effort.)
- Expertise development, \$5,740,000. (Not a systems development effort.)

*Technology Readiness Level.*—All activities within the methodology development and signature development areas of Technology Advancement fall within TRL 3–7. Most of the activities fall within TRL 4–6, with transition to DOE or other inter-agency partners upon completion.

*Timeline for Transition:*

- One analytical method is scheduled for transition to operational use per year over the next 5 years.
- Uranium processing for signature development is scheduled for operational implementation in fiscal year 2012.
- Plutonium processing for signature development is scheduled for operational implementation in fiscal year 2016.

QUESTIONS SUBMITTED BY SENATOR FRANK R. LAUTENBERG

TRANSPORTATION SECURITY ADMINISTRATION

*Question.* There have been at least six security breaches at Newark Airport (EWR) in the last 2 months. I understand that the Transportation Security Administration (TSA) is almost 70 employees short of its allocated number for EWR. What is the Department of Homeland Security (DHS) doing to fully staff EWR? Based on these incidents, what steps has TSA taken to improve training for transportation security officers and managers?

*Answer.* In close partnership with the Federal Security Director and staff at EWR, TSA has initiated a robust and comprehensive effort to address EWR staffing vacancies, and EWR is currently scheduled to reach near-100 percent staffing by May 1. In the interim, TSA has been providing additional resources as needed. For example, TSA deployed additional Supervisory Training Instructors to train new hires, additional advanced imaging technology (AIT)-certified transportation security officers (TSOs) to conduct daily operations while EWR TSOs are being trained, and additional staff resources to assist in human resources and training operations.

Following a breach, a complete review of the incident is conducted and each action is broken down in detail to ascertain the reasons behind the breach. Every TSA individual involved in the activity and their response is included in this review. TSA employees identified as not having followed standard operating procedures or whose

actions are the result of inattention to duty are immediately removed from their position, and can only return to their positions if retraining and recertification for their positions is determined sufficient and is satisfactorily accomplished.

*Question.* TSA recently participated in a program at EWR to help autistic children and their families prepare for air travel. The program included a flight simulation for the families as well as a well-attended voluntary training to increase autism awareness among TSOs and airline personnel. Currently, I understand that TSA provides 3 hours of disability-related training for new hires. Does TSA have any plans to improve coverage of autism and other types of neurodevelopmental disorders and cognitive disabilities in the new-hire and ongoing training for TSOs? What steps will be taken to improve the travel experience for passengers with autism and other types of neurodevelopmental disorders or cognitive disabilities?

*Answer.* TSA is in the process of updating all of its training with regard to persons with disabilities. In addition, TSA is working with Autism Explores and other similar programs to develop core training on autism for our screening personnel. This training focuses on the skills to screen those with disabilities with compassion, respect, and sensitivity while maintaining transportation security. TSA is also working with the Administration on Developmental Disabilities to ensure that information about TSA's screening procedures is accessible to people with cognitive disabilities.

#### MASS TRANSIT

*Question.* The Department's assessment of the Nation's passenger rail and mass transit systems—completed in October 2010—found that a significant security risk exists. Yet, surface transportation security continues to make up a very small percentage of the TSA's overall budget. Why doesn't the budget request for TSA reflect the risk to rail and transit?

*Answer.* In the aviation sector, the Federal Government has the primary role to provide security. This is accomplished primarily by funneling traffic at security checkpoints and by screening the passengers and baggage. In the surface modes, the primary responsibility of providing security rests with the local responders and the system operators, who are supported by TSA.

The President's fiscal year 2012 budget includes funding to enhance TSA's surface transportation efforts. The budget supports programs that are designed to assist the industry and State and local governments and transportation authorities to identify their vulnerabilities and provide guidance and tools to help close critical security gaps in high-risk systems. Specifically, the fiscal year 2012 request includes \$109 million to support 37 visible intermodal prevention and response teams, including 15 teams dedicated to surface transportation security. The request also includes \$300 million for the Transit Security Grant Program to support State and local surface transportation efforts.

#### TRANSPORTATION SECURITY LABORATORY

*Question.* The Transportation Security Laboratory (TSL) in Atlantic City, New Jersey creates technology to mitigate impacts of potential terrorist attacks against our transportation system, but it is currently operating beyond its maximum designed capacity. While the budget requests \$18 million for facility renovations, the TSL needs additional funds to complete the renovations. Will you commit to providing all of the funds necessary to upgrade this facility and help TSA meet its safety mandates?

*Answer.* The Science and Technology (S&T) Directorate has a long-term plan for completing necessary upgrades to TSL. S&T's 5-year plan for TSL upgrades began in fiscal year 2010 and will continue through fiscal year 2014, pending available appropriations. The high-priority upgrades are targeted for completion first. The 5-year program will provide TSL with the critical infrastructure needed to ensure its role as a leader in transportation security, and to meet its mission of researching, developing, engineering, testing, and evaluating solutions to detect and mitigate the explosives threat and weapons used against our Nation's transportation systems.

#### PORT SECURITY GRANTS

*Question.* House Republicans have proposed cutting port security grants by two-thirds. The Port of New York/New Jersey is the largest port on the east coast and the second-largest port in the country. It is directly linked to what the FBI deemed the most dangerous area in America for a terrorist attack. Yet it would lose \$33 million in security funding under the House bill. What would be the impact on the New Jersey-New York region and our Nation's economy if there were to be a terrorist attack on one of our largest ports?

Answer. Various studies indicate that the economic impact of a major terrorist attack on one of the Nation's largest ports could total in the tens of billions of dollars—though the impact would depend on the degree and severity of a terrorist attack. The goal of the Port Security Grant Program (PSGP) is to mitigate port security risks and address the gaps and vulnerabilities that may expose our ports to terrorist attack. Toward that end, the program has been highly successful; all large ports have made substantial progress toward addressing the risks identified in their port-wide risk management plans. Under significant budgetary constraints, DHS must prioritize funding allocation to those areas where it is most needed.

In 2007, our Nation's largest ports areas having the most risk developed port-wide risk management plans with PSGP dollars. These plans were developed to support the area maritime security plans and facility security plans. Through these plans, security vulnerabilities were identified and prioritized lists of projects to reduce these vulnerabilities were developed (spend plan). More than \$1 billion in PSGP funding has been allocated to planning and executing projects from these plans, with many more security risk mitigation projects yet to start and urgently dependent on future year funding. While the majority of PSGP funding goes to the largest port areas the program is equally vital to the smaller port areas and facilities to offset their associated security costs as well.

Below are examples of security activities and security risk mitigation projects that will be in jeopardy if funding is reduced:

- Chemical, biological, radiological, nuclear, and explosives (CBRNE) response vehicles, the most common being small boats and the associated equipment, such as Forward Looking Infrared Radar.
- Increasing the security of facilities by improving access control systems, monitoring and recording devices such as CCTV, fencing, bollards, and other perimeter security measures.
- Providing new capabilities for maritime law enforcement, including K-9 explosives detection teams, maritime security training, and patrol vessel tactical operations.
- Specialized maritime training and exercises such as dive training, suicide bomber, and active shooter training, and CBRNE response.
- Interoperable communications projects, including infrastructure upgrades, and mobile, portable, and base communications.
- Creating and enhancing interagency operations centers.

#### STATE AND LOCAL GRANTS

*Question.* The State and local grant programs put funding where it is most critical—on the front lines in the hands of first responders. I was pleased to see an increase in both of these programs in the President's request, but I was concerned that the House proposal for fiscal year 2011 would make cuts to both the Urban Area Security Initiative (UASI) and the State Homeland Security Grant Program. What kinds of homeland security programs would receive less funding if those cuts were to take place?

Answer. There are two issues related to a potential reduction in funding for the UASI and the State Homeland Security Program (SHSP) grants. First, because there are statutory minimum allocations in the SHSP grants, funding for the highest-risk States could be reduced. Furthermore, any reduction in funding for these programs will result in the reduction or elimination of funding that historically goes toward planning, intelligence analysts, equipment (such as interoperable communications equipment), first responder training, and exercises.

#### QUESTIONS SUBMITTED BY SENATOR DANIEL COATS

##### AVIATION SECURITY FEES

*Question.* The budget proposes a new general appropriations bill provision to amend current law to allow aviation passenger security fees to be increased above the current statutory maximums. The fiscal year 2012 budget assumes the enactment of this provision and a fee increase of \$1.50 per enplanement beginning the third quarter of the fiscal year generating an additional \$589,940,000 in offsetting collections. Even if the requested authority was granted to you by the start of the new fiscal year, how realistic is it that a rulemaking could be executed and completed in time to enable an additional \$589,940,000 in fee collections to be generated in fiscal year 2012?

If the requested authority to allow you to increase the fee amount is not provided, what impact will this have on your fiscal year 2012 request? What specific reduc-

tions would you propose from the levels requested to make up for this nearly \$590 million budget shortfall?

Answer. The fiscal year 2012 budget request proposes the fee increase in the third quarter of fiscal year 2012 to provide sufficient time for the rulemaking process, assuming the Congress passes this proposal prior to end of fiscal year 2011.

Despite the Congress's original intent that the security fee covers nearly all costs related to passenger and property screening, the fee currently offsets less than one-third of the total cost of aviation security. At the same time, costs of security have continued to increase. In 2000, it cost less than \$1 to screen each passenger. In fiscal year 2010, the average cost for the Transportation Security Administration (TSA) to screen a passenger and baggage has increased to nearly \$9, in part to airline imposed checked baggage fees that have resulted in TSA screening 56 million additional carry-on bags at airport checkpoints annually.

I fully appreciate the constraints of the current fiscal environment, and it is precisely because of the current economic situation that I feel nothing should be left off the table to fund the Department of Homeland Security's (DHS) critical frontline operations. While airlines have increased fees across the board—from checked baggage and extra leg room to refreshments, we have never adjusted how we fund security measures to protect the traveling public.

I ask for your support of the administration's proposal to ensure that we are able to continue the significant progress we have made in enhancing aviation security while fulfilling the Congress's intent to do so in a fiscally responsible manner that does not penalize American taxpayers. I look forward to working with you on this matter in the coming months.

#### GRANTS EFFECTIVENESS

*Question.* What steps has the Department taken and planning to implement the recommendations made by the local, State, tribal, and Federal preparedness task force regarding developing measurements of the effectiveness of grants?

Answer. The Federal Emergency Management Agency (FEMA) agrees with recommendation No. 14 in the Local, State, Tribal, and Federal Preparedness Task Force's report to the Congress, which calls for "Threat and Hazard Identification and Risk Assessment (THIRA) processes at all levels of government to establish a foundation to justify preparedness improvements." The detailed recommendation came directly from the stakeholder community.

FEMA has taken the recommendations from the local, State, tribal, and Federal preparedness task force report into consideration while working to improve coordination and consolidation of FEMA's grant programs, including coordinating inter-agency grant programs and more closely linking capability assessments to grant activities. FEMA has also contracted with the National Association of Public Administration (NAPA) to conduct a study to develop a core set of performance measures that can be used to track performance of the State Homeland Security Program (SHSP) and UASI grants.

#### VISA WAIVER PROGRAM/BIOMETRIC AIR EXIT IMPLEMENTATION

*Question.* When does the administration plan to make a decision on implementing biometric air exit, or will it be officially proposing to repeal the biometric air exit requirement currently in statute?

Answer. Since the Congress enacted the statute that included a mandate for biometric air exit, DHS has implemented several automated systems based on biographic data that much more effectively capture arrival and exit information as compared to the processes in use at the time.

Additionally, DHS has conducted a number of pilots and studies since 2003 to assess options on how to meet the biometric exit mandate. The pilots have demonstrated that while the technology exists to collect biometrics—the costs associated with the operational facilities and staffing needs necessary to achieve effective compliance with biometric air exit requirements using currently available technology and processes are quite high, particularly when compared to any potential security gains. DHS does not invest money into solutions where the benefits are not commensurate with the costs incurred.

Accordingly, DHS will explore new biometric exit solutions that can be implemented in a cost-effective way, while simultaneously implementing enhancements to existing biographic exit systems. These enhancements will focus on strengthening Customs and Border Protection's (CBP) Advance Passenger Information System (APIS) information collection and carrier compliance auditing; enhancing US-VIS-IT's automated matching of arrival and departure records, review of records of potential overstays, and posting of "lookouts" for those who have overstayed.

*Question.* On December 8, 2010, President Obama met with Polish President Komorowski. During a press availability after the meeting, the Visa Waiver Program (VWP) came up. President Obama said: “I am well aware that this is a source of irritation between two great friends and allies, and we should resolve it. The challenge I have right now is, is that there is a congressional law that prevents my administration from taking unilateral executive action. So we’re going to have to work with the Congress to make some modifications potentially on the law. In the meantime, what I indicated to President Komorowski is that I am going to make this a priority. And I want to solve this issue before very long. My expectation is, is that this problem will be solved during my presidency.” How does the administration plan to fulfill the commitment President Obama made to the President of Poland in December 2010—to resolve the issues preventing Poland’s entry into VWP—with the fiscal year 2012 budget proposal of no funding for biometric air exit?

*Answer.* As the President stated, the administration supports the inclusion of Poland in VWP. However, as the President also indicated, the administration cannot take unilateral action on including Poland in VWP due to the current rate of visa refusals from Poland pursuant to section 217 of the Immigration and Nationality Act. In addition, Poland has not yet met the other important requirements for designation in VWP, such as concluding agreements to share criminal and terrorism screening data with the United States and entering into an agreement on reporting lost and stolen passports to Interpol.

#### RECAPITALIZATION OF THE CUSTOMS AND BORDER PROTECTION AIR AND MARINE FLEET

*Question.* At the level of funding requested for fiscal year 2012 which funds two UH-60 helicopter conversions, CBP will still have to take as many as nine UH-60 helicopters out of service by 2014 due to age. What is DHS doing to mitigate this situation? Will other assets be redeployed?

*Answer.* CBP is continuing to pursue the aged aircraft engineering analyses, physical inspections, and service life risk assessments initiated in late fiscal year 2009 to determine how to keep the aircraft flying safely beyond current projections. Through this initiative, each aircraft is evaluated to determine if additional maintenance can extend the service life the aircraft beyond current projections. CBP is also considering an expansion of the mandatory 720-flight-hour inspection to include the inspection or replacement of selected high stress components and structural components to keep the aircraft in service longer. If an aircraft is not operational, it will be placed in controlled storage until it can be inducted into the Army conversion line, and the remaining assets will be reallocated to the agency’s highest-priority missions.

*Question.* What number of UH-60s would need to be converted from A to L in fiscal year 2012 and fiscal year 2013 to eliminate the need to take out of service nine UH-60 helicopters due to age in 2014?

*Answer.* CBP will continue its aged aircraft engineering analyses, physical inspections, and service life risk assessments to determine how to keep the aircraft flying safely beyond current projections. At CBP’s request, the Army recently provided updated costs and possible induction schedules to mitigate the impact of the projected groundings. Based on the Army estimates, it is possible to induct up to three aircraft per year without a negative impact to the factory production schedule.

*Question.* What are the results of the investigations conducted by CBP into the age-related problems of the UH-60s? Are there revised estimates as to the cost of converting two UH-60s from A to L?

*Answer.* The Army has recently provided updated costs and possible induction schedules to mitigate the impact of the aged-aircraft situation. The costs are based on the age of CBP’s UH-60 Black Hawks and actual experience gained during the conversion of the first two aircraft over the past 2 years. The quantity of aircraft per year shows how CBP’s assets might fit into the planned factory production schedule without an impact on the Army’s helicopter program. This accelerated schedule is expected to reduce the number of age-related groundings of CBP aircraft.

#### TACTICAL BORDER INFRASTRUCTURE

*Question.* In January of this year, the decision was made not to extend the Boeing contract for SBInet. Yet, the budget requests funds for three additional deployments of integrated towers with cameras and radars for fiscal year 2012. Are the contracts in place today to acquire these systems and deploy them?

*Answer.* The Integrated Fixed Tower (IFT) systems are not “additional deployments” of the SBInet Block 1 system that was procured under the Boeing contract. Following a departmentwide review of the SBInet program, I directed CBP to end

SBI-net as originally conceived and implement a new border security technology plan that will utilize existing, proven technology tailored to the distinct terrain and population density of each border region. Where appropriate, this technology plan will include elements of the former SBI-net program that have proven successful, such as stationary radar and infrared and optical sensor towers. The Department does not intend to use the existing Boeing contract for procurement of any of the technology systems included in the new Southwest Border technology plan. In the future, the Department will conduct full and open competition of the elements in the new border security plan, including any expansion of the integrated fixed towers.

*Question.* If no contracts are in place now, is there a high level of risk that CBP will not be able to execute three deployments in fiscal year 2012?

*Answer.* There are certainly normal risks associated with awarding any contract, but we do not believe there is a high risk to being able to award the new Integrated Fixed Tower system contract during fiscal year 2012. Program planning is under way and CBP has already engaged industry and has conducted a significant amount of market research. There are multiple companies who have an integrated tower system already designed, developed, and in use today.

#### DHS HEADQUARTERS CONSOLIDATION

*Question.* What is the General Services Administration (GSA) cost associated with the Federal Emergency Management Agency (FEMA) building at St. Elizabeths? What is the DHS fiscal year 2012 cost being deferred? Show original project phases and funding estimates and how these will change with the deferral of the FEMA project. What is the impact of deferring the FEMA building? Provide the total current estimate of the St. Elizabeths DHS headquarters consolidation project. Is it still \$3.4 billion or has the estimate been revised?

*Answer.* The GSA costs for the FEMA building excluding parking and infrastructure on the east campus is approximately \$215 million, which includes design and management and inspection (M&I).

The Department deferred \$108 million of the DHS costs associated directly with FEMA headquarters on the east campus in order to fund frontline operations within the current budget environment.

The current St. Elizabeths development estimate is \$3.56 billion (\$1.37 billion for DHS and \$2.19 billion for GSA), subject to receipt of fiscal year 2011 appropriations as requested. This is a revision of the earlier development estimated costs and is based on the GSA prospectus submission for fiscal year 2011.

While the DHS estimate remains within the original programmatic estimate, GSA costs have increased from \$2.04 billion to \$2.19 billion due to the following:

- Stabilization of buildings as part of the site's designation as a National Historic Landmark;
- Additional east campus infrastructure to disperse the density originally planned for the west campus as requested by consulting parties;
- Malcolm X/Interstate-295 highway interchange;
- Historic preservation measures per the programmatic agreement signed with consulting parties;
- New energy target mandates that were not required when the original cost estimates were made.

Significant delays caused by a lack of funding in fiscal year 2011 are expected to increase St. Elizabeths project costs. GSA and DHS continue to evaluate ongoing construction activities in light of resources provided in 2011 and will be able to provide new project cost estimates at a later date. Without full funding of the President's fiscal year 2012 request, the cost and schedule impacts will be even greater.

DEVELOPMENT ESTIMATE AT THE INITIATION OF CONSTRUCTION FUNDING WITH FISCAL YEAR 2009 APPROPRIATIONS  
 [In thousands of dollars]

	Prior	Fiscal year 2009	ARRA	Fiscal year 2010	Fiscal year 2011	Fiscal year 2012	Fiscal year 2013	Fiscal year 2014	Fiscal year 2015	Fiscal year 2016	Total	Notes
GSA	64,447	346,639		447,773	277,875	312,875	288,375	298,375			2,036,359	(1)
DHS		100,278		248,116	347,575	209,734	277,860	203,839	9,754	19,405	1,416,561	(1,2)
Total	64,447	446,917			625,450	522,609	566,235	502,214	9,754	19,405	3,452,920	(1)
Phase 1												(6)
Phase 2A												(7)
Phase 2B												(8)
Phase 3												(9)
<b>REVISED DEVELOPMENT ESTIMATE BASED UPON FISCAL YEAR 2011 PROSPECTUS AND FISCAL YEAR 2012 PRESIDENT'S BUDGET SUBMISSION</b>												
GSA	64,447	346,639	450,000		380,296	217,706	440,101	290,561			2,189,750	(1,3,5)
DHS		100,278	200,000		287,800	159,643	396,090	211,854	3,508	13,438	1,372,611	(1,3,4,5)
Total	64,447	446,917	650,000		668,096	377,349	836,191	502,415	3,508	13,438	3,562,361	(1)
Phase 1												(6)
Phase 2A												(7)
Phase 2B												(8)
Phase 3												(9)

1 Indicates appropriations received prior fiscal year's through ARRA.  
 2 Fiscal year 2009 DHS budget request was \$120 million. Received \$97,578 million in the Coast Guard and \$2.7 million in DHS appropriations.  
 3 Outyear estimates were adjusted based on receipt of ARRA funding.  
 4 DHS reduction from 2009 to current result of project team salaries and benefits moved to the CAO base.  
 5 Fiscal year 2012 President's request deferred FEMA by 1 year.  
 6 Indicates Phase 1 (Coast Guard) completion schedule.  
 7 Indicates Phase 2A (DHS HQ and DHS operations centers (DOC)) facility completion schedule.  
 8 Indicates Phase 2B (FEMA) completion schedule.  
 9 Indicates Phase 3 (remaining components) completion schedule.

## DOMESTIC NUCLEAR DETECTION OFFICE

*Question.* The fiscal year 2012 President's budget request again proposes to transfer the funding for Transformational Research and Development from the Domestic Nuclear Detection Office (DNDO) to the S&T Directorate. In addition, there have been a number of critical assessments of DNDO over the years, including its management of the Advanced Spectroscopic Portal program and the Cargo Advanced Automated Radiography System (CAARS). Given the difficulties that DNDO has had in the past with project management, what steps have been taken to improve project management at DNDO?

*Answer.* Over the last 2 years, DNDO has implemented a new process called the Solution Development Process (SDP) to implement DHS Acquisition Directive (AD) 102-01. The SDP provides an effective strategy for program oversight by aligning strategic analysis, planning, and investment decisionmaking with a complementary process to design, develop, test, and deploy specific detection solutions. All of the projects within DNDO are being formally reviewed by DNDO senior management as part of the SDP process. The reviews are chaired by the DNDO Deputy Director, who also serves as the Component Acquisition Executive (CAE). These reviews address issues related to funding, staffing, scheduling, technical development, and risk. A formal SDP training program has been developed by DNDO so that all Program Managers fully understand the SDP and implement it correctly to ensure improved oversight and governance. The SDP, which is both calendar and milestone driven, comprises a series of development stages separated by formal stage gate decision reviews.

—*Stage 0.*—Key strategic planning and gap identification.

—*Stage 1a.*—DNDO-wide budgeting and needs prioritization.

—*Stage 1b.*—Needs justification and capabilities development planning.

—*Stage 2a.*—Alternatives analysis, piloting, operational requirements, and solution selection.

—*Stage 2b.*—Detailed program planning and cost estimation.

—*Stage 3.*—Detailed solution design, development, and testing.

—*Stage 4.*—Production, deployment, and operation.

The first two stages (stage 0 and 1a) are conducted annually when the gaps in the Global Nuclear Detection Architecture (GNDA) are reviewed and needs are identified. The remaining stages are milestone driven and are not completed until all of the requirements of their respective stage gates are met. Detailed worksheets inform efforts at each stage to ensure that all aspects of the program are properly evaluated. The SDP accommodates materiel and nonmateriel solutions.

Additionally, DHS has implemented a departmentwide initiative to ensure that Program Managers are trained and certified at levels commensurate with the size, funding, and complexity of the programs they manage. This effort, intended to create a cadre of officially certified Program Management Professionals, is embraced by DNDO and enhanced through the SDP reviews. Achieving and maintaining the appropriate certification is included in the DNDO Program Managers performance goals. The combination of increased individual skill of those engaged in the acquisition process along with more rigorous procedures and oversight, as directed by DHS AD 102-01 and DNDO's SDP, help to ensure that DNDO's project management capabilities continue to improve.

*Question.* How will DNDO formalize the relationship with S&T to competently handle the movement of programs from Transformational Research and Development to Systems Development, which will remain with DNDO?

*Answer.* In order to maintain and improve the current levels of integration for transformational research and development activities and transitions of technologies for use by operators, DNDO will work closely with S&T to ensure that the pipeline for technological advancements remains coordinated to address gaps in the Global Nuclear Detection Architecture and operational needs by utilizing the integrated project team process to integrate research projects into future acquisition plans and develop formal technology transition agreements (TTAs). TTAs define the level of maturity of the technology at transition, ranging from commercially available to less mature stages, and solidify the expectations of the technology developer and the component who receives the technology. This arrangement will ensure a smooth integration of S&T developed technologies into the DNDO systems development process.

## QUESTIONS SUBMITTED BY SENATOR THAD COCHRAN

## DEPARTMENTAL MANAGEMENT

*Question.* Your Department has been operating under a continuing resolution for 5 months. Yesterday, Department of Defense (DOD) officials testified to our subcommittee that operating in such a manner has “brutal” effects on the readiness of our Nation’s defense. Like DOD, your Department’s ability to operate efficiently also has significant implications on our Nation’s security interests. What types of effects has operating under a continuing resolution for so long had on your Department?

*Answer.* The Department of Defense and Full-Year Continuing Appropriations Act enacted on April 15, 2011, provides resources to the Department for the rest of the fiscal year. The Department of Homeland Security (DHS) will be able to accomplish its mission within the funding levels provided in the continuing resolution.

*Question.* If the Congress is unable to enact some form of a Homeland Security appropriations bill for fiscal year 2011, what are some of the specific effects operating under a year-long continuing resolution would have on your Department’s missions?

*Answer.* The Department of Defense and Full-Year Continuing Appropriations Act enacted on April 15, 2011, provides resources to the Department for the rest of the fiscal year.

## COAST GUARD

*Question.* The President’s fiscal year 2011 budget request included funding to complete the fifth national security cutter (NSC), yet there are funds requested in the fiscal year 2012 budget to finish out NSC No. 5. If there was a certainty that the Congress would appropriate these funds by October 1 of this year, this might be a reasonable plan. But understanding our current condition and recent history, would getting NSC No. 5 under contract before the end of fiscal year 2011 as previously planned create efficiencies and savings in the shipbuilding process?

*Answer.* The Coast Guard is prepared to efficiently complete a contract for construction of NSC No. 5 as soon as full funding authority is enacted by the Congress.

## NATIONAL SECURITY CUTTER

*Question.* What does the timely acquisition of NSCs mean to the Coast Guard’s fleet in terms of the retirement of other vessels, operations and maintenance costs, and personnel costs? How have the current NSCs improved your capabilities?

*Answer.* The Coast Guard is committed to meeting its surface operational hours baseline to execute statutorily required missions in the deepwater environment. The Coast Guard is able to meet this baseline through the delivery of new assets to replace aging cutters. The sooner the Coast Guard can bring NSCs, offshore patrol cutters (OPCs) and fast response cutters (FRCs) online, the sooner it can decommission its aging, legacy cutters. Furthermore, maintenance and repairs that are increasingly above programmed levels draw critical depot level maintenance funds from other assets, thereby impacting readiness across the fleet.

The following specific, unique and improved, operational features and capabilities allow NSCs to execute required missions:

- Long-range exclusive economic zone and border enforcement capability, with the endurance to remain on station for extended periods along with the speed and range to reach any area of operation.
- Long-range, high-speed counterterrorism, counter-drug intercept capability.
- Capabilities for continued operations in a contaminated environment (e.g., chemical, radiation).
- Three dimensional capable air-search radar, providing the capability to manage the air domain during regular or disaster operations.
- Three cutter boats. The stern ramp allows for extremely quick launching with only one or two persons on deck to conduct the launch. Fast action response teams are ready to respond to a tactical situation with very little advance notice.
- Two aircraft hangars allow the cutter to deploy with two aircraft, increasing aviation capabilities for prolonged aviation presence and increased redundancy for continued operations.
- Ability to exploit information on-scene, and exchange secure data to and from the national intelligence network. This capability is critical in conducting homeland security missions, including interdicting drug and human smuggling networks that benefit from increasing sophistication of IT systems.

As an example of the capabilities of the NSC, during her first patrol, utilizing advanced sensors, communications, and onboard cutter boats, the NSC *Bertholf* inter-

dicted 12,500 kilograms of cocaine with a street value of nearly \$400 million and detained nine suspected drug smugglers in the Eastern Pacific.

#### ACQUISITION LONG-LEAD TIME MATERIAL

*Question.* How would acquisition of long-lead time materials (LLTM) for NSC No. 6 during fiscal year 2012 affect overall acquisition efficiency and contractor workload? Does the current plan to buy LLTM in fiscal year 2013 at the same time you buy the ship itself and conceivably sign a construction contract reduce or raise the overall price of the ship as opposed to buying LLTM in advance?

*Answer.* The funding associated with the sixth NSC is not required until fiscal year 2013.

#### DISASTER RELIEF

*Question.* Over the past 20 years, more than \$4 out of every \$5 appropriated by the Congress to the Disaster Relief Fund (DRF) have been provided through supplemental appropriations bills. Over the past 20 years, an average of nearly \$7 billion annually has been appropriated for disaster relief, yet you requested only \$1.95 billion for fiscal year 2011 and \$1.8 billion for fiscal year 2012. Your budget documents state that these requested funds are only for “noncatastrophic disaster activity.”

Many experts I’ve talked to say that true catastrophes only occur once every 20–25 years. What is your definition of catastrophe? Does it match the definition of catastrophe as provided in the Post-Katrina Emergency Management Reform Act? How often do catastrophes occur in your mind? Are we budgeting wisely for disasters?

*Answer.* A total of 22 events that qualify as catastrophes have occurred in 14 of the last 23 fiscal years. While no hard definition currently exists, FEMA currently believes that an event qualifies as a catastrophe if the estimated cost-threshold to the Federal Government is more than \$500 million.

The \$1.8 billion requested for the DRF, per standard annual practice, reflects the 5-year rolling average of historical obligations for noncatastrophic events (those less than \$500 million in estimated obligations), less estimated recoveries for fiscal year 2012. This methodology is one that the administration has proposed in its fiscal year 2010 and fiscal year 2011 budgets and represents the best use of available information in developing the DRF request. We also have a robust strategy in place to deobligate funds from past contracts and projects that are now complete and where we did not spend all the money originally obligated. Based on our experience in actively managing the unliquidated contract obligations in fiscal year 2010, we are taking the same approach for individual assistance and public assistance grants in fiscal year 2011, and anticipate that our projected recoveries may be higher than previously estimated. Regardless, we are committed to working with the Congress to ensure that the DRF remains solvent through fiscal year 2011 and fiscal year 2012.

#### CITIZENSHIP AND IMMIGRATION SERVICES—DATA CENTER CONSOLIDATION

*Question.* Your Department has received recognition for its data center consolidation efforts. These efforts are particularly impressive when considering the number of previously unaffiliated agencies your Department has brought together.

What types of efficiencies will your Department gain from these efforts? Can you quantify current or future taxpayer savings as a result of these efforts?

*Answer.* The following are types of efficiencies that DHS expects to gain from the data center consolidation efforts:

- Provide operational efficiencies and economies of scale through the consolidation of more than 30 locations to 2;
- Facilitate management, sharing and dissemination of data;
- Provide improved disaster recovery and continuity of operations (COOP) capabilities;
- Enhance Department’s ability to quickly launch new departmentwide capabilities;
- Provide components single storefront for ordering of services;
- Improve server (CPU) utilization (percent); rack space utilization (percent); rack floor utilization (percent); power usage/square foot; and power usage effectiveness;
- Standardize IT resource acquisitions across components, as well as streamline maintenance and support contracts that will allow for less complex vendor support to expedite response times in the event of an emergency.

To date, five legacy data centers have completed their migrations to the DHS Enterprise Data Centers of a total of 43 identified primary sites for a combined short-

term savings of \$16.3 million/year. The long-term return on investment (ROI) analysis, which factors in legacy data center costs, costs to migrate to the two DHS data centers, and projected operations and maintenance (O&M) costs, anticipates cumulative savings/cost avoidance from our Break Even Point in fiscal year 2017 through fiscal year 2030 of \$4.8 billion.

#### COAST GUARD UNMANNED AERIAL VEHICLES

*Question.* With the successes of unmanned systems in the wars in Iraq and Afghanistan, why doesn't your fiscal year 2012 budget request contain funding to move the Coast Guard closer to using unmanned aerial vehicles (UAVs) in its operations?

*Answer.* The Coast Guard continues to work with the Navy and Customs and Border Protection to advance application of these capabilities in the maritime domain. As these technologies and capabilities are further researched and developed for maritime applications, the Coast Guard is focusing capital resources toward high priorities within the Coast Guard Air Domain, including extending service life and enhancing the capability of current airframes such as the H-65, H-60, and C-130H as well as recapitalizing aged air assets (e.g., replacing the HU-25 Falcon with the HC-144A Ocean Sentry).

*Question.* As the Coast Guard continues to analyze options for land-based UAVs, has it considered any fee-for-service maritime surveillance UAV options as demonstrated in SOUTHCOM's Project Cazador that could mitigate immediate risk to the Coast Guard with regard to acquisition, training, basing, and the like?

*Answer.* Yes, the Coast Guard had representatives from the Research and Development and Requirement and Capabilities staffs on site during the 2010 Project Cazador and considers fee-for-service to be one of several means to conduct a land-based unmanned aircraft system (UAS) technology demonstration. The Coast Guard continues to work with DHS partners to leverage their experience and investments in land-based UAS technology.

#### TSA ADVANCED IMAGING TECHNOLOGY

*Question.* Following the Christmas Day bombing attempt of 2009, your Department moved quickly to aggressively procure advanced imaging technology (AIT) in an attempt to keep up with current air travel threats. Could you update the subcommittee on the progress of that effort and whether these machines are providing both enhanced detection capability and sufficient passenger privacy?

*Answer.* AIT units detect a wide range of metallic and nonmetallic threats, including explosives, on passengers. By the end of fiscal year 2012, assuming full funding of the Department's fiscal year 2011 and fiscal year 2012 budget requests, TSA estimates that 1,275 AITs will be deployed.

Rigorous privacy safeguards are also in place to protect the traveling public. All images generated by imaging technology are viewed in a walled-off location not visible to the public. The officer assisting the passenger never sees the image, and the officer viewing the image never interacts with the passenger. The imaging technology that TSA uses cannot store, export, print, or transmit images. Furthermore, to further enhance privacy protections in place for AIT screening, TSA is currently testing Automated Target Recognition technology, which generates a generic outline of a person and identifies the approximate area on the figure where an anomaly is detected.

#### FEMA'S MAP MODERNIZATION

*Question.* As you know, much of my State of Mississippi and Senator Landrieu's State of Louisiana is protected from flood waters by levees. Having intimately experienced Hurricane Katrina, we take seriously the need of the National Flood Insurance Program to accurately reflect risk to the public. However, Senators from all over the Nation are hearing from their constituents regarding FEMA's Map Modernization efforts. Do you share my view there are practical changes we can make to FEMA policy that might mitigate some of the concerns of communities without adversely affecting risk identification or the solvency of the National Flood Insurance Program (NFIP)?

*Answer.* Since fiscal year 2009, we have been implementing the Risk Mapping, Assessment, and Planning (Risk MAP) program, which not only addresses gaps in flood hazard data, but uses that updated data to form a solid foundation for risk assessment and floodplain management, and to provide State, local, and tribal entities with information needed to mitigate flood related risks. Risk MAP is introducing new products and services extending beyond the traditional digital flood maps produced in Flood Map Modernization, including visual illustration of flood

risk, analysis of the probability of flooding, economic consequences of flooding, and greater public engagement tools. FEMA is increasing its work with officials to help use flood risk data and tools to effectively communicate risk to citizens, and enable communities to enhance their mitigation plans.

Currently, FEMA is executing the NFIP reform work plan, and is considering proposed legislative, regulatory, and administrative changes to the program. This process was designed to engage program stakeholders from a variety of perspectives, and to date has included hundreds of stakeholders in a series of public meetings and generated thousands of public comments on reform possibilities.

The original NFIP reform work plan envisioned an 18-month process, to ensure thorough and transparent engagement with a wide variety of program stakeholders. Based on feedback from the Congress, FEMA has accelerated this schedule by 6 months, and expects to report findings by the end of the fiscal year. This will allow for consideration of program reforms by decisionmakers prior to the expiration of the current NFIP authorization in September 2011.

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QUESTION SUBMITTED BY SENATOR LISA MURKOWSKI

COAST GUARD MARITIME COVERAGE IN ALASKA

*Question.* In Alaska, we are very concerned with the President's decision to decommission another high endurance cutter in the fiscal year 2012 budget. Given the vast maritime environment that the Coast Guard is responsible for protecting in Alaska, I am concerned that the decommissioning of these cutters will have significantly negative impacts on the safety and security of the Alaskan commercial fishing industry. The Coast Guard is tasked with conducting operations in Alaska that encompasses more than 3.8 million square miles, which is larger than the land mass of the continental United States, and more than 33,000 miles of coastline. With the Alaskan fishing industry producing more than 60 percent of the national fishing totals each year, the cumulative loss of another cutter potentially from the west coast could place a significant portion of the Alaskan fishing fleet that routinely operate in the Bering Sea and gulf of Alaska in danger as well as preventing the Coast Guard from effectively ensuring that the safety and commercial fisheries regulations are adequately enforced.

Previously you testified that your Department and the Coast Guard were committed to a plan to recapitalize the current high endurance cutter (WHEC) fleet with new national security cutters (NSCs), an effort that was designed to maintain current cutter coverage levels while quickly bringing the new class of cutters online. However, the fiscal year 2012 proposed budget does not have any funding for the long-lead time items for the sixth national security cutter. Yet your Department supports the President's proposed budget to decommission another high endurance cutter before a suitable replacement comes online. By delaying the purchase of the long lead time items, it appears to me that your Department and the administration are not fully committed to the Coast Guard's recapitalization efforts. It seems unfeasible for the Coast Guard to be able to protect the maritime public of Alaska with the continued pace of their cutter decommissionings. What plan do you have in place to assure that there is adequate cutter coverage in Alaska?

*Answer.* The Coast Guard has and will continue to serve in Alaska with the existing fleet of WHECs and new NSCs. The U.S. Coast Guard cutter (USCGC) *Bertholf* has been certified ready for operations and is conducting its first 110-day patrol in Alaska this spring. USCGC *Waesche* will be ready for operations by November 2011. USCGC *Stratton* will be delivered in September 2011 and ready for operations in the spring of 2013. These NSCs will be homeported on the west coast and will provide greater operational availability than the aging WHEC hulls they are replacing. The Coast Guard will leverage these and other assets to meet Bering Sea presence requirements in order to execute critical living marine resources, other law enforcement, and search and rescue missions.

SUBCOMMITTEE RECESS

Senator LANDRIEU. Unless there are further comments or questions, which I do not think there will be, this meeting is recessed.

[Whereupon, at 11:50 a.m., Wednesday, March 2, the subcommittee was recessed, to reconvene subject to the call of the Chair.]



**DEPARTMENT OF HOMELAND SECURITY  
APPROPRIATIONS FOR FISCAL YEAR 2012**

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**TUESDAY, MAY 10, 2011**

U.S. SENATE,  
SUBCOMMITTEE OF THE COMMITTEE ON APPROPRIATIONS,  
*Washington, DC.*

The subcommittee met at 10:01 a.m., in room SD-138, Dirksen Senate Office Building, Hon. Mary Landrieu (chairman) presiding.  
Present: Senators Landrieu, Lautenberg, Coats, and Cochran.

DEPARTMENT OF HOMELAND SECURITY

U.S. COAST GUARD

**STATEMENT OF ADMIRAL ROBERT J. PAPP, JR., COMMANDANT**

OPENING STATEMENT OF SENATOR MARY L. LANDRIEU

Senator LANDRIEU. Good morning. I'd like to call our subcommittee to order.

And the purpose of this meeting is to review the Coast Guard budget and priorities for the coming year.

And I welcome Admiral Robert Papp to discuss these issues. And, thank you, Admiral, for being with us today. I'm joined by my ranking member, Senator Coats, and the vice chair of the subcommittee, Senator Lautenberg. So, I'm really pleased to welcome you this morning.

This is to review the budget request and examine the agency's operations and recapitalization requirements.

This is your first appearance before this subcommittee, so, welcome, and congratulations on your new role as Commandant of the Coast Guard.

The importance of the Coast Guard to our Nation cannot be overstated. It's 1 of the 5 branches of the military and is responsible for the safety and security of our maritime interest in U.S. ports, waterways, and on the high seas.

We will never forget—and, particularly, this Senator—the heroic efforts of the Coast Guard men and women who came to our aid after Hurricanes Katrina and Rita along the gulf coast and rescued 33,000 citizens during the largest search and rescue mission in the Coast Guard's history. Last year the Coast Guard was first on the scene in response to the earthquake in Haiti, coordinated the response and cleanup efforts following the explosion of the Deepwater Horizon rig and subsequent oil spill, which was also the largest of its kind in the history of our country. The Coast Guard—gentlemen

that I serve with—has been extremely busy in missions along the southern part of our State and all over the United States.

However, the Coast Guard's ability to fulfill its mission requirements has reached a critical juncture due to deteriorating assets, aging infrastructure, and workforce gaps. The former Commandant, Admiral Thad W. Allen, who I had a tremendous amount of respect for, said, "With every passing year, our operating capacity erodes, putting our people at risk and endangering our ability to execute our statutory responsibilities."

Admiral Papp has been equally candid about the state of the Coast Guard and recently said, "We may need to reduce the number and range of our capabilities we've added since 9/11 until properly resourced."

Frankly, the Coast Guard has not been properly resourced in its budget requests to the Congress. This has been a failure of both the current and previous administrations. Over the past 5 years, this subcommittee, with my support, has increased the Coast Guard budget by \$160 million annually above the White House request levels to fill operation recapitalization shortfalls.

However, continuing such increases may not be sustainable in today's constrained fiscal environments, of which we're all aware, and this subcommittee intends to do what it can to eliminate the waste and the fat, and focus on our central missions. However, we've been calling on the Coast Guard to do more and more things with less and less. At some point, which you're going to see in this hearing, things start to deteriorate.

With that in mind, today we focus on the Coast Guard's 2012 request, which is only a 1-percent increase above last year. Specifically, we'll be examining whether the Coast Guard is properly resourced to execute its many missions.

Before turning to Senator Coats, I want to take this opportunity to stress my concern about the status of the Federal Emergency Management Agency (FEMA) Disaster Relief Fund (DRF). For several months I've been pressing the White House on the need to submit to the Congress an emergency funding request for the DRF. There is currently a \$3 billion shortfall for 2012. If the President does not seek emergency funding, it is likely that this fund will be exhausted in spring 2012, stopping disaster recovery efforts in 49 States, including the States impacted by the devastating and historic recent tornadoes, primarily in the South, but in other States as well, particularly in the State of Alabama that was so hard-hit, and by States currently facing historic flooding along the Mississippi River, which is truly the breadth and the width of our country.

It makes no sense to cut funding for agencies that prepare for and respond to future disasters to pay for the cost of past disasters. Those are clearly emergencies. They are over the allotted base amount that we allocate to the best of our judgment on a 5-year average. We cannot predict disasters. There is no crystal ball sitting on this desk. I cannot predict where future storms will be. I could not predict the recent tornadoes. I could not predict the Mississippi River flooding. All I can do is budget a reasonable amount of money based on a 5-year average and then expect that the Presi-

dent will send an emergency request when it truly is needed. I believe the evidence is in to support that action.

Following Senator Coats' remarks, we'll go to Vice Chairman Lautenberg, and then other members will be recognized as they come in.

I thank our ranking member for his support and his cooperation. He too is a great supporter of the Coast Guard, and I appreciate that.

Senator Coats.

STATEMENT OF SENATOR DANIEL COATS

Senator COATS. Madam Chair, thank you very much.

Admiral, thank you—first, for your call a few weeks ago, and the opportunity to work with you.

I did have the privilege of serving for 10 years on the Senate Armed Services Committee, and I always viewed the Coast Guard as the fifth service. But it's as essential as the first four. And I think since 9/11 you've had to take on even greater responsibilities. So, I commend the Coast Guard for its participation in our Nation's defense, and wish you the best in your leadership.

I'm sure that you breathed at least a sharp sigh of relief when the Congress finally gave you some direction on what your funding would be for the remainder of fiscal year 2011. Unfortunately, we may be in a situation for the 2012 budget that again leaves some uncertainty in terms of just exactly what the funding will be. I'm sorry for that, and I know it makes it difficult in terms of planning and preparing your goals, and meeting those goals.

In any event, you're pretty much faced with a no-growth budget for this next year. I'm looking forward to your testimony in terms of outlining how you're going to have to manage your priorities as a result of that. And if you don't mind, I'll give you a little spiel that I've said several times. I'm sure the chair is tired of hearing me say this, but we face the kind of debt and deficit situation today that I think none of us had anticipated, and it's going to require some pretty serious action in terms of how we deal with it.

My concern has been, and continues to be, that we are limiting our focus on just a small part of the overall budget, and therefore, the discretionary—including defense—spending is subject to taking a disproportionate share of the burden of addressing this debt and deficit problem. So, I've been trying to encourage a so-called "Coalition of the Discretionary" that will encourage Members of the Congress and the executive branch to broaden the look in dealing with the real drivers of our deficit and debt, and that's some of the mandatory spending.

I know this is outside your jurisdiction. I'm just raising the point here that you are the recipient of, perhaps, a disproportionate share of the burden, and lower funding than you need to accomplish some of your priorities, because we have not yet come to a consensus in terms of moving forward on mandatory spending, so that the focus has continued to be on a slice of the budget of which you are a part.

So, I just say that for the record. I'm not asking you to necessarily do anything about that. But I do look forward to your testimony.

Madam Chair, thank you for your leadership with this. You certainly have much more at stake relative to the Coast Guard than the State of Indiana does. But I do want to state for the record that we do have a Coast Guard station in Michigan City—small, but necessary. And we're glad to be a State that participates just a little bit in the efforts of the Coast Guard. Thank you.

Senator LANDRIEU. Thank you very much, Senator Coats.  
Senator Lautenberg.

STATEMENT OF SENATOR FRANK R. LAUTENBERG

Senator LAUTENBERG. Thank you, Madam Chair.

And thank you, Admiral Papp, and all of your colleagues for the wonderful service the Coast Guard gives the country. I think it's well-known that in all of my years in the U.S. Senate, the Coast Guard has been a principal focus of my views about what we ought to do to take care of our security—so many other responsibilities that the Coast Guard has—I don't know whether it goes from fish to fowl. But I start out with safeguarding our supplies, fish, protecting the quality of the water, being there for security duty.

It's just an amazing thing, Madam Chair. The Coast Guard is one of those organizations that, the more good they do, the less we give them. And it's the kind of contrast that gives me some cause of concern.

We are all so proud of what our people did when they went to get Osama bin Laden, and proud of the President's decision and courage to take that kind of a chance. Because obviously, great personal feeling goes along with putting people in harm's way. But there we are. And we learned one thing: When we put the resources into a mission, we can succeed. And this is a mission—the attack on Osama bin Laden was in the works for years.

So when I look at the things that we're asking the Coast Guard to do, and see that prior to 9/11 the Coast Guard invested only 2 percent of its operating budget in security activities—immediately following 9/11, it shifted its resources dramatically, spending approximately 50 percent of its operating budget on a security mission—there are lots of positive things in the budget for the Coast Guard, including the funding to modernize the aging fleet and bolster its ability to respond to disasters. I'm also pleased that the budget includes funding to rebuild the dilapidated pier port at the Coast Guard Training Center in Cape May, New Jersey. The facility supports the patrol boats that protect our coastline, and trains Coast Guard recruits. I hope we can provide the resources the training center desperately needs.

PREPARED STATEMENT

And Madam Chair, I ask unanimous consent that the aforementioned statement would go in the record.

Senator LANDRIEU. Without objection.  
[The prepared statement follows:]

PREPARED STATEMENT OF SENATOR FRANK R. LAUTENBERG

Madam Chairman, Osama bin Laden is dead—but the fight against terrorists who want to harm us is far from over. We must remain vigilant and keep our defenses

strong to prevent another terrorist attack in our country. The Coast Guard is vital to fulfilling that mission of protecting our shores.

This is particularly important in my home State of New Jersey, which is a tempting target for our enemies. We are home to the most at-risk area in the country for a terrorist attack: A stretch that includes Newark Liberty International Airport, the Port of Newark, chemical plants, refineries, railways, and more. Protecting this region also protects the economy: The Port of New York and New Jersey—the largest on the east coast—handled more than \$140 billion in cargo last year.

There are a lot of positives in the President's proposed budget for the Coast Guard, including funding to modernize its aging fleet and bolster its ability to respond to disasters. I am also pleased that the budget includes funding to rebuild the dilapidated pier 4 at the Coast Guard Training Center in Cape May, New Jersey. This facility supports the patrol boats that protect our coastline and trains the Coast Guard's recruits. I hope we can provide the resources the training center deserves.

Despite the funding for these projects, the administration's overall budget plan doesn't go far enough. The Coast Guard is consistently put at the back of the line for resources—and is consistently forced to do more with less. The men and women of the Coast Guard are America's eyes and ears on the seas, and we remain safe because of them.

So, I look forward to working with this subcommittee to make sure the Coast Guard has the funding it needs to keep up the great job that it does each day.

Senator LAUTENBERG. And I would just say that my respect for the Coast Guard continues to evolve. I look from the window of my apartment in New Jersey, and I see a small patrol boat going around to make sure that things are all right in the Hudson River and the harbor, and I can imagine what it's like to have to take care of all the ports, the security duties, and the military duties. Frankly, the Coast Guard is required to do so. Thank you. And we're going to work hard to make sure you have the resources.

Senator LANDRIEU. Thank you, Senator.

Senator Cochran.

#### STATEMENT OF SENATOR THAD COCHRAN

Senator COCHRAN. Madam Chair, thank you very much for convening this hearing.

I want to join you and the other members of the subcommittee in welcoming the Commandant to review the budget request for the next fiscal year.

The Coast Guard is really front and center right now on everybody's mind and on everybody's TV screen, with activities of search and rescue, protecting our coastlines, our inlet waterway entrances into our country—a very complex challenge that the Coast Guard is facing.

But from my vantage point, I've been very pleased and impressed with the leadership and the hard work that's being devoted to the mission of the Coast Guard by everyone involved, from the Commandant, throughout the corps of people—men and women—who serve so gallantly and impressively in our Coast Guard today.

I look forward to your comments about the budget request, and taking our questions that we may have.

Thank you.

Senator LANDRIEU. Thank you, Senator.

Admiral, proceed, please.

## SUMMARY STATEMENT OF ADMIRAL ROBERT J. PAPP, JR.

Admiral PAPP. Good morning, Madam Chair, and Ranking Member Coats, and also, two longtime supporters of the Coast Guard—Senator Lautenberg and Senator Cochran.

Thank you for the opportunity to appear here today before you, and thank you for your unwavering support of the men and women of the Coast Guard.

It's my great honor and privilege to represent and lead these outstanding patriots.

America is a maritime Nation. Ninety percent of our goods arrive by or are shipped by sea. The safety and security of our maritime impacts the daily lives of every American, regardless of whether they live on or near the water.

In the past year our citizens have witnessed the Coast Guard in action like never before. The Coast Guard has been conducting drug and migrant interdictions in the Caribbean, and instantly transitioned to respond to the devastating Haitian earthquake. Then, with the dust of Haiti still on its boots, it responded with agility to the unprecedented Deepwater Horizon oil rig explosion and spill. These all-hands-on-deck evolutions demonstrated the value of our unique, versatile, and adaptable maritime multi-mission and military capabilities.

While we surged to meet these challenges, we continued to perform our many other persistent missions, just as thousands of coastguardsmen are doing today as we speak. In the flood-ravaged Ohio and Mississippi River valleys, Coast Guard personnel are assisting State and local officials to protect our citizens. On the Great Lakes, Coast Guard icebreakers freed the flow of \$2 billion worth of job-sustaining commerce, facilitating, among other things, the start of the 41st international shipping season into the port of Indiana Burns Harbor, allowing stevedores, longshoremen, truckers, and small businessmen to get back to work.

Deep in the eastern Pacific Ocean, the cutter *Midgett*—one of our 40-year-old high endurance cutters (WHECs) based in Seattle—interdicted a drug submarine loaded with 6.6 tons of cocaine worth \$138 million. In the Arabian Gulf, several hundred of our coastguardsmen serve, including six patrol boats and a port security unit, and they're protecting the oil platforms that provide 85 percent of Iraq's revenue.

Coastguardsmen are also deployed off the coast of Africa as part of the joint anti-piracy task force. And in Alaska, Coast Guard helicopter crews deployed from Kodiak, Alaska to Cordova for the spring and summer fishing season have rescued four people in two separate plane crashes just this week. And as I speak this morning, the cutter *Campbell* is off the coast of Honduras with a fishing vessel on the Caribbean, and they just located 31 bales of cocaine aboard the boat.

These coastguardsmen, as their predecessors have done for more than 220 years, are working tirelessly to safeguard our Nation's maritime interests on our rivers, our ports, along our coasts, and on the high seas.

Yet today, we find our Coast Guard at a critical inflection point in its history. I'm well aware of our Nation's current economic and

budget challenges. However, I also know that decisions made today will do one of two things: They'll either sustain a Coast Guard capable of meeting its missions and responding to future manmade or natural disasters. And as you mentioned, Madam Chair, we can't predict where and when they will happen, so it takes our versatile and adaptable forces, in sufficient quantities, to be prepared for those unpredictable events.

The other result could be a Coast Guard that is less capable and diminished in force.

Your steadfast support, as most recently demonstrated to the fiscal year 2011 appropriation, enables us to continue to perform our challenging maritime missions at the level the Nation demands.

Senator Coats, you said I must have breathed a sigh of relief. Quite frankly, I wanted to do a high five when I got this budget, because it addresses our most pressing requirements—the major cutter recapitalization, and sustaining current operations. By fully funding national security cutter No. 5, you enabled us to deliver the ship up to 1 year earlier, potentially saving taxpayers millions of dollars.

It was ironic that this morning when I did my daily readings, there was a quote in there that says, "When we pay later, the price is greater." And certainly, when we buy it earlier, we get it at a better price, and we will have savings for our taxpayers.

Our acquisitions momentum must continue. Gaps in funding our recapitalization are costly and jeopardize our ability to protect the Nation's high seas sovereignty.

The 2012 budget request responds to our Nation's budget challenges. I had to make some tough tradeoffs, and I directed management efficiencies, reductions in administrative costs, and professional services, totaling about \$140 million. I will reinvest these savings into sustaining our frontline operations as the American citizens expect, to rebuilding the Coast Guard, enhancing our maritime incident prevention and response, and supporting our Coast Guard families.

I'm requesting more than \$1.4 billion to continue our recapitalization effort, including funding for national security cutters (NSCs), fast response cutters (FRCs), response boats, maritime patrol aircraft (MPA), and sustainment of our aging ships and aircraft.

I recently decommissioned two antiquated WHECs and our oldest commissioned cutter—affectionately known as the Queen of the Fleet—*Acushnet*, which was almost 68 years old. Now, this allowed me the privilege of bestowing the Queen of the Fleet status to another Coast Guard cutter, *Smilax*, which is merely 67 years old.

But at some point it becomes unfair to keep asking our crews to expend countless hours fixing old machinery. Our crews deserve state-of-the-art equipment and decent living conditions to do their jobs. And the American people deserve the capability of a modern Coast Guard fleet to preserve and protect our maritime sovereignty.

The good news is, because of your support, our recapitalization is starting to pay dividends. The first of our eight NSCs, the cutter *Bertholf*, is currently conducting its first Alaska patrol. *Bertholf's* patrol marks the beginning of decades of service the NSC fleet will

provide in the Bering Sea and throughout the vast maritime approaches to our shores. And the first of 58 FRCs, our new patrol boat fleet, was just launched in Lockport, Louisiana. This is a critical step toward replacing our tired but venerable workforce, the Iowa-class patrol boat fleet.

The fiscal year 2012 budget also invests \$22.7 million to ensure the safe and efficient flow of commerce, protecting our natural resources, and effectively managing pollution incidents when they occur.

Finally, you can't have a strong military workforce without healthy families. This budget also requests funding for military housing projects and increases access to childcare services for Coast Guard families.

As the maritime component of DHS, the 2012 budget will ensure the Coast Guard is able to continue to perform our vital maritime missions.

#### PREPARED STATEMENT

Thank you for the opportunity to testify today, and I look forward to your questions.

[The prepared statement follows:]

#### PREPARED STATEMENT OF ADMIRAL ROBERT J. PAPP, JR.

Good morning Madam Chair and distinguished members of the subcommittee. Thank you for the continuing support you have shown to the men and women of the Coast Guard, including the recent passage of the fiscal year 2011 continuing resolution, which provided full-year resources for the Coast Guard.

I am here today to discuss the Coast Guard's fiscal year 2012 budget request. Before I discuss the details of the request, I would like to take this opportunity to discuss the Coast Guard's value and role, some of our recent operations, including our recent response to the BP Deepwater Horizon oil spill, and the current budget environment.

For more than 220 years, the Coast Guard has safeguarded the Nation's maritime interests and natural resources on our rivers and ports, in the littoral regions, on the high seas, and around the world. The Coast Guard saves those in peril and protects the Nation's maritime border, marine transportation system, natural resources, and the environment. Over the past year, Coast Guard men and women—active duty, reserve, civilian, and auxiliaries alike—continued to deliver premier service to the public. They saved more than 4,000 lives, protected our borders by stopping the flow of drugs and illegal migrants, and performed admirably in response to the largest spill in our Nation's history—the Deepwater Horizon oil spill.

How does the Coast Guard operating model serve our public? The Coast Guard is an adaptable, responsive, military force of maritime professionals whose broad legal authorities, assets, geographic diversity, and expansive partnerships provide a persistent presence in the inland waters, ports, coastal regions, and far offshore areas of operations. This presence, coupled with more than 220 years of experience as the Nation's maritime first responder, provides our Nation with tremendous value in service to the public.

The Coast Guard's value and role:

- We protect those on the sea: Leading responses to maritime disasters and threats, ensuring a safe and secure maritime transportation system, preventing incidents, and rescuing those in distress.
- We protect America from threats delivered by sea: Enforcing laws and treaties, securing our ocean resources, and ensuring the integrity of our maritime domain from illegal activity.
- We protect the sea itself: Regulating hazardous cargo transportation, holding responsible parties accountable for environmental damage and cleanup, and protecting living marine and natural resources.

The Coast Guard, working through DHS, led the administration's response to the BP Deepwater Horizon oil spill, the first-ever Spill of National Significance, leveraging resources from across the country and around the world. The Coast Guard was the first agency on scene the night the mobile offshore drilling unit

Deepwater Horizon exploded, searching for those in distress and providing Federal on-scene presence. During the response, the Coast Guard worked closely with our Federal partners and industry to leverage resources where needed while carrying out our other missions throughout the world. From nearly every corner of the country, the Coast Guard surged more than 7,000 people, including members of the Coast Guard Reserve and Auxiliary, to support the response. Coast Guard members served in cutters and boats, in fixed and rotary-wing aircraft, and in the shore-side incident command system. The Coast Guard's adaptive operational model allowed for the:

- Integration of Government and industry to contain the spill, recover more than 34.7 million gallons of oil-water mix, and perform controlled burns to remove more than 11 million gallons of oil from open water to protect the shoreline and wildlife.
- Deployment of 46 cutters and 22 aircraft. Surface assets included medium endurance cutters (210-ft and 270-ft); sea-going and coastal buoy tenders (225-ft and 175-ft); ice-breaking tugs (140-ft); and patrol boats (179-ft, 110-ft and 87-ft). Air assets included long- and medium-range surveillance aircraft (HC-130 and HC-144A) and short- and medium-range helicopters (HH-60 and HH-65).



*Fire boat response crews battle the blazing remnants of the off shore oil rig Deepwater Horizon. A Coast Guard MH-65C dolphin rescue helicopter and crew document the fire while searching for survivors on April 21, 2010.*

While 2010 was another exceptional “operational year” by any standard, these operations further stressed existing aged and obsolete cutters, boats, aircraft, and support infrastructure that are in dire need of recapitalization. Furthermore, these extended surge operations strained workforce readiness due to increased op-tempo and deferred training. Even in the current fiscal environment where resources are scarce, we must continue to rebuild the Coast Guard, support frontline operations,

invest in our people and families, and enhance maritime incident prevention and response capabilities to meet mission demands and ensure resiliency in the maritime domain.

#### FISCAL YEAR 2012 REQUEST

In fiscal year 2012, the Coast Guard will focus resources to advance strategic priorities. Through tough decisions and resource trade-offs, the Coast Guard's fiscal year 2012 budget leverages savings generated through management efficiencies and offsets, and allocates funding toward higher order needs to support frontline operations. These offsets and reductions supported implementation of the following fiscal year 2012 budget priorities:

- Rebuild the Coast Guard;
- Sustain frontline operations;
- Enhance maritime incident prevention and response; and
- Support military families.

Highlights from our request are included in appendix I.

#### *Rebuild the Coast Guard*

The Coast Guard's fiscal year 2012 budget requests \$1.4 billion to continue recapitalization of cutters; boats; aircraft; command, control, communications, computers, intelligence, surveillance, and reconnaissance (C4ISR) systems; and infrastructure to improve mission readiness by replacing aged, obsolete, and unreliable assets. The fiscal year 2012 budget requests funding for 40 response boats and 6 fast response cutters (FRCs), as well as a sizable investment in the renovation and restoration of shore facilities. This budget also provides resources to ensure that the Coast Guard's aviation fleet is mission-ready through the acquisition of two maritime patrol aircraft (MPA), one HH-60 helicopter, and conversion and sustainment projects of multiple aircraft. Investment in Coast Guard recapitalization is essential to mission execution.



*The lead Sentinel-class Fast Response Cutter, the Bernard C. Webber, was launched at Bollinger Shipyards in Lockport, Louisiana (April 21, 2011).*

SUSTAIN FRONTLINE OPERATIONS

To ensure the Coast Guard is able to meet the needs of the Nation, the fiscal year 2012 budget balances resources between investments in capital assets, initiatives to sustain frontline operations, and measures to enhance mission execution. The fiscal year 2012 budget requests \$67.7 million to operate new assets delivered through asset recapitalization programs and provides funding to support personnel and in-

service assets. Moreover, funding is included to operate U.S. Coast Guard cutter (USCGC) *Healy* and support the operational reactivation of USCGC *Polar Star*. The Coast Guard plans to decommission USCGC *Polar Sea* in fiscal year 2011 and transition her crew to USCGC *Polar Star*, enabling orderly transition to USCGC *Polar Star* and facilitating her return to operations in fiscal year 2013.

#### ENHANCE MARITIME INCIDENT PREVENTION AND RESPONSE

Coast Guard marine safety and environmental response personnel promote safe and efficient travel, facilitate the flow of commerce in the maritime domain, and protect our natural resources. The fiscal year 2012 budget requests \$22.2 million to advance implementation of the Coast Guard's marine safety performance plan and marine environmental response mission performance plan. During the response to the Deepwater Horizon oil spill, the Coast Guard incident responders established and executed the Incident Command System to lead an effective, unified effort. The Coast Guard will enhance these core competencies in fiscal year 2012 to keep pace with an ever-growing and evolving maritime industry and ensure continued proactive leadership to prevent disasters on the Nation's waters and remain ready to respond if they occur. Additionally, funding requested in the fiscal year 2012 budget will assist in meeting Coast Guard Authorization Act of 2010 requirements regarding dockside examinations by adding examiners to improve fishing vessel safety.

#### SUPPORT MILITARY FAMILIES

The administration is committed to improving the quality of life for military members and their families. The health and welfare of families is the heart of operational readiness. The fiscal year 2012 budget includes \$29.3 million to address critical housing shortfalls and improve access to affordable, quality childcare. These initiatives will ensure Coast Guard members are *semper paratus* for all hazards and all threats.

#### CONCLUSION

The demands on the Coast Guard remain high. As we have for more than 220 years, we remain ready to meet the Nation's many maritime needs supported by the fiscal year 2012 request. We will always fulfill our duties and obligations to the American people, true to "*semper paratus, always ready.*" I request your full support for the President's fiscal year 2012 request. Again, thank you for the opportunity to testify before you today. I am pleased to answer your questions.

#### APPENDIX I—FISCAL YEAR 2012 BUDGET REQUEST

##### REBUILD THE COAST GUARD

##### *Surface Assets—\$642 Million (0 FTE)*

The budget provides \$642 million for surface asset recapitalization and sustainment initiatives, including:

- National Security Cutter (NSC)*.—Fully funds NSC-5 (anticipates \$615 million provided for NSC-5 in 2011). The NSC is replacing the high endurance class.
- Offshore Patrol Cutter (OPC)*.—Sustains initial acquisition work and design of the OPC. The OPC will replace the medium endurance cutter class to conduct missions on the high seas and coastal approaches.
- Fast Response Cutter (FRC)*.—Provides production funding for six FRCs to replace the 110-foot island class patrol boat.
- Response Boat-Medium (RB-M)*.—Provides production funding for 40 boats.
- Medium Endurance Cutter (WMEC)*.—Provides for operational enhancement of five WMECs at the Coast Guard Yard through the Mission Effectiveness Program.

##### *Air Assets—\$289.9 Million (0 FTE)*

The budget provides \$289.9 million for the following air asset recapitalization or enhancement initiatives, including:

- MH-60T—Replaces one Jayhawk lost in an operational crash in 2010.
- HC-144—Funds production of two MPA and procurement of up to five mission system pallets and associated spare parts to complete outfitting of the fleet.
- HH-60—Funds service life extension and component upgrades for eight aircraft.
- HH-65—Funds sustainment of key components.
- HC-130H—Funds avionics upgrade and center wing box (CWB) replacements.

*Asset Recapitalization—Other—\$166.1 Million (0 FTE)*

The budget provides \$166.1 million for the following equipment and services:

- Command, Control, Communications, Computers, Intelligence, Surveillance, and Reconnaissance (C4ISR)*.—Deploys standardized C4ISR capability to newly fielded NSCs and MPAs, and develops C4ISR capability for the OPC. Interoperable and integrated C4ISR is essential to the efficient and effective operation of these assets.
- CG—Logistics Information Management System (CG—LIMS)*.—Continues development and prototype deployment to Coast Guard operational assets and support facilities.
- Rescue 21*.—Completes deployment at Sectors Lake Michigan; San Juan, Puerto Rico; Honolulu, Hawaii; Guam—and continues replacement of legacy VHF systems in the Western Rivers.
- Interagency Operations Center (IOC)*.—Deploys WatchKeeper information-sharing capability to three IOC locations. Commences deployment of the sensor management capability; resulting in improved capability to see, understand, and share tactical information critical to security and interagency coordination in vulnerable ports and coastal areas.

*Shore Units and Aids to Navigation (ATON)—\$193.7 Million (0 FTE)*

The budget provides \$193.7 million to recapitalize shore infrastructure for safe, functional, and modern shore facilities that effectively support Coast Guard assets and personnel:

- Cape May, New Jersey*.—Replaces a condemned pier critical to execution of patrol boat missions.
- Corpus Christi, Texas*.—Implements Sector/Air Station Corpus Christi consolidation in order to properly hangar, maintain and operate MPA, and enhance mission effectiveness.
- Chase Hall Barracks, New London, Connecticut*.—Continues renovations at the Coast Guard Academy by modernizing cadet barracks.
- Commences construction of Nos. 3–6 FRC homeports, C4ISR training facility, and continues modifications to Air Station Miami to accommodate new MPA.
- Station Memensha Boathouse, Chilmark, Massachusetts*.—Replaces the boathouse destroyed by a fire in July 2010 essential to supporting coastal law enforcement, security, and safety operations.
- TRACEN Petaluma, California Wastewater Treatment Plant*.—Recapitalizes and expands the capability of the Wastewater Treatment Plant to ensure compliance with environmental regulations.
- Station Fairport, Ohio*.—Recapitalizes multi-mission boat station, originally constructed in 1918, to facilitate current-day operations.
- ATON Infrastructure*.—Improves short-range aids and infrastructure to promote the safety of maritime transportation.

*Personnel and Management—\$110.2 Million (794 FTE)*

The budget provides \$110.2 million to provide pay and benefits for the Coast Guard's acquisition workforce. The budget includes additional resources to support the governmentwide Acquisition Workforce Initiative to bolster the professional development and capacity of the acquisition workforce.

## SUSTAIN FRONTLINE OPERATIONS

*Pay and Allowances—\$66.1 Million (0 FTE)*

The budget provides \$66.1 million to maintain parity of military pay, allowances, and healthcare with the Department of Defense (DOD). As a branch of the Armed Forces of the United States, the Coast Guard is subject to the provisions of the National Defense Authorization Act (NDAA), which includes pay and personnel benefits for the military workforce.

*Annualization of Fiscal Year 2011—\$53.9 Million (194 FTE)*

The budget provides \$53.9 million to continue new initiatives begun in the prior year, including increased counternarcotics enforcement through enhanced Law Enforcement Detachment (LEDET) capacity and follow-on funding for new assets (e.g., NSC, FRC, MPA, etc.).

*Surface and Air Asset Follow-on—\$50.8 Million (220 FTE)*

The budget provides a total of \$50.8 million to fund operations and maintenance of cutters, boats, aircraft, and associated subsystems delivered through major cutter, aircraft, and associated C4ISR acquisition efforts. Funding is requested for the following assets:

- RB-M*.—Funding for maintenance, repair, and operational costs.
- FRC*.—Operating and maintenance funding for FRC Nos. 6–8 and funding for crew Nos. 9–10. These assets will be homeported in Miami and Key West, Florida. Funding is also requested for shore-side maintenance personnel needed to support FRCs.
- NSC*.—Signals intelligence capability follow-on and crew rotational concept implementation for three NSCs located in Alameda, California.
- HC-144A MPA*.—Operating and maintenance funding for aircraft No. 14; support and maintenance of mission system pallets 1–12.
- C4ISR Follow-on*.—Funding to maintain more than 200 C4ISR systems deployed and delivered by the Coast Guard C4ISR program.
- Helicopter Systems*.—Funding to operate and maintain communications and sensor systems for HH-60 and HH-65 helicopters.
- Asset Training System Engineering Personnel*.—Funding to support NSC and FRC training requirements at training center Yorktown.

*Polar Icebreaking Program—\$39 Million (180 FTE)*

The budget requests \$39 million in polar icebreaking budget authority. Funding will support the operation and maintenance of U.S. Coast Guard cutter (USCGC) *Healy* and prepare for the operational reactivation of USCGC *Polar Star*. The Coast Guard plans to decommission USCGC *Polar Sea* in fiscal year 2011 and transition her crew to USCGC *Polar Star*, enabling efficient transition to USCGC *Polar Star* and facilitating her return to operations in fiscal year 2013.

*Critical Depot Level Maintenance—\$28.7 Million (0 FTE)*

The budget provides \$28.7 million for critical depot level maintenance and asset sustainment for vessels, aircraft, and shore infrastructure. Funding will increase support levels for the 140-, 175-, and 225-foot classes of cutters, restore aircraft spare parts, and provide sustainment for aging shore infrastructure.

*Distress Alerting Satellite System (DASS)—\$6.3 Million (1 FTE)*

The budget provides \$6.3 million to begin replacement of the Search and Rescue Satellite Aided Tracking (SARSAT) system with DASS. This multi-agency partnership also includes the National Aeronautics and Space Administration (NASA), the National Oceanic and Atmospheric Administration (NOAA), and the U.S. Air Force (USAF). Recapitalization of the SARSAT system beginning in fiscal year 2012 is critical to ensure no loss of coverage in distress notification and life saving response during the planned deactivation of the legacy SARSAT system.

*Coast Guard Network Security—\$8.6 Million (0 FTE)*

The budget provides funding for the Coast Guard to transition from its commercially provided Internet Access Points (IAPs) to DOD IAPs via the Defense Information Systems Agency (DISA) to ensure security of vital networks and meet cybersecurity requirements.

ENHANCE MARITIME INCIDENT PREVENTION AND RESPONSE

*Marine Safety Enhancement—\$10.7 Million (53 FTE)*

The budget provides \$10.7 million and 105 personnel to implement the next segment of the marine safety performance plan by investing in marine safety inspectors, investigators, and fishing vessel safety examiners at Coast Guard sectors. This initiative furthers the Coast Guard's efforts to achieve an appropriate mix of military and civilian personnel with the necessary skill sets and experience to perform marine safety inspections and investigations.

*Marine Environmental Response Enhancement—\$11.5 Million (44 FTE)*

The budget provides \$11.5 million and 87 personnel to enhance Marine Environmental Response (MER) capacity. This initiative supports the marine environmental protection mission by providing funding for an MER Incident Management and Assist Team (IMAT) and increasing technical expertise and strengthening MER career paths at Coast Guard sectors and strike teams. The request is the initial investment in the Coast Guard's initiative to improve mission performance in accordance with the MER mission performance plan.

SUPPORT MILITARY FAMILIES

*Child Development Services—\$9.3 Million (6 FTE)*

The budget provides \$9.3 million to increase access to childcare services for Coast Guard families with dependents under the age of 12, better aligning the Coast Guard with the DOD childcare standards. Additionally, this request funds 12 new

positions critical to ensuring continued accreditation of the Coast Guard's nine child development centers by the National Association for the Education of Young Children.

*Military Housing—\$20 Million (0 FTE)*

The budget provides \$20 million to build family housing units at Sector Columbia River and recapitalize the Air Station Cape Cod unaccompanied personnel housing, the highest priority housing projects, critical to the well-being of military personnel and their families assigned to these geographic regions.

DECOMMISSIONINGS, EFFICIENCIES, AND SAVINGS

*High Endurance Cutter Decommissioning—\$6.7 Million (-92 FTE)*

As part of its long-term recapitalization plan, the Coast Guard is decommissioning high endurance cutters (WHECs) as NSCs are delivered and made operational. The average age of the WHEC fleet is 43 years and these assets are failing at an increased rate resulting in lost operational days and increased maintenance costs. The Coast Guard will decommission one WHEC in fiscal year 2012.

*PC-179 Patrol Coastal Decommissioning—\$16.4 Million (-108 FTE)*

The three remaining 179-foot patrol coastal (PC) vessels will be decommissioned per a January 2007, memorandum of agreement with the U.S. Navy. These vessels will be returned to the U.S. Navy in fiscal year 2012.

*Standard Workstation Help Desk Consolidation—\$6.9 Million (0 FTE)*

Consolidates computer workstation support into two regional centers, eliminating 56 contractors.

*Program Support Reduction—\$13.6 Million (0 FTE)*

Reduction in programmatic support across the Coast Guard including support reductions for:

- small boat replacement,
- reservist, and
- contract support for audit remediation, innovation program funding, recruiting, and training opportunities.

ADMINISTRATIVE SAVINGS INITIATIVES

In fiscal year 2012 the Coast Guard will seek efficiencies and make targeted reductions in order to sustain frontline operational capacity and invest in critical recapitalization initiatives.

*Management Efficiencies—\$61.1 Million (0 FTE)*

Consistent with the Secretary of Homeland Security's efficiency review and building upon efforts in previous fiscal years, efficiencies will be generated by leveraging centralized purchasing and software licensing agreements, reductions in printing and publications, reductions in shipping and the transportation of things, reductions in advisory and assistance contracts, minimizing purchases of supplies and materials, office equipment consolidation, implementing automation and energy conservation/savings measures, and limiting Government usage of commercial facilities.

*Professional Services Reduction—\$15.2 Million (0 FTE)*

A reduction in professional services contracts for enterprisewide mission support and operational support activities.

*Nonoperational Travel Reduction—\$10 Million (0 FTE)*

A 25-percent reduction in Coast Guard-wide nonoperational travel, including travel for training, professional development, conferences, and international engagement.

COAST GUARD CAPABILITIES

Senator LANDRIEU. Thank you, Admiral, very much, and I appreciate it.

It's also, I think, appropriate to note Coast Guard facts and figures that are available on its Web site, some of the extraordinary work that you just touched on in your opening remarks about what the Coast Guard accomplishes in an average day. Just to say a few, the Coast Guard saves 13 lives, responds to 65 search and rescue

cases, provides a presence in all major ports, and screens 679 commercial vessels and 170,000 crew passengers. It tracked 1,200 icebergs that had drifted in the transatlantic shipping lanes last year. I could go on and on. And other testimony the Commandant has put into the record.

I recently gave a speech on these capabilities, and it was an impressive part of what was prepared for me. It really is quite amazing, Admiral, the breadth of services the Coast Guard provides to our country on a daily basis and looking back over last year. We commend you.

Let me start with a few questions.

You have publicly expressed, despite your very positive statement this morning, some concerns about the Coast Guard's ability to carry out its 11 statutory missions. Recently, in February you said, "We need to reduce the number and range of capabilities, unless we're properly resourced."

I know that you're pleased with several aspects of the budget. Can you elaborate on the capabilities to which you were referring in that statement? You've ordered a stem-to-stern review of Coast Guard capabilities. When will this review be completed?

And if provided additional resources above the requested level, where would you invest your next dollar?

So, it's three questions in one: Elaborate on the capability shortfalls, if you would. You've ordered a stem-to-stern review. When will that review be completed, and when will those recommendations be reported to this subcommittee? And if additional resources became available, where would you invest your next dollar?

Admiral PAPP. Thank you, ma'am. Those are three great questions, the first of which is this review of capabilities and whether we need to cut back on some of those capabilities.

I think we generally acknowledge across the board that prior to 9/11, the Coast Guard was under-resourced to do all the missions it had then. And since 9/11 we've picked up additional responsibilities through the Maritime Transportation Safety Act and the Safe Port Act. And we're grateful to the Congress for the increase of people, first of all. We gained about 6,000 people total, which has brought us back up to where the service was in approximately 1990. But we've also picked up these additional duties.

Also culturally, this service, bless it, has this attitude of "can do", and it's both a blessing and a curse. And as we have looked across the security responsibilities and the threats facing our country, oftentimes because of this can-do attitude, we start doing things that no one really asked us to do. Examples of that would be, in some cases, rotary-wing air intercept in which we're now training our helicopter pilots to intercept low, slow threats that might approach a national security event. We are resourced to do that in the Washington, DC area, but we're not resourced to do it elsewhere. Yet, we're doing it.

Vertical insertion of coastguardsmen onto ships is among other tactical operations that we've looked at, perceived a need, and started doing on our own, without the proper resources to do it. And, unfortunately, we've experienced some accidents over the last couple of years as we've trained for these activities.

This has given me cause for concern and to take a pause, and to order this stem-to-stern review, which will look at all the capabilities out there, decide which ones are absolutely the highest priority, then make sure that we're properly resourced to carry out those activities, and properly trained to be the best possible to do those things.

Inevitably, we will find some gaps that exist. And if it's a job that the Coast Guard should be doing, it's my responsibility to identify that to the administration and to the Congress, and to seek the proper resources to do it. If it's something that can be filled by another Government agency working through partnerships, then I think it's reasonable to go out to other Government agencies and ask them to fill that void in cooperation with the Coast Guard.

That's the two first questions I think I've answered. And then last is, where would I invest my next dollar? Clearly, in recapitalization. We cannot continue to ask these young patriots to go out to sea in 40-year-old ships, living in conditions that were World War II vintage and stacked three-high in berthing areas where there's condensation, darkness, and extremes of heat and cold.

Plus, we need to give them the proper tools to work effectively out there. New sensors, new radars, and survivable ships that will take them out in these very dangerous conditions, like the Bering Sea, the Gulf of Alaska, the vast reaches of the Pacific. We need to be about the business of getting those ships built as quickly as possible.

Senator LANDRIEU. And Admiral, I understand that the average age of a Navy ship is 14 years, but the average age of a Coast Guard ship is 40. Is that correct?

Admiral PAPP. Yes, ma'am. Generally the Navy plans on a 20-year service life, generally. In fact, our WHECs, the *Hamilton* class, were used as a model for the *Spruance* class for the United States Navy, which was built years later. And all the *Spruance* class have been decommissioned. We're still running our original 12 WHECs, with the exception of the two—*Hamilton* and *Chase*—that we just decommissioned.

#### OIL SPILLS

Senator LANDRIEU. Let me ask you one other question. We have many, so this will be the first round. Coast Guard policy requires an incident-specific preparedness review to assess lessons learned from major oil spills. The 2010 review was recently completed in March. However, it is reported that many lessons learned from prior spills, such as the 2008 *Cosco Busan* spill, and the *Cape Mochican* spill 11 years earlier, had not been addressed or implemented before the Deepwater Horizon spill. So now we have those two previous spills, which were much smaller; now Deepwater Horizon.

Where are you in your review of what it's going to take? Because it is a priority for, I think, the majority of the Members of the Senate—maybe not everyone, but the majority—to get deepwater drilling back up and operational in the Gulf of Mexico as soon as possible, recognizing that there are some additional safety requirements. Where are you in that task? And can you explain briefly the

role of the Coast Guard in making sure that spills are prevented and then responded to adequately?

Admiral PAPP. Yes, ma'am. I'm very proud of the Incident Specific Performance Review (ISPR). As you've mentioned, we did it for *Cosco Busan*, and we've done it now for the Deepwater Horizon spill. It's an introspective review that I order for our service to take a look at how we did the job, and to reveal all the challenges, problems, and shortfalls that we might have.

I just received that report, and we're in the process of evaluating that. We also need to make comparisons to the President's Commission report and other reports that are being prepared, including our marine casualty investigation, which has just been wrapped up.

We will look across all those reports and come up with a comprehensive plan on what we need to do. But we're not sitting back, waiting on that. We're already moving ahead. In fact, the \$22.7 million that we put in the fiscal year 2012 budget builds on a plan that we already started after *Cosco Busan*, which is to enhance our marine safety program with additional inspectors, marine environmental responders, and other people. It's a measured look, making sure that we grow slowly to make sure that we're doing the right thing. And the 2012 budget continues that process and, in addition, puts in there an incident management assist team of about 33 people, which we will forward deploy when a spill happens.

One of the things that came across very clearly in the Deepwater Horizon spill is the lack of capacity that we have for a sustained operation like that.

We're also not sitting back in terms of our efforts. We've directed all our Captains of the Port to review all their spill plans, particularly for those facilities that are offshore, and do a complete review of those. We're working with our area committees to look at worst-case scenarios and how we bring industry, Federal, State, and local together to combat those things.

And all these things are in progress as we continue to evaluate and—

Senator LANDRIEU. And finally, and specifically, when will you have that report to us? Do you think it will be 30 or 60 days in time for us to consider it in this budget cycle?

Admiral PAPP. I think, certainly, the report has been published. It's out there. We made sure that the report itself went out. And it has a number of recommendations there. Clearly, I can't do every recommendation that's in the report, but we're going to assign some priorities to those. But the report is available, and we'll make sure you get a copy.

Senator LANDRIEU. As soon as you assign your priorities, let us know.

Senator Coats.

#### BUDGET CUTS

Senator COATS. Thank you.

Admiral, thanks for your testimony.

You mentioned tough tradeoffs, and garnering \$140 million in savings, which you had to and that you tried to reinvest in front-line operations. Give me some examples of those tough tradeoffs,

particularly that generated that \$140 million. What did you have to take away?

Admiral PAPP. Sir, we really need to go back to the 2011 budget. Once again, I have to thank this subcommittee for restoring money in the 2011 budget. We were facing some rather drastic cuts in there, including maritime safety and security teams and cutters. That's a quick way to get savings, but it unfortunately cuts back on your frontline operations.

As we went into the 2012 budget cycle—my first budget in preparation to go forward—my guiding principal was, “We will sustain our frontline operations.” I don't want to lose any Coast Guard people or any Coast Guard resources that deliver services to the American people. So, we would look at administrative overhead, where we could find redundancies and some fat to carve away. We didn't find a lot of fat. We're scraping a little bit of the muscle. But most of it is in administrative services, operational support reductions, travel, conferences, and other things that are enhancements that we would like to be doing—because I think it helps us to keep a healthy workforce—but the alternative is to cut back operations or cut back aircraft and ships. And I just don't want to do that.

#### ILLEGAL IMMIGRATION

Senator COATS. We've had a lot of interest here, obviously, in strengthening the Border Patrol regarding illegal immigration. There have been some significant successes at a considerable cost.

There is some thought that, as we strengthen our border security on illegal immigration, there may be more attempts to use the oceans and the seas as entering points. Is this something that you've looked at, and that you anticipate more responsibilities coming your way?

Admiral PAPP. Yes, sir. It's like squeezing the balloon. If you make the border, the land border, more secure, there is the possibility of going around it by going out to sea. But we've got that fairly well covered by a persistent presence, both on the gulf and Pacific sides of the Mexican-American border. We have patrol boats out there, and we have larger cutters further out to sea.

Frankly, most of our migrant vectors are down in terms of numbers of people. We've seen a slight rise in the last few months in Haitians. But whether it's Cubans, Dominicans, Haitians, or migrants from across the Pacific, all those numbers are down. I believe everything points back to us having a persistent presence out there, maintaining those cutters and aircraft out there. And people know they're there—and a policy of returning migrants to their home country when we pick them up. The Coast Guard is very good at doing this, but we're finding ourselves increasingly challenged because of the difficulty in keeping these old ships running out there and keeping them out on station.

Senator COATS. Describe the process for me, if you would. You're in the gulf, you come across a makeshift boat. There are 45 illegal immigrants trying to reach land. You intercept that.

What happens from that point forward in terms of those individuals? They're brought on the boat? They're brought on shore? Where are they detained? How are they? What's the process that you have to go through?

Admiral PAPP. Yes, sir. That is the value of these multi-mission cutters we have that have flight decks for landing helicopters, but we also can accommodate large groups of migrants.

It's not unusual, first, to find a group of 45, whether it's Cubans or Haitians. What we do is we bring them aboard; we treat them humanely; we feed them; we make sure they have facilities to protect them; and we have agreements in place with both Cuba and Haiti to repatriate them to their countries.

We also interview these migrants to make sure there are not any articulable concerns about political repression or punishment that they might receive when they go back. Sometimes there are people that may have some political concerns in terms of going back. We interview these people, and if we find that there's an articulable threat or belief, then we will work with Customs and Border Patrol, or Immigration and Customs Enforcement, and bring them back, and they'll get further interviews.

But for the most part, we repatriate them to their countries.

Senator COATS. I'm new to the subcommittee, so I don't know the answer to this, but when you repatriate those immigrants, illegal immigrants, you take them back yourself? Or do they go through some process system on land first?

Admiral PAPP. No, sir. If they are interdicted at sea we bring them on; we treat them; and then we bring them back directly. For Haiti, we take our ships into Cap-Haitien, which is a delivery point when we turn them over to Haitian officials overseen by United Nations people who are there and working with the Red Cross. And we have an agreement with Cuba. We generally have to transfer them to a smaller Coast Guard cutter to go into the Port of Cabanas, which is on the north coast of Cuba, to return them there.

Just this morning, though, we had four Cubans who were able to voice what they perceived as a threat. What we did was, we took them around to Guantánamo Bay and delivered them there. And we have a migrant holding facility that does further interviews on shore to decide whether they go back to Cuba or they are brought to the United States.

Senator COATS. I have more questions. But I think we'll do a second round, so—

Senator LANDRIEU. Yes, we will. Thank you. Senator—

Senator COATS. Thank you.

Senator LANDRIEU [continuing]. Lautenberg.

Senator LAUTENBERG. Thank you, Madam Chair.

Admiral, you're now a seasoned Commandant, and I can tell you that you have won respect for the kind of leadership that you have shown with the Coast Guard since the time that you have become the Commandant, and we thank you—

Admiral PAPP. Thank you, sir.

Senator LAUTENBERG [continuing]. For that.

#### TERRORIST ATTACKS

According to the FBI, New Jersey is home for the most at-risk terrorist attack in the United States. The area has targets ranging from a port, to airports, and chlorine gas plants. An attack in this area could endanger 12 million who live within a fairly short radius.

With the administration's decreased budget requests, will any efforts in the Port of New York and New Jersey area be affected in terms of its supervision by the Coast Guard?

Admiral PAPP. No, Senator. As I said earlier, my emphasis on the 2012 budget is sustaining at the current level our operations in the field, delivering those services that the American citizens expect of our Coast Guard.

New York, I believe, is well covered. As you know, we have Sector New York, which is one of our most robust sectors in the Coast Guard, located out on Staten Island; Station New York, where over the last 10 years we've basically doubled the number of boats and the number of people at the station; and the Maritime Safety and Security Team New York, which is there to provide response to terrorist events or provide additional security when there are security events in process.

The other thing that's very important, though, is the active partnerships that we have. Through our Area Maritime Security Committee, we bring together all the State and local port partners, plus industry. And I would say probably one of the biggest allies is Commissioner Ray Kelly of the city of New York. They have pretty robust services themselves. But they're all complementary. We try not to be redundant. And I think New York is well covered.

#### CAPE MAY TRAINING CENTER PIER RECONSTRUCTION

Senator LAUTENBERG. The pier, port, the Cape May Coast Guard Training Center is in pretty bad shape. It presents a safety hazard. The pier supports patrol boats that are responsible for performing the critical safety and security missions in the mid-Atlantic region. Your budget request includes \$11 million for the reconstruction of that pier.

What kind of an impediment might follow on, to a lack of funding for that mission?

Admiral PAPP. I've been up there, and I've walked that pier, sir, and we cannot take heavy equipment out there. We have two major cutters that call that home port. And ultimately, you need to take cranes out there to do work on the ships when they're in port. As it stands right now, you can't move heavy equipment out there, so you actually have to move the ships in order to get any work done. And it affects daily work like delivering supplies and things if you can't take a truck down the pier.

So, getting that replaced and giving us the versatility to be able to do pier-side work, keeping our cutters sustained that are in home port there, and not having to put extra burdens on our people to have to move the ship if work is to be done after they've already come in off long patrols are of great benefit to us.

#### PIRATE ATTACKS

Senator LAUTENBERG. Admiral, you know the Coast Guard represents the United States before the International Maritime Organization in our efforts to prevent and respond to acts of piracy. Pirate attacks have been rising steadily in recent months, leading to some call for the increased use of arms on merchant ships.

What's the Coast Guard thinking about that? It sounds like our ships ought to be able to defend themselves.

Admiral PAPP. What we do know, sir, is that I think the pirates are 0 for 12, 13, or 14 whenever they've tried to attack and take a ship that has a security team onboard. So, we have evidence to validate the fact that if you have a security team onboard, you're most likely going to survive.

How those security teams are provided is what the real question is, and some countries still prohibit the use of security teams onboard ships that fly their flag. There are some shipping companies that are actually changing their flag to other countries now so that they can bring security teams aboard. And there seems to be a fairly robust activity out there in terms of companies that are willing to provide those services, and the shipping companies seem to be able to afford them.

I encourage the use of security teams. But we also have other measures that work, as well, including safety procedures for the crews that are onboard; increasing speed; and trying to make the ship less accessible to pirates coming aboard. It's a full range of activities that you can do. But ultimately what we've found is, security teams work.

Senator LAUTENBERG. And I close with this, Madam Chair.

I would hope that you wouldn't keep using a reference to "as old as World War II."

Some of the parts that still remain are functioning quite well.

Admiral PAPP. Yes, sir.

Senator LANDRIEU. Thank you, Senator Lautenberg.

Senator Cochran.

#### NATIONAL SECURITY CUTTER

Senator COCHRAN. Welcome again, Commandant, to our hearing. We appreciate the fact that in our State of Mississippi we're building Coast Guard vessels, and we're very proud of the fact that Ingalls Shipbuilding has produced two cutters—I think cutter Nos. 5 and 6—and they're looking to continue the construction of these cutters. And my question is, what is your assessment of the workman contribution to this project? And what are your assessments of the efficiencies that are gained by long lead procurement of these vessels?

Admiral PAPP. Sir, that's a great question. I have been out to San Francisco just a few weeks ago, and I spent a full day riding NSC No. 2, the *Waesche*. It is an outstanding ship. I am almost willing to give up these stripes if I could get that job to be the captain of one of those ships. It is that outstanding.

On the other hand, it's not extravagant, either. It gives us enhanced capabilities to better carry out our mission in a broader range of weather conditions, a longer range, and speed, and to do it more economically with fewer crew members, better fuel efficiency, and better environmental conditions as well.

I was totally impressed with the smooth functioning of that ship and the capabilities that it brings to bear for all Coast Guard missions.

Proving it is another thing. And right now, the cutter *Bertholf*—the first—is up in the Bering Sea. I read a report from its commanding officer, Captain John Prince, just this morning. They are out in 20-foot seas with up to 60 knots of wind, and still are able

to launch and recover their helicopter—unheard of in the past to be able to do that from one of our WHECs up in the Bering Sea. They are launching boats in worse conditions than we were able to in the past because of the stern-launch capability. They are able to stay out there longer because the engines are more economical to run—even at higher speeds—than the ships that it replaces. We're doing it with about 40 fewer people in the crew. They're living better. The ship rides better because we have segregated ballast tanks now, instead of fuel tanks that you had to mix water in before, which gives you a better, more stable ride. It is proving the solid design and all the work that went in. And I couldn't be more pleased with these ships.

No. 3 is nearing completion—the *Dorothy Stratton*. And she'll be delivered to the Coast Guard later this year. We were able to award the contract on No. 4 just recently, and because of the generosity and the work of this subcommittee, we have the money in the 2011 budget now to award the contract on No. 5.

And to your final question on long-lead time materials, whenever we can keep a stable and predictable flow of funding going, the shipyard gains confidence, we gain confidence, prices are lower, and we save money in the long run.

Senator COCHRAN. That's a very impressive report. And it makes me very proud of the workers and officials of Ingalls, and the Coast Guard, who've devoted such a strong workman-like performance into the building of these ships, and getting them to sea where we need them operating.

I know too that there are plans to build additional cutters, and long-lead-time materials are needed for those ships. Are those requests contained in your budget request before the subcommittee? Or do we need to have a conference with you to see what you need, what you can use, and what would be efficient and appropriate for this subcommittee to support?

Admiral PAPP. Sir, ultimately, in my original plans and in the Coast Guard's overall plans, we would have liked to have requested funding for NSC No. 6 in this budget that's going forward.

We were confronted with a very difficult situation. I will admit that we had some problems early on because we had a lead systems integrator, and we ran into difficulties there. We took the contract in-house for the Coast Guard. And the first thing we needed to do was negotiate a fixed-price contract for cutter Nos. 4–8. It took us a little long to hammer out that deal, to get the fixed-price contract. Ultimately, I believe we came up with a good price on No. 4. And the shipyard, I think, is negotiating in very good faith on No. 5, which we'll see awarded here very soon.

But because we didn't have a price for No. 4, we were uncertain what it would cost, what No. 5 would cost, and we thought that we would need some additional money, given our estimates for NSC No. 5. We could not fit that additional money for No. 5 plus the full cost of No. 6 in the 2012 budget.

So, I made what I thought was a reasonable decision at the time, which was just to ask for the additional money to complete NSC No. 5, and we would defer the full funding.

What I'm confronted with now is OMB Circular A-11 requires full funding, long-lead production, and postproduction costs all in

the same year. This is a challenge for us, because it eats up almost one-half our acquisition budget. So, I can't fit that in until the 2013 budget.

Now, we did ask for \$77 million in the 2012 budget to complete No. 5. You gave us the money within the 2011 budget, so that leaves a little bit of a bogey there in the 2012 budget as it goes forward. The current fixed-price contract is for NSC Nos. 4 and 5, and long-lead time materials for NSC No. 6.

Senator COCHRAN. What is a fogey bear? What?

Admiral PAPP. I said, a little—a bogey is a target of either opportunity or a problem.

Senator COCHRAN. Okay.

Admiral PAPP. Because it sits there, originally, as the President's budget goes forward, it's \$77 million to complete the funding for NSC No. 5. So, it sits there right now with no assignment.

Senator COCHRAN. I hope the subcommittee can work with you and your team, the House, and our House counterparts to try to figure out the most efficient and effective thing we can do in this cycle. But you're open to further consultation and discussion of this issue, I hope.

Admiral PAPP. Yes, sir.

#### UNMANNED AERIAL SYSTEMS

Senator COCHRAN. Madam Chair, I have other questions, but particularly, I'm impressed. If I have time to ask about the unmanned aerial systems, the Coast Guard's been analyzing various unmanned aerial systems. I wonder what the status is of potential requests for next year's budget, or a supplemental request dealing with unmanned aerial assets.

Admiral PAPP. Clearly, when we devised the system of cutters and aircraft, unmanned aerial systems was a part of that—to make it, to enhance the effectiveness of the system, and to compensate for having, ultimately, fewer ships out there.

Right now I am searching for room on where we might fit that in. Plus, I have to look at other partnerships as well to see if we might leverage them. The Navy is experimenting with a tactical ship-launched unmanned aircraft system (UAS), Fire Scout, which I think holds promise. But I don't have the money to move forward with that right now. So, we're leveraging off the Navy's work, and we're hopeful that they will work with us to experiment with one of the NSCs to see if that's the direction to go.

The other is more a Predator-type UAS that would cover, which would do wide-area coverage. And right now, Customs and Border Protection is working with some Predators. We're experimenting with them, using some Coast Guard pilots to look at the effectiveness of that system and how it might be employed with our ships and cutters.

Right now ultimately, we're doing better because the NSC gives us better sensors and coverage, and working with our current manned aircraft, it makes us no less capable than we have been in the past. But we would look forward to the future when we can identify the systems we need and then work them into our budget.

Senator COCHRAN. Thank you.

Thank you, Madam Chair.

## DRUG INTERDICTION

Senator LANDRIEU. Thank you.

Let me just follow up on that. The question is, what is the most effective way to catch the bad guys? You know, is it with ship patrols? Is it with unmanned aircraft?

I'm concerned about the increased reliance by these major drug dealers to basically build their own submarines.

Without going into classified information, what is the Coast Guard's current response to some of these new, emerging, and more sophisticated operations?

Admiral PAPP. They're clearly presenting us with a challenge. But the drug trafficking organizations are still using a wide range of conveyances. Sometimes just slow fishing vessels—sometimes go-fasts. They're also, as we know, using semi-submersibles, and now fully submersibles. They will move depending—it's basically a chess game. And when we come up with a new tactic, they will move to another new tactic, and we have to react to that.

When you ask, what's the most effective? It's really a combination of all those things, and then another element, which you didn't mention, is intelligence. We can't do nearly as well as we do now if it was not for active intelligence, working with our partners, bilateral and multilateral agreements that we have with South and Central American countries that allow us to share information, work together, train together, and also actually, conduct operations together on the water, and sometimes even allow us to go into other sovereign waters based upon the agreements that we've come up with.

So, intelligence is probably one of the most important things for us, because it will tell us oftentimes not only where to go, but what ship to look at and oftentimes what compartment in that ship to look at.

I'm not divulging—I'm talking in generalities; that's how sophisticated our intelligence is. And it's a combination of that with our operational assets that are out there.

Senator LANDRIEU. I'm so glad you mentioned that, Admiral. Because I was recently down in Guatemala on a trip focused on another issue, but took the opportunity to get a security briefing by our Embassy, and this is exactly what they were talking about. The Guatemalan Government was very complimentary of the Coast Guard and your partnerships. I want this subcommittee to know that we just can't stop drugs at the border, along the Southwest Border. They're coming through maritime channels, ship channels, oceans, and bayous.

And getting the right intelligence before they leave the ports or intercepting them well before they get into our ports is a smart strategy. It's a combination of the right kind of materials and platforms. The intelligence aspect and the partnership with some of these governments, such as Honduras, Guatemala, Nicaragua, and El Salvador are extremely important. And do you want to comment on that? And I have one more question—

Admiral PAPP. Just to—

Senator LANDRIEU [continuing]. And then I'll go to Senator Coats.

Admiral PAPP. Yes, ma'am. Just a quick one, as well. But another thing that I'd like to brag a little bit about is that it's not just the Coast Guard cooperating with those South and Central American countries. We also facilitate cooperation among Federal agencies as well. One of my collateral duties is the chairman of the Interdiction Committee, where we bring together Justice, the Department of Defense, and a full range of the interagency to share and to work together, and to come up with strategies.

At our last meeting we brought in General Fraser, who's the Commander of SouthCom. He has a deep and abiding interest in what goes on in Central America.

But at the end of the day, you're absolutely right. We need to stop these drugs in the transit zone where we can pick up that 6.6 million tons of cocaine at one time, before it gets ashore in Central America, is broken down into thousands of packages to come across our border at various locations, and of course, also fueling the violence that we're seeing down there in Mexico.

#### AVIATION SAFETY

Senator LANDRIEU. Thank you.

And one more question. Since 2008—and you slightly touched on this, but I want to go a little deeper—14 Coast Guard aviators have died in recent accidents while conducting routine missions. Keeping the men and women of the Coast Guard safe, I'm sure, is your highest priority. I understand the Coast Guard has reviewed the cause of these incidents, the adequacy of aviation training, and operational maintenance. But what recommendations are you making in this budget? What have you recommended that we can support in our efforts to keep these men and women safe on these routine training missions?

Admiral PAPP. Yes, ma'am. Thank you for that. I was asked a couple of days ago, "What keeps you awake at night?" And I said, "Actually, I sleep pretty good. We've got good Coast Guard people out there, and good leaders that are getting the job done." But one of the sleepless nights that I can count is the loss of our helicopter 6017 very shortly after I became Commandant.

Fortunately, we had already started our aviation safety study. And we are well along in terms of—and I want to thank Senator Lautenberg for calling me at the time and pointing us toward an investigation that the Army did on some helicopter losses.

What we found out is that there was not a connection. The Army was mostly mechanical. Ours is really head work. And what I mean by that is, we've seen a lot of rapid cultural change within our aviation community over the last 10 years. We've picked up additional new responsibilities. The rotary wing air intercept that I talked about—tactical vertical insertion and other things, other than search and rescue, that we didn't do 10 years ago.

You can't necessarily point it on just that either. We've also gone through a rapid progression of upgrades and instrument and equipment changes within our helicopters. So, there's been change there. And I think also perhaps a little bit of complacency has slipped into our aviation culture across the Coast Guard; perhaps a diversion of focus away from safety concerns, leaders getting out on the flight deck and spending time with their young pilots, having them fo-

cused on their qualifications, and crew management within the cockpit. It's a whole collection of things that came together and resulted in what were very, very unfortunate accidents under very routine circumstances. And it was not mechanical. It was human failure.

We're working very hard right now, taking our most senior aviators and going around to every air station. And we've got a number of other things in the works to improve upon an aviation culture in the Coast Guard that has produced the best maritime pilots in the world, making them even better.

There's no cost in the budget for this. It's something we have to take on as leaders, and we're about the business of doing that.

Senator LANDRIEU. Thank you, Admiral.

Senator Coats.

#### PERSONAL LOCATOR DEVICES

Senator COATS. Thank you.

Admiral, I'm aware that the Navy has placed on every ship afloat, and every sailor on that ship, a locating device that if there's a man overboard, woman overboard, they have an instant alert and GPS location. I mean, we all think of going out on a Sunday in the Chesapeake Bay, and someone falls overboard, and the boat just simply turns around and picks them up. But, obviously that's not the case in the open ocean.

Do you have a similar system in place?

Admiral PAPP. What we have—

Senator COATS. With your guardsmen.

Admiral PAPP. I'm not sure if we have something similar because I'm not familiar with the system that the Navy has employed, and I haven't read anything about that.

There are a number of small personal systems that are out there on the market right now. In fact, we just did a rescue in Alaska where an airplane crashed, and somebody was able to light off their personal device, which gave us an alert and—

Senator COATS. A vector.

Admiral PAPP [continuing]. Vectored us into it.

We put a number of what we call personal protective equipment on our people whenever they're involved in dangerous operations. There are a full range of things from signaling devices to strobe lights and other things. What I'll have to do is look at a comparison of what the Navy is issuing right now and see if there are any enhancements that we can do for our people as well.

Senator COATS. Yes. I don't even know the name of it, the company, or what the market is. It's just that I've run into someone that told me about it, and he indicated that there's been a dramatic reduction in sailors lost at sea as a result of this thing.

Admiral PAPP. I'll look it up, sir, and we'll get back to you.

[The information follows:]

The Navy's utilizes the Man Overboard Indicator (MOBI). The MOBI is a water- or manually activated personal alarm system designed to improve the safety of sailors involved in operational situations with the potential for falling overboard. MOBI uses a transmitter to aid in the detection, location, and recovery of sailors who fall overboard. MOBI is a Naval Sea Systems Command (NAVSEA)-managed program.

While the Coast Guard does not utilize the Navy's MOBI, we do utilize a similar device, the Personal Locator Beacon (PLB) or Personnel Electronic Position Indi-

cating Radio Beacon (P-EPIRB). These devices are worn on the boat crew survival vest by all coxswains, crewmembers, boarding officers, and boarding team members in accordance with the Rescue and Survival Systems Manual (COMDTINST M10740.10F).

#### LIVING CONDITIONS

Senator COATS. Talk a little bit to me about your living conditions. What percent of your forces are married?

Admiral PAPP. We are one of the highest, and I don't have the exact figure, but my recollection is, it's up close to 50 percent, which we actually have the highest rate of people that are married, compared to the other four services.

Senator COATS. And married with children, I assume.

Admiral PAPP. Most of them. Yes, sir.

Senator COATS. I mentioned then your concerns about housing, adequate housing, and childcare. Where are you in that process? And where do you rank? We all know the Air Force has the best facilities, including golf courses. We all know that the Navy does pretty well, and the Army has improved dramatically. Marines are happy with a slab of cement and a tarp. But where does the Coast Guard fit in the list of services here in terms of what you would call the kind of housing that you're proud to have your people live in? Are you really deficient? Are you bottom of the ladder or—

Admiral PAPP. We're clearly at the bottom of the ladder. But what I have to qualify that with is that we have fewer people who live on big bases. We are locally dispersed, and it's very hard to come up with Coast Guard housing because we're at so many small stations around the country. So, we look at a combination of Government leases.

We, of course, have housing allowances for all of our people. One of the things that we have picked up—I declared this during my state of the Coast Guard speech. This is the year of the Coast Guard family. And my wife Linda and I have traveled around. She's met with literally thousands of Coast Guard people. We've chosen to focus on those things we think we can make a difference on, which is housing, childcare, ombudsman services, and spouses helping spouses.

Housing is a challenge for us because where we do have bases—for instance, Cape May, New Jersey, or Kodiak, Alaska—we have done okay in terms of trying to maintain them. But they're very costly.

The other services were facing the same challenges, and they got authorities and the money to enter into public-private ventures. That is—

Senator COATS. Do you have that authority?

Admiral PAPP. We do not have that authority. Also, we've had it in the past, but it requires us to escrow a large amount of money, which we never are able to get in our budget.

So what we've done, sir, is we've actually leveraged off the other services. Out in Hawaii what we did was we ceded some of our land that we had for our old housing to the Army. They brought in their public-private authorities and built houses, which now our Coast Guard takes part in.

At the other end of the spectrum, I actually live in a privatized house over at Bolling Air Force Base right now. We're selling the

Commandant's house, which we owned for 40 years, in Chevy Chase because it costs a lot of money, and we do have authorities to take the proceeds from those sales and turn them back into housing for our servicemembers.

So, we're selling the Commandant's house, and I've moved into a place that I pay rent on to a private company on Bolling Air Force Base, and it is up to Air Force standards, sir.

That's what we need to do for the rest of our workforce. I'd love to be able to have those public-private venture authorities, but it costs a lot, so what we're doing is, we've got a mixture of Coast Guard-supported housing; we're looking where we can leverage off the other services, to take advantage of their authorities; and we're coming up with a comprehensive plan on the way ahead.

Senator COATS. I think you should keep us advised. I mean, morale and quality of service are directly related to the quality of life that is provided for family and children. Your people are out doing dangerous work and away from home. And they want, they need, to have some sense of comfort that their loved ones are taken care of.

Admiral PAPP. Yes, sir. Absolutely.

Senator COATS. Thank you.

Senator LANDRIEU. Thank you, Senator.

I'd like to follow up on that as well, and I'll recognize Senator Lautenberg in a moment.

I helped to lead the effort to privatize the Army housing, which has been really successful with the family housing. And at one point, Senators, it was estimated that it would take nearly, at the rate we were going, 200 years or more to provide housing for some of our men and women in uniform, according to what the budgets look like. So, we had to change the paradigm. And this private housing has been phenomenally successful. I'm a member of the Subcommittee on Military Construction and Veterans Affairs, and Related Agencies.

So perhaps, Senator Coats, you and I could really work together on this subcommittee to see new strategies that we might be able to employ—the partnerships you suggested and other avenues to provide really stepped-up housing opportunities for our men and women in the Coast Guard. And I'd like to commit to you to try to do that with your help and assistance.

Senator Lautenberg.

#### RESPONSE TO ENVIRONMENTAL DISASTERS

Senator LAUTENBERG. Thanks, Madam Chair.

I can tell you that for the people in the Coast Guard who are at Cape May, New Jersey, that it's a wonderful place to be. If we could enlarge that facility, then we could take care of more. And then this summer—that's right on the beach—we could put up some tents and accommodate people, and then the rest of the year they'd have the—it's wonderful.

They deserve better. I can tell you that. And when I look at the deteriorated situation with the quarters there now, that makes me unhappy. I'm so proud that you're so able to do the recruiting that you have to do, as mentioned earlier.

I want to go on to something a little touchy, Admiral Papp. The recent report on the Coast Guard's response to the Deepwater Horizon oil spill found that the Coast Guard's ability to respond to environmental disasters had "atrophied over the past decade." How has the Coast Guard planned? How do you respond to that? And what can you do to improve your plans for better security missions and the need to improve the environmental response?

Admiral PAPP. Sir, I agree that it had atrophied over the last, probably, decade to 20 years. And part of that is because we've been very good at prevention. You have prevention and response. You hope that you don't have to respond because you've prevented the spills from happening in the first place. And we've been so good at the prevention side that I think, I don't know whether we just became complacent—part of it is complacency. And once complacency slips in, perhaps you're not looking as far forward in terms of new technology and other things that might be able to help you in the future for a response.

I think that the Oil Pollution Act of 1990 placed most of the responsibility for maintaining equipment with private industry, and I don't think private industry has looked that far forward either, or considered the implications of a worst-case scenario spill like we experienced in Deepwater Horizon.

So, I think it's incumbent upon us to take a look at what's the proper balance between Federal and industry, in terms of maintaining equipment and preparation. Ultimately, the answer is, working together.

The Coast Guard has already started——

Senator LAUTENBERG. Forgive the interruption. Does that include developing better specs for drilling and accident prevention? Is that something the Coast Guard would be taking on? I don't know how you do the preventive side and make it the rule.

Admiral PAPP. Organic to the Coast Guard, we do not have the expertise in terms of drilling.

I think we all learned an awful lot through that. That falls under the Department of the Interior right now. And what we're doing is we're working very close with the Department of the Interior to make sure that we collaborate as we go forward.

The Coast Guard has expertise in firefighting, stability, construction of the mobile platforms, and other things. But we've got zero organic technical expertise in the drilling operations, particularly in the deep sea.

I'm unwilling to volunteer to take on additional responsibilities to bring that organic technical expertise to the Coast Guard. I think it exists within the Department of the Interior. And what we need to do is make sure we're doing exactly what we do now, which is we work very close with our Federal partners——

Senator LAUTENBERG. So you can encourage them to participate more actively in the prevention side.

Admiral PAPP. Yes, sir.

#### MARINE ECOLOGY

Senator LAUTENBERG. I want to ask you this. We've seen incredible changes in our marine ecology as a result of changing temperatures. Does the Coast Guard have the ability to either recognize

changes in marine functioning—the fish, the undersea plants, coral, and those kinds of things that all make part of the ecology. Is there any awareness of the Coast Guard about what is taking place as a result of what is obviously the climate change that we're seeing?

Admiral PAPP. We're certainly interested in it. And no, we don't have organic expertise or staffs that are applied to that. We're more reactive in nature in terms of carrying out our current authorities when, for instance, in the Arctic we have much more open water now, and the potential for commerce and shipping to increase in those areas. We rely upon the National Oceanic and Atmospheric Administration and other Government agencies that do have that focus of the scientific study of our waters and the changes that are happening. The results of those changes are something that we have to deal with.

Senator LAUTENBERG. Now, it's just that you have so many people on the sea, and there are changes that are occurring. And I don't know whether you see these changes in makeup, quantity, or things that just fall your way. I know that when we put an embargo on striped bass years ago and so forth, the Coast Guard had some part in maintaining the rules for catches. And it worked wonders. I mean, we replaced the quantity, and it improved the quality as well.

So, I ask that because I'm like all of us that are concerned about what is taking place in the environments and the climate change. And if there's any way that there is information flow without giving you another task because you're so close to the reality out in the sea.

Thanks very much, Madam Chair.

Senator LANDRIEU. Senator Cochran.

Senator COCHRAN. I have no further—

#### OFFSHORE PATROL CUTTER

Senator LANDRIEU. Okay. Thank you.

I think we're about complete. If you all would just be patient, one more question from me, then we're going to end the meeting.

You recently released a draft request for information for the offshore patrol cutter (OPC). I understand this is arguably the most important acquisition for these particular boats—the backbone of the Coast Guard.

Your future-years capital investment budget includes funding for both the OPC and the NSC. It reaches almost \$2.3 billion. You've never requested more than \$1.4 billion in any fiscal year. Can you just briefly comment? And we'll use that question to close the meeting.

Admiral PAPP. Yes, ma'am. It's an interesting turn of events because I've watched Commandants come up here for years and always being accused of not asking for what they need or not asking for enough.

We're asking for what we need. And we need to be about the business of designing and selecting, and then building those OPCs—25 of them in our project baseline. They will provide the capabilities—the NSC is the high end, with the most capabilities.

And then of course, the FRC, our patrol boat, which will be inshore, doesn't have a flight deck and is less capable.

The OPC will provide the connection between those two and in the outer zone of our defenses for security as you come to the country. It's got to be capable, though, of operating in the north Atlantic, the Bering Sea, and the Gulf of Alaska, which most of our medium endurance cutters (WMECs) do not right now. They are just not stout or capable enough to survive those types of elements.

So, we need something that's going to probably perform in about Sea State 5, be able to launch helicopters, and recover boats in more challenging conditions. The OPC is that ship. I've looked at the basic specs that we've put out recently. I think it will be a very good ship to provide that, to fill that gap. We also have to be mindful that ultimately, with the 8 NSCs and the 25 OPCs, that's 33 ships replacing the 41 that we have right now.

So, we're pressing ahead. My job is to identify what we need in those years. And the administration signed off on our capital investment plan so I'm very hopeful we'll follow through with that.

Senator LANDRIEU. Thank you, Admiral. And again, thank you for your testimony today, for your forthrightness, for asking for what you really need. We look forward to working with you. And thank you for what your men and women do, amazing work every day. Thank you.

Admiral PAPP. Thank you, ma'am.

#### ADDITIONAL COMMITTEE QUESTIONS

[The following questions were not asked at the hearing, but were submitted to the Department for response subsequent to the hearing:]

#### QUESTIONS SUBMITTED BY SENATOR MARY L. LANDRIEU

##### 2010 OIL SPILL—INCIDENT-SPECIFIC PREPAREDNESS REVIEW

*Question.* Coast Guard policy requires an incident-specific preparedness review to assess lessons learned from major spill events. The review of the 2010 oil spill in the gulf was recently completed in March. A primary conclusion of the independent review was that "the Coast Guard's Marine Environmental Response (MER) preparedness and response programs have atrophied over the past decade". It found that the Coast Guard's area contingency plans were inadequate, there was a lack of engagement with State and local governments on national contingency plan responsibilities, environmentally sensitive areas were given uneven and inadequate attention in area contingency plans, and more research is necessary for alternative response technologies. The report also noted that many lessons learned from prior spills, such as the 2008 *Cosco Busan* spill and the *Cape Mohican* spill 11 years earlier, have not been addressed or implemented effectively by the Coast Guard.

What is the Coast Guard doing to implement the recommendations of the review and ensure the lessons learned are institutionalized?

How will you oversee and measure the effectiveness of these changes?

The budget request includes \$11.5 million to enhance MER capacity. Your written testimony notes this is an "initial investment". Do you have a long-term financial plan for this effort? Please provide the plan to the subcommittee when it is completed.

*Answer.* While the report does not necessarily reflect the views of the Coast Guard, the Incident Specific Preparedness Review's (ISPR) process of critical analysis, review, and outside perspective will be a useful tool in helping the Coast Guard continuously improve coastal oil spill response for the American people. The ISPR is one of several reports that have been completed following the BP Deepwater Horizon Oil Spill. The Coast Guard is also conducting a comprehensive review of the President's National Commission on the BP Deepwater Horizon oil spill and offshore drilling's findings, the National Incident Commander's Report along with the other

Deepwater Horizon reports that provide a body of lessons learned, perspectives, and opinions. The Coast Guard is carefully reviewing these reports to identify areas of positive and effective preparedness improvements to develop effective and appropriate national implementation strategies. The Coast Guard has already taken several actions to address areas where planning and preparedness will be improved, including directing Captains of the Port to review oil spill response plans for offshore facilities, requiring area committees to include worst case discharge scenarios for offshore facilities in their respective area contingency plans, increasing State and local outreach and participation in area committee meetings and activities, and participating in a Coast Guard, Federal Emergency Management Agency, and Environmental Protection Agency workgroup to develop recommendations to harmonize the national contingency plan and national response framework governance constructs.

The Coast Guard is carefully evaluating the body of perspectives and opinions provided in the various reports. As changes are implemented, the Coast Guard will use a formal lessons learned program that is designed to document, assess, and implement lessons learned from oil spill exercises and real events, including the BP Deepwater Horizon oil spill. Coast Guard leadership will leverage this program to monitor execution of any changes resulting from the ongoing reviews. Developing measures of effectiveness is an important part of evaluating and implementing proposed changes. However, effective response is only part of the equation. Due to the progress the Coast Guard has made as a result of prevention efforts, there has been a consistent reduction in the average number of chemical discharge incidents and oil spills in the maritime environment between fiscal year 2008 and fiscal year 2010.

The President's fiscal year 2012 budget request includes funding to immediately increase the Coast Guard's marine environmental response and marine safety capabilities. Included in the fiscal year 2012 request are 87 marine environmental response personnel, including 33 personnel dedicated to an incident management assist team (IMAT), additional marine environmental responders at sectors, and additional strike team personnel. As part of these efforts, the Coast Guard will fully develop an investment plan to ensure these new resources are effectively installed. The nature of future investment will depend on how the Coast Guard decides to address the recommendations put forth in Deepwater Horizon after action reports and to implement the lessons learned from other past response efforts. The Coast Guard will work diligently within the organization and with government partners and industry to implement meaningful improvements for future oil spill planning, preparedness, organization, and response.

#### FLEET MIX ANALYSIS

*Question.* The Coast Guard recently completed the first phase of a study called the Fleet Mix Analysis (FMA) that updated the mix of offshore assets necessary to meet mission performance requirements. The study took an unconstrained resource approach, resulting in an increase in total assets with a cost approaching \$65 billion, nearly \$40 billion higher than the current estimate. A second FMA is underway that considers the effects of fiscal constraints.

According to recent testimony by the Government Accountability Office, the second analysis being conducted will not assess options lower than the current mix of assets the Coast Guard determined as necessary in 2004. With Federal agencies facing a much leaner fiscal future, don't you think it would be wise to fully understand the trade-offs above and below the current mix?

I understand that the Department of Homeland Security is conducting its own study called the Cutter Fleet Mix Analysis. This appears to be a redundant effort to the Coast Guard's FMA. Why are multiple studies being conducted, when will the results be shared with the Congress, and how will the Coast Guard use the results of the studies?

*Answer.* FMA phase 2 was developed to validate key assumptions in FMA phase 1 and to take a very specific look at the performance of the Program of Record under constrained investment levels. The analysis of trade-offs is the focus of the Department of Homeland Security Cutter Study.

While the FMA analyzes the current program, the Department of Homeland Security Cutter Study includes an analysis of trade-offs under various assumptions for the mission requirements of the fleet. The Department of Homeland Security Cutter Study benefits from the FMA validation of modeling methodologies and will be used to inform near-term investment decisions. The results of these studies do not stand alone, but taken together they inform the Department's acquisition analysis and will be reflected in fiscal year 2013 and future years' budget requests.

## HIGH ENDURANCE CUTTER DECOMMISSIONING

*Question.* Your budget proposes to decommission a third high endurance cutter (WHEC) in fiscal year 2012, but the third national security cutter (NSC) won't be ready for operations until fiscal year 2013. That equates to a net loss of 3,300 operational hours or 185 steaming days.

How will this impact the Coast Guard's ability to conduct critical missions, such as drug interdiction and migrant interdiction?

*Answer.* The fleet of WHECs is achieving approximately 140 of their programmed 185 patrol days per year, which is unsustainable for the long-term as the costs to keep these vessels operational continually increase. The Coast Guard is currently expending more than three times what is budgeted to maintain them with diminishing returns on investment. The Coast Guard will replace these assets with NSCs as soon as possible.

NSCs offer improved capability over the legacy WHECs. Currently, there are two NSCs in service—U.S. Coast Guard cutter (USCGC) *Bertholf* and USCGC *Waesche*. In April 2011, USCGC *Bertholf* commenced its first patrol in the Bering Sea. USCGC *Waesche* is currently completing ready for operations testing and evaluation, and will be ready to join the fleet very soon. USCGC *Stratton* is nearly complete and we anticipate it will be ready for operations in spring 2013. The introduction of NSCs will improve operational availability of the major cutter fleet as aged and obsolete WHECs are decommissioned.

The Coast Guard will leverage these and the remaining WHECs and medium endurance cutters (WMECs) to meet all statutory mission requirements, including drug and migrant interdiction.

## BUDGET PLANNING

*Question.* The Coast Guard's Blueprint for Continuous Improvement includes an action item that the Coast Guard develop a list of priorities for major acquisitions.

What steps has the Coast Guard taken to develop this priority list, and how will the Coast Guard use it?

Will the Coast Guard's acquisition, resources, and capabilities directorates all be involved equally?

What additional major investments are on the horizon that will need to be factored into Coast Guard acquisition budgets over the next 5 years?

*Answer.* The Coast Guard's Acquisition Blueprint requires completion of a project priority list to assist with management of acquisition resources and activities within the Acquisition Directorate. The assigned completion date for the acquisition project priority list is fourth quarter of fiscal year 2011.

A separate but linked resource governance process, overseen by the Coast Guard's most senior leadership, is used to prioritize resources needs including requests for acquisition, construction and improvements (AC&I) funding, across the entire service. This is an ongoing effort, and is part of the Coast Guard's planning, programming, budgeting, and execution cycle. Coast Guard recapitalization priorities are included in the fiscal years 2012–2016 Capital Investment Plan (CIP).

Yes, the linked resource governance process, overseen by the Coast Guard's most senior leadership with equal representation across all Coast Guard directorates, is used to prioritize resources needs including requests for AC&I funding, across the entire service.

Based on the best available information used to develop the Coast Guard's fiscal years 2012–2016 CIP, there are no new assets expected to join the major acquisition queue beyond those that are already specified in the Coast Guard's Program of Record.

## FAST RESPONSE CUTTER

*Question.* If fiscal year 2012 funding is provided for four FRCs, instead of six as requested, would that increase the costs of each FRC? What would be the increased cost per ship?

*Answer.* Yes. Overall, the average cost increase per hull is approximately \$5 million, including production costs, economic price adjustments associated with spare parts, antecedent liabilities, and other scalable program costs (e.g., project management, testing, certification, etc.).

## VESSEL SECURITY

*Question.* Please describe Coast Guard activities (assets used, location, and associated costs) in support of the mission to protect tankers and other vessels in foreign waters.

Answer. The Coast Guard conducts domestic operations to protect tankers or other vessels in or near U.S. ports. However, it does not have the authority to conduct such operations in foreign waters. The primary responsibility for the protection of tankers and other vessels in foreign waters is the port state receiving these vessels.

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QUESTIONS SUBMITTED BY SENATOR PATTY MURRAY

*Question.* Admiral Papp, the fiscal year 2012 budget justification documents indicate that the United States will remove one of our heavy polar icebreakers from service and return to contracting with other nations for icebreaking operations. As the melting of the polar ice caps in the summer months reveals new natural resources, navigational routes and introduces new national security considerations, the United States will be subcontracting critical icebreaking duties with nations who may ultimately be in direct competition with us for these resources. Furthermore, we continue to operate without a comprehensive assessment or a workable plan to address this lack of a strategic asset.

The fiscal year 2012 budget request indicates that “[t]o help define the capability that is needed to meet long-term Federal needs in the changing Arctic environment, Coast Guard will participate in the Department of Homeland Security (DHS)-led interagency working group, funded in fiscal year 2012 to develop final requirements for acquisition of the 21st century icebreaking capability.” As far back as 2008, the Coast Guard has indicated that it is assessing the United States’ national interests in the arctic regions and the corresponding capabilities needed in the region. Most notable among these efforts is the High Latitude Study, which the Coast Guard has not yet released.

What is the status of the High Latitude Study, as well as the polar business case analysis, and is there a timeframe when these reports will be completed and available?

What are the key differences between the composition of and the anticipated outcomes of this working group and the various studies, including the High Latitude Study, that the Coast Guard has already been tasked to produce?

Answer. The Coast Guard’s contractor has completed the High Latitude Study and it will be transmitted to the Congress to meet the reporting requirement set forth in Public Law 111–281. In accordance with Public Law 111–281, the Coast Guard is conducting a polar business case analysis.

The High Latitude Study is a Coast Guard-sponsored assessment of Arctic and Antarctic mission requirements, including the polar icebreaking needs.

The DHS-led acquisition analysis will consider the icebreaking requirements across the Government and analyze agency-specific solutions, such as those identified by the High Latitude Study, to determine whether a coordinated acquisition of new icebreaking capability would provide greater benefit to the Nation. The analysis will consider a broader set of alternatives, including the mode of icebreaker operation and functional ownership across the Federal Government. The results of this effort will produce the acquisition strategy and funding plan for procuring 21st century icebreaking capability.

*Question.* The Coast Guard anticipates relying on foreign nations to perform icebreaking duties, some of which may be in competition with the United States for energy resources, fishing rights, navigational lanes, and national security. This is not the first time that the United States has been forced to rely on foreign nations.

In the past, what was the annual cost to the United States to contract polar icebreaking services with a foreign entity?

What is the estimated annual cost for this activity under the President’s budget proposal?

In previous testimony, Secretary Napolitano referenced two countries with which we could contract our icebreaking operations. Would you please advise the subcommittee of the two countries by name and give us your assessment of any conflicting interests they may have with the United States in the polar regions, specifically referencing energy resources, navigation, fishing rights, and national security?

Answer. The Coast Guard has not historically contracted polar icebreaking services with a foreign entity. The National Science Foundation (NSF) has done so the past 4 years to provide the McMurdo break-out in Antarctica in support of scientific activities and for other scientific studies, and for scientific studies in the Arctic Ocean.

There are no funds included in the Coast Guard’s fiscal year 2012 budget proposal to lease foreign icebreakers. Specific questions on icebreaker leasing should be directed to NSF.

The two countries referenced by Secretary Napolitano are Russia and Sweden. No U.S. agency has contracted polar icebreaking services to perform duties, to the extent they exist, related to energy resources, fishing rights, navigational lanes, and national security. The Coast Guard is not in a position to comment on specific competing interests that foreign countries may have with the United States in the Arctic. This question would be better addressed by the State Department.

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QUESTIONS SUBMITTED BY SENATOR THAD COCHRAN

*Question.* Please describe the ways in which the Coast Guard is involved in response to the ongoing Mississippi River flooding.

*Answer.* The Coast Guard continues to conduct statutory missions on the Western Rivers and respond to ongoing flooding events. To date, the Coast Guard has activated 47 reservists to support 2011 flood response operations. During the most recent Mississippi River flooding, the Coast Guard has deployed assets (e.g., personnel, boats, aircraft) in support of Search and Rescue (SAR), Marine Environmental Response (MER), and Aids to Navigation (ATON) missions. The Coast Guard is coordinating with Federal, State, local, and tribal organizations to render assistance to persons in distress, as well as to protect property.

The Coast Guard Marine Transportation Recovery Unit (MTSRU) monitored impacts and kept the maritime industry apprised and briefed on developments through the dissemination of a daily summary report. The Coast Guard was very proactive in coordinating all potential actions with industry through daily River Industry Executive Task Force, New Orleans Port Coordination Team, and Lower Mississippi River Commission conference calls.

Additionally, Coast Guard Captains of the Port (COTP) are continually reviewing and implementing, when necessary, safety zones. The COTP are also issuing marine safety information bulletins to ensure the safe navigation of marine traffic. The Coast Guard continues to monitor the water levels and is implementing river closures and re-openings, as appropriate, and working closely with the U.S. Army Corps of Engineers as they manage their responsibilities for flood control.

*Question.* Please describe the ways in which Coast Guard assets were used to respond to the Deepwater Horizon incident.

*Answer.* The Coast Guard was involved in every phase of the response to the Deepwater Horizon incident, including the initial SAR response. Sixty Coast Guard vessels were used to respond to the Deepwater Horizon incident. These vessels included 210-foot and 270-foot WMECs, sea-going and coastal buoy tenders, icebreaking tugs, and patrol boats. After the explosion, Coast Guard vessels were engaged in SAR operations. When operations shifted from rescue to oil spill response, Coast Guard vessels were used in the recovery of oil, using onboard assets such as the Spilled Oil Recovery System (SORS) and Vessel of Opportunity Skimming System (VOSS).

Twenty-two Coast Guard aircraft, including long- and medium-range surveillance aircraft and short- and medium-range helicopters, were used to respond to the Deepwater Horizon incident. Initially, as with Coast Guard vessels, Coast Guard aircraft were used in SAR operations, evacuating injured crew members and searching for missing crew members. During the aircraft SAR operations, the first evidence of oil sheen was observed. Coast Guard aircraft were then used for surveillance, oil spotting, and overflights.

More than 7,000 Coast Guard personnel, including active duty, reserve, auxiliary, and civilians, participated in all phases of the response. Today, almost 200 Coast Guard personnel continue to support oil spill recovery operations in the gulf. Coast Guard personnel were involved in SAR operations, Incident Command System (ICS) coordination and staffing, oversight of offshore and onshore cleanup activities, public affairs, coordination with Federal, State, and local officials, and many other aspects of the response. Specialized personnel and equipment were also deployed from the Coast Guard's National Strike Force and other deployable support forces.

*Question.* Are there any particular stories of heroic activities by your men and women during the Deepwater Horizon response that you would like to share with the subcommittee?

*Answer.* Yes. In particular, the Coast Guard would like to share the story of the first men and women on the scene of the Deepwater Horizon incident—helicopter pilot Lieutenant Commander (LCDR) Tom Hickey, Coast Guard rescue swimmer Aviation Survival Technician Third Class (AST3) Dustin Bernatovich and the air crews of Coast Guard number (CGNR) helicopters 6605, 6508, and 6576. The following is a summary of their actions on the evening of April 20, 2010, following the

catastrophic explosion on the Deepwater Horizon mobile offshore drilling unit, 110 miles southeast of New Orleans, Louisiana.

After a failure of the rig's drilling systems 5,000 feet below the sea surface, a rush of oil and flammable gas surfaced and ignited the platform, ultimately crippling the structure, killing 11 and forcing workers onboard to abandon the rig. The aircrews aboard the CGNR 6605, 6508, and 6576, led by LCDR Hickey, immediately assumed on-scene coordinator duties for numerous aircraft and vessels converging on the disaster site. They quickly determined that the offshore supply vessel *Damon B. Bankston* had embarked 115 rig workers in need of rescue. Rescue swimmer AST3 Bernatovich was deployed to the vessel, and LCDR Hickey then tasked seven additional arriving aircraft to conduct search patterns around the rig, and sequenced helicopters to the *Damon B. Bankston* to evacuate the most severely wounded victims. Despite 600-foot flames, explosions on the rig, and intense heat felt in the cabin, the crews of the CGNR 6605, 6508, and 6576 made numerous low passes within 150 feet of the rig to search for any possible survivors as the rescue swimmer conducted triage of the injured mariners. While communicating constantly with the other aircraft, LCDR Hickey provided critical safety pilot duties as Coast Guard helicopters hoisted five survivors and transferred them to awaiting paramedics back at Air Station New Orleans. The leadership and superior actions of LCDR Hickey, AST3 Banatovich, and the aircrews of the CGNR 6605, 6508, and 6576 ensured the success of a major rescue operation, which saved 14 lives and assisted 101 others.

*Question.* If the Congress provided you with the flexibility of multi-year procurement authority and then adequate follow-on appropriations, could it provide for savings to the taxpayer in the acquisition of NCSs Nos. 6–8?

*Answer.* We cannot execute the NSC project under a multi-year procurement construct given the current NSC contract structure.

*Question.* What are the specific advantages of purchasing long-lead time materials (LLTM) in advance of the construction of a Coast Guard vessel?

*Answer.* Purchasing these materials in advance allows for optimal sequencing of production activities by ensuring that LLTM will be on hand when needed.

*Question.* The Congress provided funding to complete NSC No. 5 in fiscal year 2011, rather than in fiscal year 2012 as assumed in the budget request. Understanding this change, if the Congress were to instead provide funding for LLTM for NSC No. 6 in fiscal year 2012, would the Coast Guard be able to purchase these materials in fiscal year 2012 and take advantage of the resulting efficiencies?

*Answer.* If NSC No. 6 were fully funded in fiscal year 2012, the Coast Guard could award NSC No. 6 LLTM in fiscal year 2012.

*Question.* Could you characterize the current operations and maintenance costs associated with the WHECs you plan to retire as you acquire NSCs?

*Answer.* The programmed cost to operate and maintain each WHEC is approximately \$20 million. Of the \$20 million, \$1.2 million is programmed for depot level maintenance. In fiscal year 2010, the WHEC fleet expended, on average, \$3.96 million per hull on depot level maintenance, or \$2.76 million above programmed levels.

*Question.* Do the *Bertholfs* recent operations around Alaska provide you with additional confidence in the NSC's ability to operate in arctic areas of responsibility?

*Answer.* Yes. The U.S. Coast Guard cutter (USCGC) *Bertholf's* current Alaskan patrol has subjected the cutter to 20-foot seas, 60 knot winds and temperatures below freezing, all testing the NSC's operational capabilities in Arctic sea conditions. USCGC *Bertholf's* economical propulsion plant and enhanced endurance allowed for 24 days at sea without replenishment and provided for sustained cutter presence offshore. The large flight deck and stable sea keeping capabilities allowed for a broad weather envelope to launch and recover aircraft, and also supported more than 20 safe and effective law enforcement boardings in seas up to 8 feet. The Coast Guard is very pleased with the operational performance of the NSC in the Bering Sea thus far.

*Question.* I understand that the Coast Guard has been analyzing various unmanned aerial systems to determine which existing systems might provide a solution for both your land-based and ship-based aerial missions. What added capabilities and cost avoidance could these unmanned systems provide that current manned aircraft platforms are not providing?

*Answer.* Aircraft persistence; sensor payloads; and command, control, communications, computers, intelligence, surveillance, and reconnaissance (C4ISR) suites unique to unmanned aircraft systems (UASs) are expected to significantly increase maritime surveillance and detection capability for strategic and tactical commanders. Additionally, unmanned capabilities may permit the Coast Guard to employ airborne sensors when and where they are needed most, and for extended periods, regardless of risks that would prevent the employment of manned aircraft (e.g., areas where chemical, biological, radioactive, and other hazards are present). Fi-

nally, UASs allow more versatile manned aircraft to be employed elsewhere to maximize mission outcomes. By one estimate, the UAS has a lower life-cycle cost when compared to manned aircraft operations (“Cost Comparison Potential of Coast Guard Unmanned Aircraft Systems and Coast Guard Manned Aircraft Systems” study, prepared by Wyle Laboratories, Inc., in support of the Coast Guard Office of Aviation Acquisition (CG-931), in August 2010). This study estimates a cost per flight hour savings of 15 percent for ship-based UAS as compared to the H-65 and 50 percent for land-based UAS, as compared to C-130H.

*Question.* Do you believe that it is important to make these assets available to the Coast Guard as soon as possible?

*Answer.* Yes. The UAS acquisition is a significant component of the Coast Guard’s solution to eliminate the current MPA gap. However, while UAS is a priority for the Coast Guard, the highest priorities of Coast Guard Air Domain are to extend current aircraft service life, enhance the capability of current airframes, and recapitalize aged and obsolete air assets.

*Question.* What specific funds are requested in the fiscal year 2012 budget that would move the Coast Guard closer to the acquisition of its own unmanned aerial assets?

*Answer.* The Coast Guard continues to advance its plan for UAS acquisition through its partnerships with other Government agencies that are developing and implementing the UAS concept of operations. In 2012, Coast Guard will apply multi-year funds to continue its UAS acquisition research projects.

*Question.* What is the Coast Guard’s assessment of SouthCom’s Project Cazador, which was carried out in cooperation with Panama?

*Answer.* The Coast Guard did not have any direct involvement with the planning and execution phases of Project Cazador; this was a SouthCom-led initiative that occurred in summer 2010 over a 120-day period. The project was conducted in cooperation with Panama and provided additional Detection and Monitoring (D&M) capacity along the littorals of Panama. The program complemented Joint Interagency Task Force South’s D&M efforts that occurred further offshore, which the Coast Guard plays a substantial role in. Initiatives such as Project Cazador are considered of high value to the Coast Guard given the synergy with the aforementioned Coast Guard operations. The UAS, Heron I, was demonstrated during Project Cazador. Coast Guard personnel deployed to observe Heron I gained valuable UAS experience. It was observed that Heron I’s slow cruise speed is both a strength and weakness. It was observed that Heron I is very capable of long-endurance missions in limited areas or over a specific target. When attempting to classify and identify targets at the outer edge of its radar range, it was observed that airspeed was a limiting factor. As such, Heron I would likely have limited operational effectiveness when patrolling the extensive smuggling routes south of Panama.

*Question.* How do the illicit cargo interdicted during Project Cazador compare to amounts seized in recent Coast Guard operations?

*Answer.* During the same 4-month period (June 2010 through September 2010), the Coast Guard sized 28 metric tons (MT) of cocaine in the transit zone, while Project Cazador seized a total of 10 MT of cocaine.

*Question.* If Coast Guard assets had not been tied up responding so bravely to the Deepwater Horizon incident, do you believe Project Cazador would have yielded additional interdiction of illicit cargo?

*Answer.* Project Cazador could have possibly yielded additional interdictions had the Coast Guard not diverted assets to support Deepwater Horizon operations. During much of Deepwater Horizon, Airborne Use of Force (AUF) helicopters were diverted from counter drug deployments to support the response efforts. In one specific case, a Project Cazador detection and monitoring asset located and tracked a “go-fast” in the Western Caribbean near Costa Rica. A Coast Guard cutter conducting a Joint Interagency Task Force South patrol was diverted to intercept the “go-fast”, which was suspected of trafficking cocaine. The Coast Guard cutter did not have an AUF capable helicopter deployed onboard, and the “go-fast” evaded the cutter and escaped into Costa Rican territorial waters.

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QUESTIONS SUBMITTED BY SENATOR LISA MURKOWSKI

COAST GUARD MARITIME COVERAGE IN ALASKA

*Question.* In Alaska, we are very concerned with the President’s decision to decommission another high endurance cutter (WHEC) in the fiscal year 2012 budget. Given the vast maritime environment that the Coast Guard is responsible for protecting in Alaska, I am concerned that the decommissioning of these cutters will

have significantly negative impacts on the safety and security of the Alaskan commercial fishing industry. The Coast Guard is tasked with conducting operations in Alaska that encompasses more than 3.8 million square miles, which is larger than the land mass of the continental United States, and more than 33,000 miles of coastline. With the Alaskan fishing industry producing more than 50 percent of the national fishing totals each year, the cumulative loss of another cutter from the Coast Guard's fleet could place a significant portion of the Alaskan fishing fleet that routinely operate in the Bering Sea and Gulf of Alaska in danger as well as preventing the Coast Guard from effectively ensuring that the safety and commercial fisheries regulations are adequately enforced.

Previously you testified that the Coast Guard was committed to a plan to recapitalize the current WHEC fleet with new NSCs, an effort that was designed to maintain current cutter coverage levels while quickly bringing the new class of cutters online. However, the fiscal year 2012 proposed budget does not have any funding for long-lead time materials (LLTM) for the sixth NSC. During Secretary Napolitano's fiscal year 2012 budget hearing in March, she emphasized her commitment to building out eight NSCs. NSC No. 5 is now fully funded. However, I note that there is no funding for NSC No. 6 in the fiscal year 2012 request. The Coast Guard previously funded LLTM for the NSC in advance of production. Would the total cost of NSC No. 6 be reduced if LLTM are funded in fiscal year 2012 versus fiscal year 2013? If so, by how much? Also, what plan do you have in place to assure that there is adequate cutter coverage in Alaska?

As you are aware, there are only seven HH-60 helicopters in Alaska—four in Kodiak and three in Sitka. These assets, given their durability in harsh weather environments, are essential to the Coast Guard's ability to rescue those in need in Alaska. However, each year helicopters are repositioned in Alaska to cover the fishing fleets in the Bering Sea and Gulf of Alaska. That repositioning moves assets from other Coast Guard facilities, leaving those areas with resource gaps. What is the Coast Guard's plan to close this aviation resource gap? Does the Coast Guard have the aviation assets it requires to complete its missions in Alaska and the rest of the United States?

Answer. If NSC No. 6 were fully funded in fiscal year 2012, the Coast Guard could award NSC No. 6 LLTM in fiscal year 2012. The possibility for total cost savings would depend on several factors.

The Coast Guard has a proud history of serving the maritime interests in Alaska and will continue to do so, including maintaining a major flight deck equipped cutter presence in the Bering Sea. The NSC will replace the aging and obsolete WHECs and provide greater operational availability to the fleet of major cutters. NSCs are already having an operational impact. In fact, the first NSC, USCGC *Bertholf* (maritime security cutter large (WMSL) 750), commenced its first patrol in Alaska in April 2011. Additionally, USCGC *Waesche* (WMSL 751), also home-ported on the west coast, will be ready for operations by November 2011 and available for worldwide assignment. Moreover, USCGC *Stratton* (WMSL 752) will be delivered in September 2011 and ready for operations in spring 2013. Patrolling Alaskan waters remains a high priority and the Coast Guard is committed to providing coverage to meet the most-pressing operational needs, including coverage for missions in the Bering Sea.

The Coast Guard has partnered with the U.S. Navy Sundown program to receive, at no cost, retired H-60F model airframes, which can be converted to Coast Guard MH-60T helicopters. Funding was provided in the Disaster Relief and Summer Jobs Act of 2010 (Public Law 111-222) to convert one Navy H-60F airframe to a Coast Guard MH-60T helicopter as a replacement for one of two HH-60J Coast Guard helicopters (CGNR 6028 and 6017) lost in operational crashes. This conversion is expected to be completed in November 2011. Funding has been requested in the Coast Guard's fiscal year 2012 budget to convert a second H-60F airframe, completing the restoration of HH-60 capacity. The Coast Guard continues to balance rotary wing needs based on operational risks, which is why the Coast Guard continues to rotate HH-60s to Alaska during critical fishing and crabbing seasons.

Of the four rotary-wing aircraft lost due to mishaps in the past 3 years, to date one has been funded for replacement, and the second is requested in the fiscal year 2012 President's budget. With these planned replacements, there remains a two aircraft gap in the aviation fleet. However, the Coast Guard moves assets to ensure coverage for highest priority missions.

#### CONCLUSION OF HEARINGS

Senator LANDRIEU. The subcommittee stands in recess, subject to the call of the Chair.

[Whereupon, at 11:17 a.m., Tuesday, May 10, the hearings were concluded, and the subcommittee was recessed, to reconvene subject to the call of the Chair.]

# DEPARTMENT OF HOMELAND SECURITY APPROPRIATIONS FOR FISCAL YEAR 2012

U.S. SENATE,  
SUBCOMMITTEE OF THE COMMITTEE ON APPROPRIATIONS,  
*Washington, DC.*

## NONDEPARTMENTAL WITNESSES

[The following testimonies were received by the Subcommittee on Homeland Security for inclusion in the record. The submitted materials relate to the fiscal year 2012 budget request for programs within the subcommittee's jurisdiction.]

### PREPARED STATEMENT OF THE AMERICAN PUBLIC TRANSPORTATION ASSOCIATION

#### OVERVIEW

Mr. Chairman and members of the subcommittee, thank you for this opportunity to submit written testimony to the subcommittee on the fiscal year 2012 funding needs for public transportation security within the budgets of the Federal Emergency Management Agency (FEMA) State and local grants program, and the Transportation Security Administration (TSA), Transportation Sector Network Management Mass Transit Division, and throughout the Department of Homeland Security (DHS). The American Public Transportation Association (APTA) urges the Congress to increase appropriations for the fiscal year 2012 Rail and Public Transportation Security grants within the FEMA State and local grants. Past appropriations have not come close to the levels authorized under the Implementing Recommendations of the 9/11 Commission Act of 2007 (Public Law 110-53). We appreciate the funding that the Congress has provided to date, but at the recent levels, grant allocations to regions, and ultimately the awards to the individual transit agencies are inadequate.

Recent cuts to the public transportation security grant program continue a disappointing trend on support for surface transportation security programs. These grants are critical to transit agencies in meeting security improvement needs. Transit provides 18 times as many passenger trips as aviation, but aviation receives 12 times as much security funding as surface transportation security. Spending per passenger for transit security is 4 cents; for aviation it's \$8.67. Aviation security receives 215 times as much Federal funding per passenger as transit. Threats to public transportation continue to exist as we were reminded again last week with the terrorist bombing of the subway in Minsk, Belarus. Public transportation security investment should be increased, not decreased and I urge the Congress to find the resources to appropriate to levels consistent with those authorized in the 9/11 Commission Act.

#### ABOUT APTA

APTA is a nonprofit international association of nearly 1,500 public and private-member organizations, including transit systems and commuter, intercity and high-speed rail operators; planning, design, construction, and finance firms; product and service providers; academic institutions; transit associations and State departments of transportation. APTA members serve the public interest by providing safe, efficient, and economical public transportation services and products. More than 90 percent of the people using public transportation in the United States and Canada are served by APTA-member systems. In accordance with the National Infrastructure

Protection Plan, APTA is recognized by DHS as serving in the capacity of the Mass Transit Sector Coordinating Council.

#### GREATER INVESTMENTS IN TRANSIT SECURITY ARE REQUIRED

Safety and security have always been the top priority of the public transportation industry. Since 9/11, transit systems have taken many steps to further improve security. Public transit agencies with State and local governments, have invested billions of dollars on security and emergency preparedness programs. While we recognize that as an open public infrastructure there are limitations on what specific steps can be taken to secure transit facilities and operations, I want to emphasize that there are still many steps that must be taken and many security improvements that can be made to improve the security of our systems and enhance the safety of our Nation's transit riders.

I have testified on numerous occasions of the well-established and significant risks that transportation and public transportation specifically, continue to face. As detailed below, the Government Accountability Office (GAO) and the Mineta Transportation Institute have chronicled the history of attacks on public transportation and the members of the subcommittee are certainly well aware of the history of attacks and the thwarted plots and continuing investigations that clearly make the case. However, the Congress continues to look at the issue of transportation security in the rigid structure of agency budget silos. I urge the subcommittee to evaluate the modal security needs independent of history or agency budget structure. While \$5.1 billion in budgetary resources are directed toward aviation security within the budget of the TSA, the priority budget for public transportation is within the FEMA State and local programs account. The Transit Security Grant Program (TSGP) is the principal source of security assistance for transit agencies and these grant funds can do more to enhance security than additional funds directed to the Federal agencies. At a level of \$250 million in fiscal year 2011, the commitment to surface transportation security does not register a fair comparison, even when including the TSA Surface Transportation account and excluding aviation security fees. The Congress seems to have locked Rail and Public Transportation Security grants into a budgetary pattern that is not based in any true evaluation of risk or need.

As I have testified previously, a study released by APTA in 2010 showed U.S. transit security needs nationwide at \$6.4 billion. Despite billions of dollars already invested from Federal, State, and local sources, these needs persist as our understanding of risk, consequence, response and recovery has changed, and technology and operational approaches are also different today.

Despite wide recognition of the risk to surface transportation and public transportation security, only \$1.25 billion of the \$3.4 billion authorized by the 9/11 act for public transportation security improvements has been appropriated. That legislation authorized \$3.4 billion and authorized additional funding for the security of rail carriers (freight, passenger, and commuter rail) over a 4-year period. Again, we find ourselves asking, why are important public transportation security needs going unfunded?

In 2010, Americans took more than 10.2 billion transit trips. People use public transportation vehicles more than 35 million times each weekday. As previously stated, this is 18 times the number of daily boardings on the Nation's domestic airlines. The consequences of a successful terrorist attack on a single high-capacity urban rail system during peak travel time will result in a devastating number of fatalities and injuries. It will have a crippling affect on the economy of that entire metropolitan area, with a potential ripple effect nationwide. We cannot avoid talking about the consequences, as the resources are not being dedicated where our needs truly exist.

#### TRANSIT SECURITY NEEDS ARE REAL AND REQUIRE ATTENTION

As we have stated before, and as the members of this subcommittee well know, authoritative sources have acknowledged that the risk to public transportation systems is real, and it has not diminished:

- GAO released a 2002 report stating “about one-third of terrorist attacks worldwide target transportation systems, and transit systems are the mode most commonly attacked.”
- In 2007, GAO reported to the Congress that “the characteristics of some passenger rail systems—high ridership, expensive infrastructure, economic importance, and location (e.g., large metropolitan areas or tourist destinations)—make them attractive targets for terrorists because of the potential for mass casualties and economic damage and disruption.”

- On February 29, 2008, the Office of Intelligence of TSA released a report concluding that public transportation in America remains vulnerable to terrorist attack. The report states: “The volume of previous attacks and recent plotting against mass transit systems overseas demonstrates continued strong terrorist interest in targeting this sector.” The report further states that: “Previous rail attacks in Madrid, London, and Mumbai could inspire terrorists to conduct similar attacks in the United States.”
- On September 30, 2009, the Honorable Michael E. Leiter, Director, National Counterterrorism Center, testified in the Senate that “al-Qa’ida continues to pursue plans for Homeland attacks and is likely focusing on prominent political, economic, and infrastructure targets designed to produce mass casualties, visually dramatic destruction, significant economic aftershocks, and/or fear among the population. The group also likely remains interested in targeting mass transit systems, and other public venues, viewed as relatively soft targets as evidenced by past al-Qa’ida attacks in London.”
- The federally funded and chartered, independent Mineta Transportation Institute has collected data on worldwide terror incidents and found more than 2,000 separate attacks on surface transportation—1,223 involving bombs and incendiaries—since 1970. These attacks caused 6,190 deaths and approximately 19,000 injuries.

This history calls for continued vigilance and continued investments in surface transportation security.

#### GRANT PROGRAM STRUCTURE AND OTHER RESOURCE NEEDS

We once again ask that the subcommittee include language that directs DHS to award funds directly to transit agencies and prohibits DHS from imposing a local match requirement, consistent with congressional intent expressed in the conference report of the 9/11 act. APTA has no objection to language included in the fiscal year 2010 conference report which directed FEMA to allow transit agencies to permit States to act as subgrantees. We believe that as long as transit agencies affirmatively choose to have their grants administered by their State administrative agencies, they should have that option.

#### *Fiscal Year 2011 TSGP Grant Guidance*

It is important that we emphasize here that there exist significant concerns among our Nation’s transit providers concerning the direction of the draft fiscal year 2011 TSGP Grant Guidance. APTA believes that a proposal to shift the grant program to an approach that targets a pre-designated list of specific critical infrastructures is ill-advised, and would preclude important system-wide security improvements, while also undermining the regional collaboration that exists under the current grant program. APTA and its members have urged the TSA to reconsider this proposal.

#### CONCLUSION

Mr. Chairman, once again we find ourselves calling attention to another major terrorist attack against mass transit riders. The deadly bombing of the subway in Minsk, Belarus has left security experts confused given the lack of significant ethnic or religious divides, nor history of violent political upheaval. Yet, unknown terrorists chose to set off a bomb in a crowded metro station in Minsk last week killing 12 people and wounding more than 150. We urge the subcommittee to never forget the several foiled plots against U.S. public transportation systems and the attacks on Madrid’s commuter trains, on London’s subways, or the seven bombs on Mumbai’s commuter trains. Those three international incidents alone resulted in 452 deaths and 3,000 injuries. We should not ignore those potential incidents that we have been fortunate to thwart here in the United States and we urge the Congress to recognize the need for continued vigilance in surface transportation security, by appropriating funds consistent with the levels authorized under the 9/11 Commission Act.

I thank the subcommittee for this opportunity to testify and we look forward to working with you and the Congress to advance our mutual goals of safety and security for the traveling public.

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PREPARED STATEMENT OF THE AMERICAN PUBLIC TRANSPORTATION ASSOCIATION

#### OVERVIEW

Mr. Chairman, thank you for this opportunity to provide testimony to the subcommittee on the fiscal year 2011 funding needs for public transportation security

within the budgets of the Federal Emergency Management Agency (FEMA) State and local grants program, and the Transportation Security Administration (TSA), Transportation Sector Network Management (TSNM) Mass Transit Division, and throughout the Department of Homeland Security (DHS). The American Public Transportation Association (APTA) asks the subcommittee to provide appropriations for the fiscal year 2011 Transit Security Grant Program (TSGP) in the amount of \$1.1 billion, the level authorized under the Implementing Recommendations of the 9/11 Commission Act of 2007 (Public Law 110-53). We appreciate the funding that this subcommittee has provided, but at the recent levels, grant allocations to regions, and ultimately the awards to the individual transit agencies have limited what projects can be pursued and implemented. We urge the Congress to find the resources to appropriate the levels authorized in the 9/11 act.

#### ABOUT APTA

APTA is a nonprofit international association of nearly 1,500 public and private-member organizations, including transit systems and commuter, intercity, and high-speed rail operators; planning, design, construction, and finance firms; product and service providers; academic institutions; transit associations and State departments of transportation. APTA members serve the public interest by providing safe, efficient, and economical public transportation services and products. More than 90 percent of the people using public transportation in the United States and Canada are served by APTA-member systems. In accordance with the National Infrastructure Protection Plan, APTA is recognized by DHS as serving in the capacity of the Mass Transit Sector Coordinating Council.

#### GREATER INVESTMENTS IN TRANSIT SECURITY ARE REQUIRED

As I will discuss later in my testimony, it is well established that transportation and public transportation specifically, continue to face significant security risks. One only needs to look to the recent attacks in Moscow and the ongoing investigation and prosecution of conspirators in New York to be reminded of this. Safety and security have always been the top priority of the public transportation industry. Since 9/11, transit systems have taken many steps to further improve security. Public transit agencies with State and local governments, have invested billions of dollars on security and emergency preparedness programs. While we recognize that as an open public infrastructure there are limitations on what specific steps can be taken to secure transit facilities and operations, I want to emphasize that there are still many steps that must be taken and many security improvements that can be made to improve the security of our systems and enhance the safety of our Nation's transit riders.

In 2009, APTA conducted a new survey of U.S. transit agencies to update their security investment needs and their experience with the current program. The results of the survey demonstrate that security investment needs persist nationwide, with total needs for all transit agencies exceeding \$6.4 billion. Our previous survey in 2004 identified needs in excess of \$6 billion. Despite billions of dollars already invested from Federal, State, and local sources, it is important to understand that facilities have changed and expanded; our understanding of risk, consequence, response, and recovery has changed; and technology and operational approaches are also different than they were in 2004.

The Congress recognized the need to enhance the focus of DHS on surface transportation and public transportation security when it enacted the 9/11 act. That legislation authorized \$3.4 billion for public transportation security improvements, and authorized additional funding for the security of rail carriers (freight, passenger, and commuter rail) over a 4-year period. And yet, over the period covered by the 9/11 act authorizations, only \$1.25 billion of the \$3.4 billion authorized has been appropriated, and even less has ultimately been directed in grants to transit agencies. This is simply unacceptable. We must increase investments and meet our security needs now—before we are forced to ask the question “what could have been done?”

The legislation also set in place a number of the structural elements that APTA and the Nation's transit systems continue to emphasize as priorities, including broad eligibility for capital and operational improvements, a rejection of a “one-size fits all” approach to transit security, a recognition of the open nature of transit facilities and services, interagency coordination between DHS and the Department of Transportation (DOT), consultation and coordination at all levels of government and with industry stakeholders, and support for information sharing and intelligence analysis, standard development, and research and technology development.

## TRANSIT SECURITY NEEDS ARE REAL AND REQUIRE ATTENTION

As we have stated before, and as the members of this subcommittee well know, authoritative sources have acknowledged that the risk to public transportation systems is real, and it has not diminished:

- The Government Accountability Office (GAO) released a 2002 report stating “about one-third of terrorist attacks worldwide target transportation systems, and transit systems are the mode most commonly attacked.”
- In 2007, GAO reported to the Congress that “the characteristics of some passenger rail systems—high ridership, expensive infrastructure, economic importance, and location (e.g., large metropolitan areas or tourist destinations)—make them attractive targets for terrorists because of the potential for mass casualties and economic damage and disruption.”
- On February 29, 2008, the Office of Intelligence of TSA released a report concluding that public transportation in America remains vulnerable to terrorist attack. The report states: “The volume of previous attacks and recent plotting against mass transit systems overseas demonstrates continued strong terrorist interest in targeting this sector.” The report further states that: “Previous rail attacks in Madrid, London, and Mumbai could inspire terrorists to conduct similar attacks in the United States.”
- On September 30, 2009, the Honorable Michael E. Leiter, Director, National Counterterrorism Center testified in the Senate that “al-Qa’ida continues to pursue plans for Homeland attacks and is likely focusing on prominent political, economic, and infrastructure targets designed to produce mass casualties, visually dramatic destruction, significant economic aftershocks, and/or fear among the population. The group also likely remains interested in targeting mass transit systems, and other public venues, viewed as relatively soft targets as evidenced by past al-Qa’ida attacks in London.”
- The TSA Office of the Inspector General released a March 2010 report highlighting the need for greater attention by TSA in surface transportation emergency planning and response capabilities.
- The federally funded and chartered, independent Mineta Transportation Institute has collected data on worldwide terror incidents and found more than 2,000 separate attacks on surface transportation—1,223 involving bombs and incendiaries—since 1970. These attacks caused 6,190 deaths and approximately 19,000 injuries.

DHS has the responsibility to ensure the safety and security. All of the official Government and independent analyses of risk and threat cite transportation modes as a potential target for terrorism. As a result, it is the mission of the TSA to protect “the Nation’s transportation systems to ensure freedom of movement for people and commerce.” We couldn’t agree more vigorously with that mission statement! However, one only needs to look at the TSA Web site to realize that the agency continues to focus in a sizable and disproportionate manner on one mode of transportation above all others. There is no mention of surface transportation anywhere to be found at the forefront of the TSA Web site.

Let me be very clear—and we have been consistent in our views on this—no one questions the security requirements of our Nation’s aviation system. But the scope and scale of the disproportionate attention and dedication of resources to one mode of travel over all others is hard to ignore. In 2009, Americans took more than 10.2 billion transit trips. People use public transportation vehicles more than 35 million times each weekday. This is 18 times the number of daily boardings on the Nation’s domestic airlines. Make no mistake; a successful terrorist attack on a single high capacity urban rail system during peak travel time could result in a devastating number of fatalities and injuries. In addition, it would have a crippling affect on the economy of that entire metropolitan area, with a potential ripple effect nationwide. We do not want to scare anyone, but at the same time we cannot continue to avoid talking about the consequences, as the resources are not being dedicated where our needs truly exist.

## OTHER PROGRAM REQUIREMENTS AND RESOURCE NEEDS

We further ask that you again include language that directs DHS to award funds directly to transit agencies and prohibits DHS from imposing a local match requirement, consistent with congressional intent expressed in the conference report of the 9/11 act. APTA has no objection to language included in last year’s conference report which directed FEMA to allow transit agencies to permit States to act as subgrantees. We believe that as long as transit agencies affirmatively choose to have their grants administered by their State administrative agencies, they should have that option.

We are pleased that many steps have been taken at FEMA and TSA to improve the TSGP application and award process, and we appreciate the attention that the Congress has placed on the difficulties inherent in this process. However, we urge your continued oversight and attention to opportunities to simplify and streamline the process. We are hopeful that the oversight efforts of the Congress, which have led to recent proposed reforms in the TSGP grant process, will achieve the desired results and expedite the delivery of funds to transit agencies with security improvement needs.

In addition to grant funding, we urge the Congress to provide \$600,000 to TSA TSNM Mass Transit Division for the continued operations of the Public Transit Information Sharing Analysis Center (ISAC). Funding for this program was authorized in the 9/11 act bill under section 1410 (d), which provides for the sharing of security information between transit agencies and DHS. The ability to share vital information is crucial in preventing and mitigating potential terrorist attacks. We have been advised by TSA that resources for the Public Transit ISAC are part of the TSA budget for TSNM. Further, a joint industry/government working group formed under the auspices of the Mass Transit SCC/Government Coordinating Council is currently refining a proposal for security information sharing that would look to the PT-ISAC to becoming a permanent, expanded system that would coordinate the dissemination of all relevant security information to the public transit industry.

We also urge the Congress to provide \$500,000 to DHS for the development of transit security standards. Over the last several years, APTA has worked closely with DOT, DHS, and industry leaders to develop standards that help transit agencies use available resources as effectively as possible. It is our understanding that resources are factored into the TSA budget for this continuing effort, but we urge the subcommittee to support the TSA in this regard. The ISAC and security standards are two important national programs that, although modest in funding needs, can significantly enhance transit security at the local level.

Finally, with regard to technology research and development, resource allocation issues within DHS have failed to adequately address the research and development needs of transit. In September 2008, the Mass Transit SCC Security Technology Working Group issued draft recommendations which identified concerns over the lack of a formal structure that brings the Federal Government and transit industry together to discuss transit security technology priorities, needs and areas of potential interest for technology advancement and research. There is a general view that TSA research and development, and DHS science and technology do not conduct adequate early outreach with the industry to determine needs ahead of actual technology development and deployment efforts. Transit security professionals believe that early and active engagement of industry could lead to a better understanding of varying transit agency needs, as well as better research and development overall.

Finally, resources such as technical assistance and the like may be necessary for support of transit industry efforts in the area of cybersecurity. Concerns over cybersecurity have increased across the Federal Government and throughout the country over recent years, and transit agencies are no different. As significant users of power and computerized control systems, cybersecurity will remain a significant concern for an industry responsible for the safe and secure movement of 35 million daily riders.

#### CONCLUSION

Mr. Chairman, the recent suicide bomb attacks in Moscow provided an unwanted but graphic reminder of the threats our industry continues to face. We cannot forget the attacks on Madrid's commuter trains, on London's subways, or the seven bombs on Mumbai's commuter trains. Those three incidents alone resulted in 452 deaths and 3,000 injuries. We should also not ignore those potential incidents that we have been fortunate to thwart. More details have emerged about the plans involved in the al Qaeda-inspired New York subway bomb plot, and the reports surrounding this plot alone should emphasize the need for continued vigilance in surface transportation security.

I thank the subcommittee for this opportunity to testify and we look forward to working with you and the Congress to advance our mutual goals of safety and security for the traveling public.

ATTACHMENT, APTA SURVEY OF UNITED STATES TRANSIT SYSTEM SECURITY NEEDS

SUMMARY AND PRINCIPAL FINDINGS

The American Public Transportation Association (APTA) conducted a survey of 35 of its transit agency members during 2009 and early 2010 to determine agency security funding requirements, grants received in prior fiscal years, and the projects advanced through prior year grants. The participating transit systems were selected from APTA members who are eligible recipients of Federal Emergency Management Agency (FEMA) Transit Security Grant Program (TSGP) funding. Additional estimates of national needs were expanded beyond the survey respondents based on the portion of transit operations represented by the responding systems in six categories that represent equipment, infrastructure, and activity that requires security efforts. The principal findings of that survey are:

- Total security needs far surpass funding provided to date. Transit agency security-related investment needs are \$6.4 billion. This amount is a 5-year estimate and includes \$4.4 billion for transit agency security-related capital investment plus \$2 billion for security-related personnel and other security-related operational expenses. Federal funding provided in fiscal year 2010 for public transportation security was \$253 million.
- Capital security needs remain a top priority, but many agencies cite operating needs. Respondents to the survey estimated capital needs as exceeding operating needs by more than a 3-to-1 ratio. Disparities in priorities between large and small systems are indicative of the differences in infrastructure and assets requiring protection. Security operations needs are more likely to comprise a larger percentage of need for smaller systems.
- Transit security priorities vary from agency to agency. Survey responses demonstrate that security priorities are unique to each individual agency, just as each individual agency's infrastructure, operations and governance is unique. Transit agencies seek more flexibility in the uses of funds and a streamlined application process. A broad list of eligible projects formed the basis for the National Transit Systems Security Act of 2007 as contained within the Implementing Recommendations of the 9/11 Commission Act (Public Law 110–53).
- Transit security resources are required beyond grant funds. Beyond the grant funding sought by transit agencies, resources are needed in a variety of components within the Department of Homeland Security (DHS), including funding for information sharing and intelligence, security standards development, research and technology development, technical assistance, and the broader approaches towards cybersecurity and resiliency (all-hazards response).

APTA SURVEY OF UNITED STATES TRANSIT SYSTEM SECURITY NEEDS

APTA conducted a survey of 35 of its transit agency members during 2009 and early 2010 to determine agency security funding requirements, grants received in prior fiscal years, and the projects advanced through prior year grants. The participating transit systems were selected from APTA members who are eligible recipients of FEMA TSGP funding. The sample of systems operates 43.0 percent of all transit vehicles that were reported in the Federal Transit Administration (FTA) National Transit Database in 2008, operates 52.4 percent of all revenue vehicle miles, operates 64.0 percent of all passenger stations and 62.9 percent of all rail transit right-of-way measured by directional-route miles, and carries 71.8 percent of all passenger trips and 68.1 percent of all passenger miles of travel.

TRANSIT FUNDING NEEDS

Respondents were asked to report their 5-year security funding needs for capital and for operations. Table 1 shows those needs as reported by the participating agency and expanded to include other transit agencies.

TABLE 1.—FIVE-YEAR SECURITY FUNDING NEEDS

[Millions of dollars]

Transit systems included in estimate	Five-year funding needs		
	Capital	Operating	Total
Respondents to survey for these questions .....	2,204	655	2,859
Systems eligible for TSGP funds .....	3,286	1,518	4,804
All transit agencies in any location .....	4,419	2,018	6,437

The security funding needs over the next 5 years for all transit systems are \$6.4 billion, \$4.4 billion for capital, and \$2.0 billion for operating. Among all transit systems eligible for TSGP funding these needs are \$4.8 billion, \$3.3 billion for capital, and \$1.5 billion for operations.

These needs are based on the 34 survey respondents who were able to forecast capital funding needs and the 33 who were able to forecast operating funding needs. Respondents which provided needs estimates found a total security-related funding need of \$2.9 billion for their systems, \$2.2 billion for capital uses, and \$0.7 billion for operations. The responses were expanded to estimate needs for other transit agencies. The expansions were based on the portion of transit operations represented by the responding systems in six categories that represent equipment, infrastructure, and activity that requires security efforts. These categories are the following:

- total vehicles operated,
- vehicle miles in revenue service,
- unlinked passenger trips,
- passenger miles,
- stations, and
- directional miles of rail routes.

Data are taken from the 2008 National Transit Database and APTA’s 2009 Public Transportation Fact Book.

APTA published a survey of transit systems security needs in April 2004. That survey was used to project security funding needs for the entire transit industry. Capital needs to “maintain, modernize, and expand” the security function were \$5.2 billion without a specified time period. Annual operating needs were \$800 million which included existing security operating expenses. Those needs are most comparable to the \$6.4 billion need for all agencies for the next 5 years estimated in this survey.

SECURITY FUNDS RECEIVED DURING THE PAST 3 YEARS

Respondents were asked the amount of funds they received during each of fiscal years 2006, 2007, and 2008 for security-related projects regardless of the source. Because these amounts are not expected to be of a similar amount for nonparticipating systems in any consistent manner, no funding estimates are made for nonparticipating systems. Transit security grants were also distributed during fiscal years 2003, 2004, and 2005; however, this survey limited the request to the most recent 3 fiscal years for ease of reporting. Data regarding fiscal year 2009 grants was not available at the time of this survey.

TABLE 2.—SECURITY PROJECT FUNDING FOR SURVEY PARTICIPANTS

[Millions of dollars]

Funding source	Funding amount for participating systems only		
	Fiscal year 2006	Fiscal year 2007	Fiscal year 2008
TSGP grants .....	103.8	146.3	143.2
Agency match for TSGP grants .....	0.6	5.5	4.8
State, local security grants .....	46.6	41.5	41.1
Agency match for State, local grants .....	26.7	19.7	18.2
<b>Total security funding .....</b>	<b>177.7</b>	<b>213.0</b>	<b>207.3</b>

USE OF FUNDS DEFINED BY PROJECT EFFECTIVENESS GROUP DESCRIPTIONS

FEMA groups security projects into five categories termed project effectiveness group descriptions (PEGD) which are used to prioritize investments. The five groups and the project types they include, as described in the fiscal year 2010 Transit Security Grant Program Guidance and Application Kit December 2009, are:

- Priority group A, “training, operational deterrence, drills, and public awareness activities” which includes: developing security plans; training (basic before follow-on) for security awareness, DHS-approved behavior recognition detection courses, counter-surveillance and immediate actions for security threats/incidents; operational deterrence for canine teams, mobile explosives screening teams, and anti-terrorism teams; crowd assessment; and public awareness.
- Priority group B, “multi-user high-density key infrastructure protection” which includes: anti-terrorism security enhancement measures, such as intrusion detection, visual surveillance with live monitoring, alarms tied to visual surveil-

- lance system, recognition software, tunnel ventilation and drainage system protection, flood gates and plugs, portal lighting, and similar hardening actions for: tunnel hardening; high-density elevated operations, multi-user high-density stations, and hardening of supervisory control and data acquisition systems.
- Priority group C, “single-user high-density key infrastructure protection” which includes: anti-terrorism security enhancement measures for high-density stations, and high-density bridges.
  - Priority group D, “key operating asset protection” which includes: physical hardening/security of control centers; secure stored/parked trains, engines, and buses; bus/rail yards; and maintenance facilities.
  - Priority group E, “other mitigation activities” which includes interoperable communications, evacuation plans, and anti-terrorism security enhancement measures for low-density stations.

In addition, larger systems in high-risk areas meeting activity criteria are eligible for funding for operational activities with Operational Package (OPack) funds.

Table 3 reports the number of agencies in the sample which received TSGP funds and matching funds for use for each PEGD category for fiscal years 2006, 2007, and 2008 in the columns to the left and the use of funds from other sources in similar categories for the same years in the columns to the right. Thirty-five systems answered each question.

TABLE 3.—USE OF FUNDS BY PEGD CATEGORY

Project effectiveness group description category	Use of TSGP—number of grants by category			Use of non-Federal funding sources, number of grants using funds by category		
	Fiscal year 2006	Fiscal year 2007	Fiscal year 2008	Fiscal year 2006	Fiscal year 2007	Fiscal year 2008
Training, operational deference, drill, public awareness .....	8	24	20	6	8	8
Multi-user high-density key infrastructure protection .....	12	13	16	8	8	8
Single-user high density key infrastructure protection .....	7	5	5	5	5	7
Key operating asset protection .....	19	16	11	11	12	10
Other mitigation activities .....	5	6	7	7	9	8
Operational Packages (OPacks) .....	.....	8	5	5	6	5

USE OF FUNDS BY PROJECT DESCRIPTIONS

Participating transit systems were asked an open-ended question to list examples of the types of projects for which they used security funding. The question was repeated for each year for both TSGP and matching funds and State and local funding. Table 4 counts those answers in generalized categories into which they appeared to fit. Not all answers are included and many participants did not answer for each year. This table is thus a list of project types and should not be considered a count of the number of each project type actually undertaken.

TABLE 4.—GENERAL TYPES OF PROJECTS REPORTED BY PARTICIPANTS

Type of project	Projects implemented—categorized by general types (open-ended question, not all systems answered question for each year and not all uses were listed)					
	TSGP and matching funds			State and local funding		
	Fiscal year 2006	Fiscal year 2007	Fiscal year 2008	Fiscal year 2006	Fiscal year 2007	Fiscal year 2008
Closed circuit TV and CCTV support .....	15	7	10	7	7	7
Access control .....	5	2	3	2	3	2
Intrusion/perimeter monitoring/protection .....	2	6	4	2	4	2
Chemical detection equipment .....	2	.....	.....	.....	.....	.....
Awareness training .....	4	1	2	.....	.....	.....
Behavior recognition software .....	1	.....	.....	.....	.....	.....
K-9 related equipment/training .....	1	.....	.....	1	1	2
Training and exercises .....	7	14	15	.....	.....	1
Public awareness .....	1	2	3	.....	.....	.....
Communications improvements and equipment upgrades .....	3	.....	2	2	1	5

TABLE 4.—GENERAL TYPES OF PROJECTS REPORTED BY PARTICIPANTS—Continued

Type of project	Projects implemented—categorized by general types (open-ended question, not all systems answered question for each year and not all uses were listed)					
	TSGP and matching funds			State and local funding		
	Fiscal year 2006	Fiscal year 2007	Fiscal year 2008	Fiscal year 2006	Fiscal year 2007	Fiscal year 2008
Tunnel communications .....	1	.....	.....	.....	.....	.....
Security planning .....	1	1	3	.....	1	.....
Infrastructure protection/fencing/lighting .....	1	.....	.....	2	2	3
Control center and control equipment redundancy/improvement .....	2	1	.....	.....	.....	.....
Tunnel protection and tunnel access equipment .....	2	3	2	.....	.....	.....
Vehicle location system .....	1	.....	.....	.....	.....	.....
Portal security .....	1	.....	2	.....	.....	.....
Station security .....	1	1	1	1	1	.....
Passenger information systems .....	.....	1	.....	.....	.....	.....
Risk assessment .....	.....	1	3	.....	.....	.....
License plate recognition equipment .....	.....	.....	1	.....	.....	.....
Electronic security .....	.....	.....	1	.....	.....	.....
Guards, police .....	.....	.....	.....	4	4	4

USE OF FUNDS VS. ACTUAL NEEDS

It is important to note that survey responses on funding uses should not be seen as indicators of transit agency security funding priorities. Instead they are provided to simply demonstrate where funding has been spent. APTA and many of its members continue to have concerns that the categorical prioritization of funding within the TSGP unnecessarily restricts agencies from applying for security grants for projects they would otherwise deem more important to their specific agency security mission. The statutory provisions of the Implementing Recommendations of the 9/11 Commission Act which outlined the eligible use of funds did so in a broad and generic manner in order to specify the wide range of eligible uses, and not in the restrictive and prioritized manner prescribed by TSGP grant guidance.

RESPONDENTS VIEWS ON THE ADMINISTRATION OF THE TSGP<sup>1</sup>

The administration of the TSGP has been of significant concern to the transit industry over the last several years, with changes to policy and priorities occurring each year creating challenges for grantees to implement their own security budgets, plans and programs in a consistent manner. APTA's survey asked open-ended questions regarding grantees views on the TSGP administration.

Many agencies sought additional availability of funds for operational security needs, while other agencies felt the program should be limited to capital security improvements. It was widely viewed that TSGP grants should be comprised of 100 percent Federal funding, so as not to jeopardize important security projects because of other budget limitations. Multiple comments were received calling for operating and maintenance costs of TSGP-funded equipment to be considered an eligible expense.

The grant process timeline was widely perceived as too long and time consuming given the amount of funds available to agencies. Early release of grant guidance was a recommendation that would allow for timelier grant application submission.

Concerns were expressed that the TSGP did not allow "pre-award" authority. This inconsistency with Federal Transit Program grants not only added to confusion in agency dealings with FEMA and the Transportation Security Administration (TSA), but also had the potential to lead certain project expenditures to be ineligible because of relatively minor administrative details, thereby affecting the transit agency's ability to expend the funds as programmed.

A variety of administrative process recommendations were made in the comments section, such as urging DHS to follow the Federal Transit Administration (FTA) practice of utilizing annual audits for agencies with certified grantees business sys-

<sup>1</sup>NOTE.—Changes to TSGP administration have been implemented in response to grantee concerns since APTA's survey was conducted, some of which are reflected in the Fiscal Year 2010 Grant Guidance.

tems and practices. Many of the paperwork requirements and record keeping processes in place were seen as duplicative.

Additional projects that have been excluded or overly restricted include consequence management projects, continued sustenance and life-cycle maintenance of security projects, interoperable communications, and redundant power systems. Current allocations for management and administration are not sufficient for long-term capital endeavors. Agencies require more flexibility in the assignment of in-house flagging and escort crews for work tied to security projects. Some agencies argued for allowable costs to include program administration and project management. Several respondents argued that the guidance was unnecessarily restrictive as to the use of funds, since threats and technology are regularly subject to change. As well, needs vary from transit agency to transit agency according to inherent risk exposures and current state of infrastructure and technological applications.

Many agencies commented that operational funding should be available for projects and purposes other than the currently defined OPacks. Not all transit agencies control their own sworn law enforcement, and as such often contract for services—often with private contractors or sworn forces of surrounding jurisdictions. The unavailability of funds for these purposes is seen as an unnecessary restriction.

Some agencies felt that the current grouping of agencies into tiers did not adequately correlate their tier to their risk, due to perceived unique regional security concerns. Smaller systems complained that despite their eligibility under the tier system, they either had not been successful at obtaining grant funding. Some smaller agencies felt that minimum project amounts should be eliminated.

The wide variety of comments from agencies supports APTA's consistent call for less restrictive security grants and for a process that avoid the one-size-fits-all approach.

#### OTHER SECURITY NEEDS NOT IDENTIFIED IN THIS SURVEY

The funding needs and uses identified through this survey do not include Department-centric budgetary resources, such as those required for intelligence and information sharing, security standards development, and research and development.

##### *Information and Intelligence*

A high priority for the transit industry in the area of information sharing and intelligence is the continuation of a small but critical amount of annual funding for the annual maintenance of the Public Transportation Information Sharing and Analysis Center (PT-ISAC). Established in response to Presidential Decision Directive 63 and Homeland Security Presidential Directive 7 (HSPD-7), the PT ISAC is seen by transit security professionals as a highly valuable interactive resource for the dissemination and sharing of industry specific information and intelligence. A joint industry/government working group formed under the auspices of the Mass Transit Sector Coordinating Council (SCC)/Government Coordinating Council (GCC) is currently refining a proposal for security information sharing that would look to the PT-ISAC to becoming a permanent, expanded system that would coordinate the dissemination of all relevant security information to the public transit industry.

##### *Security Standards*

A similar high priority for the industry requiring continued, but relatively small amounts of funding is the transit security standards development program. Produced through the consensus-based process recommended by the American National Standards Institute and fully inclusive of Federal stakeholders including the TSA, FTA, and Federal Railroad Administration, the transit security standards program serves an extremely important guiding role for future policies and investments in transit security.

##### *Research and Development*

Additionally, resource allocation issues within DHS have failed to adequately address the research and development needs of transit. In September 2008, the Mass Transit SCC Security Technology Working Group issued draft recommendations which identified concerns over the lack of a formal structure that brings the Federal Government and transit industry together to discuss transit security technology priorities, needs, and areas of potential interest for technology advancement and research. There is a general view that TSA research and development, and DHS science and technology do not conduct adequate early outreach with the industry to determine needs ahead of actual technology development and deployment efforts. Transit security professionals believe that early and active engagement of industry could lead to a better understanding of varying transit agency needs, as well as better research and development overall.

*Cybersecurity*

Also, resources such as technical assistance and the like may be necessary for support of transit industry efforts in the area of cybersecurity. Concerns over cybersecurity have increased across the Federal Government and throughout the country over recent years, and transit agencies are no different. As significant users of power and computerized control systems, cybersecurity will remain a significant concern for an industry responsible for the safe and secure movement of 35 million daily riders.

*Technical Support*

Since September 11, 2001, the FTA initially and DHS subsequently have offered technical support from time to time to assist transit agencies in the ongoing development and strengthening of their security plans, processes, procedures and resources. This level of Federal support continues to be an imperative need and necessitates DHS to ensure that such technical assistance is appropriately funded.

*Resiliency and All-Hazards*

Finally, as DHS and many others in the homeland security policy arena discuss issues of resiliency and “all hazards” approaches to security and emergency management policy, transit agencies are increasingly looked to as instruments for disaster response and evacuation, and as such have repeatedly responded to major incidents ranging from 9/11 to Hurricanes Katrina and Rita. Views on the resources made available to the Department for its overall budget should not overlook the potential transit needs in “all-hazards” response to the resiliency question.

## ABOUT PUBLIC TRANSPORTATION IN THE UNITED STATES

The United States transit industry carries more than 10 billion riders a year for more than 50 billion passengers miles. In 2008, 7.2 million people used transit as their primary means of commuting to work, 23 percent more than commuted on transit in 2000.

Transit service is provided by more than 387,000 employees operating 137,000 vehicles in the peak service period each weekday. Transit rail cars, buses, and vans provide 4.6 billion miles of revenue service in a year. Twenty-six commuter rail systems, 15 heavy rail systems, and 35 light rail systems provide service more than 11,270 directional miles of routes, and along with bus service stop at 4,500 stations and numerous street locations.

APTA's Security Affairs Steering Committee serves in the role of the Mass Transit SCC.

## LETTER FROM MARINE CONSERVATION BIOLOGY INSTITUTE

APRIL 19, 2011.

Hon. MARY L. LANDRIEU,  
*Chairman, Subcommittee on Homeland Security, Washington, DC.*

DEAR MADAM CHAIRWOMAN AND MEMBERS OF THE SUBCOMMITTEE: Marine Conservation Biology Institute (MCBI), based in Bellevue, WA, is a nonprofit conservation organization whose mission is to protect ocean ecosystems. We use science to identify places in peril and advocate for bountiful, healthy oceans for current and future generations. I wish to thank the members of the Homeland Security Appropriations Subcommittee for the opportunity to submit written testimony on the fiscal year 2012 appropriations for the U.S. Coast Guard (USCG). MCBI recommends \$10.791 billion for the USCG in fiscal year 2012. This amount would reinstate fiscal year 2010 funding levels, with an additional \$2 million to combat marine debris as mandated by law.

The USCG is a multi-mission agency, stretched by many demands. MCBI supports the USCG in their efforts to reach their goals in providing maritime safety, security, mobility, national defense, and protection of natural resources. The fiscal year 2012 President's request has decreased the USCG's overall budget by more than \$450 million, including a decrease of \$147 million for marine environmental protection, one of the USCG's 11 missions. We are concerned about this decrease and what it portends in terms of the further degradation our oceans.

## MARINE DEBRIS

Marine debris has become one of the most widespread pollution problems affecting the world's oceans and coasts. As highlighted by the “Great Pacific Garbage Patch” in the North Pacific Ocean, and garbage patch in the Atlantic Ocean, marine debris

is a growing problem that is manifesting itself in all United States waters, including in Hawaii, Alaska, Louisiana, and the Caribbean. Research has shown that debris seriously effects the marine environment, marine wildlife, the economy, and human health and safety.

Marine debris harms marine and coastal communities by damaging marine habitat like coral reefs, transporting non-native and invasive species to new habitats, causing navigational hazards and vessel damage, and harming and entangling wildlife. Some of the most common types of marine debris are discarded or lost fishing lines and nets, household plastics such as disposable lighters, six-pack rings, plastic bags, and Styrofoam pellets. The number of marine debris-related entanglement deaths of endangered and threatened seals, sea turtles, and seabirds continues to grow. For example, entanglement in debris is major cause of death for Hawaiian monk seals (population estimate: <1,200).

To combat marine debris, the Congress responded in a bipartisan manner and enacted the Marine Debris Research, Prevention, and Reduction Act in 2006 which established national efforts to identify, assess, reduce, and prevent marine debris and its effects on the marine environment. The National Oceanic and Atmospheric Administration (NOAA) and the USCG work together to undertake these activities. The USCG's marine debris efforts fall under its marine environmental protection mission, 1 of 11 missions.

The USCG plays a crucial role combating marine debris by monitoring and enforcing compliance with MARPOL Annex V and the Act to Prevent Pollution from Ships. Under this authority, the USCG monitors discharge of waste from ships and oversees port waste receptor facilities. In addition, the USCG provides critical support and leadership for a variety of anti-marine debris activities. For example, the USCG has partnered primarily with NOAA, starting in 1998, to remove an estimated 667 metric tons (mt) of marine debris (mostly derelict fishing gear) from the Northwestern Hawaiian Islands where marine debris kills endangered Hawaiian monk seals and seabirds. In 2009, NOAA and the USCG removed an estimated 68 mt of debris. With the recent earthquake in Japan, an influx of debris has been introduced to the marine environment. University of Hawaii scientists believe that we will start to see the impacts of this debris in the Hawaiian Islands in about 18 months.

The Marine Debris Act authorizes \$10 million annually for NOAA's Marine Debris Program and \$2 million for the USCG's marine debris efforts. NOAA has been level funded at \$4 million since 2008, but the USCG has never requested nor received any direct funding for its marine debris efforts.

As the Nation continues to deal with economic challenges, MCBI recognizes that allocating new funds for projects may be difficult. However, the economic costs of marine debris on our marine resources, tourism, human health and safety far outweigh the cost of marine debris removal activities. Therefore, we encourage the subcommittee to minimally reinstate the USGS funding levels to fiscal year 2010 enacted levels to maintain the service's operating capabilities, and include an additional \$2 million for the USCG to meet its responsibilities under the Marine Debris Act. Adequate and sustained funding is needed to maintain and enhance the ability of the USCG to support current removal projects, develop best management practices, reduce derelict fishing gear, and conduct education and outreach measures.

In summary, MCBI respectfully requests that the subcommittee augment the USCG funding to support the critical role it plays in fighting marine debris.

Sincerely,

WILLIAM CHANDLER,  
*Vice President for Government Affairs,*  
*Marine Conservation Biology Institute.*

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PREPARED STATEMENT OF THE NATIONAL ASSOCIATION FOR PUBLIC HEALTH  
STATISTICS AND INFORMATION SYSTEMS

The National Association for Public Health Statistics and Information Systems (NAPHSIS) welcomes the opportunity to provide this written statement for the public record as the Homeland Security Appropriations Subcommittee prepares its fiscal year 2012 appropriations legislation.<sup>1</sup> In 2005, the Congress passed the REAL ID

<sup>1</sup>NAPHSIS represents the 57 vital records jurisdictions that collect, process, and issue birth and death records in the United States and its territories, including the 50 States, New York City, the District of Columbia, and the five territories. NAPHSIS coordinates and enhances the

Act in response to the 9/11 Commission's recommendations that the Federal Government ensure a person "is who they claim to be" when applying for an official ID. Yet, 6 years later implementation remains stalled due to strained State budgets and a lack of Federal investment. As the nonprofit, national association for the 57 vital records offices that are critical partners in the security of our homeland, NAPHSIS recommends you provide the Federal Emergency Management Agency (FEMA) \$100 million over a period of 3–5 years to modernize vital records in support of REAL ID through grants to States.

#### PREVENTING FRAUD, IDENTITY THEFT, AND TERRORISM THROUGH VERIFICATION

Prior to the terrorist attacks on the United States on September 11, 2001, all but one of the terrorist hijackers acquired some form of identification document, some by fraud, and used these forms of identification to assist them in boarding commercial flights, renting cars, and other necessary activities leading up to the attacks. In its final report, the 9/11 Commission recommended implementing more secure sources of identification, stating that "Federal Government should set standards for the issuance of birth certificates and sources of identification, such as driver's licenses. Fraud in identification documents is no longer just a problem of theft. At many entry points to vulnerable facilities, including gates for boarding aircraft, sources of identification are the last opportunity to ensure that people are who they say they are and to check whether they are terrorists."<sup>2</sup>

Heeding the recommendations of the 9/11 Commission, the Congress enacted the REAL ID Act in May 2005. Among other provisions, the REAL ID Act and its corresponding regulations (6 CFR part 37) require that applicants for a driver's license present their birth certificate to the motor vehicle agency to validate their U.S. citizenship and their date of birth, and that birth certificates must be verified by the State. Section 37.13 of the identification standards regulations recommends that States through their departments of motor vehicles (DMV) should use the Electronic Verification of Vital Events (EVVE) system, operated by NAPHSIS, to verify birth certificates presented by applicants.

EVVE is an online system operated by NAPHSIS that verifies birth certificate information. It provides authorized users at participating agencies with a single interface to quickly, reliably, and securely validate birth and death information at any jurisdiction in the country. In so doing, no personal information is divulged to the person verifying information—EVVE simply relays a message that there was or was not a match with the birth and death records maintained by the State, city, or territory.

#### NEED FOR VERIFICATION PERSISTS

Many Federal and State agencies rely on birth certificates for proof of age, proof of citizenship, identification for employment purposes, to issue benefits or other documents (e.g., driver's licenses, Social Security cards, and passports), and to assist in determining eligibility for public programs or benefits (e.g., Medicaid). Unfortunately, there are cases where individuals have obtained birth certificates of deceased persons and assumed their identity, created fraudulent birth certificates, and altered the information on a birth certificate, as documented in a Department of Health and Human Services Office of Inspector General Report of 2000.<sup>3</sup>

In 2009 and 2010, the Government Accountability Office (GAO) documented several cases in which investigators created fraudulent birth certificates and were able to obtain passports based upon the fraudulent records because the passport office did not verify the birth certificate information.<sup>4</sup> Just recently, the Federal Bureau of Investigation (FBI) arrested Khalid Ali-M Aldawsari for "attempted use of a weapon of mass destruction". When the FBI searched Aldawsari's apartment, agents discovered that Aldawsari had plans to obtain a forged U.S. birth certificate and obtain multiple drivers' licenses for the purpose of renting several different cars to

activities of the vital records jurisdictions by developing standards, promoting consistent policies, working with Federal partners, and providing technical assistance.

<sup>2</sup>The 9/11 Commission Report, Final Report of the National Commission on Terrorist Attacks upon the United States, July 2004, p. 390.

<sup>3</sup>Department of Health and Human Services, Office of Inspector General, Birth Certificate Fraud, Sept. 2009 (OEL-07-99-00570).

<sup>4</sup>Government Accountability Office, Department of State: Undercover Tests Reveal Significant Vulnerabilities in State's Passport Issuance Process, Mar. 2009 (GAO-09-447) and State Department: Undercover Tests Show Passport Issuance Process Remains Vulnerable to Fraud, July 2010 (GAO-10-922T).

carry out his attacks. Aldawsari recognized that birth certificates can be used to obtain multiple identification documents such as passports and driver's licenses.

Passport fraud prevention managers commenced using the EVVE system in March 2009 for birth certificate verifications. In their first 6 weeks of use, there were two instances where the fraud prevention managers used the EVVE system to electronically verify the birth certificates, and EVVE returned a "no match". Upon further follow up with the vital records offices that "issued" the birth certificates it was determined that indeed the birth certificates presented with those passport applications were fraudulent. Based on these and other successes, NAPHSIS is working with the Department of State to integrate EVVE into the standard passport adjudication process.

#### STATES NEED FEDERAL SUPPORT TO IMPLEMENT REAL ID

EVVE is now installed in 30 vital records jurisdictions and is used by select State DMVs and Medicaid Offices, the Social Security Administration, the Office of Personnel Management, and the Department of State fraud prevention managers in select jurisdictions. Users of EVVE are enthusiastic about the system, citing its capacity for:

- Providing protection against the potential use of birth certificates for fraudulent activities.
- Improving customer service by facilitating rapid access to accurate and verifiable vital record data in real-time.
- Safeguarding the confidentiality of birth and death data.
- Offering a secure mechanism for communication between agencies and vital records offices via the Internet.
- Easily integrating with current legacy systems that the Federal or State agencies may already be using, and for serving as a user-friendly interface for agencies that seek a stand-alone query system.

NAPHSIS has completed upgrades to the EVVE system to meet the REAL ID requirements and is working to install EVVE in the remaining 27 jurisdictions before the now extended, REAL ID deadline. NAPHSIS has also procured a data analysis and quality control tool that all jurisdictions can utilize to analyze their EVVE database for anomalies, inconsistencies, accuracy, and completeness. This tool and the analysis of EVVE data has been completed in 17 jurisdictions to-date.

Despite EVVE's security, speed, and ease of use, the system is only as good as the underlying data infrastructure upon which it relies. Digitizing paper-based birth and death records, then cleaning and linking those records, will provide for secure, reliable, real-time identity verification using EVVE. Specifically,

- The majority of the 57 vital records jurisdictions have electronic birth records that extend back more than 7 decades. To recognize EVVE's full potential to verify birth certificates, 100 percent of jurisdictions should have their records in electronic form.
- There are cases where an individual has assumed a false identity by obtaining a birth certificate of a person who has died. Therefore, it is also important that all jurisdictions' death and birth records be linked to flag individuals who are deceased and identify fraudulent birth documentation.

#### RECOMMENDED ACTION: INVEST IN INFRASTRUCTURE TO FACILITATE ID VERIFICATION

The jurisdictions' efforts to digitize, clean, and link vital records have been hindered by State budget shortfalls. In short, the jurisdictions need the Federal Government's help to complete building a secure data infrastructure and support identity verification required by REAL ID. Under the current authority established through REAL ID, we ask that the Congress provide \$100 million to FEMA to support a new grants-to-States program for the purpose of modernizing vital records. Specifically, these funds would be used by vital records jurisdictions to digitize their birth records back to 1945, to clean these data to support electronic queries, and link birth and death records. We recommend the funding be appropriated over time according to one of two schedules:

- Option 1.*—\$33 million per year over 3 years. This option would provide roughly \$580,000 in fiscal year 2012 to each vital records jurisdiction, on average.
- Option 2.*—\$20 million per year over 5 years, providing roughly \$350,000 in fiscal year 2012 to each vital records jurisdiction, on average. The vital records modernization would progress more slowly than under option 1, but the funding would nevertheless significantly enhance the ability of States and territories to support the goals of REAL ID.

The terrorist attack the FBI thwarted in the apprehension of Khalid Ali-M Aldawsari brings to mind the September 11 tragedy, and reminds us of the need

to secure official forms of identification. We feel strongly that an investment of \$100 million is a small price to pay to strengthen Americans' safety and security by accurately, efficiently, and securely verifying birth data on the 245 million driver's licenses issued annually. Six years after REAL ID's enactment, isn't it time to implement the 9/11 Commission's recommendations and invest in the goals of REAL ID and identity verification?

NAPHSIS appreciates the opportunity to submit this statement for the record and looks forward to working with the subcommittee.

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PREPARED STATEMENT OF THE NATIONAL EMERGENCY MANAGEMENT ASSOCIATION

INTRODUCTION

Thank you for the opportunity to submit this statement for the record regarding the fiscal year 2012 budget for the Department of Homeland Security (DHS). As president of the National Emergency Management Association (NEMA) I represent the emergency management directors of all 50 States, territories, and the District of Columbia. Members of NEMA are responsible to the Governors for myriad responsibilities including emergency preparedness, homeland security, mitigation, response, and recovery activities for natural or terrorism-related disasters.

EMERGENCY MANAGEMENT PERFORMANCE GRANTS

The highest priority for NEMA within the President's request is funding for the Emergency Management Performance Grants (EMPG). EMPG assists State and local governments in managing a variety of disasters and hazards providing the only source of Federal assistance to State and local government for all-hazards emergency management capacity building. Grantees utilize EMPG funds for personnel, planning, training, exercises, warning systems, public outreach, and other essential functions in establishing effective preparedness, mitigation, response, and recovery. This program is of considerable economic value to the Federal Government as all Federal funds are matched 50-50 by State and local governments. Such a matching requirement increases accountability and supplements the impact of valuable Federal dollars.

This year, NEMA fully supports the President's requested funding level and House Appropriations Committee recommendation of \$350 million for EMPG. We appreciate the resource constrained environment, but when compared to other grant programs, the 50-50 match allows EMPG to stand alone as a worthwhile investment of Federal funds. In many ways, EMPG offers a cost-savings by allowing States to manage disasters which would otherwise need to be addressed by the Federal Government.

NEMA, in conjunction with the International Association of Emergency Managers, has taken the most significant step forward to-date in attempting to measure the effectiveness of EMPG. In March 2011, the two associations combined to release Emergency Management Performance Grants: Providing Returns on a Nation's Investment. The report measures the effectiveness of funding provided EMPG in fiscal year 2010. It also ties individual State and local efforts into the far larger picture of overall preparedness by demonstrating how a truly national emergency management system is developed and supported.

A copy of the report is available online at: [http://www.nemaweb.org/index.php?option=com\\_pollydoc&format=raw&id=2583&view=doc](http://www.nemaweb.org/index.php?option=com_pollydoc&format=raw&id=2583&view=doc)

HOMELAND SECURITY GRANT PROGRAM

NEMA members remain alarmed at the significant cuts proposed by the House Appropriations Committee to the State Homeland Security Grant Program (SHSGP). This program provides funds to build capabilities at the State and local levels and to implement the goals and objectives included in State homeland security strategies and initiatives in the State Preparedness Report. Funding amounts must remain at pre-consolidation levels, and these grants must be used in support of building an all-hazard capability. Furthermore, providing sole discretion to the Secretary of Homeland Security allows far too many opportunities for "politics" to be played with these critical grant programs. While in theory, combining grant programs and consolidation may appear sound; in practice such efforts remain impractical.

We urge the subcommittee to provide States greater flexibility in use of homeland security funds for all-hazards activities. Such flexibility allows the grant funding to be utilized by each State according to need, existing resources, and capabilities. This flexibility will serve to increase preparedness for all hazards including terrorism.

The effort to enhance and build the national emergency response system is a national effort and Federal resources should continue at the current level to maintain effectiveness. As the subcommittee considers funding for the SHSGP, NEMA urges sustained appropriations levels on a multi-year basis to allow for long-range planning, maintenance, implementation, and measurement.

#### PRE-DISASTER MITIGATION

The administration's request of \$85 million for the Pre-Disaster Mitigation (PDM) grant program reflects the amount normally available for programmatic activities after congressionally directed funding has been allocated out of a \$100 million appropriation. Since fiscal year 2002, PDM has been a competitively awarded grant program. The PDM program continues to be over-subscribed as more projects become eligible than can be funded in any given fiscal year at present funding levels.

NEMA supports the President's request of \$85 million provided the ban on congressionally directed funding from the recent reauthorization language is followed. Should targeted funding continue to be a part of this program, we would request appropriate funds above the \$85 million to off-set the programmatic impacts.

#### EMERGENCY OPERATIONS CENTERS

There remains a shortfall in the ability for States to build, retrofit, and upgrade primary and alternate emergency operations centers (EOC). According to the 2010 NEMA Biennial Survey, an estimated \$398 million in requirements exist to bridge the shortfall. The current EOC Grant Program is intended to improve emergency management and preparedness capabilities by supporting flexible, sustainable, secure, and interoperable EOCs with a focus on addressing identified deficiencies and needs. Fully capable emergency operations facilities at the State and local levels stand as an essential element of a comprehensive national emergency management system and are necessary to ensure continuity of operations and continuity of government in major disasters caused by any hazard. The continued viability of a strong and robust EOC Grant Program remains in the Nation's best interest.

#### EMERGENCY MANAGEMENT ASSISTANCE COMPACT

Finally, I wish to address funding for the Emergency Management Assistance Compact (EMAC). When States and the U.S. territories joined together and the Congress ratified EMAC (Public Law 104-321) in 1996, it created a legal and procedural mechanism whereby emergency response resources such as urban search and rescue teams can quickly move throughout the country to meet disaster needs. All 50 States, the District of Columbia, and three territories are members of EMAC and have committed their emergency resources in helping neighboring States and territories.

EMAC has grown significantly in size, volume, and the type of resources it provides over the years. Since 2004, the volume and types of resources requested under EMAC has grown considerably. For example, 26 emergency management personnel responded to the September 11, 2001, terrorist attacks. Conversely, more than 66,000 personnel from a variety of disciplines deployed to the gulf coast in response to Hurricanes Katrina and Rita and 12,279 personnel to Texas and Louisiana during Hurricanes Gustav and Ike. The 2009 spring flooding in North Dakota and Minnesota resulted in States deploying equipment, sandbags, and 1,029 personnel to North Dakota. In all, 727 National Guard personnel and 302 civilians were sent to assist via the compact.

The capabilities of EMAC remain sustained by the efforts of all the States and would be bolstered by direct support of EMAC. While EMAC currently receives FEMA grant funding, fulfilling NEMA's request for a \$2 million line item appropriation would codify the program for use in future disasters. In the past, NEMA has advocated for \$4 million of 2-year funding, but pursuant to an agreement with FEMA programmatic personnel, our position is now one of single-year funding of \$2 million. Please note these funds do not represent an earmark as they provide numerous benefits directly to the States to build and maintain a national mutual aid system.

As the opportunity is afforded, EMAC intends to develop, maintain, and exercise State and regional mutual aid capabilities, train State and local emergency response personnel who may be deployed through EMAC, support the development of specialized emergency response capabilities among the regions, and ensure EMAC remains a viable resource for the States now and in the future. In my opinion, \$2 million in Federal funds stands as a minimal investment for maintaining a proven national emergency response capacity that day-to-day is equipped, trained, and ready to pro-

vide critical disaster response resources and support between States. All members of EMAC rely on this asset as a critical tool in their response and recovery arsenal.

#### CONCLUSION

Again, I appreciate the opportunity to address these issues critical to the emergency management community. This subcommittee regularly affirms support for ensuring preparedness for our Nation's vulnerabilities against all-hazards with additional investments in EMPG and EOCs. As you develop the fiscal year 2012 budget for DHS, we encourage you to utilize our membership as a resource and continue efforts to build a strong and robust emergency management baseline in our country. Together, we will carry-on the initiatives so thoughtfully developed by this subcommittee over the years. I thank you for the opportunity to testify on behalf of NEMA and appreciate your continued partnership.

#### PREPARED STATEMENT OF THE NATIONAL TREASURY EMPLOYEES UNION

Chairman Landrieu, Ranking Member Coats, distinguished members of the subcommittee, thank you for the opportunity to provide this testimony. As president of the National Treasury Employees Union (NTEU), I have the honor of leading a union that represents more than 24,000 Customs and Border Protection (CBP) officers, agriculture specialists, and trade enforcement and compliance specialists who are stationed at 331 land, sea, and air ports of entry across the United States.

CBP entry specialists, import specialists, paralegal specialists that determines fines, penalties and forfeitures, customs auditors and attorneys and other trade compliance personnel are the frontline of defense against illegal imports and contraband. These employees enforce more than 400 U.S. trade and tariff laws and regulations in order to ensure a fair and competitive trade environment pursuant to existing international agreements and treaties, as well as stemming the flow of illegal imports, such as pirated intellectual property and counterfeit goods, and contraband such as child pornography, illegal arms, weapons of mass destruction, and laundered money. CBP is also a revenue collection agency—collecting \$32 billion in duties and fees on imports valued at more than \$2 trillion in 2007.

Along with facilitating legitimate trade and enforcing trade and security laws, CBP trade personnel are responsible for stopping illegal transshipments, goods with falsified country of origin, goods that are misclassified and for collecting antidumping and countervailing duties. According to a Government Accountability Office (GAO) report on Customs Revenue Functions (GAO-07-529), CBP collected nearly \$30 billion customs duties in fiscal year 2006, but did not collect approximately \$150 million in antidumping duties alone in 2006. In addition, it is estimated that \$500 million in antidumping duties were left uncollected between 2001 and 2006. (See GAO-07-529, page 23 and pages 29-30.)

#### TRADE ENFORCEMENT AND COMPLIANCE STAFFING

When CBP was created, it was given a dual mission of not only safeguarding our Nation's borders and ports from terrorist attacks, but also the mission of regulating and facilitating international trade. CBP is responsible for collecting import duties and ensuring importers fully comply with applicable laws, regulations, quotas, Free Trade Agreement requirements, and intellectual property provisions.

Customs revenues are the second largest source of Federal revenues collected by the U.S. Government after tax revenues. This revenue funds other Federal priority programs. NTEU is deeply concerned with the lack of resources, both in dollars and manpower, devoted to CBP's trade functions. Lack of sufficient focus and resources costs the U.S. Treasury in terms of customs duties and revenue loss and costs American companies in terms of lost business to unlawful imports.

Because of continuing staffing shortages, inequitable compensation, and lack of mission focus, experienced CBP commercial operations professionals at all levels, who long have made the system work, are leaving or have left the agency. Twenty-five percent of CBP import specialists will retire or be eligible to retire within the next few years.

When the Congress created the Department of Homeland Security (DHS), the House Ways and Means and Senate Finance Committees included section 412(b) in the Homeland Security Act (HSA) of 2002 (Public Law 107-296). This section mandates that "the Secretary [of Homeland Security] may not consolidate, discontinue, or diminish those functions . . . performed by the United States Customs Service . . . on or after the effective date of this [a]ct, reduce the staffing level, or reduce the resources attributable to such functions, and the Secretary shall ensure

that an appropriate management structure is implemented to carry out such functions”.

In October 2006, the Congress enacted the Security and Accountability For Every (SAFE) Port Act (Public Law 109-347). Section 401(b)(4) of the SAFE Port Act directed the DHS Secretary to ensure that requirements of section 412(b) of the HSA (6 U.S.C. 212(b)) are fully satisfied.

CBP satisfied this statutory requirement by freezing the number of many maintenance of revenue function positions at the level in effect on the date of creation of the agency in March 2003. As you know, CBP was created by the merger of the former U.S. Customs Service, the Immigration and Naturalization Service, and the Animal, Plant, Health Inspection Service (APHIS). In March 2003, the number of commercial operations employees at the former U.S. Customs Service was significantly less than prior to 9/11 and significantly less than the need as stated in the U.S. Customs Service Optimal Staffing Levels Fiscal Years 2000-2002 (February 25, 2000), known as the resource allocation model (RAM).

For example, according to the U.S. Customs RAM, in fiscal year 1998, the optimal staffing level for import specialists at the U.S. Customs Service was 1,249, and based on workload in fiscal year 2002, the optimal staffing level for import specialists was 1,489 (pages 2, A-1 and M-1 through M-12).

In actuality, in March 2003 when CBP stood up, there were only 984 import specialists on-board. That is 265 import specialist positions less than the 1998 base total, and 505 less than the fiscal year 2002 import specialists optimal staffing level. A significant reduction in the number of revenue maintenance function positions had occurred at the U.S. Customs Service between 9/11 and March 2003 when CBP stood up. Section 412(b) of the HSA reflected the Congress’s concern regarding this diminishment in the number of customs revenue function positions versus customs security function positions at the U.S. Customs Service and fear that it would continue and be exacerbated by its merger into CBP.

Even though CBP complied with the letter of section 401(b)(4) of the SAFE Port Act, it appears to NTEU that CBP views the “March fiscal year 2003 Staff On-Board” numbers of revenue maintenance function positions (see appendix I), including such vital trade facilitation and enforcement positions as entry and import specialists, as a ceiling rather than a floor.

#### CBP’S RESOURCE ALLOCATION/OPTIMIZATION MODEL

CBP’s adherence to the March 2003 import specialist employment number as a ceiling has become evident in the most recent iteration of the SAFE Port Act mandated RAM. Section 403 of the SAFE Port Act required CBP to complete a RAM by June 2007, and every 2 years thereafter, to determine optimal staffing for commercial and revenue functions. It directed that the model must comply with the requirements of section 412(b) of the Homeland Security Act (HSA) of 2002 and required the CBP Commissioner, not later than September 30, 2007, to ensure that the requirements of 412(b) of the HSA were fully satisfied. The CBP positions covered by section 412(b) include entry specialists, import specialists, drawback specialists, national import specialists, fines and penalty specialists, attorneys at the Office of Regulations and Rulings, customs auditors, international trade specialists, and financial systems specialists.

The rationale for this provision arose from a GAO report (GAO-05-663) that stated, “as of June 2003, CBP has not increased staffing levels [at the POEs]” and “CBP does not systematically assess the number of staff required to accomplish its mission at ports and airports nationwide . . .” Further, GAO observed that “not identifying optimal staffing levels prevents CBP from performing workforce gap analyses, which could be used to justify budget and staffing requests.”

The former U.S. Customs Service’s last internal review of staffing for fiscal years 2000-2002, dated February 25, 2000, shows that the U.S. Customs Service needed more than 14,776 new hires just to fulfill its basic mission (U.S. Customs RAM, page 2 and A-1)—and that was before 9/11. Since then, DHS was created and the U.S. Customs Service was merged with the Immigration and Nationalization Service and parts of APHIS to create CBP. CBP was given an expanded mission of providing for both the first line of defense against domestic terrorism and making sure trade laws are enforced and trade revenue collected.

The first section 403 RAM, dated July 6, 2007, stated that “CBP has over 8,200 employees that are involved in commercial trade operations. The model suggests that to carry out these commercial operations and to adequately staff the needs for priority trade functions, the optimal level of staff in fiscal year 2008 would be over 10,000 employees” (page 12 of CBP Report to Congress on Trade Resource Allocation Model.) According to the 2007 RAM, 1,100 import specialists would be needed for

optimal performance in fiscal year 2010, an increase of 116 more than the HSA Floor (see page 16).

In 2009, CBP renamed the section 403 resource allocation model (RAM) (the SAFE Port Act mandated Report to Congress). It is now called the resource optimization model (ROM). The fiscal year 2009 ROM reduces the fiscal year 2010 optimal staffing levels for some revenue maintenance function positions, specifically the entry and import specialist positions (see appendix II). For example, the fiscal year 2009 ROM puts the number of import specialist positions needed in fiscal year 2010 at the HSA floor number of 984, rather than 1,100 as stated in the fiscal year 2007 RAM.

#### IMPORT SPECIALIST ALLOCATION MODEL

In 2009, CBP Office of Field Operations updated its import specialist allocation model (ISAM), “a decision support tool in the allocation of resources”. The number of import specialists allocated for staffing the ports of entry, however, was determined to be 984 prior to the compiling of the ISAM. The allocation model was done with the staffing number outcome already pre-determined.

In the ISAM, CBP states that the Office of Field Operations “manages a set allocation of 984 for import specialists, which is the minimum staffing requirement set forth by the Homeland Security Act of 2002.” Since the number of import specialist positions is frozen at 984 nationwide, CBP’s ISAM proposed a net reduction of 52 import specialist positions (from 179 to 127) at New York City area ports, shifting those positions to other ports (see appendix III) in order to handle current workload. CBP plans to eliminate positions at the ports with the highest number of import specialists—primarily the New York City region—to fill needs in other ports. NTEU is concerned that the ISAM is a zero-sum model that does not address actual staffing needs.

Ports specialize in different areas of trade compliance and have different needs depending on the operation—air, sea, or land ports. Larger ports handle all areas of trade compliance whereas smaller ports might see a large amount of one type of commodity or only deal with a small range of trade compliance issues.

Because of these differences between the ports of entry, rather than using a one-size-fits-all metric to determine allocation of import specialists, the data elements and factors that CBP weighs in determining allocation of import specialists should be different for each port depending on what type of operation it is and what the prevalent trade issues are at that port. Then, staffing should be decided using a work-to-staff ratio based on a formula and weighting of the elements for that port specifically.

“Informed compliance” is not given any weight at all when determining import specialist staffing needs at individual ports. Authorized by the Customs Modernization Act (Mod act), “informed compliance” plays a major role in CBP’s trade enforcement and compliance operations. Two new concepts that emerged from the Mod act are “informed compliance” and “shared responsibility,” which are premised on the idea that in order to maximize voluntary compliance with trade laws and regulations, the trade community needs to be clearly and completely informed of its legal obligations.

Accordingly, the Mod act imposes a greater obligation on CBP to provide the public with improved information concerning the trade community’s rights and responsibilities under customs regulations and related laws. Both the trade and CBP share responsibility for carrying out these requirements. For example, under section 484 of the Tariff Act of 1930, as amended (19 U.S.C. 1484), the importer of record is responsible for using reasonable care to enter, classify, and determine the value of imported merchandise and to provide any other information necessary to enable CBP to properly assess duties, collect accurate statistics, and determine whether other applicable legal requirements, if any, have been met. CBP is then responsible for fixing the final classification and value of the merchandise. An importer of record’s failure to exercise reasonable care could delay release of the merchandise and, in some cases, could result in the imposition of penalties.

It is the responsibility of the importers of record to make sure that what they submit to CBP is correct and it is the job of the import specialist, through informed compliance, to verify that what is being submitted is correct. Therefore, when considering import specialist staffing allocations at each port, the time the import specialist spends meeting with and educating the importing community should be part of the equation. NTEU believes that if done in this manner, CBP’s import specialist staffing allocations would require increased import specialist staffing levels nationally.

## TARIFF SHARING

Last year, in response to an import specialists staffing shortage and pursuant to the 2009 ISAM, CBP is implementing at certain ports a tariff-sharing scheme. For example, because CBP has frozen at 984 nationwide the total number of import specialist positions, CBP is in the process of reducing by 52 positions (from 179 to 127) the number of import specialists at the New York City-area ports (see appendix III) and shifting those positions to other ports. To address the loss of 52 import specialist positions at New York City area ports of entry (New York-Newark gains 3 import specialist positions, but JFK loses 55 import specialist positions), CBP has implemented tariff sharing between the ports of New York and Newark and JFK Airport. Until last year, each port (Newark and JFK) processed all types of entries and all types of commodities via the harmonized tariff schedule (HTS). In other words, each port had full tariff coverage.

Because of this reduction in trade personnel, each port has now been assigned only parts of the HTS, not the entire HTS, and each port only processes only one-half the commodities entering its port. Tariff sharing presents a number of operational problems. Because the HTS will be split, each port will have one-half the number of commodities teams (staffed by import specialists) than they currently have. Certain kinds of merchandise will continue to be unloaded at the port of Newark, but the only commodity team that is trained to process it will be at JFK. And other merchandise will continue to be unloaded at JFK, but the only commodity team trained to process it will be in Newark. CBP has directed import specialists to, in these cases where there is no longer the appropriate commodity team present at the port to do a physical examination, take digital photos of the merchandise and email the photos to the other port. A digital photo cannot determine lead levels in toys or thread count in textiles. This is a short-sighted solution to an import specialist staffing shortage that will affect taxpayers, trade compliant importers, and the Federal Treasury.

Rather than hire additional import specialists at ports of entry where they are needed, CBP instead is shortchanging the New York City trade community. It is clear that the fiscal year 2009 ROM, that states that only 984 import specialists are needed nationwide, does not adequately reflect the optimal staffing levels for import specialists as evidenced by the need to implement a tariff-sharing scheme at New York City region ports of entry.

## TARIFF SHARING AND ANTIDUMPING ORDERS

Tariff sharing significantly affects import specialists' timely disposition of anti-dumping orders. The problems that arise from tariff-sharing centers around the movement of entries between JFK and Newark. When liquidation orders are published in the Federal Register, CBP has 6 months to liquidate and process those entries. There is almost always a certain amount of lag time between when the liquidation orders are published in the Federal Register and when the import specialists on the commodity team associated with that merchandise are actually made aware of the liquidation orders. In actuality, the import specialist rarely has the full 6-month period to liquidate and process these order.

Prior to the Federal Register posting, the entries are kept in files with the commodity team that handles the merchandise. For example, under tariff sharing, the entry paperwork of commodities that are received at JFK, but are inspected by a commodity team at Newark, is supposed to be transferred to Newark and not filed at JFK. In many cases, however, when the liquidation order is issued, the commodity team in Newark goes through their files of antidumping entries. Frequently, there are JFK entries missing that were lost in transportation. At that point, Newark import specialists contact JFK to see if they can find the lost files. If the lost files can't be found, the Newark import specialist makes an inquiry to the Records Department to try and to retrieve these entries, which takes time.

Pressed for time, import specialists then call the broker to ask the broker to reconstruct the entries and send these reconstructed entries to the commodity team. The commodity team then reviews these reconstructed entries to make sure that the entry type codes are the correct type for antidumping entries and that the entries were put on hold and not previously liquidated. If this happens, CBP could lose its ability to liquidate at the antidumping rates that are applied via the liquidation order and the extra duties cannot be collected. Recently in Newark, CBP lost the extra duty on 17 entries due to this very scenario. These liquidation orders encompass hundreds of entries. Conversely, JFK has the same problem on their end when they have antidumping entries to deal with. This same problem with disposition of antidumping orders is occurring at the ports of Detroit and Port Huron where CBP has also implemented tariff sharing.

Under tariff sharing, revenue from antidumping orders is being lost. Again, it is clear that the fiscal year 2009 ROM, that states that only 984 import specialists are needed nationwide, does not adequately reflect the optimal staffing levels for import specialists that process antidumping orders.

Finally, NTEU has just learned that because the import specialists at the ports of New York and New Jersey are overwhelmed with work due to the loss of the 52 trade positions (that has resulted CBP implementing tariff sharing at these ports), CBP has begun assigning audits to import specialists at other ports, even though the majority of the merchandise and entries associated with the importer being audited come into the ports of New York and New Jersey.

#### FISCAL YEAR 2012 CBP BUDGET REQUEST

Several years ago, pursuant to the provisions of the SAFE Port Act, there was a small increase in the number of CBP trade enforcement and compliance personnel. There was no increase in funding for CBP trade operations staffing in the fiscal year 2010 DHS appropriations bill and again, the fiscal year 2011 continuing resolution has no increase in full-time equivalents (FTEs) for CBP trade operations personnel.

In effect, there has been a CBP trade staffing freeze at March 2003 levels and, as a result, CBP's revenue function has suffered. The fiscal year 2012 budget requests funding for CBP's enforcement program to "prevent trade in counterfeit and pirated goods, and enforce exclusion orders on patent-infringing and other intellectual property rights violative goods." This request, however, includes no increase in CBP trade operations staff at the POEs to implement this trade enforcement program. NTEU urges the subcommittee to appropriate funding to hire additional trade enforcement and compliance personnel, including import specialists, at the POEs to enhance trade revenue collection.

#### CBP CAREER LADDER PAY INCREASE

NTEU commends DHS for the recent increase in journeyman pay for CBP officers and agriculture specialists. Unfortunately, many deserving CBP trade and security positions were left out of this pay increase, which has significantly damaged morale. The 23,450 armed, uniformed CBP officers and uniformed CBP agriculture specialist will be eligible for the increase, but the approximately 2,000 non-uniformed CBP commercial operations employees will not.

NTEU strongly supports extending this same career ladder increase, from GS-11 to GS-12, to additional CBP positions, including CBP entry, import and paralegal specialists and CBP-seized property specialists. The journeyman pay level for the CBP technicians who perform important commercial trade and administrative duties should also be increased from GS-7 to GS-9. These upgrades are long overdue and would show CBP trade personnel that the Congress recognizes the high level of expertise that these employees possess.

#### STUDY OF DEDICATED FUNDING

In 2007, the total value of all imports into the United States was more than \$2 trillion. Processing these imports meant handling 22 million entry summaries by CBP entry specialists, import specialists, and support staff. In addition to its security and trade missions, CBP works with more than 40 Federal agencies to help enforce a wide range of laws from consumer product and food safety, to environmental protection. It is clear that additional CBP commercial operations staffing and training funds are needed. Multiple proposals to increase customs fees are currently being promoted to support a great variety of proposed programs. Security needs, along with important national trade policy goals, require additional financial resources. NTEU encourages the subcommittee to request a study of the setting, collection, and utilization of these customs and user fees. This study should determine the relationship between current fees and monies allocated for CBP services and assess the need for additional fees.

#### CONCLUSION

Customs revenues are the second largest source of Federal revenues that are collected by the U.S. Government. The Congress depends on this revenue source to fund priority programs. The subcommittee should be concerned as to how much CBP trade enforcement staffing shortages cost in terms of revenue loss to the U.S. Treasury.

And most importantly, for the purposes of this hearing, CBP trade personnel are responsible for stopping illegal transshipments, goods with falsified country of origin, goods that are misclassified and for collecting antidumping and countervailing

duties. The ongoing freeze in the number of CBP trade compliance and enforcement staff undermines this mission.

In order to prevent customs fraud and duty evasion, NTEU urges the Congress to increase the number of trade compliance and enforcement staff responsible for enforcing antidumping and countervailing duty orders issued under title VII of the Tariff Act of 1930 (19 U.S.C. 1671 et seq.) and preventing the importation of merchandise in a manner that evades that antidumping and countervailing duty orders issued under title VII of the Tariff Act of 1930 (19 U.S.C. 1671 et seq.)—a responsibility that falls solely on the shoulders of CBP import specialists.

NTEU urges the subcommittee to fund the hiring of additional needed CBP trade staff to enforce the more than 400 U.S. trade and tariff laws and regulations for which they are responsible, to end the current practice of tariff sharing at several major ports of entry, and to ensure full tariff coverage at all major trade ports of entries listed on the ISAM (appendix III.)

The more than 24,000 CBP employees represented by the NTEU are proud of their part in keeping our country free from terrorism, our neighborhoods safe from drugs, and our economy safe from illegal trade.

Thank you for the opportunity to submit this testimony on their behalf.

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PREPARED STATEMENT OF THE U.S. COUNCIL OF THE INTERNATIONAL ASSOCIATION OF EMERGENCY MANAGERS

Chairman Landrieu, Ranking Member Coats, and distinguished members of the subcommittee, I am Eddie Hicks, the director of emergency management for Morgan County, Alabama. I serve as the president of the U.S. Council of the International Association of Emergency Managers (IAEM-USA) and am providing, on their behalf, this statement on critical budget and policy issues for the Federal Emergency Management Agency (FEMA). I have been a local government emergency manager for 31 years. I also served three terms as president of the Alabama Association of Emergency Managers. We support funding the Emergency Management Performance Grant at \$350 million, the Emergency Management Institute at \$11.9 million, and Pre-Disaster Mitigation at \$84.9 million in the budget for FEMA.

IAEM is our Nation's largest association of emergency management professionals, with 5,000 members including emergency managers at the State and local government levels, tribal nations, the military, colleges and universities, private business, and the nonprofit sector. Most of our members are U.S. city and county emergency managers who perform the crucial function of coordinating and integrating the efforts at the local level to prepare for, mitigate the effects of, respond to, and recover from all types of disasters including terrorist attacks. We deeply appreciate the support this subcommittee has provided to the emergency management community over the past few years, particularly your support for the Emergency Management Performance Grant Program (EMPG) as well as strengthening FEMA.

EMERGENCY MANAGEMENT PERFORMANCE GRANTS

We respectfully urge that the subcommittee approve the President's request of \$350 million for EMPG, but reject combining it with other accounts. EMPG is fundamentally different than the post-September 11, 2001 Homeland Security grants because of its 50-percent Federal and 50-percent State- and local-matching requirements and established performance measures. It also pre-dates the Homeland Security grants by more than 50 years. We also request that language be included continuing to make it clear the funding is for all hazards and can be used for personnel.

The program is authorized at \$950 million for fiscal year 2012 in Public Law 110-53.

EMPG which has been called "the backbone of the Nation's emergency management system" in an Appropriations Conference Report constitutes the only source of direct Federal funding for State and local governments to provide basic emergency coordination and planning capabilities for all hazards including those related to homeland security. The program supports State and local initiatives for planning, training, exercise, mitigation, public education, as well as response and recovery coordination during actual events. All disasters start and end at the local level, which emphasizes the importance of building this capacity at the local level. Funding from EMPG frequently makes a difference as to whether or not a qualified person is present to perform these duties in a local jurisdiction.

The legislation creating EMPG is purposefully broad to allow jurisdictions to focus their attention on customizing their capabilities. Therefore it is important that FEMA guidance not try to make one size fit all, but is written so as to allow max-

imum flexibility in meeting the specific capability requirements within each local jurisdiction.

Funding from EMPG has always been important to local government emergency management offices, and is even more vital during the current economic downturn. The programs of many of our local emergency managers have faced or will be facing budget reductions resulting in reduced staffing, reduced training, reduced public outreach, and reduced support to volunteers. Some elected officials are considering reducing their commitment from a full-time emergency manager to a part-time emergency manager, or moving the emergency management functions as added duties to other departments. This has the effect of actually reducing emergency management services—and potentially preparedness—in many areas of the country at a time when disasters and emergencies threaten more people and property than ever before. Simply receiving the entire 50-percent Federal match of their contributions would make a big difference in maintaining their programs. It should be noted that many local emergency management programs have historically provided significantly more than the 50-percent match that is required for their EMPG allocations.

#### EMERGENCY MANAGEMENT INSTITUTE

We respectfully urge the subcommittee to increase the funding for the Emergency Management Institute (EMI) to \$11.9 million. The fiscal year 2010 enacted amount for EMI was \$9 million. It is our understanding that the request amount for fiscal year 2012 for EMI is \$9 million although it is not specifically mentioned in the President's request. We urge you to again specifically designate funding for EMI in your subcommittee report and to require FEMA to include a specific request in the budget documents.

The \$2.9 million increase over fiscal year 2010 would support speeding the development and implementation of the Foundational Academy; continued updating and development of the field (G) and on-campus (E) courses; and, the development of other vital programs especially an Executive Emergency Management Program for State, local, and tribal emergency managers.

Our disasters and emergencies are becoming more complex, and our State, local, and tribal emergency management officials continue to assume additional duties and responsibilities.

To meet these emerging challenges, new and updated training from EMI is imperative. Lessons are being learned which must be incorporated into our professional body of knowledge. We are extremely encouraged by the renewed focus and efforts to update and enhance training programs over the past year with the funding support of the Congress. We continue to support the highly successful Emergency Management Higher Education Program at EMI which has produced significant improvements in the preparation of emergency managers at more than 232 college and university programs.

#### DISASTER MITIGATION

We support the President's budget request of \$84,937,000. A congressionally mandated independent study by the Multi-Hazard Mitigation Council, a council of the National Institute of Building Sciences, showed that on the average, \$1 spent by FEMA on hazard mitigation (actions to reduce disaster losses) provides the Nation about \$4 in future benefits.

#### STRENGTHENING FEMA

IAEM-USA continues to strongly support the full implementation of Post-Katrina Emergency Management Reform Act (PKEMRA), Public Law 109-205, and we urge the subcommittee to continue insisting on its implementation. The momentum returning FEMA to long-established principles of emergency management—all hazards, integrated, all phases (mitigation, preparedness, response, and recovery)—must continue. The FEMA Administrator should be clearly responsible for the coordination of the Federal response to disasters and have the maximum amount of access to the White House as the legislation clearly requires. We are still reviewing Presidential Policy Directive-8, but are pleased that it included language that the directive shall be implemented consistent with relevant authorities, including PKEMRA and its assignment of responsibilities with respect to the Administrator of FEMA (PPD-8, page 5).

We remain concerned that FEMA functions should not be duplicated in other parts of DHS. For example, the DHS Office of Operations Coordination, created shortly after the enactment of PKEMRA, appears to be assigned functions that duplicate or compete with those of FEMA such as coordinating activities related to incident management and response.

## FEMA RESPONSE IN ALABAMA

Morgan County, Alabama—my jurisdiction—was one of the 41 counties impacted by the Alabama tornadoes that happened on April 27, 2011. We were fortunate that we did not receive the same level of destruction which occurred in many other counties however we still have sufficient damage to have been included in the declaration. Alabama has a total of 67 counties.

We have an emergency management system in Alabama—a system of strong local programs working with a strong State program, coupled with a restored, more confident and nimble FEMA that is making a real difference in the lives of our citizens. The foundation of this strong local capability is the exercising, training, planning, and experienced personnel provided through EMPG. One thing we would like to remark on is the restoration of a past practice of assigning a FEMA person to serve as a “county liaison” for one or more counties included in the declaration. This person serves as a conduit to brief us on the latest developments related to the Federal portion of the recovery. In turn, this person can also field questions or resolve issues related to the Federal recovery. We think this is a potential “best practice”. Some of our citizens who lost their homes have already been in temporary (mobile home) housing for 1 week or more—and this is just more than 1 month after our tornado event. This is a nimble response by FEMA, and it represents a real improvement from the past.

## PRINCIPAL FEDERAL OFFICIAL

We would urge the subcommittee to include bill language prohibiting the funding of any position designated as a principal Federal official (PFO) for a Stafford Act event. IAEM has consistently opposed the appointment of PFOs. It leads to confusion. Instead, our members want the Federal coordinating officer to have unambiguous authority to direct and manage the Federal response in the field. It is absolutely critical for State and local officials to have one person empowered to make decisions and coordinate the Federal response in support of the State.

## CONCLUSION

In conclusion, we urge the subcommittee to continue to build emergency management capacity by funding EMPG at \$350 million. We urge increasing funding for EMI to \$11.9 million. We urge elimination of the PFO for Stafford Act events.

We urge the subcommittee to continue its efforts to strengthen FEMA and to insist on the full implementation of the provisions of PKEMRA.

Thank you for the opportunity to provide testimony.



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